South Carolina Department of Corrections

Office of the Deputy Director for Operations

Joel E. Anderson
Deputy Director
# Table of Contents

I. Deputy Director for Operations ........................................ 1 - 6  
II. Visitation and inmate drug testing ................................. 7 - 10  
III. Inmate processing/classification ..................................... 11 - 50  
IV. Minimize inmate idleness .............................................. 51 - 91  
V. Young offender parole and reentry services ....................... 92 - 121  
VI. Institutional and security operations ............................... 122 - 176  
VII. Release and costs ..................................................... 177 - 191  
VIII. Hire and manage employees ......................................... 192 - 202  
IX. Training and staff development ...................................... 203 - 207  
X. Services SCDC does not utilize ..................................... 208 - End
Disclaimer

Please note some of the information in this presentation is different than provided in the agency’s original Program Evaluation Report (PER) submission.

The agency plans to provide the Committee an updated PER submission in the near future.
Deputy Director for Operations

Adhering to the agency’s mission statement (Safety, Service, and Stewardship) as a guide, the Deputy Director for Operations oversees the daily operations of the following:

- 21 correctional institutions (divided into three regions)
- Division of Classification and Inmate Records
- Division of Visitation and Inmate Drug Testing
- Division of Security and Emergency Services
- Division of Training and Staff Development
- Division of Young Offender Parole and Reentry Services
Divisions

Next are slides on the division(s) in the Operations organizational unit.

The slides include an organizational flow chart for the division, overview of the division, and deliverables provided by the division.
Division of Visitation and Inmate Drug Testing
Division of Visitation and Inmate Drug Testing

- Alice V. Mascio
  Division Director

- Tami L. Simmons
  Admin. Coord. I

- Maria D. Leggins
  Admin. Coord. II

- Vacant
  Program Assistant

- Denise M. Cannarella
  Program Assistant

- Yolande Wesley
  Program Assistant

- LaToya R. Able
  Sergeant I

- Darion D. DesChamps
  Corporal I
Overview of Division

The Division of Visitation and Inmate Drug Testing serves the inmates, as well as their families and friends that request to visit, in a timely manner.

- Visitation is an integral part of the rehabilitation process and is conducted in the least restrictive manner possible while meeting requirements of safety, security, classification, and space availability.
- The Drug Testing Unit assist our facilities statewide to ensure that staff is trained, supplies are available, and records of all test results are maintained as necessary.
- The Division also serves all institutional managers and staff as we do our part to ensure safety and security when processing visitation applications and inmate drug tests.
- This Division strives to be fair, firm, and consistent based on South Carolina Department of Corrections policies and guidelines.
Deliverables of the Division

There are no deliverables from the Division of Visitation and Inmate Drug Testing specified in law. However, examples of deliverables this division provides are as follows:

• Process visitation applications - Fiscal Year 2018 SCDC processed over 33,500 applications for visitation

• Process inmate drug tests – Fiscal Year 2018 SCDC tested 11,638 Inmates for Illegal Drugs. Of those tests, 1,299 were positive, 568 refused.
Division of Classification and Inmate Records
Division of Classification and Inmate Records
Director - Joette D. Scarborough

Inmate Records Manager - Candi L. Cannon

Central Classification Manager - Sandra M. Best

Central Reception and Evaluation Manager - Stacey E. Richardson

Branch Chief - Brenda Hickmon
Facilities: Goodman, Kirkland, Leath, McCormick, Perry, Ridgeland, Trenton

Branch Chief - Doris P. Poole
Facilities: Camille-Graham, Evans, Lee, Lieber, Livesay, MacDougall, Wateree River

Branch Chief - Keisha Fogle
Facilities: Allendale, Broad River, Kershaw, Manning, Palmer, Turbeville, Tyger River
Overview of Division

The Division of Classification and Inmate Records is responsible for the overall administration and management of the comprehensive system of inmate classification, which includes the following:

• Inmate Records Office;

• Kirkland and Camille Reception and Evaluation Centers;

• Inmate custody and security assessments;

• Inmate transfers;

• Inmate housing and agency bed space management;
Overview of Division

Responsibilities (cont):

• Central classification programs;
  - Labor Crew/Work Program
  - Institutional Classification staff
  - Interstate Corrections Compact
  - Inmates in other Jurisdictions
  - Pre-release Screening and Placement
  - International Prisoner Transfers
  - Designated Facility

• Technical assistance and training for operations staff; and

• Chairing four committees and boards.
  - Sexual Violent Predator Multi-Disciplinary Team
  - Restrictive Housing Unit Multi-Disciplinary Review Boards
  - Statewide Protective Custody Committee
  - Separation/Caution Committee
Deliverables of the Division
Deliverables Slides Explained

Typically, there is an initial slide with the primary deliverable and its components, then additional slides with details on each component.

In the detail slides, you will find the following:

- **Top right corner:** Whether the law requires providing the deliverable or allows providing it, and the applicable law number

- **Bottom left corner:** Reference to the deliverable number and item number(s) of the performance measure(s) applicable to that particular deliverable, from the program evaluation report. The agency will present the target and actual values for each performance measure at the end of the presentation.
Admit prisoners at SCDC facilities
Deliverable 9

Components include:

- Accept new inmates from each local facility
- Determine admissions schedule for inmates
Accept new inmates, sentenced to 91+ days, and determine admission schedule

**Customers**

- [x] Know # of potential customers
- [x] Know # of customers served
- [✓] Evaluate customer satisfaction
- [✓] Evaluate outcomes

**Greatest potential harm**

- Failure to provide deliverable may endanger public safety
- Some inmates entering the system are at a high risk for unsafe behavior. Local facilities may not be adequately equipped to secure these types of inmates

**Recommendations to General Assembly**

- Be aware of nation-wide changes that occur in the management and operations of a properly run prison system
- Amend § 24-3-20 to reflect that an individual sentenced to imprisonment for 365 Days or more is to be placed in the custody of SCDC
Process inmates at Reception and Evaluation Center
Deliverable 10

Components include:

• Omit inmates with sentences greater than 90 days, but who have credit for jail time in excess of their sentence, from being admitted and physically processed through Reception and Evaluation centers
Process inmates, except those who have credit for jail time in excess of their sentence, at a Reception and Evaluation Center.

**Customers**
- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Greatest potential harm**
Important for law enforcement recording and county-wide enforcement

**Costs**
- Know cost per unit to provide
- Law allows charging customer

Performance Measures 5, 6, 7, 8 & 21
Deliverable 10.1

Allowed
2018-19 Proviso 65.24
The below times are estimates. Transfer times may vary based on staff shortages, bedspace availability, institutional lockdown, and additional medical/mental health needs.

1 Day Prior to Arrival

- County facility provides:
  - Commitment Order
  - Jail Time Form
  - Medical Information
  - Interview with Inmate
  - Identifying information recorded
  - Enter inmate into system
  - Photograph before and after shave and haircut
  - Orientation video is shown
  - Initial medical interview

Day 1

- NCIC Rap Sheet is run
- Inmate Records Office delivers records of inmates who are previous SCDC inmates
- Institutional and Central Records are created for inmates with no prior SCDC incarceration
- Medical draws blood for testing of any existing condition
- PPD Shot given (must be read in 72 hours)
- Caseworker completes intake assessment interview
- Entries are completed
- Documents are filed in institutional and central records
- Initial mental health and drug screening

Day 2-6

- Medical receives test results and inmates are advised of results
- * Inmates return to medical to complete a physical
  - Inmates are allowed to make 1 telephone call a week upon approval
  - Mental Health Counselors assess inmates referred upon initial arrival

Day 7-29

- Psychiatrist assesses inmates referred by mental health counselor
- Assessment caseworker reviews inmate’s information to determine custody/security level and target institution
- Once approved by Central Classification the inmate will await bed space

Day 30

- Inmates are transferred when bed space becomes available.
- Inmates with maxout date of less than 30 days remain at KR&E

Day 35

- Inmate Records Office conducts record audit
- Inmates begin to receive visitation privileges
- Completed inmate assessments are transferred to an assessment caseworker for classifying

Day 45

* The length of R&E process varies depending on many factors such as: staffing, intake volume, day received, outside source, and etc. The above timeframe is one that is based on a perfect scenario.
Timeline of an Inmate Day

Reception and Evaluation Male Inmates

This is a generalized time frame of the movement of an inmate daily at an institution.

3:00 AM-7:30 AM
- Various counts
- Breakfast
- Diabetic (OTR)
- Clothing exchange
- Laundry
- Medication (pill line)

8:00AM-12:30 AM
- Visitation
  - Lunch
  - Various Counts
  - Volunteers visit R&E dorms 12pm-2pm (Tuesday, Friday, Saturday, and Sunday)

1:00PM-2:00PM
- Visitation
  - Volunteers visit R&E dorms 12pm-2pm (Tuesday, Friday, Saturday, and Sunday)

2:30PM-next day
- Dinner
- Diabetic OTR
- Prison Initiative Programs
- Canteen
- Recreation
- Medication (pill line)
- Various Counts
- Light out / Lock down

*Visitation is from 12-2pm. R&E inmates are allowed 1 visit every 2 weeks.
The below times are estimates. Transfer times may vary based on staff shortages, bedspace availability, institutional lockdown, and additional medical/mental health needs.

**1 Day Prior to Arrival**
- Counties facilitates contact R&E on expected # of inmates to be transported

**Day 1**
- County facility provides:
  - Commitment Order
  - Jail Time Form
  - Medical Information
  - Interview with inmate
  - Identifying information recorded
  - Enter inmate into system
  - Photograph with hair loosened
  - Orientation video is shown
  - Initial medical interview

**Day 2-5**
- Orientation is completed
- Initial mental health and drug screening
- Begin medical and gynecological physicals

**Day 6-7**
- NCIC Rap Sheet is ran
- Inmate Records Office delivers records of inmates who are previous SCDC inmates
- Institutional and Central Records are created for inmates with no prior SCDC incarceration
- Medical draws blood for testing of any existing condition
- PPD Shot given (must be read in 72 hours)
- Caseworker completes intake assessment interview
- Entries are completed
- Documents are logged in institutional and central records

**Day 8-16**
- Additional appointments depending on medical results
- Further mental health assessments for those referred to the psychiatrist
- Institutional Records are transferred to an assessment case worker
- Record audit is conducted
- Assessment caseworker reviews inmate’s information to determine custody/security level and target institution
- Once approved by Central Classification the inmate will await bed space

**Day 16-30**
- Inmates transfers when bed space becomes available
- Inmates with maxout less than 30 days remain at CCI R&E
- Inmates assigned to Leath transport on Tues. and Thurs.

* The length of R&E process varies depending on many factors such as: staffing, intake volume, day received, outside source, and etc. The above timeframe is one that is based on a perfect scenario.
**Timeline of an Inmate Day**

**Reception and Evaluation Male Inmates**

This is a generalized time frame of the movement of an inmate daily at an institution.

**3:00 AM - 7:30 AM**
- Various counts
- Breakfast
- Diabetic (OTR)
- Clothing exchange
- Laundry
- Medication (pill line)

**8:00AM - 12:30 AM**
- **Visitation**
  - Lunch
  - Various Counts
  - Volunteers visit R&E dorms 12pm-2pm (Tuesday, Friday, Saturday, and Sunday)

**1:00PM - 2:00PM**
- **Visitation**
  - Volunteers visit R&E dorms 12pm-2pm (Tuesday, Friday, Saturday, and Sunday)

**2:30PM - next day**
- Dinner
- Diabetic OTR
- Prison Initiative Programs
- Canteen
- Recreation
- Medication (pill line)
- Various Counts
- Light out / Lock down

*Visitation is from 12-2pm. R&E inmates are allowed 1 visit every 2 weeks.*
Timeline of an Inmate Day

Reception and Evaluation Female Inmates

This is a generalized time frame of the movement of an inmate daily at an institution.

3:00 AM - 7:30 AM
- Wake up
- Breakfast
- Showers

8:00 AM - 12:30 AM
- Medical sick call/ Lab work
  *Mental Health Orientation
  *Medical Orientation
  *ATU/ Grievance Orientation
  - Lunch
  - Recreation (tennis)
  - In building library

1:00 PM - 2:00 PM
- Laundry/Dorm cleaning
- Law Library

2:30 PM - Next day
- Dinner
- Telephone calls
- Clean cells

*occurrence depends on day of the week.
Detain inmates when directed to do so

Deliverable 8

Components include:

- Detain inmates when directed by law enforcement or Governor
- Detain inmates when directed by other agencies
- Detain inmates under direction of the federal government
- Retain funds received from U.S. Department of Justice (DOJ) and the State Criminal Alien Assistance Program to offset expenses for care and custody of housing illegal aliens
Detain prisoners when directed by law enforcement or Governor

Customers

✓ Know # of potential customers
✓ Know # of customers served*
  Based on number currently in safekeeping custody
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm

Safety issues at county facilities that are unable to manage violent and dangerous inmates

Costs

✓ Know cost per unit to provide
✓/X Law allows charging customer*
  Allowed to charge for medical and transportation related costs

Recommendations to General Assembly

Ensure legislation provides for the Governor to approve these on a case by case basis
Detain inmates when directed by other agencies

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide

- X Law allows charging customer

SCDC Director detains safe keepers (county) at the agency request as approved by the Governor

Performance Measures 7,8 & 21
Deliverable 8.2

Required
S.C. Code Section 24-3-85
Detain inmates when directed by federal government

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Inmates scheduled for release to immigration and Custom Enforcement detainers are held at the request of federal immigration, customers, and enforcement (ICE) for up to 48 hours after release.

Costs

✓ Know cost per unit to provide

Law allows charging customer*

*Receive some federal funding (see next slide)

Greatest potential harm

Failure may endanger public safety

Performance Measures 6, 7, 8 & 21
Deliverable 8.3
Retain funds received from U.S. DOJ and the State Criminal Alien Assistance Program to offset expenses for care and custody of housing illegal aliens

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide
X Law allows charging customer

Greatest potential harm

Increase in crime within the state and loss of federal funding

Recommendations to General Assembly

Continue to allow the agency to participate in this program

Performance Measures 6,7,8 & 21
Deliverable 8.4
Establish rules, regulations, and plan for classification of inmates
Deliverable 12

Components include:

• Determine different ways to characterize inmates in order to maintain data on them and determine where each will be housed/confined

• Develop a plan for the implementation of a statewide case classification system which includes all items stated in S.C. Code Section 24-23-20
Determine different ways to characterize inmates in order to maintain data on them and determine where each will be housed/confined

- Classification of an inmate guides the agency decision on institutional placement and treatment needs
- SCDC Director will continue to explore classification system options to enhance or replace the current classification system and will continue to provide and develop program options for the inmate population

**Customers**
- X Know # of potential customers
- ✓ Know # of customers served
- X Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- X Law allows charging customer

**Greatest potential harm**
Danger to public from inappropriate inmate placement

Performance Measures: 5, 6, 7, 8 & 21
Deliverable 12
Develop a plan for the implementation of a statewide case classification system which includes all items stated in Code Section 24-23-20

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✗ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- ✗ Law allows charging customer

**Greatest potential harm**
Endanger public safety if inappropriate institutional placement

SCDC Director will continue to explore classification system options to enhance or replace the current classification system and will continue to provide and develop program options for the inmate population.

**Performance Measures 6,7,8 & 21**

**Deliverable 12.1**
**Timeline of Inmates**

**Time Served**

**Current stage of timeline**

- Reception and Evaluation (Approx. 45 days)
- Classification Review
- Received at R&E
- Institutional Assignment

*Sentenced* to prison, either convicted of a crime or committed to a facility.

**Incarcerative Time**

- Reentry Services (last 6 months)
- Release

**SCDPPS**

- Maxout
- Parole
- Probation
- Supervised Reentry
- Community Supervision
- Supervised Furlough II-A
- YODA Parole

**Designated Facility** (if assigned to 1B and accepted by county facility)

During an inmate's sentence, they are mandated by statute or encouraged to participate in the following:

- Programs (ex. 7 Habits on the Inside)
- Education
- Work Assignments
- Vocational Programs
- Medical Assessment
- Mental Health/Substance Abuse Assessment
- Criminal History Background Check
- Educational Assessment
- Individual Interviews

*Inmates who are sentenced to life without parole or capital punishment remain in SCDC for the completion of their sentence.*

**Acronyms**

- YODA: Youthful Offender Act
- R&E: Reception and Evaluation
- SCDPPS: SC Department of Probation, Parole, and Pardon Services
Receive, electronically from the responsible local government entity, data about inmates and operations at local detention facilities

Deliverable 86

Components include:

• Establish documentation requirements for local facilities to electronically send SCDC commitment records of inmates who have credit for jail time in excess of their sentence

• Accept, from local facilities electronically or by other means, commitment records, for inmates who have credit for jail time in excess of their sentence

• Jail time request forms, sentencing documents, information on separations/cautions and keep separate orders (when needed), medical and mental health referrals
Establish documentation requirements and accept commitment records and other data from local detention facilities

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide
✓ Law allows charging customer

Greatest potential harm

Important for law enforcement recording and country-wide enforcement
Monitor and report operating capacities of prison system
Deliverable 18

Components include:

• Establish, with the Department of Administration, operating capacities of the prison system

• Certify, with the Department of Administration, current, or establish new, operating capacities of the prison system, at least quarterly

• Create additional facility within Kirkland Correctional Institute to hold overflow inmates for Reception and Evaluation Center processing

• Utilize funds appropriated in the General Appropriations Act specifically to accomplish the Quota Elimination initiative and to open a 96-bed unit at the MacDougall Correctional Institution and the 192-bed housing units at Kirkland Correctional Institution. The funds may not be transferred to any other program or used for any other purpose
Establish, with the Department of Administration, operating capacities of the prison system and certify current, or establish new, capacities at least quarterly

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide

X Law allows charging customer

Operating capacity of institutions is indicated in on-line reports and monitored daily
### Additional components of establishing, monitoring, and reporting operating capacities of prison system

<table>
<thead>
<tr>
<th>Components</th>
</tr>
</thead>
<tbody>
<tr>
<td>Create additional facility within Kirkland Correctional Institute to hold overflow inmates for Reception and Evaluation Center processing     Allowed by 2018-19 Proviso 65.19 (Deliverable 18.3)</td>
</tr>
<tr>
<td>Utilize funds appropriated in the General Appropriations Act specifically to accomplish the Quota Elimination initiative and to open a 96-bed unit at the MacDougall Correctional Institution and the 192-bed housing unit at Kirkland Correctional Institution. The funds may not be transferred to any other program or used for any other purpose     Required by 2018-19 Proviso 65.19 (Deliverable 18.4)</td>
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<table>
<thead>
<tr>
<th>Customers</th>
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<tbody>
<tr>
<td>✓ Know # of potential customers</td>
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<td>✓ Know # of customers served</td>
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<tr>
<td>✓ Evaluate customer satisfaction</td>
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<td>✓ Evaluate outcomes</td>
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<tr>
<th>Costs</th>
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<tr>
<td>✓ Know cost per unit to provide</td>
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<tr>
<td>✗ Law allows charging customer</td>
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<thead>
<tr>
<th>Greatest potential harm</th>
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<tbody>
<tr>
<td>Some inmates entering the system are at high risk for unsafe behavior and local facilities may not have the training to secure these types of inmates</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Recommendations to General Assembly</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue support for the law concerning incarcerated individuals</td>
</tr>
</tbody>
</table>

Performance Measures 5, 6, 7 & 8  
Deliverable 18.3 and 18.4
## Sentence length requirement for housing inmates in state correctional institutes

<table>
<thead>
<tr>
<th>Sentence Length</th>
<th>Number</th>
<th>States</th>
</tr>
</thead>
<tbody>
<tr>
<td>12 months</td>
<td>10 states</td>
<td>Alabama, Arkansas, Florida, Georgia, Kentucky, Maryland, Mississippi, Tennessee, Virginia, and West Virginia</td>
</tr>
<tr>
<td>6 months</td>
<td>1 state</td>
<td>North Carolina</td>
</tr>
<tr>
<td>3 months</td>
<td>1 state</td>
<td>South Carolina</td>
</tr>
<tr>
<td>Hard labor*</td>
<td>1 state</td>
<td>Louisiana</td>
</tr>
</tbody>
</table>

*In Louisiana, sentences to imprisonment at hard labor (felonies) go to state prison.*
Inmates released within one month of admission to SCDC

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2017</th>
<th>FY 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admissions to SCDC*</td>
<td>7,539</td>
<td>8,305</td>
<td>8,761</td>
</tr>
<tr>
<td>Admitted to SCDC, but released or had an early detainer pickup (prior to actual release) within one month of admission to SCDC</td>
<td>977</td>
<td>1,390</td>
<td>1,229</td>
</tr>
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</table>

*This number excludes SCDC jurisdictional admissions who are serving sentences for both SCDC and another state/federal jurisdiction and are admitted to the other jurisdiction first. Thus, these figures will not exactly match SCDC’s published jurisdictional admissions figures.
SCDC’s Average Daily Population*
- Between June 2001 and June 2010 increased by 3,079 (14.6%)
- Between June 2010 and June 2018 decreased by 4,482 (18.6%)

By law, SCDC must provide security, housing, clothing, food, and healthcare.

To prepare inmates for reentry into community, SCDC provides education, work, and addiction treatment programs.
**Bed Utilization**

### Agency seeks
- Lower than, or meet, target

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<th>Item #5</th>
<th>Level 1 (min. security)</th>
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<tr>
<td>Target:</td>
<td>DNE (Did not exist)</td>
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<tr>
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<td>85%</td>
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<td>85-95%</td>
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<td>Actual:</td>
<td>78.60%</td>
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<td>79.10%</td>
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<td></td>
<td>83.40%</td>
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<td>82.60%</td>
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<td>79.80%</td>
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<th>Level 2 (medium)</th>
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<td>Actual:</td>
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<th>Level 3 (maximum)</th>
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<td>90.6%</td>
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<td>89.9%</td>
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**Note:** For the bed utilization measures, SCDC has control over this in the sense that the agency utilizes its Classification system to place an inmate, and the agency has control over which institution the inmate is housed. Inmates can then be further moved according to the agency’s wishes and placed in Special Management and Program beds.
## Bed Utilization (cont.)

**Agency seeks**  
Lower than, or meet, target

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<tbody>
<tr>
<td><strong>Trend</strong></td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>85-95%</td>
</tr>
<tr>
<td><strong>Target:</strong> (Did not exist)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
<td>75.8%</td>
<td>78.3%</td>
<td>79.7%</td>
<td>94.2%</td>
<td>87.8%</td>
<td></td>
</tr>
</tbody>
</table>

**Note:** The agency is considering using this measure in the future.
Components of this deliverable related to the Operations unit include the items below. Other components of this deliverable relate to other organizational units, and will be discussed during presentation of those units.

- Establish rules and regulations for separation of inmates
- Confine juvenile offenders separately from older inmates
- Separate males and females in all prison facilities
- Consider proximity to home in inmate facility assignment
- Transfer designated inmates to other institutions when necessary
- Extend limits of place of confinement for trustworthy inmates in specific situations (work release, medical, etc.)
- Interstate Corrections Compact
Determine appropriate place of confinement for inmates

Legislative Intent in enabling Act

(1) Preserve public safety, reduce crime, and use correctional resources most effectively. Currently, the South Carolina correctional system incarcerates people whose time in prison does not result in improved behavior and who often return to South Carolina communities and commit new crimes, or are returned to prison for violations of supervision requirements. It is, therefore, the purpose of this act to reduce recidivism, provide fair and effective sentencing options, employ evidence-based practices for smarter use of correctional funding, and improve public safety; and,

(2) Provide consistency in sentencing classifications, provide proportional punishments for the offenses committed, and reduce the risk of recidivism.
## Components of determining place of confinement for inmates

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Establish rules and regulations for separation of inmates</td>
<td>Increase in violence towards staff, inmates and general public.</td>
</tr>
<tr>
<td>Allowed by S.C. Code 24-1-140 (Deliverable 13.1)</td>
<td></td>
</tr>
<tr>
<td>Confine juvenile offenders separately from older inmates</td>
<td>Bodily injury and loss of life of inmate. Juvenile offenders 16 and under are housed at the SC Dept. of Juvenile Justice. 17 and older are housed in SCDC</td>
</tr>
<tr>
<td>Required by S.C. Constitution Article XII, Section 3 (Deliverable 13.2)</td>
<td></td>
</tr>
<tr>
<td>Separate males and females in all prison facilities</td>
<td>For protection of inmate and public, separate institutions have been establish for housing of male and female offenders</td>
</tr>
<tr>
<td>Required by S.C. Code 24-13-10 (Deliverable 13.3)</td>
<td></td>
</tr>
<tr>
<td>Consider proximity to home in inmate facility assignment</td>
<td>Public safety risk. Proximity of offenders home is considered but does not take precedence over department criteria</td>
</tr>
<tr>
<td>Required by S.C. Code 24-3-30(B) (Deliverable 13.4)</td>
<td></td>
</tr>
</tbody>
</table>

### Customers

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs

- ✓ Know cost per unit to provide
- ✗ Law allows charging customer

Performance Measures 5, 6, 7, 8 & 21
Transfer designated inmates to other institutions when necessary

<table>
<thead>
<tr>
<th>Customers</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>• Inmates are screened and transfers are coordinated by Central Classification</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td>• SCDC Director will continue to explore classification system options to enhance or replace our current system and will continue to provide and develop program options for the inmate population</td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

**Costs**

- ✓ Know cost per unit to provide
- X Law allows charging customer

**Customers**

- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Costs**

- Know cost per unit to provide
- Law allows charging customer

**Greatest potential harm**

Possible escape risk if not appropriately housed

**Recommendations to General Assembly**

Support proposed Legislation: On Raise the Age

Performance Measures 5,6,7,8 & 21
Deliverable 13.7
Extend limits of place of confinement for trustworthy inmates in specific situations (work release, medical, etc.)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm
Bodily injury and/or loss of life of individual inmates

Costs

✓ Know cost per unit to provide
✓ Law allows charging customer

Recommendations to General Assembly
Matter of security and safety of the inmate and officers escorting the inmates

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm
Bodily injury and/or loss of life of individual inmates

Costs

✓ Know cost per unit to provide
✓ Law allows charging customer

Recommendations to General Assembly
Matter of security and safety of the inmate and officers escorting the inmates
Interstate Corrections Compact

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide

Greatest potential harm

No risk to the public

Law allows charging customer
Next stage of timeline
Supervise and control convicts in custody
Deliverable 67 (Required by S.C. Constitution, Article XII, Section 9)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm
Increased risk to the safety of the public

Costs

✓ Know cost per unit to provide
X Law allows charging customer

Performance Measures 1,2,5,6, 8, 9,10, 21 & 27
Minimize inmate idleness
Deliverable 39 (Required by S.C. Code Section 24-3-20(C))

Legislative Intent in enabling Act

(1) Preserve public safety, reduce crime, and use correctional resources most effectively. Currently, the South Carolina correctional system incarcerates people whose time in prison does not result in improved behavior and who often return to South Carolina communities and commit new crimes, or are returned to prison for violations of supervision requirements. It is, therefore, the purpose of this act to reduce recidivism, provide fair and effective sentencing options, employ evidence-based practices for smarter use of correctional funding, and improve public safety; and,

(2) Provide consistency in sentencing classifications, provide proportional punishments for the offenses committed, and reduce the risk of recidivism.

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide

Greatest potential harm

Idle inmates pose harm to staff, other inmates and possibly the public

Law allows charging customer

Performance Measures 1,2,5,6, 7,8 , 9, 10, 12,13, 14, 15, 16, 17, 18, 19, 21, 22, 23, 24, 25, 26 & 27
Recidivism

Below are the types of work that fall within each category when the agency tracks the categories impact on recidivism:

<table>
<thead>
<tr>
<th>Work Program</th>
<th>Labor Crew</th>
<th>Prison Industries</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Work Credits</td>
<td>• Work Credits</td>
<td>• Prison Industries-Private sector service business</td>
</tr>
<tr>
<td>• Paid employment in the community</td>
<td>• Paid employment in the community</td>
<td>• Prison Industry program (traditional)</td>
</tr>
<tr>
<td>• Work Release</td>
<td>• Labor on Public improvement or development</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Labor for public service work or related activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Labor on public works and ways</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Statehouse landscaping</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• State institutions utilizing inmate labor</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Litter control program</td>
<td></td>
</tr>
</tbody>
</table>
Authorize inmates to perform paid employment in the community
Deliverable 33 (Allowed by S.C. Code Section 24-3-20(B))

Job description:
• Labor crew/work program
Components of this deliverable related to the Operations unit include the items below. Other components of this deliverable relate to other organizational units, and will be discussed during presentation of those units.

- Follow the rules in 24-13-125(A) and 24-13-650 when determining whether an inmate is eligible for work release
- Notify victims before authorizing an inmate for work release
- Deny work release for an inmate based on feedback from victims
- Deny work release for an inmate based on other reasons in 24-3-20(B)
- Ensure all inmates assigned work detail outside of the jail wear a statewide uniform, except those exempt by the agency director
- Charge work release program participants a daily fee when transportation is provided
- Use funds collected from inmates for work release transportation solely for work release transportation and vehicle replacement
Paid employment in the community by inmates

**Customers**

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Legislative Intent in enabling Act**

(1) Preserve public safety, reduce crime, and use correctional resources most effectively. Currently, the South Carolina correctional system incarcerates people whose time in prison does not result in improved behavior and who often return to South Carolina communities and commit new crimes, or are returned to prison for violations of supervision requirements. It is, therefore, the purpose of this act to reduce recidivism, provide fair and effective sentencing options, employ evidence-based practices for smarter use of correctional funding, and improve public safety; and,

(2) Provide consistency in sentencing classifications, provide proportional punishments for the offenses committed, and reduce the risk of recidivism.

**Recommendations to General Assembly**

Ensure legislation allows SCDC to continue

**Customers**

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**

- ✓ Know cost per unit to provide
- ✓ Law allows charging customer

Performance Measures: 5, 8, 17, 21, 23, 24 & 27

Deliverable 33
## Paid employment in the community by inmates

<table>
<thead>
<tr>
<th>Component</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Follow the rules in 24-13-125(A) and 24-13-650 when determining whether an inmate is eligible for work release</td>
<td>Placement of inmates that could pose a risk to the public</td>
</tr>
<tr>
<td>Notify victims before authorizing a inmate for work release</td>
<td></td>
</tr>
<tr>
<td>Deny work release for a inmate based on feedback from victims</td>
<td>Placement of inmates would pose a risk to the victim</td>
</tr>
<tr>
<td>Deny work release for a inmate based on other reasons in 24-3-20(B)</td>
<td>Would affect employment opportunities for the public</td>
</tr>
</tbody>
</table>

### Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- X Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs
- ✓ Know cost per unit to provide
- X Law allows charging customer
Ensure all inmates assigned work detail outside of the jail wear a statewide uniform, except those exempt by the agency director.

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- X Law allows charging customer

**Greatest potential harm**
Unable to quickly identify inmates that work on the outside of the institution.
Charge work release program participants a daily fee when transportation is provided and use funds collected from inmates for work release transportation solely for work release transportation and vehicle replacement.

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>SCDC would be solely responsible for transportation</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
<td></td>
</tr>
<tr>
<td>✓ Law allows charging customer</td>
<td></td>
</tr>
</tbody>
</table>
Assign eligible inmates to labor on public improvement or development projects for state agency, county, municipality, or public service district

Deliverable 35 (Allowed by S.C. Code Section 24-3-130(A))

Job description:
• Labor crew/work program
Labor on public improvement or development projects for state agency, county, municipality, or public service district by inmates

Components

• Accept applications from state agency, county, municipality, or public service district for use of inmate labor on public improvement or development project

• Establish appropriate contracts for inmate labor on public improvement or development projects for state agency, county, municipality, or public service district

• Determine if state agency, county, municipality, or public service district can properly supervise inmate labor on public improvement or development projects

• Designate supervision and control of inmate labor on public improvement or development projects for state agency, county, municipality, or public service district

• Provide correctional officers if state agency, county, municipality, or public service district cannot adequately supervise inmate labor on public improvement or development projects

• Collect reimbursement from state agency, county, municipality, or public service district for providing correctional officers to supervise inmate labor on public improvement or development projects, if state agency, etc. cannot adequately supervise inmate labor

• Consider an inmate who does not remain within the extended limits of his confinement or return within the time prescribed to the places of confinement designated by the director, as an escapee
### Components

- Accept applications from state agency, county, municipality, or public service district for use of inmate labor on public improvement or development project court
  
  **Recommendations**

  * Released inmate success is based on providing essential skills that will allow them to gain meaningful employment within the community.

  * Behavior modification to enhance responsibility entering back into the community.

- Establish appropriate contracts for inmate labor on public improvement or development projects

  **Recommendations**

  * Inmate must be properly supervised when outside of the fence. Prevents escapes and opportunities to obtain contraband.

  * Matter of security and safety of the inmate and officers escorting the inmates.

### Greatest Potential Harm

- Minimal rehabilitative programs for inmates creates higher recidivism rates upon inmate releases.

### Customers

- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

### Costs

- Know cost per unit to provide
- Law allows charging customer

---

Performance Measures 5,6, 8, 17, 21 & 23
**Components**

| Provide correctional officers if state agency, county, municipality, or public service
district cannot adequately supervise inmate labor on public improvement or
development projects |
<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Required by S.C. Code Section 24-3-131 (Deliverable 35.5)</td>
</tr>
</tbody>
</table>

| Collect reimbursement from state agency, county, municipality, or public service
district for providing correctional officers to supervise inmate labor on public
improvement or development projects, if state agency, etc. cannot adequately
supervise inmate labor |
<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Required by S.C. Code 24-3-131 (Deliverable 35.6)</td>
</tr>
</tbody>
</table>

**Greatest Potential Harm**

- Inmate must be properly supervised when outside of the fence. Prevents escapes and opportunities to obtain contraband.
- Matter of security and safety of the inmate and officers escorting the inmates

**Recommendations**

- Bodily injury and/or loss of life of individual inmates

---

**Customers**

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**

- ✓ Know cost per unit to provide
- ✓ Law allows charging customer
Utilize criminal offenders for public service work or related activities when practical and consistent with public safety

Deliverable 36 (Required by S.C. Code Section 24-13-660(E), (F))

Job description:

• Labor crew/work program;
• Designated facility
Public service work or related activities by inmates

Components

• Enter contracts with federal, state, county, or municipal agency, or with any regional governmental entity or public service districts, to provide inmate labor for public service work or related activities

• Ensure the inmate is properly classified and approved to be outside the jail before allowing an inmate, who is required by the court to perform public service work or related activities (e.g., litter control, road and infrastructure repair, and emergency relief activities), to perform the work

• Ensure adequate supervision exists before allowing an inmate, who is required by the court to perform public service work or related activities (e.g., litter control, road and infrastructure repair, and emergency relief activities), to perform the work

• Provide transportation for inmates assigned to public service work assignments

• Determine which inmates may be used for litter control programs

• Determine inmates not engaged in useful prison occupation, and provide them to counties and municipalities for litter control programs

• Utilize and monitor inmate laborers for state house landscaping

• Collect reimbursement for inmate laborers from Clemson University

• Collect funds from state institutions utilizing inmate labor by any act or joint resolution of the General Assembly for transportation, guarding, clothing, feeding, and medical attention for the inmates while working for the institution

• Provide local governing bodies access to SCDC regulations regarding inmate public works employment as a guide to go by for creating their own regulations for a work/punishment program
Enter contracts with federal, state, county, or municipal agency, or with any regional governmental entity or public service districts, to provide inmate labor for public service work or related activities

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>No harm to the public; however, the entity would incur a cost that SCDC does not charge</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
</tr>
<tr>
<td>✗ Law allows charging customer</td>
</tr>
</tbody>
</table>

Performance Measures 5,6, 8, 17, 21, 23, 24 & 27
Deliverable 36.1
Ensure the inmate is properly classified and approved to be outside the jail before allowing an inmate, who is required by the court to perform public service work or related activities (e.g., litter control, road and infrastructure repair, and emergency relief activities), to perform the work.

**Customers**

- [X] Know # of potential customers
- [✓] Know # of customers served
- [X] Evaluate customer satisfaction
- [✓] Evaluate outcomes

**Costs**

- [✓] Know cost per unit to provide
- [X] Law allows charging customer

**Greatest potential harm**

Failure to perform this duty will increase risk to the public.

Inmates approved by Minimum Out Custody and work outside the perimeter of the institution are screened and approved by Central Classification.

Performance Measures 5, 6, 8, 17, 21 & 23

Deliverable 36.2
Utilize inmates for maintenance and construction projects on SCDC grounds and facilities
Deliverable 58 (Allowed by 2018-19 Proviso 65.26)

Job descriptions:

- Stock Clerk
- Supply Clerk
- Tool Clerk
- Senior Carpenter
- Senior Electrician
- Senior Grader
- Senior HVAC Operator
- Carpenter
- Electrician
- Painter
- Plumber
- Roofer
- Welder
- Boiler Operator Helper
- Brick mason Helper
- Electrician Helper
- Insulator Helper
- Locksmith Helper
- Machine Operator Helper
- Mechanic Helper
- Painter Helper
- Plumber Helper
- Roofer Helper
- Waste Treatment Assistant
- Welder Helper
- Construction Worker
- Construction Trainee
- Welder Trainee
SCDC grounds and facilities maintenance and construction project work by inmates

**Components**

- Utilize inmate labor for construction of an addition to the Edisto Unit at the Broad River Correctional Institution, which houses the Department of Mental Health's Sexually Violent Predator Treatment Program, such addition to be used for additional treatment space and staff offices

- Only allow inmates classified as non-violent in a work camp constructed or operated by SCDC

- Supervise inmates constructing work camps on county property with armed guards

- Provide county contracting officials with appropriate information about inmates constructing work camps in their county
SCDC grounds and facilities maintenance and construction projects by inmates

**Components**

- Only allow inmates classified as non-violent in a work camp constructed or operated by SCDC
  
  Required by S.C. Code Section 24-3-130(C) (Deliverable 58.2)

- Supervise inmates constructing work camps on county property with armed guards
  
  Required by S.C. Code Section 24-3-130(C) (Deliverable 58.3)

- Provide county contracting officials with appropriate information about inmates constructing work camps in their county
  
  Required by S.C. Code Section 24-3-130(C) (Deliverable 58.4)

**Customers**

- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Costs**

- Know cost per unit to provide
- Law allows charging customer

**Greatest potential harm**

Increased recidivism as positive rehabilitative activities for inmates creates lower recidivism rates upon inmate releases
Other Inmate Work Available

Other inmate work available, which will be discussed in the presentation of another organizational unit, include, but is not limited to, the following:

- Mechanic
- Heavy Eq Oper #1, Skill
- Print Machine Operator
- Silk Screen Operator
- Upholsterer
- Furniture Assembler
- Painter
- Waste Treatment Operator
- Ind. Group/Section Lead
- Storekeeper
- Horticulturist
- Cook
- Baker
- Meat Cutter
- Dog Handler (Skilled)
- Classroom Leader
- Teacher Assistant
- Drafter (Professional)
- Quality-Control Tech
- Ward keeper
- Teacher Asst.
- Addiction Treatment Unit
- Professional Personnel
- Laundry Worker
- Office Clerk
- Medical Orderly
- Housekeeper
- Custodian
Establish rules and regulations for training of inmates
Deliverable 40 (Allowed by S.C. Code Section 24-1-140)

Components include:

• Authorize inmates to participate in training programs in the community
Authorize inmates to participate in training programs in the community

Legislative Intent in enabling Act

(1) Preserve public safety, reduce crime, and use correctional resources most effectively. Currently, the South Carolina correctional system incarcerates people whose time in prison does not result in improved behavior and who often return to South Carolina communities and commit new crimes, or are returned to prison for violations of supervision requirements. It is, therefore, the purpose of this act to reduce recidivism, provide fair and effective sentencing options, employ evidence-based practices for smarter use of correctional funding, and improve public safety; and,

(2) Provide consistency in sentencing classifications, provide proportional punishments for the offenses committed, and reduce the risk of recidivism.

Customers

- ✔ Know # of potential customers
- ✔ Know # of customers served
- ✔ Evaluate customer satisfaction
- ✔ Evaluate outcomes

Costs

- ✔ Know cost per unit to provide
- X Law allows charging customer

Performance Measures 1, 2, 5, 6, 7, 8, 9, 10, 21 & 27

Deliverable 40.1
Establish credit system to encourage inmates to participate in work programs

Deliverable 43

Components include:

• Award work credits to eligible inmates

• Determine and publish the amount of credit available for each work duty classification

• Follow the rules in S.C. Code Section 24-13-230 when applying work credits

• Revoke work credits when necessary

Performance Measures 5,6, 8, 17,18, 21, 23 & 27
Award work credits to eligible inmates

Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Costs
- ✓ Know cost per unit to provide
- ✗ Law allows charging customer

Earned work credits, education credits and good conduct credits are awarded per state statute

Greatest potential harm
Failure will violate state law and result in increased prison population

Performance Measures 5,6, 8, 17, 18, 21, 23 & 27
Deliverable 43.1
Determine, and publish, the amount of credit available for each work duty classification.

<table>
<thead>
<tr>
<th>Customers</th>
<th>Costs</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>X Know # of potential customers</td>
<td>✓ Know cost per unit to provide</td>
<td>Failure will result in longer prison sentences</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td>✓ Evaluate outcomes</td>
<td>Credits are awarded according to inmate custody level and behavior</td>
</tr>
<tr>
<td>X Evaluate customer satisfaction</td>
<td>X Law allows charging customer</td>
<td></td>
</tr>
</tbody>
</table>

Performance Measures 5, 6, 18, 21, 23 & 27
Deliverable 43.2
### Components of establish credit system to encourage inmates to participate in work programs

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Follow the rules in 24-13-230 when applying work credits</td>
<td>Failure will result in longer prison sentences</td>
</tr>
<tr>
<td>Revoke work credits when necessary</td>
<td>Failure will result in incorrect sentence calculations.</td>
</tr>
</tbody>
</table>

**Note:** Statutes which allow the court to recommend reductions in an inmate’s work, education, or good conduct credits do not impact the agency’s discretion to reduce those credits how and when it deems necessary.

**Agency policy has been established to revoke work, education and good conduct credits when necessary; No other credits are awarded**

---

**Customers**

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**

- ✓ Know cost per unit to provide
- X Law allows charging customer

---

Performance Measures 5, 6, 7, 8, 18, 21, 23 & 27
## Work Data: Participation

**Agency seeks**
Higher than, or meet, target

### Item #17
**Work program, percentage of inmates participating***

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Target:</strong></td>
<td>DNE (Did not exist)</td>
<td>78.2%</td>
<td>82.3%</td>
<td>82.5%</td>
<td>82.5%</td>
<td>DNE</td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
<td>75.2%</td>
<td>79.3%</td>
<td>79.5%</td>
<td>78.1%</td>
<td>77.9%</td>
<td></td>
</tr>
</tbody>
</table>

### Item #18
**Earned Work Credit jobs, percentage of inmates participating** **

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Target:</strong></td>
<td>DNE</td>
<td>78.2%</td>
<td>82.3%</td>
<td>82.5%</td>
<td>82.5%</td>
<td>&gt;65%</td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
<td>75.2%</td>
<td>79.3%</td>
<td>79.5%</td>
<td>78.1%</td>
<td>77.9%</td>
<td></td>
</tr>
</tbody>
</table>

*Note 1: The agency is no longer utilizing “work program” as a performance measure and is instead tracking percentage of inmates participating in “earned work credit jobs.”

**Note 2:** Inmates earn work credits by participating in jobs that earn work credits, work release, labor on public improvement or development, labor for public service work or related activities, labor on public works and ways, Statehouse landscaping, state institutions utilizing inmate labor, and paid employment in the community.

### How is it calculated?

Number of inmates currently earning work credits

Divided by

Total number of inmates in SCDC custody county on June 30th.
Vocational and Job Training Data: Participation

<table>
<thead>
<tr>
<th>Item #</th>
<th>Vocational Certificates, number of inmates who earn one through a SCDC program</th>
<th>2013-14</th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
<th>2017-18</th>
<th>2018-19</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Target: DNE (Did not exist)</td>
<td>2,969</td>
<td>2,920</td>
<td>DNE</td>
<td>DNE</td>
<td>2,403</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Actual:</td>
<td>2,883</td>
<td>2,835</td>
<td>2,566</td>
<td>2,429</td>
<td>2,333</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item #</th>
<th>On-the-Job Training Certificates, number of inmates earning through a SCDC program</th>
<th>2013-14</th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
<th>2017-18</th>
<th>2018-19</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Target: DNE</td>
<td>1,621</td>
<td>1,708</td>
<td>DNE</td>
<td>DNE</td>
<td>3,030</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Actual:</td>
<td>1,574</td>
<td>1,658</td>
<td>1,658</td>
<td>3,086</td>
<td>2,942</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Target: DNE</td>
<td>500</td>
<td>500</td>
<td>100</td>
<td>120 (SLC-PUSD)</td>
<td>241.02</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Actual:</td>
<td>DNE</td>
<td>234</td>
<td>151</td>
<td>210</td>
<td>234</td>
<td></td>
</tr>
</tbody>
</table>

*Note: Among inmates in federal Title I high school programs, the employability skills curriculum measures the number who completed a curriculum of resume writing skills, interview skills, completing job applications, job search resources, and career interest surveys.
Establish credit system to encourage inmates to participate in education
Deliverable 60

Components include:

• Award education credits to eligible inmates

• Determine and publish the amount of credit available for each education enrollment; Follow the rules in 24-13-230 when applying education credits

• Revoke education credits when necessary
Components of establish credit system to encourage inmates to participate in education

<table>
<thead>
<tr>
<th>Components</th>
<th>Customers</th>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Award education credits to eligible inmates</td>
<td>✔ Know # of potential customers</td>
<td>✔ Know cost per unit to provide</td>
</tr>
<tr>
<td>Required by S.C. Code Sections 24-13-230(A), (B), (E), (F) &amp; 24-13-730 (Deliverable 60.1)</td>
<td>✔ Know # of customers served</td>
<td>X Law allows charging customer</td>
</tr>
<tr>
<td>Determine and publish the amount of credit available for each education enrollment; Follow the rules in 24-13-230 when applying education credits</td>
<td>✔ Evaluate customer satisfaction</td>
<td>✔ Evaluate outcomes</td>
</tr>
<tr>
<td>Required by S.C. Code Sections 24-13-230(C)-(E) &amp; 24-13-730 (Deliverable 60.2)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Greatest potential harm**
Inmate would be retained longer in the system thus resulting in an increased cost to the taxpayer

**Recommendations to General Assembly**
Amend legislation to allow more inmates to be awarded credit for participation in education
S.C. Code Sections 24-13-230 A,D,E,F; 24-13-730

Performance Measures 5, 6, 8, 12, 13, 14, 15, 16, 21 & 27
Revoke education credits when necessary

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide

X Law allows charging customer

Note: Statutes which allow the court to recommend reductions in an inmate's work, education, or good conduct credits do not impact the agency's discretion to reduce those credits how and when it deems necessary.
## Education Data: Participation

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>#16</td>
<td><strong>Academic program, number of inmates enrolled</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Trend</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Target:</strong> DNE (Did not exist)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Actual:</strong></td>
<td>10.18%</td>
<td>9.59%</td>
<td>9.00%</td>
<td>7.25%</td>
<td>7.70%</td>
<td></td>
</tr>
<tr>
<td>#15</td>
<td><strong>GEDs/High School Diplomas, number of inmates earning through SCDC program</strong></td>
<td>DNE</td>
<td>818</td>
<td>396</td>
<td>DNE</td>
<td>DNE</td>
<td>334</td>
</tr>
<tr>
<td></td>
<td><strong>Target:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Actual:</strong></td>
<td>794</td>
<td>384</td>
<td>192</td>
<td>256</td>
<td>324</td>
<td></td>
</tr>
<tr>
<td>#14</td>
<td><strong>WorkKeys, number of inmates who earn it through SCDC program</strong></td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>645</td>
</tr>
<tr>
<td></td>
<td><strong>Target:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Actual:</strong></td>
<td>1,080</td>
<td>920</td>
<td>916</td>
<td>938</td>
<td>626</td>
<td></td>
</tr>
</tbody>
</table>
Outcomes of Work and Education ➔ Impact on Recidivism

The next slide categorizes different inmate work and other programs for purposes of tracking their impact on inmate recidivism.

Below are the deliverables that fall within each category of work:

<table>
<thead>
<tr>
<th>Work Program</th>
<th>Labor Crew</th>
<th>Prison Industries</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Work Credits</td>
<td>• Work Credits</td>
<td>• Prison Industries-Private sector service business</td>
</tr>
<tr>
<td>• Paid employment in the community</td>
<td>• Paid employment in the community</td>
<td>• Prison Industry program (traditional)</td>
</tr>
<tr>
<td>• Work Release</td>
<td>• Labor on Public improvement or development</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Labor for public service work or related activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Labor on public works and ways</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Statehouse landscaping</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• State institutions utilizing inmate labor</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Litter control program</td>
<td></td>
</tr>
</tbody>
</table>
Outcomes of Work: Recidivism Data

<table>
<thead>
<tr>
<th>Agency seeks Lower than, or meet, target</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Item #23</strong></td>
</tr>
<tr>
<td><strong>Target:</strong></td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
</tr>
<tr>
<td><strong>Item #24</strong></td>
</tr>
<tr>
<td><strong>Target:</strong></td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
</tr>
<tr>
<td><strong>Item #25</strong></td>
</tr>
<tr>
<td><strong>Target:</strong></td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
</tr>
</tbody>
</table>

How is it calculated?

For each respective measures, the number of inmates who were assigned to a work release program (work program measure), placed on a labor crew (labor crew measure), or paid for a prison industry job (prison industries measure), at any time during their "releasing" incarceration that return to SCDC custody within three years of release (for supervision revocations or new offenses that occur after their release) divided by the number released during the “releasing” fiscal year.
**Outcomes of Education and Other Programs: Recidivism Data**

<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>#26</td>
<td>Inmates who <strong>earn GED</strong> in SCDC program, recidivism rate</td>
<td>Target: DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>&lt;25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Actual: 22.1%</td>
<td>21.4%</td>
<td>21.7%</td>
<td>21.3%</td>
<td>17.3%</td>
<td></td>
</tr>
<tr>
<td>#22</td>
<td>Inmates involved in a <strong>pre-release program</strong>, recidivism rate</td>
<td>Target: DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>&lt;25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Actual: 20.6%</td>
<td>21.6%</td>
<td>20.8%</td>
<td>20.8%</td>
<td>20.4%</td>
<td></td>
</tr>
<tr>
<td>#21</td>
<td><strong>Overall</strong>, recidivism rate</td>
<td>Target: DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>25%</td>
<td>&lt;25%</td>
<td>&lt;25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Actual: 23.4%</td>
<td>22.4%</td>
<td>23.1%</td>
<td>22.7%</td>
<td>22.3%</td>
<td></td>
</tr>
</tbody>
</table>

**How is it calculated?**

If an inmate, earned their GED in SCDC during the "releasing" incarceration, returns to SCDC custody within three years after the release date for a new crime or as a result of a revocation for technical violations of their conditions of their supervision. Inmates who died or left SCDC for appeals, or whose sentences were remanded, are not included in this recidivism analysis. Recidivism rate = % of this group that returns to SCDC within that subsequent 3 year period.
Outcomes of Work and Programming: Recidivism Data

Recidivism rates of inmates who participate in certain programs → Lower percentages are the goal

Overall GED Pre-release program Work program Labor Crew Prison Industries

- 2013-14
- 2014-15
- 2015-16
- 2016-17
- 2017-18
Maintain records of industry, habits, deportment, and any other information about inmates requested by the board or director of PPP

Deliverable 87 (Required by S.C. Code Section 24-21-70)

Components include:

• Provide the board or director of PPP records of industry, habits, deportment, and any other information about inmates requested

• Assist the director of Dept. of Probation, Parole, and Pardon (PPP) with surveys of detention facilities to aid in reviewing parole applications, if the director of PPP conducts such surveys

“Industry, habits, and deportment” includes an inmate’s...

• Work activity, educational activity, program participation, transfer history, behavior (disciplinary) history, and any other activity pertaining to an inmate’s time in custody if relevant to his safety, security, or status.
Provide the board or director of PPP records of industry, habits, deportment, and any other information about inmates requested

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide

Automated and manual record information is shared, as requested, with the Department of Probation, Parole, and Pardon

X Law allows charging customer
## Records Management

**Agency seeks**
Meet target exactly

**Item #38**

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Target:</strong> DNE (Did not exist)</td>
<td>DNE</td>
<td>48</td>
<td>22</td>
<td>22</td>
<td>22</td>
<td>22</td>
</tr>
<tr>
<td><strong>Actual:</strong> DNE</td>
<td>DNE</td>
<td>23</td>
<td>12</td>
<td>6</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Trend**
Division of Young Offender Parole and Reentry Services
Overview of Division

The Division of Young Offender Parole and Reentry Services (YOPRS) encompasses both institution and community-based services for male and female young adults sentenced under the Youthful Offender Act (YOA).

The **mission for the division** is to reduce recidivism among young adults by utilizing evidence-based principles/practices that teach accountability, enhance skill development and promote public safety.
To be eligible, an offender must meet the following requirements:

- be less than 25 years of age at the time of conviction,
- have no previous YOA convictions, and
- be convicted of one of the following:
  - Non-violent type offense,
  - Class D felonies or lesser offenses punishable by 15 years of imprisonment or less, with two exceptions: second-degree burglary, violent, and lewd act upon a child under very limited circumstances.
Establish a Youthful Offender Division, appoint necessary staff, and provide facilities within SCDC for the division

Deliverable 21

Components include:

- See next slides
Establish Youthful Offender Division, appoint necessary staff, and provide facilities within SCDC for the division

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
X Law allows charging customer

Greatest potential harm
Inability to provide young adults sentenced under YOA appropriate services thereby increasing potential recidivism for this population

Performance Measures 6, 7, & 8
Deliverable 21

Required
S.C. Code Section
24-19-10, 24-19-20 and 24-19-70
Consider problems of treatment and correction in the youthful offender program  
(Corrective and preventive guidance and training designed to protect the public by correcting the antisocial tendencies of youthful offenders, which may also include vocational and other training considered appropriate and necessary by the division)

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Greatest potential harm**
Youthful offender may not be appropriately prepared for successful reentry

**Costs**
- ✓ Know cost per unit to provide
- X Law allows charging customer

**Recommendations to General Assembly**
Support updated YOA legislation

Performance Measures  6, 7, 8, 12, 13, 14, 15, 16, 21, 30, 31, 32, 33, 34 & 35  
Deliverable 21.1
Make recommendations for general treatment and correction policies and procedures for youthful offender program

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- ✗ Law allows charging customer

**Greatest potential harm**
Youthful offender would not be prepared for successful reentry

Required
S.C. Code Section 24-19-30

Performance Measures 6, 7, 8, 21, 30, 31, 32, 33, 34 & 35
Deliverable 21.2
### Components

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Make any other necessary recommendations for youthful offender program</td>
<td>Inability to provide youthful offenders with appropriate services</td>
</tr>
</tbody>
</table>

**Allowed by S.C. Code 24-19-3 (Deliverable 21.3)**

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adopt and publish rules for the Youthful Offender Division</td>
<td>Youthful offender would not be prepared for successful reentry</td>
</tr>
</tbody>
</table>


**Performance Measures 6, 7, 8, 12, 13, 14, 15, 16, 19 & 21**

---

**Customers**

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**

- ✓ Know cost per unit to provide
- X Law allows charging customer

---

Performance Measures 6, 7, 8, 12, 13, 14, 15, 16, 19 & 21
Designate the minimum security institutions, under the control of SCDC, that will provide treatment and correction of youthful offenders AND, if possible, utilize those institutions only for youthful offenders.

- **Customers**
  - ✓ Know # of potential customers
  - ✓ Know # of customers served
  - ✓ Evaluate customer satisfaction
  - ✓ Evaluate outcomes

- **Costs**
  - ✓ Know cost per unit to provide
  - ✗ Law allows charging customer

**This may not be a minimum security institution**

**Greatest potential harm**
There is great potential for harm to the public and the YOA population if housed in minimum security institutions

**Recommendations to General Assembly**
Support updated YOA legislation to allow the Director to designate institutions that meet security and service delivery needs

Performance Measures 6, 7, & 8
Deliverable 21.5
### Separate youthful offenders from other offenders and based on treatment needs

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>Potential for revictimization if inmates are not appropriately housed for treatment</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

#### Costs

| ✓ Know cost per unit to provide | ✓ Law allows charging customer |

#### Recommendations to General Assembly

Provide for legislation to allow the Director to designate institutions and programs based on service needs and to separate from other offenders to the degree possible.

**Required**

S.C Code Section 24-19-60

Deliverable 21.6 and 21.7
Youthful Offender Division, establish, appoint necessary staff, and provide facilities within SCDC for the division

Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Greatest potential harm
See chart on next page

Recommendations to General Assembly
No Recommendations.

Components
See chart on next page

Allowed
S.C Code Section 24-19-100,
Required
S.C Code Section 24-19-50(335) and 24-19-50(1),(2)

Delivery 21.9000 and 21.9200
## Components of establish a Youthful Offender Division

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer youthful offenders between facilities if needed</td>
<td>Inappropriate institution assignments could lead to increased potential for escapes and impede services</td>
</tr>
<tr>
<td>Take youthful offenders into custody for treatment and supervisions, as ordered by the court</td>
<td>Would not be able to carry out the sentence awarded by the court</td>
</tr>
<tr>
<td>Evaluate and observe youthful offenders at Reception and Evaluation Centers as ordered by the court</td>
<td>Would not be able to appropriately assign youthful offenders to an appropriate institution for treatment and services</td>
</tr>
</tbody>
</table>

### Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs
- ✓ Know cost per unit to provide
- ✗ Law allows charging customer
Maintain a program with Department of Vocational Rehabilitation involving operation of reception and evaluation centers for youthful offender program

<table>
<thead>
<tr>
<th>Customers</th>
</tr>
</thead>
<tbody>
<tr>
<td>X  Know # of potential customers</td>
</tr>
<tr>
<td>X  Know # of customers served</td>
</tr>
<tr>
<td>X  Evaluate customer satisfaction</td>
</tr>
<tr>
<td>X  Evaluate outcomes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>X  Know cost per unit to provide</td>
</tr>
<tr>
<td>X  Law allows charging customer</td>
</tr>
</tbody>
</table>

*SCDC does not maintain a cooperative agreement with the Department of Vocational Rehabilitation involving the operation of reception and evaluation centers for the youthful offender program

**Greatest potential harm**
Potential that young adults sentenced under YOA are not adequately assessed for services

**Recommendations to General Assembly**
Support updated YOA legislation
Make a complete study of each committed youthful offender within thirty days
(Includes a mental and physical examination, to ascertain his personal traits, his capabilities, pertinent circumstances of his school, family life, any previous delinquency or criminal experience, and any mental or physical defect or other factor contributing to his delinquency)

**Customers**
- [X] Know # of potential customers
- [X] Know # of customers served
- [X] Evaluate customer satisfaction
- [X] Evaluate outcomes

**Costs**
- [X] Know cost per unit to provide
- [X] Law allows charging customer

*SCDC does not conduct a complete study because the agency does not maintain a cooperative agreement with the Department of Vocational Rehabilitation involving the operation of reception and evaluation centers for the youthful offender program*

**Greatest potential harm**
Potential that young adults sentenced under YOA are not adequately assessed for services

**Recommendations to General Assembly**
Support updated YOA legislation
## Components of establish a Youthful Offender Division

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interview youthful offenders, review all reports applicable to offender, and make necessary recommendations as soon as practicable after offender is committed</td>
<td>Recidivism rate could increase for youthful offenders</td>
</tr>
<tr>
<td>Report findings of study of committed youthful offender and recommendations for the individual offender</td>
<td>If not properly evaluated, offenders will not receive appropriate programming and be prepared for reentry to society</td>
</tr>
<tr>
<td>Upon receiving the study report and recommendation, recommend actions best designed for the protection of the public (e.g., conditional supervised release of youth, commitment of youth for treatment, etc.)</td>
<td>If not properly evaluated, offenders will not receive appropriate programming and be prepared for reentry to society. Juvenile offenders age 16 and under are housed at the Department of Juvenile Justice; age 17 and older at SCDC.</td>
</tr>
<tr>
<td>Report findings and recommendations for sentencing youthful offenders evaluated</td>
<td>If not properly sentenced could remain in the community to commit further criminal acts</td>
</tr>
</tbody>
</table>

### Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs
- ✓ Know cost per unit to provide
- X Law allows charging customer

Performance Measures 6, 7, 8, 12,13,14,15,16,19 & 21
Make recommendations for release (conditional and unconditional) of inmates in youthful offender program; and Discharge a youthful offender unconditionally on or before the expiration of six years from the date of his conviction

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
✗ Law allows charging customer

Legislative intent in enabling Act
• Reduce recidivism, provide fair and effective sentencing options, employ evidence-based practices for smarter use of correctional funding, and improve public safety; and,
• Provide consistency in sentencing classifications, provide proportional punishments for the offenses committed, and reduce the risk of recidivism.

Greatest potential harm
If not properly sentenced could remain on the street to commit further criminal acts

Recommendations to General Assembly
Support updated YOA Legislation

Performance Measures  6, 7, 8, 21 & 27
Deliverable 21.991 and 21.992

Required
S.C. Code Section 24-91-30 and 24-19-120(A)
Notify victims before unconditionally discharging a youthful offender

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
✗ Law allows charging customer

Greatest potential harm
Potential for re-victimization

Required
S.C. Code Section 24-19-100(D) and 24-19-120(B)

Performance Measures 6, 7, 8, & 38
Deliverable 21.993 and 21.994
Components of establish a Youthful Offender Division

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Re-victimization through premature release</td>
<td>Re-victimization through premature release</td>
</tr>
<tr>
<td>Release a youthful offender conditionally under supervision on or before the expiration of four years from the date of his conviction</td>
<td>Increased risk to public safety, increased crime, and misuse of correctional resources</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-120(A) (Deliverable 21.996)</td>
<td></td>
</tr>
<tr>
<td>Utilize conditional supervised release of youthful offender to reduce recidivism</td>
<td>Increased risk to public safety and potential for recidivism</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-110(A) (Deliverable 21.997)</td>
<td></td>
</tr>
<tr>
<td>Report and recommend a youthful offender be released conditionally under supervision (SCDC director to SCDC youthful offender division)</td>
<td>Increased risk to public safety, increased crime, and misuse of correctional resources</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-50(1-2) (Deliverable 21.998)</td>
<td></td>
</tr>
</tbody>
</table>

**Customers**
- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Costs**
- Know cost per unit to provide
- Law allows charging customer
Notify victims before conditionally releasing a youthful offender

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
X Law allows charging customer

Greatest potential harm
Potential for re-victimization

Performance Measures 6, 7, 8, 21 & 27
Deliverable 21.999 and 21.9991
Components of establish a Youthful Offender Division

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deny conditional release of a youthful offender based on information from the victim</td>
<td>Increased risk to public safety and potential for recidivism</td>
</tr>
<tr>
<td>Do not grant conditional release to a youthful offender, with certain exceptions, unless the youthful offender agrees in writing to be subject to search or seizure, without a search warrant, with or without cause, of the youthful offender's person, any vehicle he owns or is driving, and any of his possessions</td>
<td>Increased risk to public safety</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-110(A) (Deliverable 21.9993)</td>
<td></td>
</tr>
<tr>
<td>Release a youthful offender conditionally under supervision, after providing SCDC director reasonable notice</td>
<td>Risk of invalid release</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-110(A) (Deliverable 21.9994)</td>
<td></td>
</tr>
<tr>
<td>Determine the cost of each youthful offender's supervision when the youthful offender is on conditional supervised release</td>
<td>Misuse of correctional resources</td>
</tr>
<tr>
<td>Required by S.C. Code 24-19-50(1-2) (Deliverable 21.9995)</td>
<td></td>
</tr>
</tbody>
</table>

Customers

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Costs

- ✓ Know cost per unit to provide
- X Law allows charging customer
Regularly charge the youthful offender the cost of his/her supervision when the youthful offender is on conditional supervised release

**Customers**

- X Know # of potential customers
- X Know # of customers served
- X Evaluate customer satisfaction
- X Evaluate outcomes

**Costs**

- X Know cost per unit to provide
- X Law allows charging customer

*SCDC does not charge supervision costs to youthful offenders*
## Components of establish a Youthful Offender Division

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<tbody>
<tr>
<td>Provide the youthful offender an opportunity to appear before the SCDC Youthful Offender Division before revoking or modifying the offender’s previous conditional release order</td>
<td>Required by S.C. Code 24-19-130 (Deliverable 21.9997)</td>
</tr>
<tr>
<td>Revoke or modify previous conditional release order of a youthful offender, after taking actions necessary to return youthful offender to custody and providing the youthful offender an opportunity to appear before the SCDC Youthful Offender Division</td>
<td>Increased crime from youthful offenders on supervised release</td>
</tr>
<tr>
<td>Discharge a committed youthful offender unconditionally at the expiration of one year from the date of conditional release</td>
<td>Allowed by S.C. Code 24-19-110(C) (Deliverable 21.9999)</td>
</tr>
</tbody>
</table>

### Customers
- ✔ Know # of potential customers
- ✔ Know # of customers served
- ✔ Evaluate customer satisfaction
- ✔ Evaluate outcomes

### Costs
- ✔ Know cost per unit to provide
- ✗ Law allows charging customer
Appoint agents to supervise youthful offenders conditionally released
Deliverable 22

Components include:

• Encourage formation of voluntary organizations composed of members who will serve without compensation as voluntary supervisory agents and sponsors

• Define powers and duties of voluntary supervisory agents and sponsors in regulation

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
⽌ Law allows charging customer

Greatest potential harm
Risk to public safety and increased recidivism if appropriate supervision is not provided

Performance Measures 6, 7, 8, 21 & 27
Establish a shock incarceration program and work to accomplish goals of the program in Regulation 33-2

Deliverable 30

Components include:

- See next slides
### Components of establish a shock incarceration program

<table>
<thead>
<tr>
<th>Component</th>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
</table>
| Establish regulations for shock incarceration program which reflect the purpose of the program and include, but are not limited to, selection criteria, inmate discipline, programming and supervision, and program structure and administration | ✓ Know # of potential customers  
✓ Know # of customers served  
✗ Evaluate customer satisfaction  
✓ Evaluate outcomes | Cost, public safety risk, and increased criminal activity by young adults convicted of non-violent, first offense |
| Determine which facilities are classified as a shock incarceration facility; Establish shock incarceration programs only at appropriate facilities; Do not establish shock incarceration programs at facilities the SCDC director has not classified as a shock incarceration facility | ✓ Know cost per unit to provide  
✗ Law allows charging customer | Recommendations to General Assembly  
Provide Intensive Supervision Services in the community for this population |
| Receive into custody inmates the court sentences to the shock incarceration program |                                                               |                                                                                         |

**Performance Measures**: 6, 8, & 21
### Components of establish a shock incarceration program

<table>
<thead>
<tr>
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</tr>
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<tbody>
<tr>
<td>Evaluate inmates the court sentences to the shock incarceration program to determine if they are physically, psychologically, and emotionally able to participate in the program.</td>
<td>Eligibility restrictions may be interpreted as discriminatory in nature. Required by SC Code Section 24-13-1330(A) (Deliverable 30.4)</td>
</tr>
<tr>
<td>Follow the rules in this statute in determining what inmates are eligible for Shock Incarceration Program.</td>
<td></td>
</tr>
<tr>
<td>Do not allow an inmate to participate in the shock incarceration program if he does not agree in writing to the terms and conditions in this statute.</td>
<td>Cost, public safety risk, and increased criminal activity by young adults convicted of non-violent, first offense. Required by SC Code Section 24-13-1330(D) (Deliverable 30.6)</td>
</tr>
<tr>
<td>Notify court, within 15 days of evaluation, if the evaluation of an inmate the court sentences to the shock incarceration program, shows the inmate is physically, psychologically, or emotionally unsuitable for the program.</td>
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## Components of establish a shock incarceration program

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<td>Provide inmates that successfully complete the shock incarceration program with a certificate of earned eligibility for parole</td>
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<tr>
<td>Grant parole to inmates that successfully complete the shock incarceration program as long as they agree in writing to be subject to search or seizure, without a search warrant, with or without cause, of the inmate's person, any vehicle the inmate owns or is driving, and any of the inmate's possessions (with certain exceptions)</td>
<td></td>
</tr>
<tr>
<td>Study and report the impact of the shock incarceration program AND whether objectives are program are being met</td>
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### Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- X Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs
- ✓ Know cost per unit to provide
- X Law allows charging customer

### Greatest potential harm
Cost, public safety risk, and increased criminal activity by young adults convicted of non-violent, first offense
Components of establish a shock incarceration program

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</table>

**Greatest potential harm**
Cost, public safety risk, and increased criminal activity by young adults convicted of non-violent, first offense.
Division of Security and Emergency Services
Overview of Division

The Division of Security and Emergency Operations assists the agency in security matters, to include:

**Institutional/Support Areas**
- Headquarters Main Gate
- Primsa Health Security Team
- Central Bus Terminal
- Security Camera Shop
- Emergency Action Center
- Emergency Operations Center/Visual Information Center
- Travel Team
- State House Detail

**Emergency/Specialty Teams**
- Agency Search Team
- 3 Agency Emergency Teams - Rapid Response, Special Operations Response, Situation Controllers
- Division of Security K9 Team
- Drone Support /Interdiction
Examples of deliverables provided by the Division of Security and Emergency Services

Examples of deliverables provided by the Division of Security and Emergency Services, which are not specifically mentioned in law, are as follows:

• Conducting security audits,

• Purchasing all security equipment for the agency, and

• Maintaining emergency/specialty trained teams to respond to emergency situations in correctional institutions or other law enforcement settings

• Headquarters Main Gate, Primsa Health Security Team, Central Bus Terminal, Security Camera Shop, Emergency Action Center, Emergency Operations Center/Visual Information Center, Travel Team and State House Detail
Division of Institutional Operations
Overview of the Division

The institutional operations division is responsible for the daily operations of 21 correctional institutions within SCDC, which includes the following:

- Direct supervision of 21 wardens
- Indirect supervision 4,646 operational staff
- Oversight of approximately 18,500 inmates
- Serves as Agency Director in his absence
Provide humane treatment to inmates
Deliverable 79 (Required by S.C. Code Sections 24-1-20 and -30)

Components include:

• Establish rules and regulations for treatment of inmates

• Prosecute all individuals that mistreat inmates in violation of the law
Establish rules and regulations for treatment of inmates

Customers

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Greatest potential harm

- Increased risk to staff and inmates housed in SCDC institutions

Costs

- ✓ Know cost per unit to provide
- ✓ Law allows charging customer

Performance Measures: 5, 6, 7 & 8

Deliverable 79.1
Prosecute all individuals that mistreat inmates in violation of the law

Customers
- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

Costs
- Know cost per unit to provide
- X Law allows charging customer

Great potential harm
Bodily injury and/or loss of life of individual inmates

By law the inmates are "wards" of the state which are to be protected while under state custody

Performance Measures 5, 6, 7 & 8
Deliverable 79.2
Feed inmates and conduct appropriate inspections of food service operations
Deliverable 80 (Required by S.C. Code Section 24-1-130)

Components include:

• Allow the Department of Health and Environmental Control (DHEC) to annually inspect food service operations at all prison system facilities

• Receive written report on conditions of each jail and prison facility inspected by a food service inspector for DHEC

• Facilitate the filing of each detention facility inspection report from DHEC’s food service inspector with responsible local governing body, sheriff/police chief, and director of the facility
Feed inmates and conduct appropriate inspections of food service operations

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm
Dangerous environment for the institutional staff and the inmate population

Costs
✓ Know cost per unit to provide
X Law allows charging customer

Performance Measures 3 & 29
Deliverable 80
Feed inmates

• Inmates are not mandated to eat

• BUT, SCDC Food Services prepares nutritionally balanced meals for all inmates as all federal, state, and local detention facilities (Prisons/Jails) in the United States must adhere to the Federal Performance-Based National Detention Stands (PBNDS) and American Correctional Association (ACA) Standards mandatory Food Service program standards

• Food Service standards requires:
  • Nutritionally balanced diets
  • Sound security practices
  • Protection of inmates from harm, health, and equipment hazards
  • Sufficient space and time to eat in an unregimented atmosphere
  • Provide Food Service to satellite meal operations
  • Food and facilities are continuously inspected
  • Ensure Therapeutic and Special Diets are provided as prescribed by proper authorities (Medical, Religious)
  • Ensure menus are planned, reviewed, and updated by Nutritionists/Dieticians at least annually
  • Ensure that foods are kept safe at all times
Recreation Time

• Inmates are not mandated to participate in recreational activities.

• BUT, SCDC makes time, space, equipment, and facilities available to inmates to participate in activities outside of their cells.

“Each institution will provide outdoor and, where available, covered/enclosed recreation areas for the general population inmates pursuant to ACA standards specifications, (4-ACRS-5A-21, 4-4154, 4-4155).

• Recreational activities available to SCDC inmates may include, but is not limited to, the following:
  • Table games
  • Structured sports activities
  • Hobby craft activities
  • Health education
  • Physical fitness program
  • Wellness programs
  • Intramural team activities
Recreation Time

• General Population
  
  • Inmates are provided activities in a designated outside area, either on the main recreation field or in unit recreation areas, and/or in the multi-purpose building. *(SCDC policy PS 10.07)*

• Restrictive Housing Units, Substantiated Security Risk Unit, Death Row, Reception and Evaluation, and Safe keeper status inmates
  
  • Inmates are provided a copy of the In-Cell Fitness Program *(SCDC policy PS 10.07)*
Allow inmates to make pay phone calls in prison facilities

Deliverable 78

Components include:

• Add per call surcharge to inmate phone calls to cover costs of equipment and operations for cell phone interdiction measures

• Review and adjust inmate phone call surcharge to only cover the cost of ongoing operational expenses of the interdiction equipment, once cell phone interdiction or retrieval equipment has been paid in full

• Collect inmate phone call surcharge fees from telephone vendors monthly

• Retain funds from inmate phone call surcharges for (1) cell phone interdiction or retrieval equipment, or (2) critical security needs. When the equipment has been paid in full, the surcharge amount will be reviewed and adjusted to cover the cost of ongoing operational expenses of the interdiction equipment.

• Carry forward any balance of funds from inmate phone call surcharges
Allow inmates to make pay phone calls in prison facilities

Customers

- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Greatest potential harm

- Increased risk to staff and inmates and public

Costs

- ✓ Know cost per unit to provide
- ✓ Law allows charging customer

Performance Measures 5, 6, 7, & 8

Deliverable 78
Components of allow inmates to make pay phone calls in prison facilities

<table>
<thead>
<tr>
<th>Components</th>
<th>Customers</th>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Add per call surcharge to inmate phone calls to cover costs of equipment</td>
<td>✓ Know # of potential customers</td>
<td>✓ Know cost per unit to provide</td>
</tr>
<tr>
<td>and operations for cell phone interdiction measures</td>
<td></td>
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<tr>
<td>Allowed by Proviso 65.25 (2018-19 Appropriations Bill H 4950) (Deliverable</td>
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<tr>
<td>78.1)</td>
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<tr>
<td>Review and adjust inmate phone call surcharge to only cover the cost of</td>
<td>✓ Know # of customers served</td>
<td>✓ Law allows charging customer</td>
</tr>
<tr>
<td>ongoing operational expenses of the interdiction equipment, once cell</td>
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<tr>
<td>phone interdiction or retrieval equipment has been paid in full</td>
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<tr>
<td>Retain funds from inmate phone call surcharges for (1) cell phone</td>
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<td>78.5)</td>
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</table>

Performance Measures  5, 6, 7, & 8
Allow, via a system of credits, mediums of exchange between inmates
Deliverable 77 (Required by S.C. Code Section 24-3-951)

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
✗ Law allows charging customer

Greatest potential harm
Increased risk to staff and inmates and public

Performance Measures 5, 6, 7, & 8
Take all precautionary measures for the safe conduct and welfare of the prison system institutions

Deliverable 71 (Allowed by S.C. Code Section 24-3-710)

Components include:

• Establish rules and regulations for discipline of inmates

• Utilize $3.05 million in appropriated funds for security upgrades

• Investigate prison system misconduct

• Determine and execute suitable punishment for prison system misconduct
Components of taking all precautionary measures for the safe conduct and welfare of the prison system institutions

<table>
<thead>
<tr>
<th>Components</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Establish rules and regulations for discipline of inmates&lt;br/&gt;Allowed by S.C. Code Section 24-1-140 (Deliverable 71.1)</td>
<td></td>
</tr>
<tr>
<td>Determine and execute suitable punishment for prison system misconduct&lt;br/&gt;Allowed by S.C. Code Section 24-3-710 (Deliverable 71.4)</td>
<td></td>
</tr>
</tbody>
</table>

**Customers**
- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Costs**
- Know cost per unit to provide
- Law allows charging customer

**Greatest potential harm**
Increased risk to staff and inmates housed in SCDC institutions

Performance Measures 1, 2, 5, 6, 7, 8, 9,10, 21, & 27
Utilize $3.05 million in appropriated funds for security upgrades

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm
Outdated security doors and equipment would not be kept in workable condition due to no parts being available which would pose a security risk to the surrounding communities

Recommendations to General Assembly
Provide quicker approval processes for important/emergency equipment and supplies
Evaluate and possibly update capital project process for state agencies (see next slide for additional details)

Customers
 Know # of potential customers
 Know # of customers served
 Evaluate customer satisfaction
 Evaluate outcomes

Costs
✓ Know cost per unit to provide
X Law allows charging customer

Performance Measures 1, 2, 5, 6, 7, 8, 9, & 10
Deliverable 71.2
**Recommendation:** Evaluate and consider updating the Capital Project Process

**Overview of Current Capital Project Process**

- Submit an A-1, Phase 1, and be placed on the agenda for the next meeting, which is approximately two months out.
- Conduct engineering studies, Phase 2, and be placed on another agenda, which is approximately two months out.
- If there are no changes, receive approval to put out to bid.
- Go through purchasing process, which takes a minimum of 30 days.

**Potential Updates to Consider**

- Change the process to add additional meetings.
- Expedite the process to add a project to the agenda.
- Change approval levels for the agency to mirror colleges/universities.
- Eliminate the process.

**Benefits and Risks Avoided through updates**

- Quicker response time for emerging situations.
- Ability to provide deliverables in a timely manner.
- Minimize costs and staff time.
- Cost avoidance.
- Expedite programming based on circumstances.
Overview of SCDC Inmate Offenses

Combined the six offenses below account for over 75% of the inmate population during each of the years.
Determine what is considered contraband
Deliverable 68 (Required by S.C. Code Section 24-3-950)

Components include:

• Designate the items in Regulation 33-1 as contraband

• Declare as contraband, and prohibit use of, U.S. currency in prisons

• Deposit seized contraband money into the specified drug intervention fund

• Utilize contraband (monies or contraband things of value used as monies) as reward for those who present information about escaped inmates
Components of determine what is considered contraband

<table>
<thead>
<tr>
<th>Components</th>
<th>Customers</th>
<th>Costs</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Designate the items in Regulation 33-1 as contraband</td>
<td>✓ Know # of potential customers</td>
<td>✓ Know cost per unit to provide</td>
<td>Increased risk to staff and inmates housed in SCDC institutions</td>
</tr>
<tr>
<td>Required by S.C. Regulation 33-1 (Deliverable 68.1)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Declare as contraband, and prohibit use of, U.S. currency in prisons</td>
<td>✓ Know # of customers served</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Required by S.C. State Code Sections 24-3-951 (Deliverable 68.2)</td>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposit seized contraband money into the specified drug intervention fund</td>
<td>✓ Evaluate outcomes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Required by S.C. State Code Section 24-3-960 (Deliverable 68.3)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilize contraband (monies or contraband things of value used as monies) as reward for those who present information about escaped inmates</td>
<td></td>
<td>✗ Law allows charging customer</td>
<td></td>
</tr>
<tr>
<td>Allowed by S.C. State Code Section 24-3-920 (Deliverable 68.4)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Instruct individuals trespassing or loitering on state correctional properties to leave
Deliverable 70 (Required by S.C. Code Section 24-1-270)

Components include:

• Prosecute individuals who (1) after notice is given to leave, continue trespassing or loitering on state correctional properties; and (2) incite, solicit, urge, encourage, exhort, instigate, or procure a person to continue trespassing or loitering on state correctional properties
Instruct individuals trespassing or loitering on state correctional properties to leave

<table>
<thead>
<tr>
<th>Customers</th>
<th>Legislative Intent in enabling Act</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>Purpose of the provisions governing the sentencing of a person convicted of a crime is to prescribe sanctions that:</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td>(1) assure just punishment that is commensurate with the seriousness of the criminal conduct, taking into account attendant circumstances that may aggravate or mitigate the culpability of the offender;</td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td>(2) deter criminal conduct;</td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td>(3) provide for punishment that is necessary to hold the offender accountable for the crime and promote respect for the law;</td>
</tr>
<tr>
<td>✓ Know cost per unit to provide</td>
<td>(4) assist the offender, when feasible, toward rehabilitation and restoration to the community as a lawful citizen;</td>
</tr>
<tr>
<td>X Law allows charging customer</td>
<td>(5) confine the serious offender so as to remove and restrain him from further criminal acts when the confinement is in the interest of the public protection;</td>
</tr>
<tr>
<td></td>
<td>(6) are understandable and clear to the offender, the victim, and the community; and</td>
</tr>
<tr>
<td></td>
<td>Whereas, incarceration, probation, and other forms of community supervision and fines are all recognized as punishment.</td>
</tr>
</tbody>
</table>

**Greatest potential harm**

Increased risk to staff and inmates housed in SCDC institutions
Prosecute individuals who (1) after notice is given to leave, continue trespassing or loitering on state correctional properties; and (2) incite, solicit, urge, encourage, exhort, instigate, or procure a person to continue trespassing or loitering on state correctional properties.

### Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✗ Evaluate customer satisfaction
- ✓ Evaluate outcomes

### Costs
- ✗ Know cost per unit to provide
- ✗ Law allows charging customer

### Greatest potential harm
Trespassers are a threat to the security of the institutions which in turn is a threat to the safety of the public.

**Performance Measures 9 & 10**
**Deliverable 70.1**

**S.C. Code Section**
24-1-220 and 24-1-270
Prohibit inmate use of internet-based social networking websites to contact victims
Deliverable 75 (Required by S.C. Code Section 24-3-970)

Components include:

- Prosecute inmates, and those assisting inmates, who utilize the internet for communicating with victims

**Greatest potential harm**

Increased risk to staff and inmates and public

**Customers**

- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

**Costs**

- Know cost per unit to provide
- Law allows charging customer

Performance Measures 5, 6, 7, & 8
Monitor and enforce jewelry policies for inmates
Deliverable 74 (Required by S.C. Code Section 24-3-93)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm

Increased risk to staff and inmates housed in SCDC institutions

Costs

✓ Know cost per unit to provide

✗ Law allows charging customer
Work to ensure inmates do not violate, and investigate allegations of violation of, laws which prohibits inmates from attempting to throw or throwing body fluids including, but not limited to, urine, blood, feces, vomit, saliva, or semen, on an employee, law enforcement officer, visitor, or any other person authorized to be present in an official capacity

Deliverable 73 (Required by S.C. Code Section 24-13-470)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs

✓ Know cost per unit to provide

X Law allows charging customer

Greatest potential harm

Increased risk to staff and inmates housed in SCDC institutions

Performance Measures 1, 2, 5, 6, 7, 8 & 21
Establish and enforce rules that prevent disorders, riots, or insurrections in the prison system

Deliverable 72 (Required by S.C. Code Sections 24-3-710 and -760)

Components include:

• Work to ensure inmates do not violate, and investigate allegations of violation of, laws which prohibits inmates from: (1) escape; (2) attempted escape; (3) have in their possession tools, weapons, or other items that may be used to facilitate an escape; (4) conspire with another inmate to incite a riot; (5) conspire with another inmate to commit acts of violence; (6) carry on his person or to have in his possession a dirk, slingshot, metal knuckles, razor, firearm, or an object, homemade or otherwise, that may be used for the infliction of personal injury upon another person, or to willfully conceal any weapon; (7) acting alone or in concert with others, who by threats, coercion, intimidation, or physical force takes, holds, decoys, or carries away any person as a hostage or for any other reason
• Utilize force to maintain order and discipline in all facilities
• Utilize force to prevent inmate escapes
• Utilize citizen assistance to suppress disorder among inmates
• Collect a fine if citizen refuses to help SCDC suppress disorder among inmates
• Compensate citizens who help SCDC suppress disorder among inmates
• Assert defense allowed in 24-3-750 and 24-3-760 if allegations brought as a result of utilizing citizen to help suppress disorder among inmates
Establish and enforce rules that prevent disorders, riots, or insurrections in the prison system

**Legislative Intent in enabling Act**

Purpose of the provisions governing the sentencing of a person convicted of a crime is to prescribe sanctions that:

(1) assure just punishment that is commensurate with the seriousness of the criminal conduct, taking into account attendant circumstances that may aggravate or mitigate the culpability of the offender;

(2) deter criminal conduct;

(3) provide for punishment that is necessary to hold the offender accountable for the crime and promote respect for the law;

(4) assist the offender, when feasible, toward rehabilitation and restoration to the community as a lawful citizen;

(5) confine the serious offender so as to remove and restrain him from further criminal acts when the confinement is in the interest of the public protection; (6) are understandable and clear to the offender, the victim, and the community; and Whereas, incarceration, probation, and other forms of community supervision and fines are all recognized as punishment.
Components of establish and enforce rules that prevent disorders, riots, or insurrections in the prison system

<table>
<thead>
<tr>
<th>Components</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work to ensure inmates do not violate, and investigate allegations of violation of, laws which prohibits inmates from: (1) escape; (2) attempted escape; (3) have in their possession tools, weapons, or other items that may be used to facilitate an escape; (4) conspire with another inmate to incite a riot; (5) conspire with another inmate to commit acts of violence; (6) carry on his person or to have in his possession a dirk, slingshot, metal knuckles, razor, firearm, or an object, homemade or otherwise, that may be used for the infliction of personal injury upon another person, or to willfully conceal any weapon; (7) acting alone or in concert with others, who by threats, coercion, intimidation, or physical force takes, holds, decoys, or carries away any person as a hostage or for any other reason. Allowed by S.C. Code Section 24-13-410; 24-13-450 (Deliverable 72.1)</td>
</tr>
<tr>
<td>Utilize force to maintain order and discipline in all facilities. Allowed by S.C. Code Section 24-13-30 (Deliverable 72.2)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Customers</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
</tr>
</tbody>
</table>

**Greatest potential harm**
Increased risk to staff and inmates housed in SCDC institutions

<table>
<thead>
<tr>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
</tr>
<tr>
<td>✗ Law allows charging customer</td>
</tr>
</tbody>
</table>

Performance Measures 1, 2, 5, 6, 7, 8 & 21
Utilize citizen assistance to suppress disorder among inmates

**SCDC does not utilize citizens to suppress disorders**
Utilize force to prevent inmate escapes

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>Increased risk to public in the event an inmate escapes</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
<td></td>
</tr>
<tr>
<td>✗ Law allows charging customer</td>
<td></td>
</tr>
</tbody>
</table>
Establish credit system to reward inmates for good conduct
Deliverable 66

Components include:

• Determine inmates eligible for good conduct credits

• Of inmates eligible for good conduct credits, determine those whose conduct entitles them to a credit (deduction from the time of their sentence)

• Follow the rules in Code Sections 24-13-210 and 24-13-220 when calculating the amount of good conduct credit (amount sentence is reduced)

• Revoke good conduct credits if necessary

Performance Measures 5, 6, 8, 21 & 27
Establish credit system to reward inmates who follow the rules

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
X Law allows charging customer

Policies have been establish to award credits to inmates who follow rules

Greatest potential harm
Failure will result in incorrect sentence calculations

Recommendations to General Assembly
Support established agency policy and procedure

Customers
- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

Costs
- Know cost per unit to provide
- Law allows charging customer

Required
S.C. Code Section
24-13-210(A),(B),(C),(F)
and 24-13-220

Performance Measures 5,6, 8, 21 & 27
Deliverable 66
Components of establish credit system to reward inmates who follow the rules

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Determine inmates eligible for good conduct credits</td>
<td>Failure will result in incorrect sentence calculations</td>
</tr>
<tr>
<td>Required by S.C. Code Sections 24-13-210(A), (B), (C), (F) and 24-13-220 (Deliverable 66.1)</td>
<td></td>
</tr>
<tr>
<td>Of inmates eligible for good conduct credits, determine those whose conduct entitles them to a credit (deduction from the time of their sentence)</td>
<td></td>
</tr>
<tr>
<td>Required by S.C. Code Sections 24-13-210(A), (B), (C), (F) and 24-13-220 (Deliverable 66.2)</td>
<td></td>
</tr>
<tr>
<td>Follow the rules in 24-13-210 and 24-13-220 when calculating the amount of good conduct credit (amount sentence is reduced)</td>
<td></td>
</tr>
<tr>
<td>Required by S.C. Code Sections 24-13-210(A), (B), (C), (F) and 24-13-220 (Deliverable 66.3)</td>
<td></td>
</tr>
<tr>
<td>Revoke good conduct credits if necessary</td>
<td></td>
</tr>
<tr>
<td>Allowed by S.C. Code Sections 24-13-210(D); 24-13-220; 24-13-730; 24-27-220; and 24-13-150(B) (Deliverable 66.4)</td>
<td></td>
</tr>
</tbody>
</table>

Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Costs
- ✓ Know cost per unit to provide

X Law allows charging customer

Performance Measures 5, 6, 8, 21 & 27
**Escapes**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Target:</td>
<td>DNE (Did not exist)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>DNE</td>
<td>DNE</td>
<td></td>
</tr>
<tr>
<td>Actual:</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item #10</th>
<th>Escapes from Level 2 (medium security) and Level 3 (max security)</th>
<th>2013-14</th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
<th>2017-18</th>
<th>2018-19</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target:</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td></td>
</tr>
<tr>
<td>Actual:</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Definition of “Escape”**

SCDC Policy OP-22.14 Inmate Disciplinary System, separates escapes into two categories, Class I and Class II, based on seriousness.

- **Disciplinary Offense 901 Class I Escape**: Any escape, attempted escape, or aiding/abetting escape from a Level 2 or 3 institution or from medium or maximum custody at a local detention center. Also includes escapes from a Level I institution or minimum custody at a local detention center that involves any threat of violence, physical harm, or other aggravating circumstances; to include actual or constructive possession of tools or items, which are intended to be used to facilitate an escape. Aggravating circumstances may also include any criminal behavior that occurs while the inmate is on escape status. Note: Should an inmate assigned to an outside detail, at any level institution, walk-off (with no aggravating circumstances), this should be classified as a Class II escape.

- **Disciplinary Offense 902 Class II Escape**: Any escape, attempted escape, or aiding/abetting escape from a Level I institution or minimum custody at a local detention center that does not involve any threat of violence, physical harm, or other aggravating circumstances.

**Note**: The agency is no longer utilizing “escapes from level 3 institutions” as a performance measure and is instead tracking total escapes from level 2 and level 3 institutions.
Assaults

Agencies seek to reduce assaults.

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Target:</td>
<td>DNE (Did not exist)</td>
<td>65</td>
<td>49</td>
<td>&lt;88</td>
<td>&lt;88</td>
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<td></td>
</tr>
<tr>
<td>Actual:</td>
<td></td>
<td>68</td>
<td>52</td>
<td>88</td>
<td>134</td>
<td>117</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Target:</td>
<td>DNE</td>
<td>14</td>
<td>11</td>
<td>&lt;19</td>
<td>&lt;30</td>
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<td></td>
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<tr>
<td>Actual:</td>
<td>(Source = WC)</td>
<td>24</td>
<td>21</td>
<td>33</td>
<td>37</td>
<td>46</td>
<td></td>
</tr>
</tbody>
</table>

Less than 1 assault for every 200 inmates in ADP

How is it calculated?

- **Inmate on inmate**: # of Management Information Notes (MINs) in mainframe that contain the code for Inmate on Inmate Assault that resulted in a serious injury.
  - “Serious injury” is an injury requiring immediate outside medical attention.

- **Inmate on staff**: Number of workers’ compensation claims for employees assaulted by inmates that resulted in serious injury.
  - “Serious injury” is an injury requiring outside medical treatment for injuries sustained because of the assault.

Note: In the accountability report, FY14 - FY16 used source of MINs where operational staff indicated assault resulted in serious injury. Since the source changed in FY17 and FY18 to number of workers compensation claims, all numbers are based on that in the chart above.
Inmate Medical Encounters and Agency Staff Workers Compensation

<table>
<thead>
<tr>
<th>Item</th>
<th>Medical encounters per inmate*</th>
<th>Workers’ compensation claims, number of</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target</td>
<td>DNE (Did not exist)</td>
<td>DNE</td>
</tr>
<tr>
<td></td>
<td>DNE</td>
<td>197</td>
</tr>
<tr>
<td></td>
<td>DNE</td>
<td>197</td>
</tr>
<tr>
<td></td>
<td>DNE</td>
<td>197</td>
</tr>
<tr>
<td></td>
<td>DNE</td>
<td>&lt;275</td>
</tr>
<tr>
<td></td>
<td>DNE</td>
<td>&lt;300</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>27.11</td>
</tr>
<tr>
<td></td>
<td></td>
<td>29.47</td>
</tr>
<tr>
<td></td>
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<td></td>
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<td>27.88</td>
</tr>
<tr>
<td></td>
<td></td>
<td>26.44</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>203</td>
</tr>
<tr>
<td></td>
<td></td>
<td>240</td>
</tr>
<tr>
<td></td>
<td></td>
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<td></td>
<td>292</td>
</tr>
<tr>
<td></td>
<td></td>
<td>296</td>
</tr>
</tbody>
</table>

*Note: Medical encounters per inmate includes both preventative medical treatment and medical treatment needed because of an injury, altercation, etc."

**Agencies seeks**
Lower than, or meet, target

<table>
<thead>
<tr>
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<th></th>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Target</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>20-25</td>
</tr>
<tr>
<td>Actual</td>
<td>27.11</td>
<td>29.47</td>
<td>28.91</td>
<td>27.88</td>
<td>26.44</td>
<td></td>
</tr>
</tbody>
</table>

**How is it calculated?**

# of medical encounters for FY

(divided by)

Average daily inmate population for FY
Components, related to the Operations unit include those below. There are other components related to the Legal and Compliance unit, as well as the Health Services unit, that will be discussed at a later meeting.

- Receive execution orders from the clerk of court
- Take custody of inmates sentenced to execution from county facilities
- Provide a death chamber for executions
- Bear costs of necessary execution equipment
- Ensure necessary individuals are present at execution
- Prohibit witness use of electronic equipment at executions
- Exclude certain persons from execution, when necessary for security purposes
- Keep executioners' information confidential unless ordered to disclose by a court
- Transport executed inmate's body to family members or dispose of it properly
- Bear cost of transporting executed inmate's body
### Components of execute death sentences

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
<th>Customers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receive execution orders from the clerk for the Supreme Court</td>
<td>Unable to carry out the execution sentence</td>
<td>✓ Know # of potential customers</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-510 (Deliverable 93.1)</td>
<td></td>
<td>✓ Know # of customers served</td>
</tr>
<tr>
<td>Take custody of inmates sentenced to execution from county facilities</td>
<td>Violent and dangerous offenders would be housed in county facilities</td>
<td>✓ Evaluate customer satisfaction</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-520 (Deliverable 93.2)</td>
<td></td>
<td>✓ Evaluate outcomes</td>
</tr>
<tr>
<td>Provide a death chamber for executions</td>
<td>Unable to carry out the execution sentence</td>
<td>Costs</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-540 (Deliverable 93.3)</td>
<td>Recommendation:</td>
<td>✓ Know cost per unit to provide</td>
</tr>
<tr>
<td>Bear costs of necessary execution equipment</td>
<td>Ensure legislation for compounding pharmacies making execution drugs remain nameless</td>
<td>✗ Law allows charging customer</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-540 (Deliverable 93.4)</td>
<td>Pass legislation for alternative means for execution</td>
<td></td>
</tr>
</tbody>
</table>

**SCDC has never experienced the failure of delivery of the execution order by the clerk of court for the Supreme Court**

**SCDC is prepared to receive all death sentence cases from the counties**

**SCDC has an execution chamber that is available to carry out all executions**
## Components of execute death sentences (cont.)

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensure necessary individuals are present at execution</td>
<td>Would not be able to carry out the execution sentence</td>
</tr>
<tr>
<td>Prohibit witness use of electronic equipment at executions</td>
<td>Prohibit witness use of electronic equipment at executions</td>
</tr>
</tbody>
</table>

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- X Law allows charging customer
Exclude certain persons from execution, when necessary for security purposes

Customers
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

Greatest potential harm
- Disruptive environment at the execution chamber

Costs
- ✓ Know cost per unit to provide
- X Law allows charging customer

Recommendations to General Assembly
- Ensure legislation authorizing the SCDC Director to exclude certain persons from execution, when necessary for security purposes remains in place

Allowed
S.C. Code Section 24-3-550(E)
Keep executioners' information confidential unless ordered to disclose by a court

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>Putting employees involved in harms way for potential retaliatory threats of violence</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
<th>Recommendations to General Assembly</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
<td>Ensure legislation is in place to keep executioners' information confidential</td>
</tr>
<tr>
<td>✗ Law allows charging customer</td>
<td></td>
</tr>
</tbody>
</table>

Customers

- Know # of potential customers
- Know # of customers served
- Evaluate customer satisfaction
- Evaluate outcomes

Costs

- Know cost per unit to provide
- Law allows charging customer

Performance Measures 7, 8 & 9

Deliverable 93.9
Transport executed inmate's body to family members or dispose of it properly and bear related transportation or disposal costs

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- ✗ Law allows charging customer

**Greatest potential harm**
Agency viewed as insensitive to family of executed inmate

Performance Measures  7, 8 & 9
Deliverable 93.92 and 93.93
Extend limits of confinement for terminally ill inmates
Deliverable 15 (Allowed by S.C. Code Section 24-3-210)

Components include:
• File petitions to the full parole board for release of an inmate who is terminally ill, geriatric, permanently incapacitated, or any combination of these conditions

Greatest potential harm
Bodily injury and/or loss of life of individual inmates

Customers
✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Costs
✓ Know cost per unit to provide
✓ Law allows charging customer
File petitions to the full parole board for release of an inmate who is terminally ill, geriatric, permanently incapacitated, or any combination of these conditions.

**Customers**

- X Know # of potential customers
- ✓ Know # of customers served
- X Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Greatest potential harm**

Increased costs as medical furlough release reduce monetary cost to agency due to high medical bills

**Costs**

- ✓ Know cost per unit to provide
- X Law allows charging customer

Performance Measures 3,5,6,7,8,21& 27

Deliverable 15.1
The following may provide context for the cause of death categories in the next slide and how the cause of death is determined:

- **Local coroner performs an autopsy on each inmate that dies in custody.**
  - Required by S.C. Code Section 17-7-10

- **Coroner determines cause of death and provides SCDC a copy of the autopsy report.**
  - The coroner does not accept any details from SCDC about the events surrounding the death, unless the coroner specifically requests the information.

- **SCDC does not determine in which category a death is classified.**
  - However, utilizing the coroner’s autopsy SCDC does further sub-categorize the death.
## Cause of Inmate Deaths, by calendar year

**January 1, 2009 – March 31, 2019**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td>745</td>
<td>51</td>
<td>70</td>
<td>56</td>
<td>58</td>
<td>66</td>
<td>66</td>
<td>76</td>
<td>79</td>
<td>105</td>
<td>100</td>
</tr>
<tr>
<td>Natural Cause</td>
<td>617</td>
<td>47</td>
<td>61</td>
<td>51</td>
<td>53</td>
<td>62</td>
<td>58</td>
<td>64</td>
<td>64</td>
<td>85</td>
<td>72</td>
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<td>Suicide</td>
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<td>6</td>
<td>2</td>
<td>4</td>
<td>3</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>6</td>
<td>11</td>
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<tr>
<td>Homicide</td>
<td>39</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>0</td>
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<td>2</td>
<td>3</td>
<td>5</td>
<td>12</td>
<td>9</td>
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<td>0</td>
<td>4</td>
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<tr>
<td>Accidental</td>
<td>8</td>
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<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>2</td>
<td>1</td>
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<td>2</td>
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<tr>
<td>Alcohol/Drug</td>
<td>8</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>3</td>
<td>1</td>
<td>2</td>
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<td>Execution</td>
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<td>0</td>
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<td>0</td>
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<td>0</td>
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</tr>
<tr>
<td>Other Cause</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
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### Trends

<table>
<thead>
<tr>
<th>2019 (Jan. - March)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total: 18</td>
</tr>
<tr>
<td>Natural Cause: 8</td>
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<tr>
<td>Suicide: 0</td>
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<tr>
<td>Homicide: 1</td>
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<tr>
<td>Autopsy Pending: 9</td>
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<tr>
<td>Accidental: 0</td>
</tr>
<tr>
<td>Alcohol/Drug: 0</td>
</tr>
<tr>
<td>Execution: 0</td>
</tr>
<tr>
<td>Other Cause: 0</td>
</tr>
</tbody>
</table>

*The cause of death categories are from the Bureau of Statistics.*
### Number of Inmate Deaths*
South Carolina compared to other states in 2005 through 2014

<table>
<thead>
<tr>
<th>Inmate Deaths</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Texas</td>
<td>351</td>
<td>443</td>
<td>435</td>
<td>469</td>
<td>426</td>
<td>375</td>
<td>417</td>
<td>462</td>
<td>438</td>
<td>409</td>
<td>4,225</td>
</tr>
<tr>
<td>2 California</td>
<td>366</td>
<td>424</td>
<td>395</td>
<td>369</td>
<td>395</td>
<td>414</td>
<td>388</td>
<td>368</td>
<td>366</td>
<td>317</td>
<td>3,802</td>
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<td>3 Florida</td>
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<td>261</td>
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<td>291</td>
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<td>297</td>
<td>324</td>
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<td>124</td>
<td>150</td>
<td>145</td>
<td>165</td>
<td>141</td>
<td>157</td>
<td>157</td>
<td>157</td>
<td>145</td>
<td>1,490</td>
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<td>131</td>
<td>148</td>
<td>133</td>
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<td>117</td>
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<td>6 Michigan</td>
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<td>99</td>
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<td>9 Louisiana</td>
<td>89</td>
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<td>108</td>
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<td>10 Virginia</td>
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<td>78</td>
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<td>11 North Carolina</td>
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<td>88</td>
<td>79</td>
<td>60</td>
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<td>15 Missouri</td>
<td>68</td>
<td>66</td>
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<td>87</td>
<td>81</td>
<td>88</td>
<td>74</td>
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<td>92</td>
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<td>104</td>
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<td>69</td>
<td>74</td>
<td>59</td>
<td>66</td>
<td>70</td>
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<td>19 South Carolina</td>
<td>75</td>
<td>65</td>
<td>72</td>
<td>83</td>
<td>49</td>
<td>70</td>
<td>55</td>
<td>58</td>
<td>66</td>
<td>66</td>
<td>659</td>
</tr>
</tbody>
</table>

Comparison of Southeastern States

• The Southern Legislative Conference Council of State Governments produced a report in 2017 which compares statistics across southeastern states.


• This presentation does not include all information from the report, due to the number of footnotes in the report which explain the differences in how states define terms and calculate totals.
**Timeline of Inmates**

**Time Served**

**Reception and Evaluation**
(Approx. 45 days)

- Received at R&E
- Classification Review
- Institutional Assignment

**Incarcerative Time**

- During an inmate's sentence, they are mandated by statute or encouraged to participate in the following:
  - Programs (e.g., 7 Habits on the Inside)
  - Education
  - Work Assignments
  - Vocational Programs

- Designated Facility – if assigned to 1B and accepted by county facility

- Medical Assessment
- Mental Health/Substance Abuse Assessment
- Criminal History Background Check
- Educational Assessment
- Individual Interviews

**Reentry Services**
(last 6 months)

- The agency's approach to stopping the cycle of arrest, incarceration, release and rearrests (recidivism), is to create reentry programs to assist incarcerated individuals with successful transition back into their communities after release. The agency supports the offenders by providing them with educational and vocational opportunities.

**Release**

- Maxout
- Parole
- Probation
- Supervised Reentry
- Community Supervision
- Supervised Furlough II
- YOA Parole

**Acronyms:**

- YOA: Youthful Offender Act
- R&E: Reception and Evaluation
- SCDPPS: SC Department of Probation, Parole, and Pardon Services

*Note: List of possible sentences:
- Day for Day
- Regular Paroleable Offense
- Capital Punishment
- YOA Sentence

**Last stage of timeline**
Collaborate with PPP to jointly develop agreement for implementation of a **supervised furlough program** to reduce recidivism

Deliverable 26 (Required by S.C. Code Section 24-13-710 and -720)

Components include:

- Ensure the cooperative agreement with the Department of Probation, Parole, and Pardon for the supervised furlough program specifies the responsibility and authority of each agency in implementing the program
- Determine guidelines for supervised furlough program including, but not limited to, the selection criteria and process, requirements for supervision, conditions for participation, and removal
- Ensure the written guidelines for the supervised furlough program include, at a minimum, the procedures and eligibility criteria outlined in this statute
- Ensure the written guidelines for the supervised furlough program state as a condition to participate in the program, certain inmates must agree to be subject to search or seizure, without a search warrant, with or without cause, of the inmate's person, any vehicle the inmate owns or is driving, and any of the inmate's possessions (unless procedures for the program, which were developed jointly by SCDC and Department of Probation, Parole, and Pardon, state PPP is responsible for doing this)
- Follow the rules in this statute when determining whether an inmate is eligible for supervised furlough
- Prohibit certain inmates from participating in furlough program unless certain conditions are met
- Before the inmate is granted supervised furlough, ensure applicable inmates agree in writing to be subject to search or seizure, without a search warrant, with or without cause, of the inmate's person, any vehicle the inmate owns or is driving, and any of the inmate's possessions (unless procedures for the program, which were developed jointly by SCDC and Department of Probation, Parole, and Pardon, state PPP is responsible for doing this)
- Determine the cost of each inmate's supervision and other financial obligations incurred because of participation in the supervised furlough program, and charge the inmate the cost
Collaborate with PPP to jointly develop supervised furlough program

Legislative Intent in enabling Act

• Provide law enforcement officers with the statutory authority to reduce recidivism rates of probationers and parolees, apprehend criminals, and protect potential victims from criminal enterprises.

• Different U.S. Supreme Court cases which held: (1) warrantless and suspicionless searches of probationers and parolees are a legitimate state interest due to the fact that they are persons more likely to commit future criminal offenses; (2) parolees have fewer expectations of privacy than probationers because parole is more akin to imprisonment than probation; (3) probationers do not enjoy the absolute liberty of other citizens; (4) warrantless searches of probationers are allowed if based on reasonable suspicions; (5) recidivism is a grave concern throughout the nation; and (6) Fourth Amendment does not render the states powerless to effectively address concerns for protecting people from criminal activity.
### Components of the supervised furlough program

<table>
<thead>
<tr>
<th>Components</th>
<th>Greatest Potential Harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensure the cooperative agreement with the Dept. of Probation, Parole, and Pardon for the supervised furlough program specifies the responsibility and authority of each agency in implementing the program</td>
<td>Increase in violence towards staff, inmates and general public</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-13-710 (Deliverable 26.1)</td>
<td></td>
</tr>
<tr>
<td>Determine guidelines for supervised furlough program including, but not limited to, the selection criteria and process, requirements for supervision, conditions for participation, and removal</td>
<td>Bodily injury and loss of life of inmate. Juvenile offenders 16 and under are housed at the SC Dept. of Juvenile Justice. 17 and older are housed in SCDC</td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-13-710 (Deliverable 26.2)</td>
<td></td>
</tr>
</tbody>
</table>

**Customers**
- ✓ Know # of potential customers
- ✓ Know # of customers served
- ✓ Evaluate customer satisfaction
- ✓ Evaluate outcomes

**Costs**
- ✓ Know cost per unit to provide
- X Law allows charging customer
## Components of the supervised furlough program

<table>
<thead>
<tr>
<th><strong>Components</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensure the written guidelines for the supervised furlough program include, at a minimum, the procedures and eligibility criteria outlined in this statute. Required by S.C. Code Section 24-13-710 (Deliverable 26.3)</td>
</tr>
<tr>
<td>Ensure the written guidelines for the supervised furlough program state as a condition to participate in the program, certain inmates must agree to be subject to search or seizure, without a search warrant, with or without cause, of the inmate's person, any vehicle the inmate owns or is driving, and any of the inmate's possessions (unless procedures for the program, which were developed jointly by SCDC and Department of Probation, Parole, and Pardon, state PPP is responsible for doing this). Required by S.C. Code Section 24-13-710 (Deliverable 26.4)</td>
</tr>
<tr>
<td>Follow the rules in this statute when determining whether an inmate is eligible for supervised furlough. Required by S.C. Code Section 24-13-720 (Deliverable 26.5)</td>
</tr>
<tr>
<td>Before the inmate is granted supervised furlough, ensure applicable inmates agree in writing to be subject to search or seizure, without a search warrant, with or without cause, of the inmate's person, any vehicle the inmate owns or is driving, and any of the inmate's possessions (unless procedures for the program, which were developed jointly by SCDC and Department of Probation, Parole, and Pardon, state PPP is responsible for doing this). Required by S.C. Code Section 24-13-710 (Deliverable 26.7)</td>
</tr>
<tr>
<td>Determine the cost of each inmate's supervision and other financial obligations incurred because of participation in the supervised furlough program; and charge the inmate the cost. Required by S.C. Code Section 24-13-710 (Deliverable 26.8)</td>
</tr>
</tbody>
</table>

Performance Measures: 5, 6, 7, 8, 21 & 27
Notify PPP about projected community supervision release date of any inmate serving a sentence for a "no parole offense," 180 days in advance
Deliverable 59 (Required by S.C. Code Section 24-21-560(F))

Components include:

- Follow the rules in Code Section 24-13-150(A) when determining whether an inmate, convicted of a "no parole offense" as defined in Section 24-13-100 and sentenced to the custody of the Department of Correction, is eligible for early release, discharge, or community supervision (as provided in Section 24-21-560)
Follow the rules in 24-13-150(A) when determining whether an inmate, convicted of a "no parole offense" as defined in Section 24-13-100 and sentenced to the custody of the Department of Correction, is eligible for early release, discharge, or community supervision (as provided in Section 24-21-560)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Procedure has been established to notify the Department of Probation, Parole, and Pardo of schedule CS releases 180 days in advance

Costs

✓ Know cost per unit to provide

X Law allows charging customer

Greatest potential harm
Failure will cause delays in the release process
Follow statutory rules when determining if an inmate is eligible for discharge for serving the entire sentenced term

Deliverable 17 (Required by S.C. Code Section 24-13-210(E, F) and 24-13-220)

Components include:

- Follow the rules in 24-13-40 and 24-13-175 when calculating time served by a inmate

- Release inmates, required to serve sentence of 6 months or more, on the first day of the last month of their sentence (with exceptions for weekends)

- Provide clothing to newly released inmates
  - Collect funds from State treasurer for clothing to newly released inmates

- Provide transportation to newly released inmates
  - Collect funds from State treasurer for transportation to newly released inmates
Follow the rules in 24-13-40 and 24-13-175 when calculating time served by a inmate

Customers

- [x] Know # of potential customers
- [✓] Know # of customers served
- [x] Evaluate customer satisfaction
- [✓] Evaluate outcomes

Greatest potential harm

- Danger to public from miscalculation of time served and releasing inmate too soon.
- Danger to inmate from miscalculation of time served and keeping inmate detained too long.

Costs

- [✓] Know cost per unit to provide
- [x] Law allows charging customer

Recommendations to General Assembly

Ensure that criminal penalties are clearly defined
Release inmates, required to serve sentence of 6 months or more, on the first day of the last month of their sentence (with exceptions for weekends)

Customers

✓ Know # of potential customers
✓ Know # of customers served
✓ Evaluate customer satisfaction
✓ Evaluate outcomes

Greatest potential harm

Failure to follow court order

Costs

✓ Know cost per unit to provide

X Law allows charging customer

Performance Measures  5,6,7,8, 21 & 27
Deliverable 17.2
Components for determining if an inmate is eligible for discharge on the basis of serving the entire sentenced term

<table>
<thead>
<tr>
<th>Components</th>
<th>Customers</th>
<th>Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide clothing to newly released</td>
<td>✓ Know # of potential customers</td>
<td>✓ Know cost per unit to provide</td>
</tr>
<tr>
<td>Required by S.C. Code 24-3-180 &amp; 24-1-130 (Deliverable 17.3)</td>
<td></td>
<td>X Law allows charging customer</td>
</tr>
<tr>
<td>Collect funds from State Treasurer for clothing to newly released inmates</td>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-180 (Deliverable 17.4)</td>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>Provide transportation to newly released inmates</td>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-180 (Deliverable 17.5)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collect funds from State Treasurer for transportation to newly released</td>
<td></td>
<td></td>
</tr>
<tr>
<td>inmates</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Required by S.C. Code Section 24-3-180 (Deliverable 17.6)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Greatest potential harm in the event of not providing clothing are:
- Inmate dignity is compromised entering back into the community

Recommendations to General Assembly
- Allow SCDC to continue to accept clothing for inmate release through the community religious and charitable entities

Performance Measures: 5, 6, 7, 8, 21 & 27
## DISTRIBUTION OF TIME SERVED BY SCDC INMATES RELEASED IN FY 2018

<table>
<thead>
<tr>
<th>TIME SERVED</th>
<th>BLACK MALES</th>
<th>BLACK FEMALES</th>
<th>WHITE MALES</th>
<th>WHITE FEMALES</th>
<th>OTHER MALES</th>
<th>OTHER FEMALES</th>
<th>TOTAL</th>
<th>PERCENT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>Percent</td>
<td>Number</td>
<td>Percent</td>
<td>Number</td>
<td>Percent</td>
<td>Number</td>
<td>Percent</td>
</tr>
<tr>
<td>3 Months or Less</td>
<td>213</td>
<td>5.2%</td>
<td>26</td>
<td>9.8%</td>
<td>186</td>
<td>5.8%</td>
<td>6</td>
<td>3.8%</td>
</tr>
<tr>
<td>3 Months 1 Day-6 Months</td>
<td>389</td>
<td>9.5%</td>
<td>30</td>
<td>11.3%</td>
<td>342</td>
<td>10.6%</td>
<td>104</td>
<td>12.7%</td>
</tr>
<tr>
<td>6 Months 1 Day-9 Months</td>
<td>397</td>
<td>9.7%</td>
<td>27</td>
<td>10.2%</td>
<td>379</td>
<td>11.8%</td>
<td>126</td>
<td>15.4%</td>
</tr>
<tr>
<td>9 Months 1 Day-1 Year</td>
<td>341</td>
<td>8.3%</td>
<td>25</td>
<td>9.4%</td>
<td>308</td>
<td>9.6%</td>
<td>91</td>
<td>11.1%</td>
</tr>
<tr>
<td>1 Year 1 Day-2 Years</td>
<td>1,018</td>
<td>24.8%</td>
<td>82</td>
<td>30.9%</td>
<td>969</td>
<td>30.1%</td>
<td>299</td>
<td>36.6%</td>
</tr>
<tr>
<td>2 Years 1 Day-3 Years</td>
<td>511</td>
<td>12.4%</td>
<td>36</td>
<td>13.6%</td>
<td>418</td>
<td>13.0%</td>
<td>65</td>
<td>8.0%</td>
</tr>
<tr>
<td>3 Years 1 Day-4 Years</td>
<td>271</td>
<td>6.6%</td>
<td>5</td>
<td>1.9%</td>
<td>162</td>
<td>5.0%</td>
<td>21</td>
<td>2.6%</td>
</tr>
<tr>
<td>4 Years 1 Day-5 Years</td>
<td>165</td>
<td>4.0%</td>
<td>7</td>
<td>2.6%</td>
<td>98</td>
<td>3.0%</td>
<td>12</td>
<td>1.5%</td>
</tr>
<tr>
<td>5 Years 1 Day-6 Years</td>
<td>140</td>
<td>3.4%</td>
<td>5</td>
<td>1.5%</td>
<td>80</td>
<td>2.5%</td>
<td>8</td>
<td>1.0%</td>
</tr>
<tr>
<td>6 Years 1 Day-7 Years</td>
<td>101</td>
<td>2.5%</td>
<td>5</td>
<td>1.9%</td>
<td>33</td>
<td>1.0%</td>
<td>3</td>
<td>0.4%</td>
</tr>
<tr>
<td>7 Years 1 Day-8 Years</td>
<td>47</td>
<td>1.1%</td>
<td>0</td>
<td>0.0%</td>
<td>23</td>
<td>0.7%</td>
<td>3</td>
<td>0.4%</td>
</tr>
<tr>
<td>8 Years 1 Day-9 Years</td>
<td>134</td>
<td>3.3%</td>
<td>7</td>
<td>2.6%</td>
<td>53</td>
<td>1.6%</td>
<td>3</td>
<td>0.4%</td>
</tr>
<tr>
<td>9 Years 1 Day-10 Years</td>
<td>49</td>
<td>1.2%</td>
<td>2</td>
<td>0.8%</td>
<td>8</td>
<td>0.2%</td>
<td>2</td>
<td>0.2%</td>
</tr>
<tr>
<td>10 Years 1 Day-15 Years</td>
<td>156</td>
<td>3.8%</td>
<td>4</td>
<td>1.5%</td>
<td>78</td>
<td>2.4%</td>
<td>4</td>
<td>0.5%</td>
</tr>
<tr>
<td>15 Years 1 Day-20 Years</td>
<td>84</td>
<td>2.0%</td>
<td>1</td>
<td>0.4%</td>
<td>41</td>
<td>1.3%</td>
<td>3</td>
<td>0.4%</td>
</tr>
<tr>
<td>20 Years 1 Day-25 Years</td>
<td>38</td>
<td>0.9%</td>
<td>2</td>
<td>0.8%</td>
<td>22</td>
<td>0.7%</td>
<td>1</td>
<td>0.1%</td>
</tr>
<tr>
<td>25 Years 1 Day-30 Years</td>
<td>18</td>
<td>0.4%</td>
<td>1</td>
<td>0.4%</td>
<td>6</td>
<td>0.2%</td>
<td>2</td>
<td>0.2%</td>
</tr>
<tr>
<td>Over 30 Years</td>
<td>34</td>
<td>0.8%</td>
<td>1</td>
<td>0.4%</td>
<td>18</td>
<td>0.6%</td>
<td>1</td>
<td>0.1%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>4,106</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>265</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>3,224</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>817</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

**AVERAGE TIME SERVED**

* This average does not include inmates with life, death, YOA sentences and inmates released on paid fine, remanded, appeal, court order, pardon, resentenced, or death. Note: Percentages may not add up due to rounding.
### Time to Maxout for FY 2018 Admissions by Gender

(Percentages by Gender)

<table>
<thead>
<tr>
<th>TIME TO MAXOUT *</th>
<th>MALES</th>
<th>FEMALES</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>#</td>
<td>Male%</td>
<td>#</td>
</tr>
<tr>
<td>5 Years or Less</td>
<td>5,633</td>
<td>85.65%</td>
<td>943</td>
</tr>
<tr>
<td>5 Years, 1 Day to 10 Years</td>
<td>466</td>
<td>7.09%</td>
<td>33</td>
</tr>
<tr>
<td>Over 10 Years **</td>
<td>478</td>
<td>7.27%</td>
<td>24</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>6,577</td>
<td>100.00%</td>
<td>1,000</td>
</tr>
</tbody>
</table>

* Maxout date stored as calculated in July 2018.

** Includes life sentences.
## State Expenditures per Inmate

<table>
<thead>
<tr>
<th>Item</th>
<th>Total cost per inmate per year</th>
<th>Food cost per inmate per year</th>
</tr>
</thead>
<tbody>
<tr>
<td>#27</td>
<td></td>
<td></td>
</tr>
<tr>
<td>#29</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Agency seeks

Lower than, or meet, target

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Target:</strong></td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>&lt;$24,090.96</td>
</tr>
<tr>
<td><strong>Trend</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
<td>$19,136.90</td>
<td>$19,727.60</td>
<td>$19,935.07</td>
<td>$20,924.75</td>
<td>$23,711.57</td>
<td></td>
</tr>
</tbody>
</table>

### Food cost per inmate per year

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Target:</strong></td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>&lt;$789.11</td>
</tr>
<tr>
<td><strong>Actual:</strong></td>
<td>$667.95</td>
<td>$678.90</td>
<td>$757.62</td>
<td>$715.40</td>
<td>$777.45</td>
<td></td>
</tr>
</tbody>
</table>

### How is it calculated?

Total → Total agency expenditures for FY (divided by) Average daily inmate population for FY

Food → Food supply only expenditures for FY (divided by) Average daily inmate population for FY
### Expenditures in Southern Legislative Conference States

Fiscal Year 2017 (Data as of July 1, 2017)

<table>
<thead>
<tr>
<th>State</th>
<th>Rank</th>
<th>Per Inmate</th>
<th>State</th>
<th>Rank</th>
<th>Per Capita</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Carolina</td>
<td>1</td>
<td>$42,555</td>
<td>North Carolina</td>
<td>1</td>
<td>$150.91</td>
</tr>
<tr>
<td>Virginia</td>
<td>2</td>
<td>$31,734</td>
<td>Virginia</td>
<td>2</td>
<td>$141.41</td>
</tr>
<tr>
<td>Tennessee</td>
<td>3</td>
<td>$30,124</td>
<td>Oklahoma</td>
<td>3</td>
<td>$138.41</td>
</tr>
<tr>
<td>West Virginia</td>
<td>4</td>
<td>$25,945</td>
<td>Tennessee</td>
<td>4</td>
<td>$137.91</td>
</tr>
<tr>
<td>Missouri</td>
<td>5</td>
<td>$24,132</td>
<td>Missouri</td>
<td>5</td>
<td>$129.49</td>
</tr>
<tr>
<td>Florida</td>
<td>6</td>
<td>$23,904</td>
<td>Texas</td>
<td>6</td>
<td>$123.22</td>
</tr>
<tr>
<td>Texas</td>
<td>7</td>
<td>$23,873</td>
<td>Georgia</td>
<td>7</td>
<td>$118.11</td>
</tr>
<tr>
<td>Georgia</td>
<td>8</td>
<td>$22,215</td>
<td>Arkansas</td>
<td>8</td>
<td>$117.33</td>
</tr>
<tr>
<td>Oklahoma</td>
<td>9</td>
<td>$20,473</td>
<td>Mississippi</td>
<td>9</td>
<td>$113.04</td>
</tr>
<tr>
<td>Arkansas</td>
<td>10</td>
<td>$20,105</td>
<td>Florida</td>
<td>10</td>
<td>$111.40</td>
</tr>
<tr>
<td>South Carolina</td>
<td>11</td>
<td>$19,083</td>
<td>Louisiana</td>
<td>11</td>
<td>$110.98</td>
</tr>
<tr>
<td>Alabama</td>
<td>12</td>
<td>$19,066</td>
<td>West Virginia</td>
<td>12</td>
<td>$101.19</td>
</tr>
<tr>
<td>Mississippi</td>
<td>13</td>
<td>$18,149</td>
<td>Alabama</td>
<td>13</td>
<td>$94.02</td>
</tr>
<tr>
<td>Louisiana</td>
<td>14</td>
<td>$14,188</td>
<td>South Carolina</td>
<td>14</td>
<td>$77.15</td>
</tr>
<tr>
<td>Kentucky</td>
<td>15</td>
<td>$9,266</td>
<td>Kentucky</td>
<td>15</td>
<td>$49.24</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>$23,755</td>
<td>Total</td>
<td></td>
<td>$119.00</td>
</tr>
</tbody>
</table>

Note: Expenditures are total operating expenditures for adult corrections

Hire and manage employees
Deliverable 2 (Allowed by S.C. Code Section 24-1-110(A))

Components of this deliverable related to the Operations unit include the items below. Other components of this deliverable relate to other organizational units, and will be discussed during presentation of those units.

• Utilize funds appropriated for special assignment pay solely for special assignment pay to employees in full-time equivalent positions
  • Purpose is to address vacancies and turnover of staff by providing a pay differential for certain employees assigned to institutions with a Level II or Level III security designation

• Determine amount of special assignment pay for appropriate staff

• Meals during emergencies or emergency simulation exercises, provide to employees

• Replace applicable employee property if damaged or destroyed by inmate

• Establish guidelines for replacement of employee property damaged by inmates
Components of hire and manage employees

<table>
<thead>
<tr>
<th>Components</th>
</tr>
</thead>
</table>
| Utilize funds appropriated for special assignment pay solely for special assignment pay to employees in full-time equivalent positions.  
  **Purpose** - Address vacancies and turnover of staff by providing a pay differential for certain employees assigned to institutions with a Level II or Level III security designation.  
  Required by 2018-19 Proviso 65.18 (Deliverable 2.7) |
| Determine amount of special assignment pay for appropriate staff.  
  Required by 2018-19 Proviso 65.18 (Deliverable 2.8) |
| Replace applicable employee property if damaged or destroyed by inmate.  
  Required by 2018-19 Proviso 117.17 (Deliverable 2.9) |
| Establish guidelines for replacement of employee property damaged by inmates.  
  Required by 2018-19 Proviso 117.17 (Deliverable 2.91) |

**Customers**
- ✔ Know # of potential customers
- ✔ Know # of customers served
- ✔ Evaluate customer satisfaction
- ✔ Evaluate outcomes

**Costs**
- ✔ Know cost per unit to provide
- ✗ Law allows charging customer

**Greatest potential harm**
Correctional officers would be less likely to want to work in higher security required institutions.

**Recommendations to General Assembly**
Continued support for the law concerning incarcerated individuals.

Be aware of nation-wide changes that occurs in the management and operations of a properly run prison system.

Performance Measures 30, 31, 32, 33, 34, 35, 36, 37
Provide meals to employees meals during emergencies or emergency simulation exercises

<table>
<thead>
<tr>
<th>Customers</th>
<th>Greatest potential harm</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know # of potential customers</td>
<td>Interrupts the flow and operational alertness of the emergency teams if meals are not brought in to them</td>
</tr>
<tr>
<td>✓ Know # of customers served</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate customer satisfaction</td>
<td></td>
</tr>
<tr>
<td>✓ Evaluate outcomes</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
<th>Recommendations to General Assembly</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Know cost per unit to provide</td>
<td>Allow SCDC to continue to support the mission of our emergency teams</td>
</tr>
<tr>
<td>X Law allows charging customer</td>
<td></td>
</tr>
</tbody>
</table>
## Hiring Process and Applicants Remaining at Each Stage

*Current as of March 1, 2019*

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Applications Received</td>
<td>3,243</td>
<td>4,071</td>
<td>4,732</td>
<td>2,934</td>
</tr>
<tr>
<td>Application Processed</td>
<td>263</td>
<td>300</td>
<td>354</td>
<td>235</td>
</tr>
<tr>
<td>(first screen on minimum qualifications)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Application Review</td>
<td>221</td>
<td>510</td>
<td>725</td>
<td>364</td>
</tr>
<tr>
<td>(Recruitment Branch / Selecting Officials / HR Manager)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Verenics Testing</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>28</td>
</tr>
<tr>
<td>(reliability, integrity assessment)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-implemented on 12/1/2018</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal Interview/Panel Interview for announced / promotions</td>
<td>671</td>
<td>404</td>
<td>564</td>
<td>495</td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Background Check</td>
<td>295</td>
<td>499</td>
<td>615</td>
<td>334</td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Drug Screen/Medical</td>
<td>45</td>
<td>65</td>
<td>60</td>
<td>25</td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pre-Process/Onboarding (Day 1)</td>
<td>501</td>
<td>582</td>
<td>661</td>
<td>436</td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Physical Agility Test</td>
<td>88</td>
<td>31</td>
<td>80</td>
<td>34</td>
</tr>
<tr>
<td>Number reflects applicants who did not advance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Hired</strong></td>
<td>1,159</td>
<td>1,680</td>
<td>1,673</td>
<td>983</td>
</tr>
</tbody>
</table>

SCDC will discuss in more detail during presentation of its Administration Unit.
Security Positions Held, by Sex

<table>
<thead>
<tr>
<th>Year</th>
<th>Females</th>
<th>Males</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013-14</td>
<td>40.30%</td>
<td></td>
</tr>
<tr>
<td>2014-15</td>
<td>42.60%</td>
<td></td>
</tr>
<tr>
<td>2015-16</td>
<td>44.65%</td>
<td></td>
</tr>
<tr>
<td>2016-17</td>
<td>46.95%</td>
<td></td>
</tr>
<tr>
<td>2017-18</td>
<td>50.20%</td>
<td>49.80%</td>
</tr>
</tbody>
</table>

Performance Measure Item #31
Security Positions Held, by Race

Performance Measure Items
#32, 33, 34, and 35
### Security Positions Filled and Retained

<table>
<thead>
<tr>
<th>Item #30</th>
<th>Total filled, security positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trend</td>
<td>Not enough data for trend line</td>
</tr>
<tr>
<td>Target:</td>
<td>DNE (Did not exist)</td>
</tr>
<tr>
<td>Actual:</td>
<td>DNE</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item #36</th>
<th>One year retention rate for new hire security staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trend</td>
<td></td>
</tr>
<tr>
<td>Target:</td>
<td>DNE</td>
</tr>
<tr>
<td>Actual:</td>
<td>54.33% 53.67% 50.48% 45.79% 49.00%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total filled, security positions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Target: DNE (Did not exist)</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>90%</td>
</tr>
<tr>
<td>Actual: DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>87.83%</td>
<td></td>
</tr>
<tr>
<td>One year retention rate for new hire security staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Target: DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>DNE</td>
<td>50%</td>
</tr>
<tr>
<td>Actual: 54.33% 53.67% 50.48% 45.79% 49.00%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

How is it calculated?

# of filled security positions
(divided by)
# of funded security positions
Correctional Officer New Hire Retention Numbers and Rates

FY 1997 – FY 2018

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Job Class</th>
<th>Position</th>
<th>Number Hired</th>
<th>Number of Hires Retained After...</th>
<th>Percent of Hires Retained After...</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1st Year</td>
<td>2nd Year</td>
</tr>
<tr>
<td>1997</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>918</td>
<td>547</td>
<td>382</td>
</tr>
<tr>
<td>1998</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,201</td>
<td>700</td>
<td>507</td>
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<tr>
<td>1999</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,269</td>
<td>646</td>
<td>474</td>
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<tr>
<td>2000</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,183</td>
<td>569</td>
<td>407</td>
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<tr>
<td>2001</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>923</td>
<td>427</td>
<td>308</td>
</tr>
<tr>
<td>2002</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>604</td>
<td>299</td>
<td>209</td>
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<tr>
<td>2003</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>897</td>
<td>467</td>
<td>315</td>
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<tr>
<td>2004</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>921</td>
<td>470</td>
<td>335</td>
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<tr>
<td>2005</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>944</td>
<td>473</td>
<td>358</td>
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<tr>
<td>2006</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,085</td>
<td>548</td>
<td>415</td>
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<tr>
<td>2007</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,059</td>
<td>559</td>
<td>444</td>
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<tr>
<td>2008</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,034</td>
<td>518</td>
<td>423</td>
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<tr>
<td>2009</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,012</td>
<td>560</td>
<td>411</td>
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<tr>
<td>2010</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>699</td>
<td>402</td>
<td>298</td>
</tr>
<tr>
<td>2011</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>838</td>
<td>475</td>
<td>382</td>
</tr>
<tr>
<td>2012</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>885</td>
<td>435</td>
<td>352</td>
</tr>
<tr>
<td>2013</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>924</td>
<td>502</td>
<td>365</td>
</tr>
<tr>
<td>2014</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>818</td>
<td>439</td>
<td>291</td>
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<tr>
<td>2015</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>731</td>
<td>369</td>
<td>236</td>
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<tr>
<td>2016</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>701</td>
<td>321</td>
<td>222</td>
</tr>
<tr>
<td>2017</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,051</td>
<td>520</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>JD30</td>
<td>CORRECTIONAL OFFICER I</td>
<td>1,053</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Note: Retention is based on number of years since hire date. Retention for a Fiscal Year is ONLY calculated after n full year(s) has passed from the end of the fiscal year in question. The reason for waiting until the end of subsequent fiscal year(s) to calculate retention is to ensure that employees had enough time to potentially meet a category. For example: If an employee was hired on 5.29.2016 (in FY 2016) and we calculate retention on 1.15.2017 (before FY 2017 has ended) then that employee will not count toward the “1st Year” count. Even if the employee was still employed on 1.15.17 that employee would not count toward the “1st Year” count because at that point it had not been 1 year from the employee’s hire date.
Correctional Officer Job Satisfaction Assessment

*September 2013*

Factors contributing to turnover

• Low pay and benefits

• Low managerial and supervisory support

• Job dangerousness

• High disease and injury threat

• Low job commitment

• Other more appealing job possibilities

Popular Rival Jobs Identified

• Law enforcement of any kind

• Correctional officer within other institutions

• Probation/Parole
Correctional Officer Job Satisfaction Assessment  
*September 2013*

**Key Findings**

• Primary factors contributing to correctional officers (CO) desire to quit include a need for greater compensation packages (i.e., consisting of higher pay, better retirement benefits and healthcare coverage), along with improved safety measures that reduce the risk of disease and injury.

• Cos also note they are frequently required to conceal their negative emotions about staff, inmates and administration and that if they were provided with emotional outlets to voice their frustrations, this would help alleviate this stress.

• COs desire greater input into decision-making, more career advancement opportunities and additional opportunities to make a difference in other people’s lives.
Correctional Officer Job Satisfaction Assessment

September 2013

Key Recommendations

• Develop multi-level compensation packages that include not just pay issues, but consideration of retirement and healthcare benefits. Also some senior employees feel neglected when the focus is centered on hiring new employees.

• Develop a reward and recognition program for all correctional officials. This may be as simple as utilizing the email system more effectively.

• It is important to address work environment issues, and especially those concerning officer safety. Training may be needed to reinforce workplace safety and health risk concerns.

• Provide emotional outlets for officers. Also of stress appears to stem from the suppression of emotions while at work. Programs that target CO stress should include issues of emotional dissonance.
Division of Training and Staff Development
Overview of Division

The Division of Training and Staff Development is responsible for designing, developing and delivering training programs that meet the needs and mandates of the employees of the South Carolina Department of Corrections.
Deliverables of the Division

There are no deliverables from the Division of Training and Staff Development specified in law. However, examples of deliverables this division provides are as follows:

• Provides Basic Training for Correctional Officer Certification (Class 2)

• Provides mandatory training for all SCDC staff annually

• Provides the opportunity for all employees to further develop their professional skills and knowledge for advancement of their careers within SCDC
## Deliverables of the Division

<table>
<thead>
<tr>
<th>Number of new correctional officers trained</th>
<th>Calendar Year 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>C/O Certification Training (Basic)</td>
<td>744</td>
</tr>
<tr>
<td>Cadet Basic Training</td>
<td>68</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>812</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Number of agency employees participating in mandatory annual training</th>
<th>Calendar Year 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-certified</td>
<td>1,772</td>
</tr>
<tr>
<td>Certified</td>
<td>3,581</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>5,353</strong></td>
</tr>
</tbody>
</table>
Services in law that SCDC does not utilize
Assist PPP in developing and implementing an adult criminal offender management system
Deliverable 23 (Required by S.C. Code Section 24-22-40)

Components include:

- Do not initiate the offender management system, or enroll inmates into it, unless the program is "appropriately funded" with general funds from the state.
- Utilize the definitions in 24-22-20 when applying laws within the "Offender Management System Act".
- Establish disciplinary procedures for reintegration centers.
- Work with PPP to develop procedures for revocation of offender management system status.
- Enroll in the criminal offender management system, a specified number of qualified inmates per month for a specified number of months or require the department to cease and desist in the release of the inmates accordingly, if so directed in an Executive Order from the Governor.
- Maintain custody and control of inmates enrolled in the offender management system while they are at Reintegration Centers (PPP is responsible for them when they are in the community).
- Transport inmates enrolled in the offender management system to an SCDC Reintegration Center for evaluation.
- Notify PPP of all victim impact statements which references inmates enrolled in the offender management system.
- Evaluate inmates in the Offender Management System at Reintegration centers (i.e., SCDC institution which provides for the evaluation of and necessary institutional programs for inmates in the offender management system), to determine the inmate's needs prior to community placement.
- Prepare offenders in the criminal offender management system for placement in appropriate community control strategies (i.e., offender supervision and offender management methods available in the community, including, but not limited to, home detention, day reporting centers, restitution centers, public service work programs, substance abuse programs, short term incarceration, and intensive supervision).
- Discipline or remove inmates that are enrolled in the offender management system at Reintegration Centers, pursuant to agency procedures, when necessary.
- Revoke offender management system status if necessary.
- Do not release inmates on the offender management system status on supervised furlough.
- Do not give parole hearings to inmates on the offender management system status.
- Keep inmates, enrolled in the offender management system, in the system until the inmate's sentence is satisfied or the inmate is removed from the offender management system.
- Notify the director of PPP, Governor, Speaker of the House of Representatives, and President Pro Tempore of the Senate when funding for the offender management system is exhausted.
- If funds for offender management system are exhausted, terminate the system until "appropriate funding" has been provided from the general funds of the State.
**Components of assist PPP with the adult criminal offender management system**

<table>
<thead>
<tr>
<th>Components</th>
<th>Required by S.C. Code Section 24-22-* (Deliverable 23.1)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do not initiate the offender management system, or enroll inmates into it, unless the program is &quot;appropriately funded&quot; with general funds from the state</td>
<td>24-22-150</td>
</tr>
<tr>
<td>Utilize the definitions in 24-22-20 when applying laws within the &quot;Offender Management System Act“</td>
<td>24-22-20 (Deliverable 23.2 and 23.3)</td>
</tr>
<tr>
<td>Establish disciplinary procedures for reintegration centers</td>
<td>24-22-120 (Deliverable 23.4)</td>
</tr>
<tr>
<td>Work with PPP to develop procedures for revocation of offender management system status</td>
<td>24-22-80 (Deliverable 23.5)</td>
</tr>
<tr>
<td>Enroll in the criminal offender management system, a specified number of qualified inmates per month for a specified number of months or require the department to cease and desist in the release of the inmates accordingly, if so directed in an Executive Order from the Governor</td>
<td>24-22-40 (Deliverable 23.6)</td>
</tr>
</tbody>
</table>

**PLEASE NOTE**
S.C. Code Section 24-22-90 needs to be updated because it references another statute (16-1-1550) which no longer exists.

SCDC does not utilize the Adult Offender Management system.
Components of assist PPP with the adult criminal offender management system (cont.)

<table>
<thead>
<tr>
<th>Components</th>
<th>SCDC does not utilize the Adult Offender Management system</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain custody and control of inmates enrolled in the offender management system while they are at Reintegration Centers (PPP is responsible for them when they are in the community)</td>
<td>Required by S.C. Code Section 24-22-110 (Deliverable 23.7)</td>
</tr>
<tr>
<td>Transport inmates enrolled in the offender management system to an SCDC Reintegration Center for evaluation</td>
<td>Required by S.C. Code Section 24-22-90 (Deliverable 23.8)</td>
</tr>
<tr>
<td>Notify PPP of all victim impact statements which references inmates enrolled in the offender management system</td>
<td>Required by S.C. Code Section 24-22-90 (Deliverable 23.9)</td>
</tr>
<tr>
<td>Evaluate inmates in the Offender Management System at Reintegration centers (i.e., SCDC institution which provides for the evaluation of and necessary institutional programs for inmates in the offender management system), to determine the inmate's needs prior to community placement</td>
<td>Required by S.C. Code Section 24-22-60 (Deliverable 23.91)</td>
</tr>
<tr>
<td>Prepare offenders in the criminal offender management system for placement in appropriate community control strategies (i.e., offender supervision and offender management methods available in the community, including, but not limited to, home detention, day reporting centers, restitution centers, public service work programs, substance abuse programs, short term incarceration, and intensive supervision)</td>
<td>Required by S.C. Code Section 24-22-60 (Deliverable 23.92)</td>
</tr>
<tr>
<td>Discipline or remove inmates that are enrolled in the offender management system at Reintegration Centers, pursuant to agency procedures, when necessary</td>
<td>Allowed by S.C. Code Section 24-22-120 (Deliverable 23.93)</td>
</tr>
</tbody>
</table>
## Components of assist PPP with the adult criminal offender management system (cont.)

### Components

<table>
<thead>
<tr>
<th>Description</th>
<th>Required/Law Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revoke offender management system status if necessary</td>
<td>Allowed by S.C. Code Section 24-22-80 (Deliverable 23.94)</td>
</tr>
<tr>
<td>Do not release inmates on the offender management system status on supervised furlough</td>
<td>Required by S.C. Code Section 24-22-130 (Deliverable 23.95)</td>
</tr>
<tr>
<td>Do not give parole hearings to inmates on the offender management system status</td>
<td>Required by S.C. Code Section 24-22-130 (Deliverable 23.96)</td>
</tr>
<tr>
<td>Keep inmates, enrolled in the offender management system, in the system until the inmate's sentence is satisfied or the inmate is removed from the offender management system</td>
<td>Required by S.C. Code Section 24-22-130 (Deliverable 23.97)</td>
</tr>
<tr>
<td>Notify the director of PPP, Governor, Speaker of the House of Representatives, and President Pro Tempore of the Senate when funding for the offender management system is exhausted</td>
<td>Required by S.C. Code Section 24-22-150 (Deliverable 23.98)</td>
</tr>
<tr>
<td>If funds for offender management system are exhausted, terminate the system until &quot;appropriate funding&quot; has been provided from the general funds of the State.</td>
<td>Required by S.C. Code Section 24-22-150 (Deliverable 23.99)</td>
</tr>
</tbody>
</table>

SCDC does not utilize the Adult Offender Management system.
Establish a home detention program
Deliverable 24 (Allowed by S.C. Code Section 24-13-1540)

Components include:
• See next slide
### Components of establish home detention program

<table>
<thead>
<tr>
<th><strong>Components</strong></th>
<th><strong>Details</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Establish regulations for home detention programs, as outlined in this statute, if the agency implements a home detention program</td>
<td>Required by S.C. Code Section 24-13-1540 (Deliverable 24.1)</td>
</tr>
<tr>
<td>Allow eligible inmates to submit applications for home detention programs (if such program is available in the jurisdiction) as an alternative to specified correctional programs</td>
<td>Required by S.C. Code Section 24-13-1520 and -1530 (Deliverable 24.2)</td>
</tr>
<tr>
<td>Allow victims to provide input on an inmates home detention sentence</td>
<td>Required by S.C. Code Section 24-13-1570(D) (Deliverable 24.3)</td>
</tr>
<tr>
<td>Request the court, before allowing an individual to participate in a home detention program, secure the written consent of other adult persons residing in the home of the participant at the time an order or commitment for electronic home detention is entered and acknowledgment that they understand the nature and extent of approved electronic monitoring devices</td>
<td>Allowed by S.C. Code Section 24-13-1580 (Deliverable 24.4)</td>
</tr>
<tr>
<td>Notify home detention participants of consequences for violations of program</td>
<td>Required by S.C. Code Section 24-13-1570(B),(C) (Deliverable 24.5)</td>
</tr>
<tr>
<td>Determine which inmates participating in the home detention program must use electronic monitoring devices</td>
<td>Required by S.C. Code Section 24-13-1560 (Deliverable 24.6)</td>
</tr>
<tr>
<td>Monitor participant compliance with home detention program regulations</td>
<td>Required by S.C. Code Section 24-13-1550 (Deliverable 24.7)</td>
</tr>
<tr>
<td>Receive, from inmates in home detention program, change of residence request and determine whether to approve request</td>
<td>Required by S.C. Code Section 24-13-1570(A) (Deliverable 24.8)</td>
</tr>
</tbody>
</table>

*SCDC does not utilize the Home Detention Program at this time*
Work with PPP to determine terms/conditions of inmate participation in day reporting centers

Deliverable 25 (Required by S.C. Code Section 24-21-1310(A),(B) and -1320)

Components include:

• Take custody of inmates who have day reporting center sentence revoked

SCDC does not utilize the Day Reporting Centers
Transport inmates from court to state prison system
Deliverable 89 (Required by S.C. Code Section 24-3-60)

Components include:

- Collect funds from State Treasurer for transportation of prisoners from court to SCDC

SCDC does not transport; Counties transport
Questions/Comments