

2023 Annual Accountability Report

Human Affairs Commission Agency Code: L360

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AGENCY NAME: Human Affairs Commission

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AGENCY'S DISCUSSION AND ANALYSIS

Since 1972, the SC Human Affairs Commission (SCHAC) has carried out its mission to prevent and eliminate unlawful discrimination and to facilitate the betterment of human affairs throughout the State. To stabilize race relations and to create fairness and economic opportunity for all citizens, the Legislature and Governor enabled SCHAC with the regulatory authority to investigate allegations of unlawful discrimination in employment and housing; to monitor fair employment practices in state government; and to work across 46 counties to promote harmony, mutual respect and understanding. The South Carolina Human Affairs Law (SCHAL) makes employment discrimination unlawful based on race, color, sex (including pregnancy, childbirth, or related medical conditions), national origin, religion, age, or disability. Similarly, the South Carolina Fair Housing Law (SCFHL) makes it unlawful to discriminate in housing based on race, color, sex, national origin, religion, familial status, or disability. The South Carolina Public Accommodations Law prevents discrimination in access to public facilities (e.g., restaurants, hotels, recreational parks, and other facilities) based on race, color, national origin, or religion.

SCHAC has three program areas: Consultative Services, Compliance Programs, and Administration. These programs carry out the agency's mission to *prevent* and *eliminate* unlawful discrimination. Since the agency's creation, South Carolina has made strides in race relations and community harmony; however, the racial and domestic unrest of 2020 and subsequent events of intolerance across the country let us know we cannot take progress for granted.

SCHAC's Consultative Services carries out the *prevention* of unlawful discrimination. Our Community Relations Division works with local governments and citizens to address problems before they escalate to discord, community unrest, property loss, or loss of life. Our Technical Services and Training Division monitors the hiring practices of state agencies, colleges, and universities for the purpose of providing an Annual Report to the General Assembly which measures employment trends in state government and progress made in the extending equal employment opportunities to qualified applicants. This division also conducts training to educate public and private sector employers on how to implement fair employment practices effectively and legally. Work conducted by our Technical Services and training division impacts approximately **66,000** state employees.

The most recognized work of SCHAC is conducted within its Compliance Programs. This program area conducts actions intended to *eliminate* unlawful discrimination. SCHAC serves as this State's "Fair Employment Practices Agency" (FEPA). This means that SCHAC has a work-sharing agreement with the United States Equal Employment Opportunity Commission (EEOC). Allegations of unlawful discrimination lodged against all private and public employers in South Carolina are dual filed with both SCHAC and the EEOC. In most instances, the complaint will be investigated by SCHAC in keeping with the intent of the General Assembly when passing the SCHAL. Additionally, SCHAC has been designated to administer the state's Fair Housing Assistance Program (FHAP) by the United States Department of Housing and Urban Development (HUD). SCHAC therefore, investigates all allegations of unlawful housing discrimination on behalf of HUD.

In furtherance of its legislative mandate to take steps to eliminate unlawful discrimination, SCHAC's legal division litigates 'for cause' cases as provided for within the SCHAL and SCFHL and enforces subpoenas against parties that fail to comply with investigative requests for information. SCHAC also provides mediation as a form of alternative dispute resolution for complaints filed in each area of its Compliance Programs.

SCHAC's work continues to be relevant and pertinent. While SCHAC has appreciated many successes this past fiscal year, it has been faced with challenges as well:

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Agency Change in SFY 2022-23

In June 2022, a new Chairperson and four (4) new Board Members were selected to serve on SCHAC's Board of Commissioners. This resulted in the replacement and/or resignation of the previous Chairperson and three (3) other longstanding members of SCHAC's Board of Commissioners. Only one (1) experienced Board Member was retained. During SFY 2022-2023, staff members successfully trained new Board Members on SCHAC's mission, administrative operations, and statutory authority. This training prepared Board Members for service as Administrative Hearing Officers in 'for cause' cases. This training also instructed Board Members on how to conduct case reviews as Supervisory Board Members assigned to review outcomes of employment discrimination charges filed against state agencies. Later, in May 2023, one (1) new Board Member resigned from service due to an emergent conflict. While SCHAC's current Board Members are fully trained and up to speed on agency operations and administrative hearing powers, SCHAC's Board of Commissioners still has four (4) vacancies on its nine (9)-member board.

SCHAC's Administrative Division has also undergone significant change. This past fiscal year also led to the retirement of two (2) of SCHAC's key executive-level employees. In December 2022, Commissioner/CAO Janie Davis retired. The Board of Commissioners appointed an Interim Agency Director/CAO who began serving in that capacity on January 2, 2023. This individual's service continues into the current fiscal year. In June 2023, the Deputy Commissioner of Consultative Services retired. The retirement of these individuals contributes to a loss of thirty (30) years of institutional knowledge. Headed by its Interim Agency Director/CAO, SCHAC's leadership team has kept the agency moving forward through this period of transition in leadership.

Major Achievements in the Program Area of Consultative Services: the "Prevention" of Unlawful Discrimination

Prevention of discrimination is addressed by the Consultative Services Division. This program area includes Technical Services and Training; Community Relations; and Equal Employment Opportunity (EEO) Intake. They operate on a state fiscal year.

1) <u>Technical Services and Training Division</u>

The Technical Services and Training (TS&T) Division has successfully monitored the hiring and promotions of employees in 94 State agencies. On February 1, 2023, SCHAC issued the "Annual Report to the General Assembly on the Status of Equal Employment Opportunity in South Carolina State Government."

To evaluate State agency employment data and monitor their recruitment, hiring, and promotion practices, TS&T uses the Computerized Affirmative Action Management System (CAAMS). This year, TS&T successfully migrated CAAMS affirmative action data to service as a system (cloud) platform. This movement ensures the agency is making use of the most up-to-date labor force data available for its Annual Report.

CAAMS assesses available statistical data, creates Affirmative Action Plans (AAP), and reports on each State agency's goal attainment in employment. The AAP is used to eliminate preferences, not to create them. If followed, the AAP becomes the guide for a program that should result in fair employment for all people based on race and sex, including white males.

During SFY 2022-23, due to the new CAAMS version 5, all state agencies with fifteen (15) FTEs were required to participate in this year's affirmative action reporting process. No agencies were granted exempt status for SFY 2022-23. Results of this year's Annual Report demonstrate that four (4) agencies achieved 100% of their goal attainment, twelve (12) agencies increased their goal attainment by 5% or more, and six (6) agencies increased their goal attainment by more than 10%.

In order to prevent and eliminate discrimination, it is crucial to provide external training. TS&T has conducted forty-one (41) sessions on employment law training for twenty-eight (28) state agencies and ten (10) county government/other entities, reaching a total of 4,122 employees. Educating human resource personnel,

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supervisors, and employees about EEO Laws and workplace professionalism helps prevent discrimination. TS&T staff has provided both interactive virtual and in-person training as needed.

This fiscal year, SCHAC's TS&T division expanded its outreach and education initiatives to ensure employers' training requirements are effectively met. This year, TS&T reinstituted its Equal Employment Opportunity (EEO) Forum, as well as its annual day of EEO Officer Training. SCHAC has been unable to offer these initiatives for the past three years due to the COVID-19 pandemic. The EEO Forum acknowledged state agencies that have effectively implemented 'best practices for goal attainment. At the EEO Officer training, TS&T collaborated with the EEOC Atlanta District Office and the EEOC Charlotte District Office to provide EEO Officers training on their responsibilities in developing or revising their agency's individual Affirmative Action Plans. Both events exceeded SCHAC's attendance goals.

TS&T also expanded its ordinary reach. During SFY 2022-23, SCHAC's monthly "Prevention Corner" newsletter received more than 87,659 views.

2) Community Relations Division

During SFY 2022-23, SCHAC successfully expanded the Community Relations Division (CRD), hiring two (2) new Community Relation Consultants. One (1) of these positions was newly created, and one (1) was to refill the position of someone who departed the agency during the previous fiscal year.

The onboarding of one (1) additional Community Relations staff member grew the division from three (3) persons to four (4). Last fiscal year saw SCHAC's physical reach increase outreach by 30% with a single new consultant. In SFY23, SCHAC furthered its goal of being recognized statewide with another 13% increase.

The CRD worked in twenty-nine (29) out of forty-six (46) counties, developing partnerships, providing support, and collaborating with local communities. It served as a liaison for people to federal, state, and local agencies and non-profits. With the additional support from the General Assembly, SCHAC was able to increase its physical reach to 63% across the state of South Carolina.

During the SFY23, SCHAC CRD participated in ninety-six (96) events, including vendor events, speaking engagements, and educational seminars and engaged in solution-oriented dialogue. These events helped extend the SCHAC's reach and effectiveness by providing a broader public audience with education and access to SCHAC services, including local awareness of the ever-present opportunity to utilize SCHAC to assist in creating local Community Relations Councils.

Through our partnerships with the Department of Justice (DOJ) Community Relations Division, SCHAC CRD and the Greater Columbia Community Relations Council were provided with the opportunity to host the DoJ training, "Facilitating Meetings Around Community Conflict" on May 19, 2023. This event was open to the public, and there were over twenty-five (25) attendees, including, but not limited to, the US Attorney's Office, USAO, SLED's Major Cliff Weir and SC Criminal Justice Academy, SC Minority Affairs, SCCADVASA, SC DMH, and community leaders across South Carolina. This training has proven to be an ongoing initiative as our two agencies have future plans to provide this no-cost training on additional dates around the state.

The CRD successfully maintains SCHAC's web page and social media postings and continues to grow in its outreach, supporting the agency's mission and vision and making the public aware of SCHAC services. New this year, SCHAC CRD began a marketing campaign for our agency's mission and service at eight (8) DMV locations across the state and at two (2) billboard locations on I-26.

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Additionally, the CRD is responsible for resolving complaints in compliance with the South Carolina Public Accommodations Law. During SFY23, forty-three (43) cases were filed under Statute 1-13-90(e) and/or the Public Accommodations Law. SCHAC closed thirty-nine (39) cases, with ten (10) closures attributable to alternative dispute resolutions.

3) Equal Employment Opportunity (EEO) Intake Division

Intake staff is the first point of contact a constituent has with SCHAC (in person, by phone, correspondence, or website). Contacts for all program areas originate in the Intake Division. Intake staff, knowledgeable of SC public service providers, refer constituents to other providers where SHCAC lacks jurisdiction.

This past fiscal year, Intake partnered with the CRD at community meetings across the state for the purpose of providing the public information related to discrimination in employment, housing, and public accommodations, as well as referrals to other local/state services. After these events, Intake staff conducted follow-up with community members who believed they were subjected to unlawful discrimination. During federal fiscal year 2021-2022, the EEO Intake Division received approximately 5769 contacts. In response, 995 questionnaires were mailed to citizens desiring to file discrimination charges; 1910 questionnaires were returned through U.S. mail and through on-line services; 573 formal charges of discrimination were perfected and signed by Complainants. Five hundred (500) charges of discrimination were retained by SCHAC for investigation; and seventy-three (73) charges were waived to other agencies for investigation primarily due to lack of SCHAC jurisdiction. Additionally, over the past three (3) years, the average number of cases waived to SCHAC from the EEOC has been 280 cases per year.

Major Achievements in the Program Area of Compliance Programs: the "Elimination" of Unlawful Discrimination

Investigations of allegations of unlawful discrimination in employment and housing are addressed within the area of Compliance Programs. The following areas of the agency contribute to the work of resolving these allegations: Equal Employment Opportunity (EEO) Investigations; Fair Housing Intake and Investigations; and Legal Services/Mediation/Conciliations. SCHAC's work sharing agreement with the EEOC operates on the federal fiscal year (FFY). The last completed contract year as of the writing of this report is FFY 2021-22 and those numbers are reflected in this report.

1) EEO Enforcement Investigations

Cases Trending by Basis			
	FFY 21 - 22		
Race	118		
Sex	97		
Age	33		
Religion	29		
National Origin	8		
Race & Sex/Multiple	206		
Retaliation	19		
Color	0		
Disability/ADA	115		

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Final Actions or closures issued by SCHAC during federal fiscal year are: 103 Administrative Closures (including five (5) closures for no credit); 621 No Cause Determinations; and ninety-eight (9)8 Conciliations/Settlements. The total monetary value of settlements achieved for the charging parties was \$1,352,363.00. Three (3) potential "for cause" were forwarded to the EEOC for additional processing, and twelve (12) cases were closed for additional credit under other categories such as for federal class action suits.

During the FFY ending September 30, 2022, SCHAC successfully completed a contract with the EEOC to investigate 625 cases, a decrease of 212 investigations from the previous EEO federal contract. This decrease can be attributed to disruptions in the workplace attributed to the pandemic, a drop in the number of complaints filed nationwide for investigation, and the resignation of several senior SCHAC EEO Investigators.

2) Fair Housing Intake and Investigations

Cases Trending by Basis			
	SFY 22 - 23		
Race	17		
Sex	8		
Familial Status	22		
Religion	1		
National Origin	6		
Race & Sex/Multiple	25		
Retaliation	7		
Color	0		
Disability/ADA	51		

The Fair Housing Division prevents discrimination through education and outreach to communities around the State and investigates complaints of housing discrimination on the basis race, color, sex, religion, national origin, disability, and familial status. To resolve these complaints, SCHAC may mediate or conciliate cases on behalf of the complainant and the respondent. If the respondent has violated the Fair Housing Law, SCHAC's Legal Division must litigate the case on behalf of the aggrieved complainant. Litigation proceeds either in circuit court or at an administrative hearing before a panel of SCHAC's Board of Commissioners. The venue is elected by either the complainant or the respondent, in accordance with the SCFHL.

SCHAC works with the United States Department of Housing & Urban Development (HUD). Performance standards for the Fair Housing Assistance Program (FHAP) require agencies to process a "reasonable number" of complaints. Specifically, 24 C.F.R. § 115.206(e)(7) states: "The agency must demonstrate that it receives and processes a reasonable number of complaints cognizable under both the federal Fair Housing Act and the agency's fair housing statute or ordinance. The reasonable number will be determined by HUD based on all relevant circumstances including, but not limited to, the population of the jurisdiction that the agency serves, the length of time that the agency has participated in the FHAP, and the number of complaints that the agency has received and processed in the past." Note the HUD contract fiscal year runs from July 1 to June 30 of each year.

Based on South Carolina's population, HUD expects SCHAC to close at least sixty (60) cases per fiscal year. During SFY 23, SCHAC completed 117 cases a decrease of 29 investigations from the previous contract year. SCHAC has consistently exceeded performance over the years and continued this success. As a result, HUD has renewed its

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Memorandum of Understanding with SCHAC. This is the sixth time six (6) consecutive years) over 100 housing cases have been closed during the state fiscal year in the agency's history.

During SFY2022-23, SCHAC received 114 new housing cases for investigation.

3) Legal, including Mediation/Conciliation

In accord with SCHAC's enforcement provisions, the Legal Division furthers the agency's mission by litigating 'for cause' matters in housing and in employment cases lodged against other state agencies. Through its legal division, the agency instituted one (1) administrative hearing related to 'for cause' housing investigations completed in SFY 2022. The agency's legal division resolved by settlement one (1) administrative hearing related to a 'for cause' housing investigation and resolved three (3) 'for cause' cases pending in state circuit court. Settlement resolutions in these cases resulted in \$3,000 in civil penalties paid to the agency. The legal division also obtained a separate monetary judgment of \$6,227.46 in favor of the agency. At the end of SFY 2022, two 'for cause' housing matters remained pending as litigation in the state circuit court due to the election of a party.

As a result of mediation, thirty-five (35) complaints were successfully resolved from a total of sixty-six (66) mediations conducted in employment discrimination cases. Twelve (12) non-employment cases were referred to mediation, with three (3) of those cases resolving at mediation. Settlement funds from mediation totaled \$524,302.00 across both employment and non-employment cases mediated during SFY 2022. Employment matters which resulted in an impasse at mediation continued to full investigation. Mediations are important because they give the charging party and the respondent an opportunity to resolve their issues and come to mutually agreed terms in settling the matter without a full investigation or court involvement. The agency's mediation division also helps fulfill the legislative mandate to attempt to resolve non-employment matters by conference, conciliation, and persuasion.

Major Achievements in Administration:

The Interim Agency Director/CAO continued to work to fulfill the suggested recommendation of the House Legislative Oversight Committee's directive to improve the retention rate. As a result of the 2023 Legislative Session, SCHAC was approved retention pay for the employees SCHAC receives the most turnover from, which are the positions of Program Coordinator and Attorney. SCHAC received funding for relocation costs and rent increase. SCHAC also received an additional FTE in the Fair Housing, a request supported by HUD.

In addition to the accomplishments attributed to each separate program area, other administrative goals, strategies, and objectives achieved include the consistent use of the EPMS on annual universal dates based on federal contracts case processing dates; monthly management meetings to review expectations and standards; increased customer awareness through the agency website, social media, and outreach; and, continued partnership with three federal agencies – EEOC, HUD, and DOJ. Administrative oversight of the following administrative support functions (i.e., budgeting, accounts payable, and reporting; clean state and federal audits; human resource management; procurement; building services and maintenance; and implementation of other services) ensured the smooth daily operation of the agency despite the aforementioned changes in agency leadership.

Internal Factors Affecting SCHAC's Performance:

SCHAC still finds itself experiencing high turnover, which lead to a reduction in the number of EEO cases and Fair Housing cases investigated in the past year. The financial burden of hiring and training an employee to become efficient, only to lose the employee to another entity that pays more is a dilemma. To retain the current work force, SCHAC allows qualified employees

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to work from home; allows variable and compressed schedules to create greater work/life balance; provides financial/bonus incentives for quality work; and has a policy to allow new parents to bring their infants to work for the first six (6) months of the newborn's life to allow bonding between parent and child and to reduce daycare cost for families (with guidelines to prevent disruption for co-workers). While these employee retention initiatives help employees, leadership will continue to work with the General Assembly and the Governor to secure increased funding for salaries to help improve the retention of employees.

SCHAC still suffers from effects of the Great Recession of 2008. From 2008 through 2012, SCHAC laid-off more than half its employees. The Community Relations Division had no assigned staff and other areas suffered deep staff reductions. To help the agency remain operational, employees endured prolonged pay cuts and assumed additional functions. The structure and functions of the organization were realigned to accommodate the cuts. Restructuring to increase agency efficiency began in SFY21. Two (2) FTEs were added to Community Relations, but three (3) more FTEs are needed so each of the Community Relations Districts are staffed. This will allow the CRD to make a positive impact in its mission to promote harmony and mutual understanding and to properly fund "prevention" functions to secure better community relations.

External Factors Affecting SCHAC's Performance:

Oftentimes, SCHAC finds itself unable to fashion an appropriate remedy to address unlawful discrimination. In the South Carolina House Legislative Oversight Committee Report (2017), the Committee recommended statutory changes to outline relief in public accommodations, empower SCHAC with investigative authority, and to protect against discrimination on other bases by amending S.C. Code § 45-9-10(A).

The 2017 review by the House Legislative Oversight Committee recommended the General Assembly amend S.C. Code § 1-13-90(d)(6) to provide a complainant adequate opportunity to file a civil suit following a SCHAC investigation. For the full recommendation of the Legislative Oversight Committee, please see pages 7 and 8 of their Study of the Human Affairs Commission at:

(https://scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/HumanAffairsCommission/Full_Committee_Study-SCHAC.PDF).

SCHAC also seeks to amend S.C. Code Ann. § 31-21-140(A) to increase legislative clarity so SCHAC will know if it should file suit in State courts after a year from the date of alleged violation or some later time (if the charging party or respondent elects for a lawsuit instead of an Administrative Hearing), and to be consistent with the Fair Housing Act.

These are matters of the law that must be addressed by the General Assembly to give citizens more opportunities for redress when they file an allegation of unlawful discrimination with SCHAC.

Risk Assessment and Mitigation Strategies:

There remain some internal and external risks that could hamper SCHAC from accomplishing its goals and objectives and which negatively impact services to the public.

First, SCHAC faces an emergent restructuring recommendation from the General Assembly. At the close of the budget process for the 125th General Assembly, the passage of Proviso 117.160 requires the Department of Administration to develop a plan merging State Human Affairs Commission and the Commission for Minority Affairs (CMA). The plan shall be submitted to the Chairman of the Senate Finance Committee, the Chairman of the House Ways and Means Committee, and the Governor by December 1, 2023. On December 1, 2022, SCHAC provided stakeholders of the merger proviso with an independent study documenting the pros and cons of a merger with CMA. The results of that

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extensive, objective study did not support the efforts to combine the two agencies because the agencies are vastly different and do not provide added value to the citizens of South Carolina. It was determined that a merger of SCHAC and CMA would undermine the agencies' distinct visions and missions and could impede services provided to constituents.

Second, while the General Assembly has approved funding for SCHAC to relocate to a space better suited to its number of FTEs, the relocation process is expected to take some time to complete. In the meantime, SCHAC is utilizing office space initially selected for a significantly lower number of FTEs than SCHAC currently employs. SCHAC also continues to face risks stemming from poor air flow and water leakage occurring along a first-floor exterior wall. These conditions pose a continued risk of damage to facilities, equipment, and employee safety. The Department of Administration completed services to replace airflow systems in the building, but airflow quality has not improved in some office areas and needs further improvements. The Department of Administration has attempted to repair to prevent water entering building, but there are some lingering effects and leakage. Employees in close quarters with poor air circulation are more susceptible to the infection of viruses. To mitigate this risk, SCHAC promotes flexible scheduling and telework.

Third, South Carolina is not immune to police brutality, violent and non-violent protest, extremists, tragic incidents of racism leading to death, and other forms of unlawful discrimination. There remains uncertainty as to whether SCHAC will receive additional funding to address issues of discrimination impacting communities across our state. Understaffing in SCHAC's Community Relations Division detracts from SCHAC's ability to help local communities properly respond to local concerns related to discriminatory conduct. Understaffing in this area could seriously threaten damage to property and life, and negatively impact business development and recruitment. As a result, SCHAC continues to prioritize the addition of FTE's to this program area in its annual budget requests. In the meantime, the division's Director and three (3) Community Relations Consultants continue to travel to all areas of the state with the aim of developing local interest and investment in the creation of Community Relations Councils. Law enforcement can squash unrest and clear the streets, but it takes people to maintain peace in their own communities through respect, dialogue, and empathy. SCHAC's Community Relations Division aims to better human affairs across the state by equipping community leaders with the tools to conduct these necessary dialogues.

Conclusion

The spirit to promote healing, harmony, and respect among all South Carolinians is exactly what the Governor and General Assembly were hoping to accomplish when they established SCHAC 1972. The mission and the work of the Human Affairs Commission have helped South Carolina to make great progress in terms of social and economic growth for many of its citizens. SCHAC's work to prevent and eliminate discrimination helps everyone.

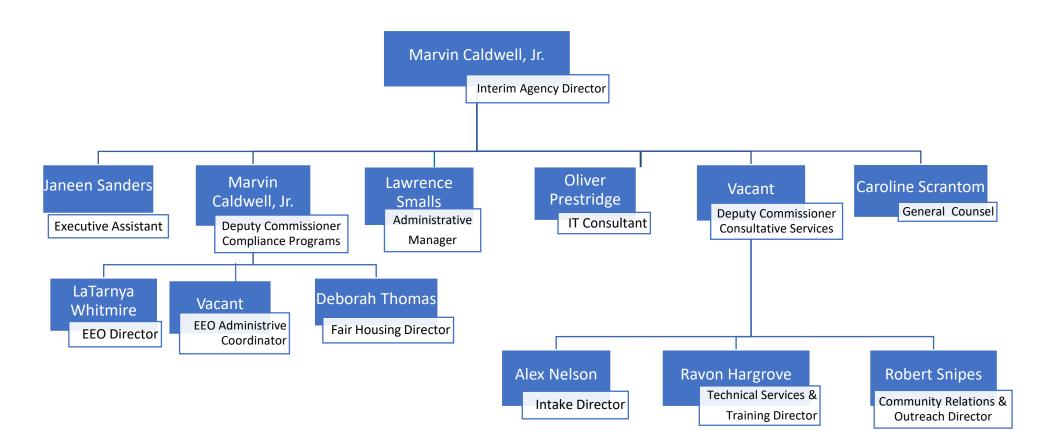
SCHAC is a regulatory agency providing all persons of protected classes an opportunity to address and resolve local issues of discrimination in a non-violent manner. SCHAC's presence as an administrative agency limits the need to adjudicate matters in the court system or in the court of public opinion. The SCHAL ensures that citizens feel that there is fairness and opportunity for all people. SCHAC's work has positively impacted the state and enhanced the possibility for a better quality of life for all people.

Additionally, the help and presence of the Community Relations staff across the state and in communities has the potential to address discord and racial problems early. These kinds of Community Relation activities help people remember how and when everyone no matter the race, national origin, sex, age, disability, etc., came together to help each other recover from disasters such as: hurricanes, tornadoes, river flooding, fires, train accidents and derailments, the 100-Year Flood, etc., thereby promoting harmony and the betterment of human affairs for all citizens across the state.

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AGENCY ORGANIZATIONAL CHART



Reorganization and Compliance

as submitted for the Accountability Report by:

L360 - Human Affairs Commission

Primary Con	tact	et Loov - Human Arran's Commission				
First Name	Last Name	Role/Title	Email Address Phone	Phone		
Caroline	Scrantom	General Counsel	cscrantom@schac.sc.gov	803-737-4678		
Secondary Co	ontact					
First Name	Last Name	Role/Title	Email Address	Phone		
Marvin	Caldwell, Jr.	Interim Commissioner	mcaldwell@schac.sc.gov	803-737-7826		
Agency Missi	on		Adopted in:	2020		
national origin, re	eligion, sex, age, and disabilit	y; housing on the basis of race, color, nat	rent unlawful discrimination in: employment on tional origin, religion, sex, familial status, and d sting harmony and the betterment of human affa	isability; and public		
Agency Visio	n		Adopted in:	2020		
The South Carolin	na Human Affairs Commissi	on's vision is to be well known statewide	and nationally, with a positive image and a mis	sion that is understood and		

Recommendations for reorganization requiring legislative change:

and supportive work environment in fulfillment of the agency's mission.

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

accepted by the public. SCHAC is a fully resourced, customer-friendly agency with a diverse, well-trained and efficient team working together effectively in a safe

Restructure organization to move EEO Intake Department under Deputy of Compliance

Significant events related to the agency that occurred in FY2023

Description of Event	Start	End	Agency Measures Impacted	Other Impacts
Retirement of Commissioner	December	June	Increase the number of collaborative partnerships.	
Retirement of Deputy Commissioner	May	June	Number of Outreach Events each SFY Professionals	
New Board Appointee training	July	July	Decrease the average charge age to improve processing times. (Employment Enforcement Division)	
Deputy of Compliance appointed Interim Commissioner	December	June	Close 80% of cases received in SFY 2021-2022	
Deputy of Compliance appointed Interim Commissioner	December	June	Close 80% of carried forward inventory and cases received in previous FFY	
Is the agency in compliance with S.C. reports to the Legislative Services Ag Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				
Is the agency in compliance with vari to the Department of Archives and H through 20-1-180) and the South Car 10 through 26-10-210).	istory? See the Pub	lic Records A	ct (S.C. Code Ann. § 20-1-10	Yes

Does the law allow the agency to promu	lgate regulations?	Yes
Law number(s) which gives the agency the authority to promulgate regulations:		
Has the agency promulgated any regula	tions?	Yes
Is the agency in compliance with S.C. C formal review of its regulations every fi	ode Ann. § 1-23-120 (J), which requires an agency to conduct a ve years?	Yes
	(End of Reorganization and Compliance Section)	

Strategic Plan Results

FY2023

as submitted for the Accountability Report by:

L360 - Human Affairs Commission

Goal 1 Enhance the reputation of the State as a diverse and inclusive community by preventing discrimination through training, outreach and community relations

Goal 2 Eliminate Employee Discrimination through Enforcement of the Human Affairs Law

Goal 3 Eliminate Housing Discrimination through Enforcement of the Fair Housing Law

Goal 4 Increase the efficiencies and effectiveness of the Commission through training and employee retention

Perf. Measure Number	. Dominio	Base			Value Type	Desired	Time Ameliaskia	Calculation Method	Data Source	Data Laureitan	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	
1.1	r Description F Train stakeholders to prevent discriminate		Target	Actual	value Type	Outcome	Time Applicable	Calculation Method	Data Source		Maintaining Safety, Integrit		Number Responsible	Notes
1.1.1	Number of External Training Attendees - Housing	1,315	257	450	Count	Equal to or greater than	State Fiscal Year	Count of attendees	SCHAC Activity Reports - Monthly	Housing Enforcement	Education of the law and housing provider obligations.	Industry	1000.000000.000; 9500.050000.000; 9816.060000000	
1.1.2	Number of External Training Attendees - Employment	2,845	1,500	4,210	Count	Equal to or greater than	State Fiscal Year	Count of attendees	SCHAC Activity Reports - Monthly	Technical Services and Training	Education of the law and their employment obligations.	Industry	0502.000000.000; 9818.070000000; 9500.050000.000; 9816.060000000	
1.1.3	Invitations to provide additional training to agencies/businesses by referral within State Fiscal Year	28	12	28	Count	Equal to or greater than	State Fiscal Year	Count of invitations	SCHAC Activity Reports - Monthly	Technical Services and Training	Education of the law and employment obligations.	Industry	0502.000000.000; 9818.070000000; 9500.050000.000; 9816.060000000	
1.2	Conduct a computer analysis of each Age	ncy's hiring a	nd promotion p	oractices.						State Objective:	Maintaining Safety, Integrit	y and Security		
1.2.1	95% of required State agencies meet 70% of their employment goals for minorities and women based on availability estimates of the qualified labor pool	97%	95%	97%	Percent	Equal to or greater than	State Fiscal Year	CAAMS	Annual Report to General Assembly	CAAMS	Status of EEO in State Govt	General Assembly	0502.000000.000; 9801.030000.000; 9500.050000.000; 9816.060000000	
1.2.2	Provide technical assistance to 100% of Agencies requiring assistance with goal attainment in their Affirmative Action Plans	100%	100%	100%	Percent	Equal to or greater than	State Fiscal Year	Number of agencies requesting assistance / Responses to agencies	SCHAC Activity Reports - Monthly	CAAMS	Monitoring of EEO in State Govt and AAPs.	State Agencies	0502.000000.000; 9801.030000.000; 9500.050000.000; 9816.060000000	
1.2.3	Monitor 100% of Agencies who have not met the State goal attainment for Affirmative Action Plans	100%	100%	100%	Percent	Equal to or greater than	State Fiscal Year	Number of non- compliant agencies assisted / Number of non- compliant agencies	SCHAC Activity Reports - Monthly	CAAMS; SCHAC database	AAP feedback	State Agencies	0502.000000.000; 9801.030000.000; 9500.050000.000; 9816.060000000;	
1.3	Provide outreach and community relation	s opportunitie	es to promote tl	he Agency's mi	ssion across th	e State				State Objective:	Maintaining Safety, Integrit	y and Security		
1.3.1	Number of Outreach Opportunities each SFY - Public	4,758	1,221	10,063	Count	Equal to or greater than	State Fiscal Year	Count of opportunities	SCHAC Activity Reports - Monthly	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.0600000000; 9500.050000.000; 9801.030000.000; 9818.070000000	
1.3.2	Number of Outreach Opportunities each SFY - Professionals	57,611	328	87,333	Count	Equal to or greater than	State Fiscal Year	Count of opportunities	SCHAC Activity Reports - Monthly	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	
1.3.3	Number of clicks to agency website links received through media advertisements	411	500	0	Count	Equal to or greater than	State Fiscal Year	Count of clicks	SCHAC Activity Reports - Monthly	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	Media advertisements are grant-based, and none were run in FY22-23.

Perf. Measure Number	r Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	
1.3.4	Social media reach	0	10,000	9,630	Count	Equal to or greater than	State Fiscal Year	Count of views	0	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	Employee turnover within the division
1.3.5	Number of Outreach Events each SFY - Public	0	20	74	Count	Equal to or greater than	State Fiscal Year	Count of Events	SCHAC Activity Reports - Monthly	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	
1.3.6	Number of Outreach Events each SFY - Professionals	0	20	33	Count	Equal to or greater than	State Fiscal Year	Count of Events	SCHAC Activity Reports - Monthly	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000; 9816.0600000000; 9500.050000.000; 9801.030000.000; 9818.070000000	
1.3.7	Increase the number of structured advisory councils throughout the state	0	2	1	Count	Equal to or greater than	State Fiscal Year	Number of councils formed within SFY	List of charters/MOUs	Community Relations Division	Education and Awareness	General Public	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	Employee turnover within the division
1.3.8	Increase the number of collaborative partnerships.	0	3	•	Count	Equal to or greater than	State Fiscal Year	Number of relationships developed that support Community Relations goals	Collaborative agendas, meeting agendas, and other documentation	Community Relations Division	Education and Awareness	General Public, Federal Agencies, State Agencies, Industry	0502.000000.000; 9816.060000000; 9500.050000.000; 9801.030000.000; 9818.070000000	
2.1	Implement an efficient processing system	m for Employm	nent discriminat	tion complaint	s					State Objective:	Maintaining Safety, Integrit	y and Security		
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY	91%	95%	N/A	Percent	Equal to or greater than	Federal Fiscal Year		Compliance Program	ARC - EEO	Resolution of Complaint	Charging Parties, Respondents,	1000.000000.000;	Change in third-party software resulted in no
						greater than		Inventory + Cases Received)	Monthly Activity Report	Enforcement		and Attorneys	9500.050000.000; 9801.030000.000	Change in inird-party solitware restinct in no longer being able to pull reports with this data. We are currently developing an internal tracking system.
2.1.2	95% or more of closures initially accepted by the EEOC during the FFY	99.50%	100%		Percent	Equal to or greater than	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed		ARC - EEO Enforcement	Resolution of Complaint	and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000;	longer being able to pull reports with this data. We are currently developing an internal
2.1.2						Equal to or	Federal Fiscal Year	Cases Initially Accepted by	Report Compliance Program Monthly Activity	ARC - EEO Enforcement		and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	longer being able to pull reports with this data. We are currently developing an internal
	accepted by the EEOC during the FFY			ough monitorin		Equal to or	Federal Fiscal Year State Fiscal Year	Cases Initially Accepted by	Report Compliance Program Monthly Activity	ARC - EEO Enforcement	Resolution of Complaint Maintaining Safety, Integrit	and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	longer being able to pull reports with this data. We are currently developing an internal
2.2	accepted by the EEOC during the FFY Enforce compliance with agreements/set Review 100% of agreements/settlements	ttlements and le	egal orders thro	ough monitorii 100%	ng .	Equal to or greater than		Cases Initially Accepted by EEOC / Cases Closed	Compliance Program Monthly Activity Report	Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Maintaining Safety, Integrit	and Attorneys EEOC, Charging Parties, Respondents, and Attorneys y and Security Charging Parties, Respondents,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000;	longer being able to pull reports with this data. We are currently developing an internal
2.2	accepted by the EEOC during the FFY Enforce compliance with agreements/set lements annually Review 100% of agreements/settlements annually Enforce 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as needed	100%	100%	100%	ig Percent	Equal to or greater than Equal to or greater than Equal to or greater than	State Fiscal Year	Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity	ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Maintaining Safety, Integrit Resolution of Complaint Resolution of Complaint	EEOC, Charging Parties, Respondents, and Attorneys y and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General Public	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	longer being able to pull reports with this data. We are currently developing an internal
2.2.1	accepted by the EEOC during the FFY Enforce compliance with agreements/set Review 100% of agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as	100%	100%	100%	Percent Percent	Equal to or greater than Equal to or greater than Equal to or greater than Equal to or greater than	State Fiscal Year State Fiscal Year	Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number reviewed / Number of orders	Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Maintaining Safety, Integrit Resolution of Complaint Resolution of Complaint	EEOC, Charging Parties, Respondents, and Attorneys y and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General Public	9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000;	longer being able to pull reports with this data. We are currently developing an internal

Perf.						Desired							State Funded Program	
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	Number Responsible	
2.3.1	Utilize the mediators for 10% of our employment cases	8%	10%		Percent	Equal to or greater than		Number held / Number Closed	Mediation Monthly Report	Legal	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	1000.000000.000; 9500.050000.000; 9801.030000.000	
2.3.2	Employment Investigators negotiate settlement for 10% of their employment cases	8%	10%	12%	Percent	Equal to or greater than	Federal Fiscal Year	Cases Settled by Employment Investigators / Cases Completed	Compliance Program State Report and Mediation Report	EEO Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	1000.000000.000; 9500.050000.000; 9801.030000.000	
2.3.3	Mediators have a 50% success rate for mediations scheduled	47%	50%	53%	Percent	Equal to or greater than	State Fiscal Year	Successful / Held	Mediation Monthly Report	Legal	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	1000.000000.000; 9500.050000.000	
3.1	Implement an efficient processing system	m for Housing o	discrimination o	complaints						State Objective:	Maintaining Safety, Integrit	ty and Security		
3.1.1	Close 80% of cases received in SFY 2019-20	90%	80%	100%	Percent	Equal to or greater than	State Fiscal Year	Cases Closed / Cases Received	Status of Fair Housing Complaint Activity Report	HEMS- Housing Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	1000.000000.000; 9500.050000.000; 9801.030000.000	
3.1.2	85% or more of closures accepted by HUD during the SFY	96%	85%	95%	Percent	Equal to or greater than	State Fiscal Year	Cases Accepted by HUD / Cases Closed	Status of Fair Housing Complaint Activity Report	HEMS- Housing Enforcement	Resolution of Complaint	HUD	1000.000000.000; 9500.050000.000; 9801.030000.000	
3.2	Promote settlements/agreements and en	sure complianc	e with settlemen	nts/agreement	s through moni	toring				State Objective:	Maintaining Safety, Integrit	ty and Security		
3.2.1	Conciliate more than 20% of Housing cases	13%	20%	23%	Percent	Equal to or greater than	State Fiscal Year	Cases Conciliated / Cases Closed	Status of Fair Housing Complaint Activity Report	HEMS- Housing Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys and Legal System	1000.000000.000; 9500.050000.000; 9801.030000.000	
3.2.2	Review 100% of conciliations annually and audit respondents	100%	100%	100%	Percent	Equal to or greater than	State Fiscal Year	Number of conciliations / Monthly audits	Housing	Housing Enforcement	Ensure compliance	Charging Parties and General Public	0100.000000.000; 9500.050000.000; 9801.030000.000	
4.1	Increase the efficiencies of the Employm	nent Enforceme	ent Division							State Objective:	Education, Training, and H	uman Development		
4.1.1	Number of Internal Training Attendees - Employment	218	200	131	Count	Equal to or greater than	Federal Fiscal Year	Count of attendees	Sign in sheets/HR records	EEO Enforcement	Proficient employees	Charging Parties, Respondents, and Attorneys	1000.000000.000; 9500.050000.000; 9801.030000.000	Employee turnover within the division
4.1.2	Decrease the average charge age to improve processing times. (Employment Enforcement Division)	N/A	180	N/A	Count	Equal to or less than	Federal Fiscal Year	ARC	EEOC Pending Inventory Report	ARC - EEO Enforcement	Timeliness of complaints for legal filings	Charging Parties and Attorneys	1000.000000.000; 9500.050000.000; 9801.030000.000	Change in third-party software resulted in no longer being able to pull reports with this data. We are currently developing an internal tracking system.
4.2	Increase the efficiencies of the Fair Hou	I sing Division								State Objective:	Education, Training, and H	uman Development		
4.2.1	Number of Internal Training Attendees - Housing	84	60	60	Count	Equal to or greater than	State Fiscal Year	Count of attendees	Sign in sheets	Housing Enforcement	Proficient employees	Charging Parties, Respondents, and Attorneys	1000.000000.000; 9500.050000.000; 9801.030000.000	

Perf. Measure Number	· Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	
4.2.2	Decrease the average charge age to improve processing times. (Fair Housing Division)	191	100	169	Count	Equal to or less than	State Fiscal Year	HEMS	HEMS	HEMS- Housing Enforcement	Timeliness of complaints for legal filings	Charging Parties and Attorneys	1000.00000.000; 9500.050000.000; 9801.030000.000	Employee turnover within the division
4.3	Increase the effectiveness and efficiency	of the Commis	sion through er	mployee retenti	on and succesfu	ul audit review	s			State Objective:	Education, Training, and H	uman Development		
4.3.1	Improve the efficency of the Commission by decreasing the Employee Turnover Rate	21.50%	15%	21.05%	Percent	Equal to or less than	State Fiscal Year	Number of Employees Leaving Commission / FTE's	Quarterly Human Resources Update for Board	Human Resources	Maintains proficient employees, reducing inefficiencies	General Public, Charging Parties, Respondents, and Attorneys	0100.000000.000; 9500.050000.000; 9801.030000.000	Retirement of three individuals in addition to regular turnover
4.3.2	Ensure adherence to all Generally Accepted Accounting Principles (GAAP) by successfully completing the State audit with minimal audit exceptions	1	0	0	Count	Equal to or less than	State Fiscal Year	Count of exceptions	Audit report from the Office of State Auditors	Finance/Adminis tration	Agency proficiency	General Public	0100.000000.000; 9500.050000.000; 9801.030000.000	
4.3.3	Ensure adherence with Department of Administration guidelines	100%	100%	100%	Percent	Equal to or greater than	State Fiscal Year	square footage per staff allocation	Admin Services - Office of Facility Management	Admin Services - Office of Facility Management	0	General Public, Staff and Board	0100.000000.000; 9500.050000.000; 9801.030000.000	

Strategic Plan Development

FY2024

Enhance the reputation of the State by preventing discrimination through training, outreach and community

Goal 2 Eliminate Employee Discrimination through Enforcement of the Human Affairs Law

Goal 3 Eliminate Housing Discrimination through Enforcement of the Fair Housing Law

Goal 4 Increase the efficiencies and effectiveness of the Commission through training and employee retention

asure					Desired					Stakeholder Need		State Funded Program	
nber		Base	Target	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Satisfied	Primary Stakeholder	Number Responsible	Notes
	Train stakeholders to prevent discrimi	nation							State Objective:	Maintaining Safety, Integrit	y and Security		
1.1	Number of External Training Attendees -	1,315	2.5	7 Count	Equal to or	State Fiscal Year	Count of attendees	SCHAC Activity	Housing Enforcement	Education of the law and	Industry	1000.000000.000;	l
.1.1	Housing	1,313	23	Count	greater than	State Fiscar 1 car	Count of attenuees	Reports - Monthly	Trousing Emorcement	housing provider	muusu y	9500.050000.000;	
										obligations.		9816.060000000	
1.1.2	Number of External Training Attendees - Employment	2,845	1,50	0 Count	Equal to or greater than	State Fiscal Year	Count of attendees	SCHAC Activity Reports - Monthly	Technical Services and Training	Education of the law and their employment	Industry	0502.000000.000; 9818.070000000;	
	Employment				greater than			Reports - Monuny	and Training	obligations.		9500.050000.000;	
												9816.060000000	
1.1.3	Invitations to provide additional training	28	3 1	0 Count	Equal to or	State Fiscal Year	Count of invitations	SCHAC Activity	Technical Services	Education of the law and	Industry	0502.000000.000;	
	to agencies/businesses by referral within				greater than			Reports - Monthly	and Training	employment	,	9818.070000000;	
	State Fiscal Year									obligations.		9500.050000.000;	
												9816.060000000	
	Conduct a computer analysis of each A	gency's hiring	g and promoti	ion practices.					State Objective:	Maintaining Safety, Integrit	y and Security		
1.2.1	95% of required State agencies meet	97%	959	% Percent	Equal to or	State Fiscal Year	CAAMS	Annual Report to	CAAMS	Status of EEO in State Govt	General Assembly	0502.000000.000;	
	70% of their employment goals for		1		greater than			General Assembly				9801.030000.000;	
	minorities and women based on											9500.050000.000;	
	availability estimates of the qualified labor pool											9816.060000000	
	iaooi pooi												
1.2.2	Provide technical assistance to 100% of	100%	100	% Percent	Equal to or	State Fiscal Year	Number of agencies requesting	SCHAC Activity	CAAMS	Monitoring of EEO in State	State Agencies	0502.000000.000;	
	Agencies requiring assistance with goal attainment in their Affirmative Action	1			greater than		assistance / Responses to agencies	Reports - Monthly		Govt and AAPs.		9801.030000.000; 9500.050000.000;	
	Plans						ageneres					9816.060000000	
							1						
1.2.3	Monitor 100% of Agencies who have not	100%	100	% Percent	Equal to or	State Fiscal Year	Number of non- compliant	SCHAC Activity	CAAMS; SCHAC	AAP feedback	State Agencies	0502.000000.000;	
	met the State goal attainment for				greater than		agencies assisted	Reports - Monthly	database			9801.030000.000;	
	Affirmative Action Plans						/ Number of non- compliant agencies					9500.050000.000; 9816.060000000;	
							шъстого					,010.00000000,	
	Provide outreach and community relat	ions opportun	ities to promo	ote the Agency'	s mission acros	the State			State Objective:	Maintaining Safety, Integrit	y and Security		
.3.1	Number of Outreach Opportunities each	4,758	1,22	1 Count	Equal to or	State Fiscal Year	Count of opportunities	SCHAC Activity	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000;	
	SFY - Public	1			greater than			Reports - Monthly				9816.060000000;	
												9500.050000.000; 9801.030000.000;	
												9818.070000000	
					<u> </u>								
1.3.2	Number of Outreach Opportunities each	57,611	32	28 Count	Equal to or	State Fiscal Year	Count of opportunities	SCHAC Activity	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000;	
	SFY - Professionals	1			greater than			Reports - Monthly				9816.060000000; 9500.050000.000;	
												9801.030000.000;	
												9818.070000000	
1.3.3	Number of clicks to agency website links	411	1 50	00 Count	Equal to or	State Fiscal Year	Count of clicks	SCHAC Activity	Housing Enforcement	Education of the law and	General Public and Industry	0502.000000.000;	
-	received through media advertisements				greater than			Reports - Monthly		housing provider	,	9816.060000000;	
										obligations.		9500.050000.000;	
		1										9801.030000.000; 9818.070000000	
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Perf. Measure					Desired					Stakeholder Need		State Funded Program	
Number	Description	Base	Target	Value Type	Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Satisfied	Primary Stakeholder	Number Responsible	Notes
1.3.4	Social media reach	0	10,000	Count	Equal to or	State fiscal year	Count of views	SCHAC Activity	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000;	
					greater than			Reports - Monthly				9816.060000000;	
												9500.050000.000;	
												9801.030000.000;	
												9818.070000000	
1.3.5	Number of Outreach Events each SFY -	0	20) Count	Equal to or	State Fiscal Year	Count of Events	SCHAC Activity	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000;	
	Public	_	_		greater than			Reports - Monthly			,	9816.060000000;	
					0			,				9500.050000.000;	
												9801.030000.000;	
												9818.070000000	
1.3.6	Number of Outreach Events each SFY -	0	20	0 Count	Equal to or	State Fiscal Year	Count of Events	SCHAC Activity	Consultative Services	Education and Awareness	General Public and Industry	0502.000000.000;	
	Professionals				greater than			Reports - Monthly			,	9816.060000000;	
								. ,				9500,050000,000;	
												9801.030000.000;	
												9818.070000000	
1.3.7	Increase the number of structured	0		2 Count	Equal to or	State Fiscal Year	Number of councils formed	List of charters/MOUs		Education and Awareness	General Public	0502.000000.000;	
	advisory councils throughout the state	1	1		greater than	1	within SFY		Division			9816.060000000;	
												9500.050000.000;	
	Í	1	1		1	1						9801.030000.000;	
	Í	1	1		1	1						9818.070000000	
1.3.8	Increase the number of collaborative	0		3 Count	Equal to or	State Fiscal Year	Number of relationships	Collaborative agendas,	Community Relations	Education and Awareness	General Public, Federal	0502.000000.000;	
1.5.0	partnerships.	0	Ί .	Count	greater than	State Fiscal Teal	developed that support	meeting agendas, and	Division	Education and Awareness	Agencies, State Agencies,	9816.0600000000;	
	partiterships.				greater than		Community Relations goals	other documentation	Division		Industry	9500.050000.000;	
							Community Relations goals	other documentation			ilidustry	9801.030000.000;	
												9818.070000000	
												9818.070000000	
2.1	Implement an efficient processing syst	tem for Employ	ment discrimi	nation compla	ints				State Objective:	Maintaining Safety, Integri	ity and Security		
	Implement an efficient processing syst									Maintaining Safety, Integri			
2.1.1	Close 80% of carried forward inventory	tem for Employ		nation compla	Equal to or	Federal Fiscal Year		Compliance Program	ARC - EEO	Maintaining Safety, Integri Resolution of Complaint	Charging Parties, Respondents,	1000.000000.000;	
						Federal Fiscal Year	Cases Closed / (Pending Inventory + Cases Received)	Monthly Activity				9500.050000.000;	
	Close 80% of carried forward inventory				Equal to or	Federal Fiscal Year			ARC - EEO		Charging Parties, Respondents,		
	Close 80% of carried forward inventory				Equal to or	Federal Fiscal Year		Monthly Activity	ARC - EEO		Charging Parties, Respondents,	9500.050000.000;	
	Close 80% of carried forward inventory				Equal to or	Federal Fiscal Year		Monthly Activity	ARC - EEO		Charging Parties, Respondents,	9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received)	Monthly Activity Report	ARC - EEO Enforcement	Resolution of Complaint	Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000	
	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially		95%		Equal to or greater than	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program	ARC - EEO Enforcement ARC - EEO		Charging Parties, Respondents, and Attorneys EEOC, Charging Parties,	9500.050000.000; 9801.030000.000 1000.000000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received)	Monthly Activity Report Compliance Program Monthly Activity	ARC - EEO Enforcement	Resolution of Complaint	Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program	ARC - EEO Enforcement ARC - EEO	Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties,	9500.050000.000; 9801.030000.000 1000.000000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program Monthly Activity	ARC - EEO Enforcement ARC - EEO	Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program Monthly Activity	ARC - EEO Enforcement ARC - EEO	Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially	91%	95%	6 Percent	Equal to or greater than		Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program Monthly Activity	ARC - EEO Enforcement ARC - EEO Enforcement	Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially	91%	95%	6 Percent	Equal to or greater than Equal to or greater than		Inventory + Cases Received) Cases Initially Accepted by	Monthly Activity Report Compliance Program Monthly Activity	ARC - EEO Enforcement ARC - EEO Enforcement	Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed	Monthly Activity Report Compliance Program Monthly Activity Report	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than oring Equal to or		Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement	Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, R	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed	Monthly Activity Report Compliance Program Monthly Activity Report	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than oring Equal to or	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, R	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than oring Equal to or	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, R	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than Equal to or greater than oring Equal to or	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, R	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually	91% 99.50% settlements and	95%	6 Percent 6 Percent hrough monite	Equal to or greater than Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements	91% 99.50% 99.50%	95%	6 Percent 6 Percent	Equal to or greater than	Federal Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 900.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually	91% 99.50% settlements and	95%	6 Percent 6 Percent hrough monite	Equal to or greater than Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually	91% 99.50% settlements and	95%	6 Percent 6 Percent hrough monite	Equal to or greater than	Federal Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 900.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually	91% 99.50% settlements and	95%	6 Percent 6 Percent hrough monite	Equal to or greater than	Federal Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/ Review 100% of agreements/settlements annually Review 100% of legal orders annually	91% 99.50% 99.50% 100%	95%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9801.030000.000	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against	91% 99.50% settlements and	95%	6 Percent 6 Percent hrough monite	Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective:	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as	91% 99.50% 99.50% 100%	95%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public	9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against	91% 99.50% 99.50% 100%	95%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as	91% 99.50% 99.50% 100%	95%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General	9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as	91% 99.50% 99.50% 100%	95%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties and General	9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	
2.1.1	Close 80% of carried forward inventory and cases received in previous FFY 95% or more of closures initially accepted by the EEOC during the FFY Enforce compliance with agreements/settlements annually Review 100% of legal orders annually Enforce 100% of legal orders against respondents who fail to comply, as	91% 99.50% 99.50% 100%	100%	6 Percent 6 Percent 6 Percent 6 Percent 6 Percent	Equal to or greater than Equal to or greater than	Federal Fiscal Year State Fiscal Year State Fiscal Year	Inventory + Cases Received) Cases Initially Accepted by EEOC / Cases Closed Number reviewed / Number of orders Number of orders Number of orders	Monthly Activity Report Compliance Program Monthly Activity Report SCHAC Activity Reports - Monthly SCHAC Activity Reports - Monthly	ARC - EEO Enforcement ARC - EEO Enforcement State Objective: Legal Administrative Legal	Resolution of Complaint Resolution of Complaint Maintaining Safety, Integr Resolution of Complaint Resolution of Complaint	Charging Parties, Respondents, and Attorneys EEOC, Charging Parties, Respondents, and Attorneys ity and Security Charging Parties, Respondents, and General Public Charging Parties or Respondents and General Public Charging Parties or Respondents and General Public	9500.050000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9801.030000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000; 9500.050000.000;	

Perf. Measure					Desired					Stakeholder Need		State Funded Program	
Number	Description	Base	Target	Value Type	Outcome		Calculation Method	Data Source	Data Location	Satisfied	Primary Stakeholder		Notes
2.3.1	Utilize the mediators for 10% of our	8%	10%	% Percent	Equal to or	Federal Fiscal Year	Number held / Number Closed	Mediation Monthly	Legal	Resolution of Complaint	Charging Parties, Respondents,	1000.000000.000; 9500.050000.000;	
	employment cases				greater than			Report			Attorneys, and Legal System	9801.030000.000; 9801.030000.000	
												7001.030000.000	
2.3.2	Employment Investigators negotiate settlement for 10% of their employment	8%	10%	% Percent	Equal to or greater than	Federal Fiscal Year	Cases Settled by Employment Investigators / Cases	Compliance Program State Report and	EEO Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	1000.000000.000; 9500.050000.000;	
	cases				greater than		Completed	Mediation Report	Emorcement		Attorneys, and Legal System	9801.030000.000;	
								1					
2.3.3	Mediators have a 50% success rate for	47%	50%	% Percent	Equal to or	State Fiscal Year	Successful / Held	Mediation Monthly	Legal	Resolution of Complaint	Charging Parties, Respondents,	1000.000000.000;	
	mediations scheduled				greater than			Report	Ü	•	Attorneys, and Legal System	9500.050000.000	
3.1	Implement an efficient processing system	em for Housing	g discrimination	on complaints					State Objective:	Maintaining Safety, Integri	ty and Security		
211	Cl. 900/ C . 1: CDV	000/	000	dp.	In to	Corr E 1V	G C 1/G P : 1	C. CP:H:	HEMO H	P 16 CO 111	Cl. n.c. n	1000.000000.000;	
3.1.1	Close 80% of cases received in SFY 2021-22	90%	80%	% Percent	Equal to or greater than	State Fiscal Year	Cases Closed / Cases Received	Status of Fair Housing Complaint Activity	HEMS- Housing Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys, and Legal System	9500.050000.000;	
					8			Report			· · · · · · · · · · · · · · · · · · ·	9801.030000.000	
3.1.2	85% or more of closures accepted by	96%	85%	% Percent	Equal to or	State Fiscal Year	Cases Accepted by HUD /	Status of Fair Housing	HEMS- Housing	Resolution of Complaint	HUD	1000.000000.000;	
	HUD during the SFY				greater than		Cases Closed	Complaint Activity	Enforcement			9500.050000.000;	
								Report				9801.030000.000	
3.2	Promote settlements/agreements and e	ensure complia	nce with settle	ments/agreem	ents through m	onitoring			State Objective:	Maintaining Safety, Integri	ty and Security		
3.2.1	In 111 1 2004 617	120/	200	da .	In to	Q T. 177	Cases Conciliated	Status of Fair Housing	HEMS- Housing	n 1: 60 1::	d in in in	1000.000000.000;	
3.2.1	Conciliate more than 20% of Housing cases	13%	20%	% Percent	Equal to or greater than	State Fiscal Year	/ Cases Closed	Complaint Activity	Enforcement	Resolution of Complaint	Charging Parties, Respondents, Attorneys and Legal System	9500.050000.000;	
					8			Report				9801.030000.000	
3,2,2	Review 100% of conciliations annually	100%	100%	Percent	Equal to or	State Fiscal Year	Number of conciliations /	Housing	Housing Enforcement	Ensure compliance	Charging Parties and General	0100.000000.000:	
3.2.2	Review 100% of conciliations annually and audit respondents	100%	100%	% Percent	Equal to or greater than	State Fiscal Year	Number of conciliations / Monthly audits	Housing	Housing Enforcement	Ensure compliance	Charging Parties and General Public	0100.000000.000; 9500.050000.000;	
3.2.2		100%	100%	6 Percent		State Fiscal Year		Housing	Housing Enforcement	Ensure compliance			
	and audit respondents			6 Percent		State Fiscal Year		Housing			Public	9500.050000.000;	
3.2.2				6 Percent		State Fiscal Year		Housing		Ensure compliance Education, Training, and H	Public	9500.050000.000;	
4.1	and audit respondents Increase the efficiencies of the Employ	ment Enforcen	nent Division		greater than		Monthly audits		State Objective:	Education, Training, and H	Public uman Development	9500.050000.000; 9801.030000.000	
	and audit respondents		nent Division	6 Percent 0 Count		State Fiscal Year Federal Fiscal Year	Monthly audits	Housing Sign in sheets/HR records			Public	9500.050000.000;	
4.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees -	ment Enforcen	nent Division		greater than Equal to or		Monthly audits	Sign in sheets/HR	State Objective:	Education, Training, and H	Public uman Development Charging Parties, Respondents,	9500.050000.000; 9801.030000.000	
4.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees -	ment Enforcen	nent Division		greater than Equal to or		Monthly audits	Sign in sheets/HR	State Objective:	Education, Training, and H	Public uman Development Charging Parties, Respondents,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees -	ment Enforcen	nent Division		greater than Equal to or		Monthly audits	Sign in sheets/HR	State Objective:	Education, Training, and H	Public uman Development Charging Parties, Respondents,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees -	ment Enforcen	nent Division		greater than Equal to or		Monthly audits	Sign in sheets/HR	State Objective:	Education, Training, and H	Public uman Development Charging Parties, Respondents,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment	ment Enforcen	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement	Education, Training, and H Proficient employees	Public uman Development Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.00000.000; 9500.050000.000; 9801.030000.000	
4.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment	ment Enforcen	nent Division		greater than Equal to or		Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement ARC - EEO	Education, Training, and H Proficient employees	Public uman Development Charging Parties, Respondents,	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment Decrease the average charge age to	ment Enforcen	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement	Education, Training, and H Proficient employees Timeliness of complaints for	Public uman Development Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment Decrease the average charge age to improve processing times. (Employment	ment Enforcen	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement ARC - EEO	Education, Training, and H Proficient employees Timeliness of complaints for	Public uman Development Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment Decrease the average charge age to improve processing times. (Employment	ment Enforcen	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement ARC - EEO	Education, Training, and H Proficient employees Timeliness of complaints for	Public uman Development Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment Decrease the average charge age to improve processing times. (Employment	ment Enforcen	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	State Objective: EEO Enforcement ARC - EEO	Education, Training, and H Proficient employees Timeliness of complaints for	Public uman Development Charging Parties, Respondents, and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	
4.1.1	and audit respondents Increase the efficiencies of the Employ Number of Internal Training Attendees - Employment Decrease the average charge age to improve processing times. (Employment	ment Enforcen 218	nent Division	0 Count	Equal to or greater than	Federal Fiscal Year	Monthly audits Count of attendees	Sign in sheets/HR records	EEO Enforcement ARC - EEO Enforcement	Education, Training, and H Proficient employees Timeliness of complaints for	Public uman Development Charging Parties, Respondents, and Attorneys Charging Parties and Attorneys	9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000; 9801.030000.000 1000.000000.000; 9500.050000.000;	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
4.2.1	Number of Internal Training Attendees - Housing	8		0 Count	Equal to or greater than		Count of attendees	Sign in sheets	Housing Enforcement	Proficient employees	Charging Parties, Respondents, and Attorneys	100.00000.000; 9500.050000.000; 9801.030000.000	Auts
4.2.2	Decrease the average charge age to improve processing times. (Fair Housing Division)	19	1 10	0 Count	Equal to or less than	State Fiscal Year	HEMS	HEMS	HEMS- Housing Enforcement	Timeliness of complaints for legal filings	Charging Parties and Attorneys	1000.00000.000; 9500.050000.000; 9801.030000.000	
4.3	Increase the effectiveness and efficience	y of the Comr	nission throug	h employee rete	ention and succ	essful audit reviews	<u>'</u>		State Objective:	Education, Training, and I	Iuman Development		
4.3.1	Improve the efficency of the Commission by decreasing the Employee Turnover Rate	21.50%	6 159	% Percent	Equal to or less than	State Fiscal Year	Number of Employees Leaving Commission / FTE's	Quarterly Human Resources Update for Board	Human Resources	Maintains proficient employees, reducing inefficiencies	General Public, Charging Parties, Respondents, and Attorneys	0100.000000.000; 9500.050000.000; 9801.030000.000	
4.3.2	Ensure adherence to all Generally Accepted Accounting Principles (GAAP) by successfully completing the State audit with minimal audit exceptions		1	0 Count	Equal to or less than	State Fiscal Year	Count of exceptions	Audit report from the Office of State Auditors	Finance/Adminis tration	Agency proficiency	General Public	0100.000000.000; 9500.050000.000; 9801.030000.000	
4.3.3	Ensure adherence with Department of Administration guidelines	100%	6 1009	% Percent	Equal to or greater than	State Fiscal Year	square footage per staff allocation	Admin Services - Office of Facility Management	Admin Services - Office of Facility Management	Agency proficiency	General Public, Staff and Board	0100.000000.000; 9500.050000.000; 9801.030000.000	

Budget Data

as submitted for the Accountability Report by:

State Funded Program No.	State Funded Program Title	Description of State Funded Program		(Actual) General		(Actual) Other		(Actual) Federal		(Actual) Total		(Projected) General2		(Projected) Other		Projected) Federal4		(Projected) Total
0100.000000.000	Administration	CAO; Legal; Administrative Manager (HR and Procurement);	s	769,156.08	- -		- -		\$	769,156.08	S	887,306.00	\$ -		- -		\$	887,306.00
0502.000000.000	Consultative Services	Technical Services and Training; Community Relations	S	773,700.00	S	14,562.07	\$ -		\$	788,262.07	S	795,371.00	-		- -		S	795,371.00
1000.000000.000	Compliance Programs	Fair Housing Enforcement; EEO Enforcement	\$	1,101,114.84	S	161,679.16	\$	320,123.94	\$	1,582,917.94	S	1,125,097.00	\$	450,517.00	\$	359,846.00	\$	1,935,460.00
9500.050000.000	State Employer Contributions	Employee Benefits (Retirement, Workers Comp, Unemployment Insurance taxes, etc.)	S	733,560.03	S	116,390.45	\$	105,717.99	S	955,668.47	S	904,000.00	S	145,000.00	\$	122,000.00	\$	1,171,000.00
9801.030000.000	Information Technology Upgrades	IT Upgrades	\$		\$ -		\$ -		- -		\$	-	S	20,354.49	\$ -		\$	20,354.49
9818.070000X000	SC Pregnancy Accommodations Act Training - Act 244	Provide training to businesses to inform them of their legal obligations under SCPAA.	- -		\$ -		\$ -		\$ -		S	59,609.23	- -		\$ -		S	59,609.23
9826.100000X000	Cisco Switches Replacement	Network switches required replacement due to age	\$ -		\$ -		- -		S -		S	9,000.00	-		\$ -		\$	9,000.00
9827.090000X000	Public Information IT	Creation of case status tracking application	s	41,676.87	\$		\$ -		\$	41,676.87	S	28,323.13	-		\$ -		\$	28,323.13
9829.080000X000	Security Cameras	Additional security for personnel entering and exiting the building	s	33,787.30	- -		\$		\$	33,787.30	S	26,212.70	\$		-		\$	26,212.70

Legal Data

as submitted for the Accountability Report by

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
65-3. Investigation and Production of Evidence	State	Regulation	Provides structure to the investigation process and identifies responsibilities of the investigator, Commission members, and other staff. Explains the steps required prior to Agency enforcement of a subpoena. Provides clarity on the Administrative Hearing process. Explains the confidential nature of the file and gives guidance to the Agency regarding the production of file contents when requested by parties to the investigation or others.	Requires a service	Adjudication of discrimination investigations	No Change
1-13-90. Complaints, Investigations, Hearings and Orders.	State	Statute	Establishes the means by which the Commission may accept charges of discrimination and investigate the same. This section establishes the subpoena power of the Agency regarding any complaint filed against a State agency or any other jurisdictional employer, labor organization, or employment agency. Empowers the Agency to conciliate a charge of discrimination. Provides processes and timelines for when parties shall respond to requests for information from the Agency. Establishes the procedures for holding hearings following the investigation process in employment matters filed against a State agency when a reasonable cause determination is issued. Requires that the Chairman designate a panel to hear the matter pursuant to the unlawful practices in Section 1-13-80 or 1-13-85, and based on the practices found in the Administrative Procedures Act of South Carolina. An Order must be issued from the Panel following the conclusion of the hearing, either finding in favor of the complaining party and awarding damages or injunctive relief, or dismissing the matter pending against the respondent state agency. This section further establishes the Commission's right to bring an action in circuit court for discriminatory employment practices. The law also provides recourse for a complainant who is issued a notice of right to sue following the dismissal of a charge.	Requires a service	Adjudication of discrimination investigations	No Change
31-21-140. Civil action; damages.	State	Statute	Provides that a civil action shall be commenced within one year of the alleged discriminatory housing practice, though that period may be tolled during portions of the investigation. Explains that a complainant does not need to exhaust an administrative remedy through the Human Affairs Commission prior to filing a lawsuit in civil court. States that relief in a matter brought under the Fair Housing Law may include any permanent or temporary injunction, temporary restraining order, or other order, and may award the plaintiff actual damages, and punitive damages, together with court costs and reasonable attorney's fees in the case of a prevailing party.	Requires a service	Adjudication of discrimination investigations	No Change
31-21-80. Interference with the exercise of any right under this chapter.	State	Statute	Makes it unlawful to coerce, intimidate, threaten, or interfere with any person in the exercise of, or on account of his having aided or encouraged any other person in the exercise of, any right granted under the Fair Housing Law.	Requires a manner of delivery		No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
1 - 13 - 40. Creation of South Carolina Commission on Human Affairs.	State	Statute	Establishes the Commission (Board) and provides guidance on members who may be selected for the Board, and the appropriate methods of voting.	Board, commission, or committee on which someone from our agency must/may serve		No Change
1-13-100. Construction and Application of Chapter.	State	Statute	Limits the construction and application of the Human Affairs Law to those things which violate the law per section S.C. Code Ann. § 1-13-90; that violate Title VII of the Civil Rights Act of 1964, as amended, 42 U. S. C. Section 2000e et seq.; that violate the Age Discrimination in Employment Act of 1967, as amended, 29 U. S. C. Section 621 et seq.; or that violate the Americans with Disabilities Act of 1990, as amended, Public Law 101-336.	Requires a manner of delivery		No Change
1-13-110. Affirmative Action Plans by State Agencies; Approval by Commission; Action by General Assembly.		Statute	Requires that each State agency shall develop an Affirmative Action Plan to assure equitable employment for members of minorities and shall present the plans to the Agency on or by February 1 of each year. The Commission reports to the Department of Administration if a State agency has not satisfactorily complied with meeting its Affirmative Action goals.	Report our agency must/may provide		No Change
1-13-20. Declaration of policy.	State	Statute	Establishes that discrimination is unlawful and declares that the Agency was created by the General Assembly to promote harmony, and eliminate and prevent discrimination on the basis of race, religion, color, sex, age, national origin, or disability.	Requires a manner of delivery		No Change
1-13-30. Definitions.	State	Statute	Provides definitions for terms within the Human Affairs Law, which help to establish the jurisdiction of and guidance to the Agency.	Requires a manner of delivery		No Change
1-13-50. Commissioner and personnel.	State	Statute	Guides the Commission Board on selection of an Agency Head and additional staff.	Requires a manner of delivery		No Change
1-13-60. Duties of chairman and vice- chairman.	State	Statute	Commands the Chairman to act as the presiding officer at meetings of the Commission and states that he shall promote the orderly transaction of its business.	Requires a manner of delivery		No Change
1-13-70. Powers of Commission.	State	Statute	Explains the Commission's powers, including (1) the ability to maintain an office or offices; (2) the ability to adopt bylaws; (3) the authority to promulgate regulations related to the chapter; (4) the authority to formulate policies to effectuate the purposes of this chapter and to make recommendations to appropriate parties in furtherance of such policies; (5) the ability to obtain and utilize upon request the services of all governmental departments and agencies; (6) the ability to create or recognize community councils to promote the Agency's mission; (7) the ability to work with the EEOC and accept reimbursement from it; (8) the ability to investigate charges of discrimination; (9) the ability to hold hearings following an investigation; and (10) the ability to petition for an order of a court of competent jurisdiction requiring compliance with an order issued by the Commission pursuant to the procedure set forth in item (16) of subsection (c) of Section 1-13-90; (11) the ability to accept grants, bequests, or donations; (12) and the ability to institute proceedings in a court of competent jurisdiction, for cause shown, to prevent or restrain any person from violating any provision of the chapter.	Requires a service	Adjudication of discrimination investigations	No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
1-13-80. Unlawful employment practices; exceptions.	State	Statute		ower to investigate, and exceptions thereto. Requires notices to be posted at investigations mployers' businesses. Commands the Commission to develop courses of struction and conduct ongoing public education efforts as necessary to inform mployers, employees, employment agencies, and applicants for employment about heir rights and responsibilities.		No Change
1-13-85. Medical examinations and inquiries.	State	Statute	Establishes various unlawful employment practices related to medical inquiries and examinations which the Commission has the power to investigate.	Requires a manner of delivery		No Change
117.13(GP: Discrimination Policy)	State	Proviso		Report our agency must/may provide		No Change
31-21-100. Powers of the Commission.	State	Statute	plains the Commission's powers regarding the South Carolina Fair Housing Law, eluding (1) the ability to make regulations necessary to enforce the Fair Housing w; (2) to make studies with respect to the nature and extent discriminatory fair using practices; (3) the ability to work with the U.S. Department of Housing and ban Development or another organizations and accept reimbursement from it; (4) ability to accept gifts or bequests; and (5) the ability to institute proceedings in a furt of competent jurisdiction, for cause shown, to seek appropriate temporary or eliminary injunctive relief pending final administrative disposition of a complaint.		No Change	
31-21-110. Investigations by commission; subpoenas.	State	Statute	Establishes the Commission's investigatory power and the power to issue subpoenas.	Requires a service	Adjudication of discrimination investigations	No Change
31-21-120. Complaints; process and handling; conciliation; effect of local laws; civil action.	State	Statute	Explains the process by which a complaint of discrimination may be accepted for investigation at the Agency. Establishes the Commission's ability to conciliate matters through mutual agreements. Limits an investigation to 100 days unless there is a reason for an extension or delay. States that an investigation will end if a court action is filed regarding the matter.	bility to conciliate matters investigations lays unless there is a		No Change
31-21-130. Investigator's report and recommendation; dismissal of or hearing on complaint; civil action; amending of complaint; subpoenas; hearing by commission; opinion and order; review; court appeals; enforcement orders.	State	Statute	Explains the procedures for completing an investigation and either dismisses the matter for lack of cause or recommends that the matter be heard in an administrative hearing before a panel of the Board of Commissioners because the complainant has met their burden of proof under Fair Housing Law. Establishes the right of either party to elect that a civil action be filed instead of an administrative hearing. Explains the hearing process if an administrative hearing is to be held.		No Change	
31-21-150. Coordination regarding complaint filed with multiple agencies.	State	Statute	States that the Agency will determine if a complainant has filed a similar complaint with the Federal Home Loan Bank Board, the Comptroller of the Currency, the Federal Deposit Insurance Corporation of the Federal Reserve System, the United States Department of Housing and Urban Development, or any other agency with authority to investigate and resolve complaints alleging a violation of this chapter in order to prevent duplicate complaints.	Requires a service	Adjudication of discrimination investigations	No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
31-21-20. State policy.	State	Statute	Establishes the State policy to provide fair housing throughout the State.	Requires a manner of delivery		No Change
31-21-30. Definitions.	State	Statute	Provides definitions for terms within the Fair Housing Law, which help to establish the jurisdiction of the Agency, and guidance to the Agency and citizens of South Carolina.			No Change
31-21-40. Discrimination in relation to sale or rental of property.	State	Statute	Establishes the prohibited discriminatory housing practices that the Commission has the power to investigate based on discrimination regarding sales or rentals of jurisdictional property.	Requires a manner of delivery		No Change
31-21-50. Discrimination in relation to membership or participation in multiple listing service, real estate brokers' organization, or related service, organization, or facility.	State	Statute	Establishes that it is unlawful to deny any person access to, or membership or participation in, any multiple-listing service, real estate brokers' organization, or other service, organization, or facility relating to the business of selling or renting dwellings or to discriminate against him in the terms or conditions of the access, membership, or participation on account of their membership in a protected class (due to race, color, national origin, religion, gender, disability, or familial status).	Requires a manner of delivery		No Change
31-21-60. Discrimination in relation to residential real estate-related transactions.	State	Statute	Defines the term "residential real estate-related transaction" and establishes that it is unlawful for any person or other entity whose business includes engaging in residential real estate-related transactions to discriminate against any person in making available such a transaction, or in the terms or conditions of the transaction, because of race, color, religion, sex, handicap, familial status, or national origin.	Requires a manner of delivery		No Change
31-21-70. Application and exceptions.	State	Statute	Further explains jurisdiction and clarifies the law by restricting the Fair Housing Law's application to certain housing providers. Expands unlawful discrimination related to a disability or handicap to include issues such as a housing provider's failure to accommodate, a failure to accommodate, a failure to accommodate, and increase a failure to accommodate with ANSI requirements for accessible design.	Requires a manner of delivery		No Change
31-21-90. Administration of chapter.	State	Statute	Provides that the Human Affairs Commissioners shall administer the Fair Housing Law, but may delegate responsibilities to Commission staff, such as investigating, conciliating, hearing, determining, ordering, certifying, reporting.	Requires a service	Adjudication of discrimination investigations	No Change
41-1-130.	State	Statute	Requires employers to make reasonable efforts to provide workers with reasonable unpaid break time and space to express milk at work.	Requires a service	Adjudication of discrimination investigations	No Change
42 U.S.C. §§ 3601 - 3619*	Federal	Statute	The Federal Fair Housing Act defines the discriminatory fair housing practices and the enforcement procedure for Fair Housing violations. The South Carolina Fair Housing Law is substantially equivalent to the Federal Fair Housing Act.	Requires a manner of delivery		No Change
45-9-10. All persons entitled to equal enjoyment of and privileges to public accommodations; places of public accommodation; "supported by state action" defined.	State	Statute	Provides that all persons should be entitled to the full and equal enjoyment of the services and accommodations of any place of public accommodation, regardless of their race, color, religion, or national origin. Defines those locations that are considered places of public accommodation under the law. Defines "supported by state action."	Requires a manner of delivery		No Change

Law number	Jurisdiction	T	Description	Purpose the law serves:	Notes:	Changes made during FY2023
45-9-100. Action for damages by aggrieved		Type Statute			Notes:	No Change
party; minimum damages for violation.	State	Statute	Provides that party may file a suit in circuit court for recovery of damages subject to 45-9-110 limitations.	Not related to agency deliverable		No Change
45-9-110. Prerequisites to action for damages; conciliation.	State	Statute	Establishes the process by which a charge of unlawful discrimination or segregation may be conciliated by the Agency, and requires that a complaining party seek conciliation through the Agency before filing a lawsuit.	Requires a service		No Change
45-9-120. Prerequisites to action for damages not to limit right to pursue license revocation or criminal penalties.	State	Statute	Establishes 45-9-110 limitations do not apply to pursuit of license revocation and criminal penalties.	iminal penalties.		No Change
45-9-20. Exception for private establishments.	State	Statute	Provides that the chapter does not apply to a private club or other establishment not in fact open to the general public.	Requires a manner of delivery		No Change
45-9-30. Deprivation of right to equal enjoyment of and privileges to public accommodations prohibited.	State	Statute	Prohibits persons from depriving or attempting to deprive others from the rights of equal enjoyment in places of public accommodations.	Requires a manner of delivery		No Change
45-9-40. Processing of complaints; review by State Human Affairs Commission; complaint by Attorney General.			Adjudication of discrimination investigations	No Change		
45-9-50. Hearing on complaint by Attorney General; notice of hearing.	State	Statute	Provides that a panel of Agency members, designated by Chairman must hold a hearing within 60 days of the AG complaint and provide notice of the hearing.	Requires a service	Adjudication of discrimination investigations	No Change
45-9-60. State Human Affairs Commission may establish rules of procedure for hearings; subpoenas; rights of persons charged; rules of evidence scope of hearing; deliberations of panel; remedies for violation.	State	Statute Provides that the Agency may establish rules of procedure for hearings related to allegations of discrimination in a place of public accommodation. Provides that Commission shall grant relief for Article I violations and may order reimbursement for costs incurred in conducting hearings. Adjudication of discrimination investigations		No Change		
45.9-65. Liability of employer for acts of employee; conditions under which revocation of license not required for pattern or practice of discriminatory conduct.	State	Statute	rovides conditions where Agency may find discrimination but not require rovocation of license. Provides that Agency may find employers are not liable for its of employee unless it was reasonably known to the licensee, permitee, or anaging agent.		No Change	
45-9-70. Right to intervene in action.	State	Statute	Provides that panel shall consider whether intervention will unduly delay or prejudice adjudication of rights of the original parties.	Requires a manner of delivery		No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
45-9-75. Final decision of panel; appeals.	State	Statute	Provides that the final Agency decision shall be in writing and list licenses or permits to be revoked.		Adjudication of discrimination investigations	No Change
45-9-80. Attorney General to notify permitting, regulatory, or licensing authority of violations; immediate revocation of license or permit; enforcement of panel's decision; violators not to obtain license or permit for three years.	State	Statute	Authority not granted to Agency. The statute states that if the Agency determines a violation occurred, then the Attorney General must notify the licensing, permitting, or regulatory entity of the violation in order to revoke the same.			No Change
45-9-85. Penalty for violating confidentiality provisions.	State	Statute	Violators of confidentiality provisions in 42-9-60 subject to fine or imprisonment.	Requires a manner of delivery		No Change
45-9-90. Penalty for violating provisions of Article 1.	State	Statute	Violators of Article I subject to misdemeanor conviction along with fine and/or imprisonment.	Requires a manner of delivery		No Change
65-1 Definitions.	State	Regulation	Provides definitions for terms within the Human Affairs Law regulations, which help to establish the jurisdiction of and guidance to the Agency.	Requires a manner of delivery		No Change
65-10 Certification.	State	Regulation	Authorizes and empowers the Chairman or Agency Head to certify documents or records of the Commission.	Requires a manner of delivery		No Change
65-11 Availability of Rules.	State	Regulation	Establishes that the Agency should have the rules and regulations available to the public at its office.	Report our agency must/may provide		No Change
65-12 Construction of Rules and Pleadings.	State	Regulation	Explains that the regulations shall be constructed liberally to effectuate the purposes of the Human Affairs Law of South Carolina.	Requires a manner of delivery		No Change
65-13 General Investigations.	State	Regulation	Establishes that the Agency may, in its discretion, conduct general investigations of discrimination.	Requires a manner of delivery		No Change
65-2 Complaint.	State	Regulation	Governs the requirements for the Agency's acceptance and retention of formal complaints of discrimination under the Human Affairs Law. Provides for circumstances in which a complaint may be amended and further guides the Agency on when a complaint should be dismissed.	Requires a service	Adjudication of discrimination investigations	No Change
65-20 Submission of Equal Employment Opportunity Reports.	State	Regulation	Requires that all State agencies submit Equal Employment Opportunity Reports to the Agency. Requires supplements to each report on a regular basis and when specifically requested by the Human Affairs Commission.	Requires a manner of delivery		No Change
65-21 Equal Employment Officer to be Designated.	State	Regulation	Requires that every State agency head designate an Equal Employment Officer for preparing reports and communicating with the Human Affairs Commission regarding the Equal Employment Opportunity Report.	Requires a manner of delivery		No Change
65-210 General.	State	Regulation	Provides further clarification related to jurisdiction of the law for certain housing providers. Incorporates definitions from the Law for purposes of the regulations and provide additional definitions.	Requires a manner of delivery		No Change

Law number	Jurisdiction	Tuna	Description	Purpose the law serves:	Notes:	Changes made during FY2023
65-211 Discriminatory Housing Practices.	State	Type Regulation	Interprets certain prohibitions of unlawful conduct in the context of real estate practices; advertisements, statements and notices; representations on the availability of dwellings; blockbusting; and the provision of brokerage services.	Requires a manner of delivery		No Change
65-213 Discrimination in Residential Real Estate-Related Transactions.	State	Regulation	Interprets certain prohibitions of unlawful conduct in the context of residential real estate-related transactions; the making of loans and in the provision of other financial assistance; the purchasing of loans; the terms and conditions for making available loans or other financial assistance; and in the selling, brokering, or appraising of residential real property.	Requires a manner of delivery		No Change
65-215 Prohibition Against Discrimination Because of Handicap.	State	Regulation	Interprets certain prohibitions of unlawful conduct in the context of the protected class of disability by listing general prohibitions against discrimination because of handicap and by providing additional definitions.	Requires a manner of delivery		No Change
65-217 Housing for Older Persons.	State	Regulation	Explains certain jurisdiction limitations for State and federal elderly housing programs, and fifty-five or over housing.	Requires a manner of delivery		No Change
65-219 Interference, Coercion or Intimidation.	State	Regulation	Interprets unlawful conduct under 31-21-80, considered to be retaliatory or found to be an attempt to coerce, intimidate, threaten or interfere with any person in the exercise or enjoyment of, or on account of that person having exercised or enjoyed, or on account of that person having aided or encouraged enjoyment of, any right granted or protected by this section.	Requires a manner of delivery		No Change
65-220 Complaints.	State	Regulation	Provides guidance related to the acceptance of complaints of discrimination by the Agency. Further explains when an amendment would be appropriate and how the complaint will be served by the Agency. Allows a respondent to answer the complaint.	Requires a service	Adjudication of discrimination investigations	No Change
65-221 Referral of Complaints to State and Local Agencies.	State	Regulation	Explains the proper procedure for handling dually filed or duplicative complaints among local, state, and other agencies.	Requires a service	Adjudication of discrimination investigations	No Change
65-223 Investigation Procedures.	State	Regulation	Provides the burden of proof in a housing investigation (reasonable cause) and gives the Investigator guidance on how to process and investigate file. States the need for the investigator to disclose final conclusions in a report to be made available to the parties.	Requires a service	Adjudication of discrimination investigations	No Change
65-225 Conciliation Procedures.	State	Regulation	Requires the Commission to attempt conciliation with each complaint filed. Provides guidance on the type of relief that may be contemplated in a conciliation agreement. States specific times when conciliation efforts may be terminated. Makes conciliation efforts confidential, but provides that an agreement reached is public.	Requires a service	Adjudication of discrimination investigations	No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023	
65-227 Issuance of Complaint.	State	Regulation	Explains how a reasonable cause determination should be issued and how an administrative pleading should be created to be served on the parties following a reasonable cause determination. Allows a party to elect to have the matter heard in a civil action in Common Pleas rather than through the administrative hearing before a panel of the Board of Commissioners.	Requires a service	Adjudication of discrimination investigations	No Change	
65-229 Other Action.	State	Regulation	Directs the Commission to notify agencies about a hearing if it has an interest in the enforcement of the respondent's obligation. Requires other agencies to cooperate with the Commissioner in furthering the purposes of Fair Housing.	Requires a service	Adjudication of discrimination investigations	No Change	
65-23 Preservation of Records in Event of Charge of Discrimination.	State	Regulation	Requires that a State agency preserve all personnel records relevant to a pending charge or action under the Human Affairs Law until final disposition of the charge or the action.	sposition of the charge or			
65-230 General Information.	State	Regulation	Contains the rules of practice and procedure established by the Commission for administrative proceeds, to include reasonably accommodating persons with disabilities and maintaining filed documents.	Requires a service	Adjudication of discrimination investigations	No Change	
65-231 Hearing Panel.	State	Regulation	rants authority to the Chief Hearing Office of the administrative hearing panel, such conducting the hearing, issuing subpoenas, ruling on evidence, and handling stotions. Provides that a Commissioner may be disqualified and, may either thdraw himself, or may be withdrawn upon motion of party. Forbids ex parte mmunications.		No Change		
65-232 Parties.	State	Regulation	Permits the parties to a complaint to be present at the hearing, as well as intervenors to the matter if they are aggrieved. States that there may be legal representatives for the parties, and the Commission. Requires that parties and others at the proceedings act with integrity and in an ethical manner.	parties, and the Commission. Requires that parties and others at the proceedings		No Change	
65-233 Pleadings, Motions and Discoveries.	State	Regulation	Indicates the types of pleadings necessary to an administrative hearing, and those which are permitted. Provides certain deadlines related to filing of pleadings and for discovery. Allows the Chief Hearing Officer to permit supplemental pleadings or amendments to pleadings, and gives him the right to require oral arguments on motions, and to issue subpoenas among other powers.	Requires a service	Adjudication of discrimination investigations	No Change	
65-234 Dismissal and Decisions.	State	Regulation	Requires that an administrative proceeding be dismissed if a separate suit is filed as a civil action.	Requires a service	Adjudication of discrimination investigations	No Change	
65-235 Hearing Procedures (Review and Enforcement).	State	Regulation	Provides guidance on the date and place that a hearing should be held and further provides who may be present to represent the parties. Explains the conduct of the hearing, to include the exclusion of certain evidence. States that the hearing shall be recorded and requires that an Order be issued and filed following the hearing's conclusion. Allows parties to request a reconsideration of an Order, and states that the hearing transcript will be made available after the hearing's conclusion. Explains the process by which a party may appeal the Order and states the way the Commission can seek enforcement of its Order.	Requires a service	Adjudication of discrimination investigations	No Change	

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
65-236 Certification.	State	Regulation	Authorizes and empowers the Chairman or Agency Head to certify documents or records of the Commission.	Requires a manner of delivery		No Change
65-237 Availability and Construction of Rules.	State	Regulation	Establishes that the Agency should have the rules and regulations available to the public at its office.	Requires a service	Adjudication of discrimination investigations	No Change
65-24 Notices to be Posted.	State	Regulation	laces upon their premises where notices to employees and applicants for provide mployment are customarily posted a notice to be prepared and distributed by the commission of the Human Affairs Law, and information pertinent to the filing of a omplaint.		No Change	
65-240 Purpose.	State	Regulation	States that the purpose of the regulation is to assist advertising media and agencies.	Not related to agency deliverable		No Change
65-242 Scope.	State	Regulation	Provides the scope of the rule and states that persons who fail to use the appropriate criteria will be subject to reasonable cause determinations when necessary.	Requires a manner of delivery		No Change
65-244 Use of Words, Phrases, Symbols, and Visual Aids.	State	Regulation	Provides certain words, phrases, symbols, and forms that may be considered discriminatory by the Commission when investigating an allegation of discrimination in housing advertisements.	Requires a manner of delivery		No Change
65-246 Selective Use of Advertising Media or Content.	State	Regulation	Explains that content in and use of housing advertising may be considered discriminatory by the Agency if such advertising appears to have a discriminatory impact by being targeted for a particular protected class.	Requires a manner of delivery		No Change
65-30 Guidelines Established.	State	Regulation	Expounds upon the types of unlawful treatment in S.C. Code Ann. § 1-13-30(T) based on an employee's sex, which includes, pursuant to S.C. Code Ann. § 1-13-30(I), pregnancy, childbirth, or related medical conditions, including, but not limited to, lactation, and women affected by pregnancy, childbirth, or related medical conditions	Requires a manner of delivery		No Change
65-4 Preliminary or Temporary Relief.	State	Regulation	Grants the Agency authority to apply to a court of competent jurisdiction, seeking injunctive relief regarding a pending complaint with the Agency, pursuant to 1-13-70(s).	Requires a service	Adjudication of discrimination investigations	No Change
65-40 Minimum Requirements.	State	Regulation	Sets for parameters that community groups must meet before being recognized as a Community Relations Council by the Agency.	Requires a manner of delivery		No Change
65-5 Conference, Conciliation and Persuasion.	State	Regulation	Explains the processes related to conciliation and settlement during the investigation, or after. Requires that those attempts at conciliation be kept confidential by the Agency.	Requires a service	Conciliation of discrimination investigations	No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2023
65-6 Reasonable Cause Determination: Procedure and Authority.	State	Regulation	Requires that the Agency submit a reasonable cause determination and notify the parties of the same, if based on evidence obtained by the Commission, the Agency believes that an unlawful employment practice has occurred or is occurring, and provided conciliation efforts have failed.	Requires a service	Adjudication of discrimination investigations	No Change
65-7 Reconsideration of Order of Dismissal or Order to Initiate Suit.	State	Regulation	Establishes the Commission's duty to provide an opportunity of reconsideration of a matter where applicable.	Requires a service	Adjudication of discrimination investigations	No Change
65-8 Procedure for Hearing as Provided by Section 1-13-90(c) of the Act.	State	Regulation	rder, in any case where a reasonable cause determination has been issued against a investigations ate agency for violation of the Human Affairs Law.		No Change	
65-9 Procedure for the Institution of Civil Actions as Provided in Section 1-13-90(d) of the Act.	State	Regulation	rasonable cause determination has been issued against an employer that is not a te agency for violating the Human Affairs Law. Alternatively, authorizes the mplaining Party to file civil action following the Agency's issuance of a notice of at to sue.		No Change	
70.1 (HAC: Human Affairs Forum Carry Forward)	State	FY22-23 Proviso	States that revenue from donations and registration fees from Forums shall be retained and carried forward for general operations.	Funding agency deliverable(s)	70.1	No Change
70.2 (HAC: Training Revenue)	State	FY22-23 Proviso	States that revenue from fees from training and technical assistance shall be retained and carried forward for general operations.			No Change
70.3 (HAC: Revenue from Copying Fees)	State	FY22-23 Proviso	States that revenue derived from copies of Commission files, opinions, and Orders shall be retained and carried forward for general operations.	Funding agency deliverable(s)	70.3	No Change
ANSI A117.1	State	Regulation	The American National Standard for Buildings and Facilities Providing Accessibility and Usability for Physically Handicapped People requirements have been incorporated by reference into 31-21-70(H) and provide a "safe harbor" for housing providers to remain in compliance with Fair Housing Law requirements.	Requires a manner of delivery		No Change
Civil Rights Act of 1964 [Title VII , 42 USC §2000 et seq]	Federal	Statute	Prohibits discrimination in employment based on race, color, religion, sex, or national origin; prohibits discrimination against an employee/applicant for opposing an unlawful employment practice, making a charge, or assisting in an investigation, proceeding, or hearing against an employer in regard to an unlawful employment practice.	Requires a manner of delivery		No Change
Equal Pay Act of 1967 [29 USC §206(d)]	Federal	Statute	Prohibits paying wages to employees at a rate less than the rate at which the employer pays wages to employees of the opposite sex for equal work on jobs, the performance of which requires equal skill, effort, and responsibility, and which are performed under similar working conditions.	wages to employees of the opposite sex for equal work on jobs, the which requires equal skill, effort, and responsibility, and which are		No Change
Genetic Information Nondiscrimination Act (GINA) [Public Law 110-223]	Federal	Statute	Prohibits discrimination based on genetic information in both health insurance (Title I) and employment (Title II).	Not related to agency deliverable		No Change

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Law number Ledbetter Fair Pay Act of 2009 [Public Law	Jurisdiction	Type Statute	Description Amends Civil Rights Act of 1964 to state that the 180-day statute of limitations for	Purpose the law serves: Requires a manner of delivery	Notes:	Changes made during FY2023 No Change
111-2, 123]	recerai	Statute	Amends Civil Rights Act of 1904 to state that the 160-day statute of limitations for filling an equal pay suit resets with each new discriminatory paycheck.	Requires a manner of delivery		No Change
Pregnancy Discrimination Act [42 U.S.C. § 2000(e) et seq.]	Federal	Statute	Prohibits discrimination against a woman because of pregnancy, childbirth, or a medical condition related to pregnancy or childbirth. The law also makes it illegal to retaliate against a person because the person complained about discrimination, filed a charge of discrimination, or participated in an employment discrimination investigation or lawsuit.	Requires a manner of delivery		No Change
The Age Discrimination in Employment Act	Federal	Statute	Prohibits an employer from refusing to hire, discharge or from otherwise	Requires a manner of delivery		No Change
of 1967 (ADEA) [29 USC §621]	rederal	Statute	discriminating against any individual age 40 or older, solely on the basis of age.	requires a manner of derivery		No Change
Title I of the Americans with Disabilities Act of 1990 (ADA)	Federal	Statute	Title I of the Americans with Disabilities Act of 1990 prohibits private employers, state and local governments, employment agencies and labor unions from discriminating against qualified individuals with disabilities in job application procedures, hiring, firing, advancement, compensation, job training, and other terms, conditions, and privileges of employment. Title II requires that state and local governments give people with disabilities an equal opportunity to benefit from all of their programs, services, and activities, including employment. The Human Affairs Law is substantially equivalent to Title I.	Requires a manner of delivery		No Change
11.174 GP: Human Affairs Commission and	Stata	FY22-23 Proviso	Requires Department of Administration to develop a plan in the event of a merger	Distribute finding to enother entity	(Previously Proviso 11.174 - FY 22-	Amended
Commission for Minority Affairs Merger Study	State	F 122-23 FIOVISO	between the Human Affairs Commission and Commission for Minority Affairs to be submitted to the Chairmen of Senate Finance and House Ways and Means Committees and the Governor by Dec. 1, 2023	Distribute linking to arother entry	(revolusiy rioviso 11.1/4-1/1 22- 23)	Amended
11-1-130 COVID-19 Vaccination	State	Statute	Prohibits the denial, deprivation, or interference of access to places of public	Requires a service	Act No. 142, Eff. 4/25/2022	No Change
Discriminaton; Vaccination Status			accommodation on the basis of a person's vaccination status, if the denial, deprivation, or interference is supported by state action. Requires complaints concerning violations of this section be processed and heard pursuant to SC Code 45-9-40, et seq. wherein the Human Affairs Commission shall determine if there is reasonable cause to believe that the facts alleged are sufficient to state a violation and, if sufficient, conduct a hearing on the allegations.	·		
44-139-50 Medical Ethics and Diversity Act	State	Statute	Requires the Human Affairs Commission to investigate alleged violations of this chapter filed with the Commission by a medical practitioner or health care institution, and to assist with appropriate corrective action if the investigation results in a finding that a respondent has engaged in an unlawful discriminatory practice. Requires the Commission to provide a copy of its report to the Directors of DHEC or LLR, and provides the complaining party a private right of action if the Commission fails to remedy the complaint.	Requires a service	Act No. 235, Eff. 6/17/2022	No Change
Pregnant Workers Fairness Act [42 U.S.C. § 2000gg, et seq.]	Federal	Statute	Requires employers to provide reasonable accommodaionts to a worker's known limitations related to pregnancy, childbirth, or related medical conditions, unless the accommodation will cause the employer an undue hardship.	Requires a manner of delivery		Added

Services Data

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	providing the service.	provided.	Changes made to services during FY2023	Summary of changes to services
assistance and processes the charge of discrimination to a successful resolution.	Individuals who allege discrimination and their legal representatives; Industry		·		Legal	occur, which could lead to social unrest.	No Change	
Provides knowledge and assistance to contribute to the prevention and elimination of unlawful discrimination.	All citizens employed by state government; Industry	General Public			Housing Enforcement; Community Relations; Legal	Increased opportunities for discrimination to occur, which could lead to social unrest and lawsuits, including state government settlements.	No Change	
related to diversity, promote harmony, and improve citizens' quality of life.		Councils		ŕ		occur, which could lead to social unrest.	No Change	
Processes complaints to successfully fulfill contractual obligations and responsibilities.	Federal Government	EEOC and HUD	General Public	Compliance		Loss of federal funding to investigate complaints, resulting in additional burden to state budget to investigate complaints.	No Change	

Partnerships Data

as submitted for the Accountability Report by:

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	Business/Companies	Enforce the laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people.	No Change
Individual	Citizens of SC	Enforce the laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people.	No Change
Local Government	Community Relations Councils - Local Government - Counties/Municipalities	To help prevent discrimination through constructive dialogue thereby promoting harmony among a diverse group of people.	No Change
State Government	Governor	Enforce the laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people. Request funds to efficiently and effectively carry out the mission of the Agency and train Board Members appointed by Governor about the Agency's mission and operations.	No Change
State Government	State Agencies	Monitor State Agency Affirmative Action Plans including hiring and promotion practices and train managers on methods to prevent and eliminate discrimination.	No Change
State Government	State Legislature	Enforce the laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people. Request funds to efficiently and effectively carry out the mission of the Agency and train Board Members appointed by the Governor with the advice and consent of the Senate about the Agency's mission and operations.	No Change
Federal Government	US Department of Housing and Urban Development (HUD)	Enforce Housing laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people.	No Change
Federal Government	US Department of Justice	Share information and coordinate activities related to preventing discrimination in local communities and within the entire State.	No Change
Federal Government	US Equal Employment Opportunity Commission (EEOC)	Enforce Employment laws in an impartial and timely manner, and to help prevent discrimination through promoting harmony among a diverse group of people.	No Change

Reports Data

submitted for the Accountability Report by

Report Name Agreed-Upon Procedures Audit	(if applicable)	Summary of information requested in the report Agreed upon procedures, findings, and	Date of most recent submission DURING the past fiscal year July-22	Reporting Frequency	Type of entity/entities South Carolina state agency or	Method to access the report Available on another website	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Agreed-Upon Procedures Audit	audits of state agencies.	Agreed upon procedures, Indings, and exceptions found based on the Agreed-Upon Procedures for financial transactions	July-22	Annually	South Carolina state agency or agencies	Available on another website	https://osa.sc.gov/reports/	No Change	
HUD External Audit		HUD case reviews and financial activity associated with the HUD Grants.	May-23	Annually	Entity within federal government	Available on another website	https://www.hud.gov/program_offices/fair_housing_equal_opp/s ystem/hems	No Change	
Solid Waste and Recycling Report		, , ,	September-22	Annually	South Carolina state agency or agencies		https://scdhee.gov/enviroument/recycling-waste-roduction/solid-waste-recycling-reports	v	
State Agency Accountability Report		agency's mission, objectives to accomplish the mission, and performance measures that show the degree to which objectives are being met.		Annually	Governor or Lt. Governor AND Legislative entity or entities		https://www.scstatehouse.gov/reports/reports.php	No Change	
The Status of Equal Employment Opportunity in South Carolina State Government Annual Report to the General Assembly	South Carolina Code of	Status of State Agencies' Affirmative Action Plans	February-23	Annually	Governor or Lt. Governor AND Legislative entity or entities		http://www.scstatchouse.gov/reports/HumanAffairs/Comm/SCH AC%20Report%20to%20the%20General%20Assembly%20202 3.pdf		

AGENCY NAME:	Human Affairs Commission		
AGENCY CODE:	L360	SECTION:	070

2023 Accountability Report

SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
 - o Reorganization and Compliance
 - o FY2023 Strategic Plan Results
 - o FY2024 Strategic Plan Development
 - o Legal
 - o Services
 - o Partnerships
 - o Report or Review
 - o Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):	SIGNATURE ON FILE	Signature Received: 9/14/2023 5:03 PM
(TYPE/PRINT NAME):	Marvin Caldwell, Jr.	
BOARD/CMSN CHAIR (SIGN AND DATE):	SIGNATURE ON FILE	Signature Received: 9/14/2023 5:03 PM
(TYPE/PRINT NAME):	James T. McLawhorn, Jr.	