

The State of South Carolina
Military Department



Office of the Adjutant General

ROBERT E. LIVINGSTON, JR.
MAJOR GENERAL
THE ADJUTANT GENERAL

1 NATIONAL GUARD ROAD
COLUMBIA, S.C. 29201-4752

October 11, 2017

The Honorable Gary E. Clary, Chairman
South Carolina House of Representatives
House Legislative Oversight Executive Subcommittee
Post Office Box 11867
Columbia, SC 29211

Re: Hearing of October 10, 2017 Regarding Strategic Finances for the Office of the Adjutant General

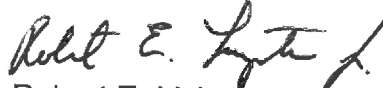
Dear Representative Clary:

Thank you and the other members of the Subcommittee for the opportunity to discuss with you information about the Office of the Adjutant General and the outstanding organizations and people which comprise it. After the October 10th hearing, I realized I may have been unclear in regard to my testimony pertaining to the disaster funds which are a part of the Agency budget applied toward Strategy 5.6 (Provide State-level emergency management of disasters and multi-county events). I respectfully request you accept this letter as a correction to my testimony.

The monies budgeted toward Strategy 5.6 for State Fiscal Year (SFY) 2017 are a total of \$86,723,950 which accounts for 62.99% of the budgeted expenses for SFY 2017 (see attached Slide 33 of the presentation). These monies include \$72,572,807 appropriated by the State to apply against the state match portion of the FEMA reimbursements to support Hurricane Matthew and the Pinnacle Mountain Fire. These additional monies skew the numbers and present what I feel is an inaccurate picture of how our Agency's monies are allocated. The Strategic Finances Minus State Match Funds slide (see attached Slide 34 of the presentation) presents a more accurate depiction of budgeting of the agencies funds.

Thank you for your attention to this letter. I sincerely apologize for my unclear statement and any possible misrepresentation regarding the strategic finances of this Agency.

Sincerely,


Robert E. Livingston, Jr.
Major General, SCARNG
The Adjutant General

Enclosure



Strategic Finances



Goals and Strategies	Budget	%
Goal 1 - Grow the South Carolina Army National Guard to 10,000 Soldiers with relevant force structure		
Strategy 1.1 - Modernize and Expand Infrastructure Capacity	\$30,031,117	19.15%
Goal 2 - Set the conditions to gain a Brigade Combat Team (BCT)		
Strategy 2.1 - Build Modular BCT Force Structure	\$4,925,130	3.58%
Goal 3 - Ensure joint and relevant force structure at McEntire Joint National Guard Base (JNGB)		
Strategy 3.1 - Improve McEntire JNGB Infrastructure	\$5,052,127	3.67%
Goal 4 - Establish a consolidated joint, interagency, intergovernmental, multinational Emergency Operations Center concept of operations		
Strategy 4.1 - Modernize and Integrate Response Capabilities into Interagency Processes, Practices, and Functions	\$13,009,143	9.45%
Strategy 4.2 - Improve Response Planning and Validation	\$2,100,000	1.53%
Goal 5 - Provide for the safety, health, and wellbeing of the citizens, residents, and visitors of the State of South Carolina		
Strategy 5.1 - Provide Force Protection at National Guard facilities	\$112,734	0.08%
Strategy 5.2 - Provide State Guard support to the citizens of South Carolina	\$377,529	0.27%
Strategy 5.3 - Provide STARBASE program to local schools	\$351,143	0.26%
Strategy 5.4 - Provide Youth Challenge program to challenged youth	\$5,200,000	3.78%
Strategy 5.5 - Provide and operate the State Military Museum	\$351,143	0.26%
Strategy 5.6 - Provide State-level emergency management of disasters and multi-county events	\$86,723,950	62.99%
Strategy 5.7 - Provide for the safety and safe working environment for Service Members and agency employees	\$3,238,285	2.35%
Strategy 5.8 - Conduct Enterprise Operations in support of National Guard and State activities	\$1,801,143	1.31%
Total	\$153,273,444	



Strategic Finances

Minus State Match Funds (See highlighted & percentages)



Goals and Strategies	Budget	%
Goal 1 - Grow the South Carolina Army National Guard to 10,000 Soldiers with relevant force structure		
Strategy 1.1 - Modernize and Expand Infrastructure Capacity	\$30,031,117	35.66%
Goal 2 - Set the conditions to gain a Brigade Combat Team (BCT)		
Strategy 2.1 - Build Modular BCT Force Structure	\$4,925,130	5.85%
Goal 3 - Ensure joint and relevant force structure at McEntire Joint National Guard Base (JNGB)		
Strategy 3.1 - Improve McEntire JNGB Infrastructure	\$5,052,127	6.00%
Goal 4 - Establish a consolidated joint, interagency, intergovernmental, multinational Emergency Operations Center concept of operations		
Strategy 4.1 - Modernize and Integrate Response Capabilities into Interagency Processes, Practices, and Functions	\$13,009,143	15.45%
Strategy 4.2 - Improve Response Planning and Validation	\$2,100,000	2.49%
Goal 5 - Provide for the safety, health, and wellbeing of the citizens, residents, and visitors of the State of South Carolina		
Strategy 5.1 - Provide Force Protection at National Guard facilities	\$112,734	0.13%
Strategy 5.2 - Provide State Guard support to the citizens of South Carolina	\$377,529	0.45%
Strategy 5.3 - Provide STARBASE program to local schools	\$351,143	0.42%
Strategy 5.4 - Provide Youth Challenge program to challenged youth	\$5,200,000	6.18%
Strategy 5.5 - Provide and operate the State Military Museum	\$351,143	0.42%
Strategy 5.6 - Provide State-level emergency management of disasters and multi-county events	\$14,151,143	16.80%
Strategy 5.7 - Provide for the safety and safe working environment for Service Members and agency employees	\$3,238,285	3.85%
Strategy 5.8 - Conduct Enterprise Operations in support of National Guard and State activities	\$1,801,143	2.14%
Total	\$80,700,637	