

**Basic Information Checklist**

Agency Responding	Department of Health and Environmental Control
Date of Submission	9/15/2017

(1) If information on each of the following topics below is not available on the agency's website, please enter "Not available on agency website, see agency's Program Evaluation Report." If the information is available on the agency's website, please provide the link to the page on the agency's website where each can be found.

History	<a href="http://www.scdhec.gov/agency/history/">http://www.scdhec.gov/agency/history/</a>
Governing Body	<a href="http://www.scdhec.gov/Agency/BoardofDirectors/">http://www.scdhec.gov/Agency/BoardofDirectors/</a>
Internal Audit Process	Not available on Agency website; see Agency's Program Evaluation Report
Contact this Agency	<a href="http://www.scdhec.gov/Agency/HelpDesk/">http://www.scdhec.gov/Agency/HelpDesk/</a>

(2) Is the information the agency has on its website (or submitted in its Program Evaluation Report, if not on the agency's website) related to each of the following topics up to date as of the date this Annual RFI is submitted? (Y/N)

History	Yes
Governing Body	Yes
Internal Audit Process	No
Contact this Agency	Yes

(3) If the agency answered No to any of the items in question two, please either (1) enter "See emailed document," and submit a Word document with complete, up to date, information so the Oversight Committee can post it on the Oversight webpage; or (2) enter the date the information will be updated on the agency's website.

History	
Governing Body	
Internal Audit Process	See emailed documents.
Contact this Agency	

**Comprehensive Strategic Plan Summary**

2017-18 Comprehensive Strategic Plan Part and Description (e.g., Goal 1 - Insert Goal 1; Strategy 1.1 - Insert Strategy 1.1; Objective 1.1.1 - Insert Objective 1.1.1)	Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer)	# of FTE equivalents utilized*	Total amount spent *	# of FTE equivalents planned to utilize*	Total amount budgeted *	Associated Performance Measures	Associated Organizational Unit(s)	Responsible Employee Name & Time staff member has been responsible for the goal or objective	Does this person have input into the budget for this goal,	Partner(s), by segment, the agency works with to achieve the objective (Federal Government; State Government; Local Government; Higher
<b>Goal 1 - Improve and protect the health and quality of life for all.</b>										
<b>Strategy 1.1— Assure access to care for residents by linking community services and facilitating systems of care for women, children, and infants.</b>	See below	1,013.02	166,972,989	1,015.02	178,358,206	1, 2, 4, 5, 6, 7, 8, 59, 60, 61, 62	Public Health	Lilian Peake Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.1.1— Promote healthy birth outcomes through pregnancy planning and home visiting services for vulnerable families.	Fewer unplanned pregnancies.	375.62	30,857,464	377.62	42,389,839	4, 5, 8, 59, 61	Maternal and Child Health	Kimberly Seals Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.1.2—Promote and protect the health of children with special health care needs through evidence-based preventive, clinical, and supportive services and education.	Children with special health care needs and their families are linked to a medical home for comprehensive and coordinated services.	219.24	27,790,912	219.24	27,973,916	1, 2, 8, 60, 62	Maternal and Child Health	Kimberly Seals Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.1.3— Promote healthy nutrition for pregnant women, infants and children through assessment, referral, education, supplemental foods, and breastfeeding support.	Health information is provided about the health benefits of breastfeeding.	418.16	108,324,613	418.16	107,994,451	6, 7, 8, 61	Maternal and Child Health	Kimberly Seals Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
<b>Strategy 1.2— Prevent and control chronic disease and promote healthy lifestyles for all South Carolinians.</b>	See below	160.23	31,611,805	160.23	36,177,832	3, 9, 10, 11, 12, 13, 14, 15, 16, 19, 20, 22, 23, 24, 30, 46, 47, 48, 49, 50, 58	Public Health	Lilian Peake Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals
Objective 1.2.1 - Reduce the burden of chronic diseases by promoting evidence-based interventions.	Reduction in the childhood obesity rates and diabetes.	100.31	15,587,658	100.31	17,940,240	9, 10, 11, 12, 20, 30, 46, 47	Chronic Disease and Injury Prevention	Virginie Daguise Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals
Objective 1.2.2 - Strengthen cancer prevention and control efforts by collaborating with key stakeholders and increasing screening for breast and cervical cancer.	Women are screened and treated for breast cancer in a timely manner.	21.56	6,196,764	21.56	7,916,576	15, 16, 22, 48	Chronic Disease and Injury Prevention	Virginie Daguise Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.2.3 — Reduce tobacco use in SC by preventing youth from starting and supporting cessation among tobacco users.	Fewer youth will smoke.	22.86	5,687,835	22.86	6,124,341	19, 49	Chronic Disease and Injury Prevention	Virginie Daguise Less than 3 years	Yes	Federal Government; State Government; Local Government; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals

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Objective 1.2.4 - Prevent injuries and reduce disability and death from injury by strengthening collaboration, coordination, and evidence-based practice.	Children will be properly restrained in car and there will be fewer child fatalities due to motor vehicle accidents.	15.50	4,139,548	15.50	4,196,675	3, 13, 14, 23, 24, 50, 58	Chronic Disease and Injury Prevention	Virginie Daguise Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
<b>Strategy 1.3—Prevent and control communicable diseases of public health importance in South Carolina.</b>	<b>See below</b>	<b>369.88</b>	<b>91,314,399</b>	<b>381.88</b>	<b>91,567,958</b>	<b>25, 26, 27, 28, 32, 38, 39, 51, 52, 53, 54</b>	<b>Public Health</b>	<b>Lilian Peake Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals</b>
Objective 1.3.1 — Conduct surveillance and investigate reportable conditions to reduce morbidity and prevent outbreaks.	Reportable conditions are reported to DHEC in a timely manner to prevent the spread of communicable diseases.	63.16	6,089,073	63.16	6,107,043	25, 26, 28, 38, 39, 51	Communicable Disease Prevention and Control	Linda Bell Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Private Business
Objective 1.3.2 — Conduct STD and HIV testing, treatment and partner services.	Individuals are tested and treated for STD and HIV in a timely manner.	144.37	67,239,739	156.37	67,251,269	52	Communicable Disease Prevention and Control	Linda Bell Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; Non-Profit Entity; Individuals
Objective 1.3.3 — Reduce vaccine preventable diseases through education and immunization.	Fewer children will acquire influenza.	88.15	9,164,786	88.15	9,350,384	27, 53	Communicable Disease Prevention and Control	Linda Bell Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; Non-Profit Entity; Individuals
Objective 1.3.4 - Prevent the occurrence and spread of tuberculosis through surveillance, contact investigations, case management and medical therapy.	Individuals with TB will be identified and treated in order to minimize the spread of the disease.	74.20	8,820,801	74.20	8,859,262	32, 54	Communicable Disease Prevention and Control	Linda Bell Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals
<b>Strategy 1.4—Collaborate with communities to improve the health status of county residents.</b>	<b>See below</b>	<b>134.32</b>	<b>8,863,695</b>	<b>134.32</b>	<b>10,974,340</b>	<b>21, 59, 63, 72, 73</b>	<b>Public Health</b>	<b>Lilian Peake Less than 3 years</b>	<b>Yes</b>	<b>See below</b>
Objective 1.4.1 — Participate as a leading partner in collaborative community health improvement processes.	Communities have data/information about the health of their residents and develop recommendations for addressing the health issues.	20.41	1,267,700	20.41	1,736,363	73	Community Health Services	Nick Davidson Less than 3 years	Yes	Local Government; Higher Education Institute; K-12 Education Institute; Private Business; Non-Profit Entity; Individuals
Objective 1.4.2 — Provide client-centered public health preventive services in health department settings equitably across the state.	Clients receive high quality services in a culturally and linguistically appropriate manner.	113.91	7,595,995	113.91	9,237,977	21, 59, 63, 72	Community Health Services	Nick Davidson Less than 3 years	Yes	Federal Government; Local Government
<b>Strategy 1.5 — Act as primary source to collect, track, disseminate and maintain public health statistics to assess South Carolina's health status and support public health decision making.</b>	<b>See below</b>	<b>203.43</b>	<b>13,918,611</b>	<b>203.83</b>	<b>17,702,363</b>	<b>17, 18, 23, 24, 33, 34, 35, 36, 37, 40, 64, 65, 66</b>	<b>Public Health</b>	<b>Lilian Peake Less than 3 years</b>	<b>Yes</b>	<b>See below</b>

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Objective 1.5.1 - Issue vital event records to ensure timely, high quality data, and excellent customer service.	DHEC registers complete and accurate vital event information to issue certificates in a timeline manner.	171.57	9,869,282	171.57	11,882,848	35, 65	Public Health Statistics	Shae Sutton Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individuals
Objective 1.5.2 - Collect and make accurate public health statistics available in a timely manner.	Collect information and generate products (e.g. fact sheet, reports) containing accurate public health statistics in a timely manner to inform public health decision making.	31.86	4,049,329	32.26	5,819,515	17, 18, 23, 24, 33, 34, 36, 37, 40, 64, 66	Public Health Statistics	Shae Sutton Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity
<b>Strategy 1.6—Facilitate a coordinated, comprehensive public health preparedness and response system by ensuring that the agency and its partners are prepared for, respond to and recover from events impacting public health.</b>	<b>see below</b>	<b>139.77</b>	<b>16,903,152</b>	<b>144.77</b>	<b>18,247,675</b>	<b>41, 42, 43, 44, 45, 55, 56, 57, 58</b>	<b>Public Health</b>	<b>Lilian Peake Less than 3 years</b>	<b>Yes</b>	<b>See below</b>
Objective 1.6.1 – Establish and maintain statewide, regional and local systems to initiate, maintain and support public health preparedness and recovery efforts.	Emergency plans are current and ready to implement in case of a disaster.	60.39	6,618,803	65.39	6,663,435	41, 43, 44, 45, 55	Public Health Preparedness	Mike Elieff Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity
Objective 1.6.2 - Establish and maintain a robust preparedness training and exercise program to ensure a skilled workforce.	Employees are able to function in an ICS role when needed.	24.73	2,559,071	24.73	2,827,610	45, 56	Public Health Preparedness	Mike Elieff Less than 3 years	Yes	Federal Government; State Government
Objective 1.6.3 - Collaborate with appropriate stakeholders to ensure accurate and timely dissemination of critical information before, during and after all hazards events to both the provider community and the general public.	ESF8 entities are able to communicate effectively with each other during a disaster or emergency.	20.20	2,545,980	20.20	2,877,480	41, 57	Public Health Preparedness	Mike Elieff Less than 3 years	Yes	Federal Government; State Government; Local Government
Objective 1.6.4 - Communicate, collaborate and coordinate with both public and non-governmental organizations to support the specific needs of vulnerable populations during all hazards events.	Vulnerable residents have access to a shelter during a disaster or emergency.	22.98	2,848,241	22.98	3,204,297	42, 58	Public Health Preparedness	Mike Elieff Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.6.5 - Collaborate with internal and external partners to support the healthcare community after an all hazards event	Ensure full recovery after an all hazards event.	11.47	2,331,057	11.47	2,674,853	41, 55	Public Health Preparedness	Mike Elieff Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity
<b>Strategy 1.7 - Provide time-sensitive public health diagnostic and surveillance testing and expertise to prevent and control disease.</b>	<b>See below</b>	<b>74.86</b>	<b>12,169,660</b>	<b>76.86</b>	<b>13,307,116</b>	<b>28, 29, 31, 67, 68, 69, 70, 71</b>	<b>Public Health</b>	<b>Lilian Peake Less than 3 years</b>	<b>Yes</b>	
Objective 1.7.1 - Provide informative and timely testing for communicable disease control.	Fewer requests for repeat specimens; testing is conducted and results reported to providers in a timely manner.	25.00	3,694,550	25.00	3,946,925	28, 29, 67, 68, 70	Public Health Laboratory	Robert Dixon Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity

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Objective 1.7.2 - Provide reference and specialized testing to aid in the timely screening of congenital disorders in newborns, disease detection and monitoring.	Fewer requests for repeat specimens; providers and families have test results in a timely manner.	25.76	4,804,139	27.76	5,189,745	67, 69, 70	Public Health Laboratory	Robert Dixon Less than 3 years	Yes	Federal Government; State Government; Local Government; Non-Profit Entity; Individuals
Objective 1.7.3 - Provide testing to support food safety / food microbiology testing. Collaborate in the detection, monitoring and response to food safety.	Testing is conducted in a timely manner to detect foodborne illnesses.	7.41	765,505	7.41	1,263,685	31, 67, 70	Public Health Laboratory	Robert Dixon Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individuals
Objective 1.7.4 - Function as a registered/qualified Laboratory Response Network (LRN) laboratory in local, state and national disaster preparedness and response.	Staff and systems are in place to provide testing as part of the LRN.	16.69	2,905,466	16.69	2,906,761	71	Public Health Laboratory	Robert Dixon Less than 3 years	Yes	Federal Government; State Government; Local Government
<b>Goal 2 - Protect, enhance, and sustain environmental and coastal resources.</b>										
<b>Strategy 2.1 – Implement and enforce strategies to protect and promote air quality.</b>	<b>Public health and the environment are protected.</b>	<b>133.63</b>	<b>14,640,094</b>	<b>133.63</b>	<b>14,358,230</b>	<b>74, 75, 76</b>	<b>Environmental Affairs</b>	<b>Myra Reece Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Private Business; Non-Profit Entity</b>
Objective 2.1.1 – Review air permit applications and issue construction and operating permits to regulated entities.	Customer receives regulatory decision that meets health and environmental standards in a timely manner	63.82	4,791,420	63.82	5,307,631	74, 75	Bureau of Air Quality	Rhonda Thompson Less than 3 years	Yes	Federal Government; State Government; Private Business; Non-Profit Entity
Objective 2.1.2 – Conduct compliance assistance and assurance through routine monitoring, review of operational and emissions reports, periodic inspections, and enforcement for air programs.	Protection of public health and the environment from improved compliance rates and facility performance	34.99	3,744,224	34.99	3,173,603	75	Bureau of Air Quality	Rhonda Thompson Less than 3 years	Yes	Federal Government; Private Business; Non-Profit Entity
Objective 2.1.3 – Develop and implement State Implementation Plan (SIP), regulatory amendments and compliance strategies to demonstrate how SC will meet National Ambient Air Quality Standards (NAAQS).	Protection of public health and the environment from impacts of regulated pollutants	7.99	2,777,638	7.99	2,975,306	75	Bureau of Air Quality	Rhonda Thompson Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity
Objective 2.1.4 – Collect and analyze air samples, evaluate ambient air quality, and issue daily ozone forecasts.	Availability of ambient air quality status and trends in South Carolina	17.06	2,444,396	17.06	1,731,165	75	Bureau of Air Quality	Rhonda Thompson Less than 3 years	Yes	Federal Government; State Government; Private Business; Non-Profit Entity
Objective 2.1.5 – Provide for licensure and performance standards related to asbestos.	Protection of public from asbestos hazards during structure renovation or demolition	9.77	882,416	9.77	1,170,525	74, 76	Bureau of Air Quality	Rhonda Thompson Less than 3 years	Yes	Federal Government; State Government; Private Business
<b>Strategy 2.2 - Implement and enforce strategies to protect individuals from potential environmental and foodborne hazards.</b>	<b>Individuals are protected from potential environmental and foodborne hazards.</b>	<b>337.83</b>	<b>43,145,800</b>	<b>340.83</b>	<b>46,097,786</b>	<b>74, 75, 77</b>	<b>Environmental Affairs</b>	<b>Myra Reece Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Higher Education Institute; Private Business; Non-Profit Entity; Individual; Other</b>

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Objective 2.2.1 – Review permit applications and issue retail food, septic tank, and small water system permits. Certify laboratories who report data to the agency.	Customer receives regulatory decision that meets health and environmental standards in a timely manner	45.18	10,119,458	45.18	11,063,699	74, 77	Bureau of Environmental Health Services	Renee Shealy More than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual; Other
Objective 2.2.2 – Conduct compliance assistance and assurance through routine monitoring, inspections, and enforcement.	Protection of public health and the environment from improved compliance rates and facility performance	129.28	15,374,224	132.28	18,711,489	77	Bureau of Environmental Health Services	Renee Shealy More than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; Private Business; Non-Profit Entity; Individual; Other
Objective 2.2.3 – Respond to citizen concerns; sanitation issues related to retail, dairy, and manufactured food facilities; chemical and oil spills; vector-borne diseases; foodborne outbreaks; rabies investigations; fish kills; and environmental radiological emergencies.	Customer receives response to concern in timely manner and incident response assists in alleviating risk	59.45	6,570,585	59.45	7,094,021	77	Bureau of Environmental Health Services	Renee Shealy More than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; Private Business; Non-Profit Entity; Individual; Other
Objective 2.2.4 – Collect samples for particulate matter, ambient water, wastewater, drinking water, shellfish, and beach monitoring, as well as sample analysis for water-quality related parameters.	Availability of ambient air and water quality status and trends in South Carolina	103.92	11,081,533	103.92	9,228,577	75	Bureau of Environmental Health Services	Renee Shealy More than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; Private Business; Non-Profit Entity; Individual; Other
<b>Strategy 2.3 – Implement and enforce strategies to protect against hazards associated with waste-related activities and mining.</b>	<b>Protect against hazards associated with waste-related activities and mining.</b>	<b>205.74</b>	<b>55,311,205</b>	<b>205.74</b>	<b>98,515,924</b>	<b>74, 78, 79, 80, 81</b>	<b>Environmental Affairs</b>	<b>Myra Reece Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual</b>
Objective 2.3.1 – Review permit applications and issue permits for solid waste, hazardous waste, infectious waste, radiological waste, underground storage tank, and mining activities.	Customer receives regulatory decision that meets health and environmental standards in a timely manner	33.21	4,237,378	33.21	5,590,008	74	Bureau of Land & Waste Management	Daphne Neel More than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual
Objective 2.3.2 – Conduct compliance assistance and assurance through routine monitoring, inspections, and enforcement for land and waste programs.	Protection of public health and the environment from improved compliance rates and facility performance	40.23	11,357,760	40.23	11,470,214	78	Bureau of Land & Waste Management	Daphne Neel More than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual
Objective 2.3.3 – Promote waste reduction and recycling through technical assistance and education/awareness programs to local governments, schools, businesses, and the public.	Improved sustainability of environment and natural resources	18.13	3,692,052	18.13	7,197,592	79	Bureau of Land & Waste Management	Daphne Neel More than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual

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Objective 2.3.4 – Oversee the investigation, remediation, and clean-up of contamination from Superfund, dry-cleaning, above-ground storage tanks, underground storage tanks, and brownfield sites.	Sites are addressed so that they are protective of human health and the environment	114.17	36,024,015	114.17	74,258,110	80, 81	Bureau of Land & Waste Management	Daphne Neel More than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Non-Profit Entity; Individual
<b>Strategy 2.4— Implement and enforce strategies to protect and promote water quality.</b>	<b>Protection of water quality.</b>	<b>206.14</b>	<b>21,191,282</b>	<b>206.14</b>	<b>30,846,339</b>	<b>74, 82, 83, 84</b>	<b>Environmental Affairs</b>	<b>Myra Reece Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity</b>
Objective 2.4.1 – Review permit applications and issue permits for water-related activities including wastewater discharges from industrial and domestic sources, storm water, drinking water, water quantity, and wetlands.	Customer receives regulatory decision that meets health and environmental standards in a timely manner	66.95	6,011,688	66.95	6,917,222	74, 82, 83	Environmental Affairs	Mark Hollis Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual
Objective 2.4.2 – Conduct compliance assistance and assurance through routine monitoring and inspections and enforcement for water programs.	Protection of public health and the environment from improved compliance rates and facility performance	75.51	6,650,059	75.51	7,829,808	82	Environmental Affairs	Mark Hollis Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual
Objective 2.4.3 – Develop state water quality standards, issue the bi-annual list of the state’s impaired waters, develop corrective action plans for those waters, and control nonpoint sources of pollution.	Protection of public health and the environment from impacts of regulated pollutants	24.08	3,432,121	24.08	5,077,720	82	Environmental Affairs	Mark Hollis Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity
Objective 2.4.4 – Provide input and assistance on regulatory and compliance issues to owners and operators of more than 2,300 dams statewide.	Regulated community receives guidance on proper maintenance and care of dams to protect life and infrastructure	11.28	2,490,769	11.28	8,361,945	84	Environmental Affairs	Mark Hollis Less than 3 years	Yes	Federal Government, State Government, Local Government, Private Business, Individual, Non-Profit Entity
Objective 2.4.5 – Collect and evaluate ambient water and beach quality.	Availability of ambient water and beach quality status and trends in South Carolina to support objective 2.4.3, to issue permits, and to issue advisories as needed.	28.32	2,606,645	28.32	2,659,644	82	Environmental Affairs	Mark Hollis Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity
<b>Strategy 2.5 – Implement and enforce strategies to preserve sensitive and fragile areas while promoting responsible development in the eight S.C. coastal counties.</b>	<b>Preservation of sensitive and fragile areas and promotion of responsible development in the eight S.C. coastal counties.</b>	<b>41.94</b>	<b>7,435,148</b>	<b>41.94</b>	<b>7,951,156</b>	<b>74, 85, 86</b>	<b>Environmental Affairs</b>	<b>Myra Reece Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity</b>
Objective 2.5.1 – Implement the Coastal Zone Management Program to manage wetland alterations, certify all federal and state permits for Coastal Zone Consistency, and protect tidally influenced critical area lands, waters, and beaches.	Customer receives regulatory decision that meets health and environmental standards in a timely manner	26.93	2,995,611	26.93	3,316,139	74	Environmental Affairs	Elizabeth von Kolnitz Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity

**Comprehensive Strategic Plan Summary**

2017-18 Comprehensive Strategic Plan Part and Description (e.g., Goal 1 - Insert Goal 1; Strategy 1.1 - Insert Strategy 1.1; Objective 1.1.1 - Insert Objective 1.1.1)	Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer)	# of FTE equivalents utilized*	Total amount spent *	# of FTE equivalents planned to utilize*	Total amount budgeted *	Associated Performance Measures	Associated Organizational Unit(s)	Responsible Employee Name & Time staff member has been responsible for the goal or objective	Does this person have input into the budget for this goal,	Partner(s), by segment, the agency works with to achieve the objective (Federal Government; State Government; Local Government; Higher
Objective 2.5.2 – Preserve sensitive natural, historic, and cultural resources through regulatory oversight and planning assistance.	Protection of public health and the environment from impacts to regulated critical areas	6.37	837,645	6.37	916,664	85	Environmental Affairs	Elizabeth von Kolnitz Less than 3 years	Yes	Federal Government; State Government; Local Government; Private Business; Individual; Non-Profit Entity
Objective 2.5.3 – Provide technical, planning, and financial assistance to local governments to resolve complex natural resource management issues.	Improved infrastructure promoting coastal sustainability	3.32	2,753,251	3.32	2,837,400	86	Environmental Affairs	Elizabeth von Kolnitz Less than 3 years	Yes	Federal Government; State Government; Local Government
Objective 2.5.4 – Develop tools and informational products to enhance coordination among state coastal resource managers, municipal officials and coastal stakeholders.	Enhanced communication and transparency on coastal issues	5.32	848,641	5.32	880,953	86	Environmental Affairs	Elizabeth von Kolnitz Less than 3 years	Yes	Federal Government; State Government; Local Government
<b>Goal 3 – Improve the quality, safety, and administration of health care, treatment, and services in South Carolina.</b>										
<b>Strategy 3.1 – Implement and enforce standards for licensure, maintenance, and operation of health facilities and services to ensure the safe and adequate treatment of persons served in this State.</b>		<b>80.80</b>	<b>5,178,188</b>	<b>80.80</b>	<b>5,579,008</b>	<b>87, 88, 89, 90</b>	<b>Health Regulation</b>	<b>Shelly Kelly Less than 3 years</b>	<b>Yes</b>	<b>State Government; Local Government</b>
Objective 3.1.1 – Review license and permit applications and issue licenses and permits for health facilities and services.	Timely licensing and permitting of health facilities and services.	23.45	1,303,990	23.45	1,508,067	87	Bureau of Health Facilities Licensing	Gwen Thompson More than 3 years	Yes	State Government; Local Government
Objective 3.1.2 – Conduct inspections to verify compliance of health facilities and services.	Improved quality, treatment and safety for health facilities and services.	22.78	1,264,112	22.78	1,462,384	88	Bureau of Health Facilities Licensing	Gwen Thompson More than 3 years	Yes	State Government; Local Government
Objective 3.1.3 – Conduct investigations of health facilities and services for alleged violations and noncompliance.	Improved quality, treatment and safety for health facilities and services.	22.77	1,263,637	22.77	1,461,746	89	Bureau of Health Facilities Licensing	Gwen Thompson More than 3 years	Yes	State Government; Local Government
Objective 3.1.4 – Review facility designs and conduct construction inspections of health care facilities.	Improved safety and quality of health facilities.	11.80	1,346,449	11.80	1,146,811	90	Division of Health Facilities Construction and Fire and Life Safety	Bill McCallum More than 3 years	No	State Government; Local Government
<b>Strategy 3.2 – Certify that providers and suppliers meet minimum federal health and safety requirements and Clinical Laboratory Improvement Amendments (CLIA) regulatory standards.</b>		<b>58.75</b>	<b>6,235,752</b>	<b>58.75</b>	<b>6,116,142</b>	<b>91, 92</b>	<b>Health Regulation</b>	<b>Shelly Kelly Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government</b>
Objective 3.2.1 – Conduct federal Medicare certification process to ensure minimum health and safety requirements and CLIA regulatory standards are met by providers and suppliers participating in the Medicare and Medicaid programs.	Improved health, safety, and CLIA standards for health facilities, services, and laboratories.	58.75	6,235,752	58.75	6,116,142	91, 92	Bureau of Certification	Mary Jo Roue More than 3 years	Yes	Federal Government; State Government
<b>Strategy 3.3 – Implement and enforce standards for emergency medical services (EMS).</b>		<b>19.19</b>	<b>4,817,147</b>	<b>19.19</b>	<b>6,464,136</b>	<b>93, 94, 95, 96, 97, 98, 99</b>	<b>Health Regulation</b>	<b>Shelly Kelly Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity</b>



**Comprehensive Strategic Plan Summary**

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Objective 3.3.1 – Review license, permit, and certification applications, issue licenses and permits to EMS agencies and educational institutions, and issue certifications to EMS personnel and athletic trainers.	Improved emergency medical services and training in this state.	4.89	727,904	4.89	1,183,772	93	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
Objective 3.3.2 – Train and educate EMS providers, first responders, law enforcement, and the public with respect to their role in provision of emergency medical care.	Improved emergency medical services and training in this state.	5.00	793,364	5.00	1,249,693	94	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
Objective 3.3.3 – Promote access to trauma care for all residents of the State through the creation, establishment, and maintenance of the State Trauma Care System.	Increased access to trauma care in this state.	4.00	2,256,292	4.00	2,621,058	95, 96	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
Objective 3.3.4 – Implement a statewide system of stroke care by facilitating health care provider data collection, reporting, sharing, and analysis to improve stroke care in geographic areas of the State.	Improved stroke care and access statewide.		68,577		47,973	97	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
Objective 3.3.5 – Implement the EMS for Children Pediatric Facility Recognition Program to improve access to quality care for children.	Reduced rates of child and youth mortality and morbidity caused by severe illness and trauma in this state.	0.50	112,941	0.50	130,205	98	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
Objective 3.3.6 – Implement statewide naloxone training for first responders to improve outcomes for opioid overdose patients in the State.	Improved outcomes for opioid overdose patients in the state.	4.80	858,069	4.80	1,231,435	99	Bureau of EMS and Trauma	Robert Wronski Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity
<b>Strategy 3.4 – Ensure new and modified health care facilities and services throughout the State reflect the needs of the public.</b>	<b>Improved quality, safety, and administration of health care, treatment, and services in South Carolina.</b>	<b>21.44</b>	<b>1,257,664</b>	<b>21.44</b>	<b>1,517,279</b>	<b>100, 101</b>	<b>Health Regulation</b>	<b>Shelly Kelly Less than 3 years</b>	<b>Yes</b>	<b>State Government; Private Business; Non-Profit Entity; Individual</b>
Objective 3.4.1 – Facilitate the establishment of health care facilities and services, which will best serve public needs, through routine review and revision of the State Health Plan.	Health care facilities and services that best serve the public's needs.	10.72	631,672	10.72	761,529	100	Bureau of Healthcare Planning and Construction	Louis Eubank Less than 3 years	Yes	State Government; Private Business; Non-Profit Entity; Individual

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Objective 3.4.2 – Promote cost containment and prevent unnecessary duplication of health care facilities and services through the timely review of Certificate of Need applications, Certificate of Public Advantage applications, and other requests.	Timely review of applications and other requests.	10.72	625,992	10.72	755,750	101	Bureau of Healthcare Planning and Construction	Louis Eubank Less than 3 years	Yes	State Government; Private Business; Non-Profit Entity; Individual
<b>Strategy 3.5 – Protect the public by ensuring accountability of controlled substances.</b>	<b>Improved quality, safety, and administration of health care, treatment, and services in South Carolina.</b>	<b>26.83</b>	<b>3,787,075</b>	<b>26.83</b>	<b>6,704,297</b>	<b>102, 103, 104</b>	<b>Health Regulation</b>	<b>Shelly Kelly Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government</b>
Objective 3.5.1 – Annually review completed registration applications and issue registrations to authorized practitioners and health care entities.	Timely review of registration applications.	8.31	1,094,906	8.31	1,386,563	102	Bureau of Drug Control	Lisa Thomson More than 3 years	Yes	Federal Government; State Government; Local Government
Objective 3.5.2 – Conduct inspections and audits to ensure accountability of controlled substances.	Protection of the public and decreased potential for drug diversion by accounting controlled substances.	8.06	1,081,446	8.06	1,611,746	103	Bureau of Drug Control	Lisa Thomson More than 3 years	Yes	Federal Government; State Government; Local Government
Objective 3.5.3 – Decrease potential for drug diversion through administration of the State’s prescription drug monitoring program, administrative actions, and criminal investigations.	Decreased potential for drug diversion.	10.46	1,610,723	10.46	3,705,988	104	Bureau of Drug Control	Lisa Thomson More than 3 years	Yes	Federal Government; State Government; Local Government
Strategy 3.6 – Protect the public from unnecessary exposure from radiation.	Improved quality, safety, and administration of health care, treatment, and services in South Carolina.	31.21	2,345,466	31.21	2,697,449	105, 106, 107	Health Regulation	Shelly Kelly Less than 3 years	Yes	None
Objective 3.6.1 – Issue registrations and licenses for facilities that use x-ray equipment, radioactive materials, and tanning beds.	Timely issued registrations and licenses.	10.61	795,986	10.61	915,515	105	Bureau of Radiological Health	Aaron Gantt More than 3 years	Yes	None
Objective 3.6.2 – Conduct inspections to verify compliance, protect public health, and provide safety from unnecessary exposure from ionizing and nonionizing radiation.	Protection of the public health and safety from unnecessary exposure from radiation.	10.30	774,740	10.30	890,967	106	Bureau of Radiological Health	Aaron Gantt More than 3 years	Yes	None
Objective 3.6.3 – Conduct investigations of facilities for alleged violations and non-compliance.	Protection of the public health and safety from unnecessary exposure from radiation.	10.30	774,740	10.30	890,967	107	Bureau of Radiological Health	Aaron Gantt More than 3 years	Yes	None
<b>Goal 4 – Develop our people, strengthen our processes, and invest in our technology to support a high performance organization and a culture of continuous improvement.</b>										
<b>Strategy 4.1 – Modernize the Agency’s IT infrastructure and allow for the automation of many Agency functions.</b>	<b>Modernization of the Agency’s IT infrastructure and automation of many Agency functions.</b>	<b>67.11</b>	<b>6,338,320</b>	<b>67.11</b>	<b>20,855,477</b>	<b>108, 109, 110, 111, 112, 113, 114</b>	<b>Bureau of Information Technology</b>	<b>Mi Sou Hood Less than 3 years</b>	<b>Yes</b>	
Objective 4.1.1 – Streamline and modernize the Agency’s software application portfolio to continue to strengthen coordination and performance across Agency programs.	Computer systems are updated and integrated.	53.86	4,109,608	53.86	6,676,150	109, 109, 110	Bureau of Information Technology	Mi Sou Hood Less than 3 years	Yes	

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Objective 4.1.2 – Expand the capacity and increase the reliability of our IT infrastructure.	Data center meets security standards and agency staff have functional computing devices and adequate network capacity.	13.25	2,228,712	13.25	14,179,327	111, 112, 113, 114	Bureau of Information Technology	Mi Sou Hood Less than 3 years	Yes	
<b>Strategy 4.2 – Become the premier employer in South Carolina by recruiting, developing, and retaining high quality employees.</b>	<b>Recruitment, development, and retention of high quality employees.</b>	<b>31.35</b>	<b>2,289,143</b>	<b>31.35</b>	<b>3,529,421</b>	<b>120, 121, 122</b>	<b>Human Resources</b>	<b>Marcus Robinson Less than 3 years</b>	<b>Yes</b>	
Objective 4.2.1 – Maximize the job satisfaction of current teams, identify and develop potential successors for key positions in the Agency, and provide an efficient and welcoming recruitment and onboarding process for new and future team members.	Highly qualified and satisfied employees	22.00	996,484	22.00	1,292,533	120	Human Resources	Marcus Robinson Less than 3 years	Yes	
Objective 4.2.2 –Ensure workspaces for our teams across the state are functional, safe, clean, cost-effective, and environmentally friendly; pursuing new Agency facilities as necessary.	Workspace safety and quality are improved.					121	Bureau of Business Management	Larry Maddox More than 3 years	Yes	
		3.85	1,030,948	3.85	1,513,156		Human Resources	Thomas Clark Less than 3 years		
Objective 4.2.3 –Provide new internal and external continuing education opportunities for our teammates to develop and learn new skills and enhance their contributions to the Agency.	Highly skilled and satisfied employees					122	Human Resources	Marcus Robinson Less than 3 years	Yes	
		5.50	261,711	5.50	723,732			Ann Bryson-Eldridge Less than 3 years		
<b>Strategy 4.3 – Foster a culture of continuous improvement and operational excellence.</b>	<b>Achieve and maintain operational excellence through a culture of continuous improvement.</b>					<b>115, 116, 117, 118, 119</b>	<b>Chief of Staff</b>	<b>Jennifer Read Less than 3 years</b>	<b>Yes</b>	<b>Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity</b>
		<b>134.97</b>	<b>14,154,949</b>	<b>134.97</b>	<b>16,151,487</b>		<b>Chief Financial Officer</b>	<b>Darbi MacPhail More than 3 years</b>	<b>Yes</b>	<b>State Government</b>
Objective 4.3.1 – Promote continuous improvement and innovation goals for improving customer service delivery, policies, and practices.	Improved customer service delivery, policies and practices.	87.52	10,912,161	87.52	12,390,073	115	Office of Strategy and Continuous Improvement	Leigh Ford Less than 3 years	Yes	State Government
Objective 4.3.2 – Promote operational excellence by utilizing the Project Management Office to ensure the timely and comprehensive execution of projects that remain within budgetary parameters.	Avoidance of delays and delay-associated costs and improved Agency efficiency through the management and control of scope, schedule, budgets, and processes. Improved visibility and accountability for strategic projects.	8.10	355,261	8.10	530,580	116, 117	Project Management Office	Jeremy VanderKnyff Less than 3 years	Yes	Federal Government; State Government; Local Government; Higher Education Institute; K-12 Education Institute; Non-Profit Entity

Audit Title	Audit Conducted By	Area of DHEC Audited	Date
SC Public Water System Supervision (PWSS) Program	EPA - Region 4	Bureau of Public Water	Stamped 6/7/13
FY15 Determination of SC's Nonpoint Source Mgmt Program and Clean Water Section 319 Grants	EPA - Region 4	Bureau of Public Water	Stamped 6/24/16
FY11 Program Evaluation Report for Clean Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 1/3/13
FY11 Program Evaluation Report for Drinking Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 1/3/13
FY12 Program Evaluation Report for Clean Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 8/29/13
FY12 Program Evaluation Report for Drinking Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 8/29/13
FY13 Program Evaluation Report for Clean Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 7/14/14
FY13 Program Evaluation Report for Drinking Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 7/14/14
FY14 Program Evaluation Report for Clean Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	December 2014
FY14 Program Evaluation Report for Drinking Water State Revolving Fund	EPA - Region 4	Bureau of Public Water	Stamped 2/16/16
2011 Tech System Audit and Instrument Performance Audit at National Air Toxics Trend Station (NATTS) Chesterfield site near Florence	RTI International	Bureau of Air	6/20/2011
2011 Technical Systems Audit of laboratory activities related to samples from Chesterfield site	RTI International	Bureau of Air	6/20/2011
2012 Technical Systems Audit of SC DHEC Air Quality ambient air monitoring program	EPA - Region 4	Bureau of Air	4/9/2012
2012 DHEC's response to EPA Region 4's Technical Systems Audit of SC DHEC Air Quality ambient air monitoring program	DHEC Response	Bureau of Air	3/5/2013
2013 Tech System Audit and Instrument Performance Audit at National Air Toxics Trend Station (NATTS) Chesterfield site near Florence	Battelle - Business of Innovation	Bureau of Air	9/6/2013
2013 Technical Systems Audit of laboratory activities related to samples from Chesterfield site	Battelle - Business of Innovation	Bureau of Air	9/6/2013
2015 Technical Systems Audit of SC DHEC ambient air monitoring program	EPA - Region 4	Bureau of Air	Stamped 11/10/15
2015 DHEC's response to EPA Region 4's Technical Systems Audit of SC DHEC ambient air monitoring program	DHEC Response	Bureau of Air	2/9/2016
2016 EPA Title V Review	EPA - Region 4	Bureau of Air	Stamped 8/18/16
EPA Region 4 State Review Framework evaluation of enforcement and compliance program	EPA - Region 4	Overall Audit of Environmental Affairs	Stamped 11/21/14
2011 Triennial State Program Evaluation of SC Grade "A" Milk & Dairy Program	US DHHS (FDA)	Dairy	2/25/2011
2014 Triennial State Program Evaluation of SC Grade "A" Milk & Dairy Program	US DHHS (FDA)	Dairy	1/15/2014
2011 Homeland Security Exercise After Action Report - HB Robinson Steam Plant Exercise	US Homeland Security Radiological Emergency Preparedness	Emergency Preparedness	11/15/2011
2011 Homeland Security Exercise After Action Report - V.C. Summer Nuclear Station	US Homeland Security Radiological Emergency Preparedness	Emergency Preparedness	9/28/2011
2012 FEMA After Action Report - Vogtle Electric Generating Plant	FEMA	Emergency Preparedness	7/10/2012
2012 FEMA After Action Report - Catawba Nuclear Station	FEMA	Emergency Preparedness	1/31/2013
2012 FEMA After Action Report - Oconee Nuclear Station	FEMA	Emergency Preparedness	1/14/2013
2013 Homeland Security Exercise FEMA Improvement Plan - H.B. Robinson	FEMA	Emergency Preparedness	7/26/2013
2013 FEMA After Action Report - V.C. Summer Nuclear Station	FEMA	Emergency Preparedness	4/4/2014
2013 FEMA After Action Report - HB Robinson Steam Plant Exercise	FEMA	Emergency Preparedness	10/8/2013

<b>Audit Title</b>	<b>Audit Conducted By</b>	<b>Area of DHEC Audited</b>	<b>Date</b>
2013 Homeland Security Exercise FEMA Improvement Plan - V.C. Summer Nuclear Station	FEMA	Emergency Preparedness	1/15/2014
2014 FEMA After Action Report - Catawba Nuclear Station	FEMA	Emergency Preparedness	5/21/2014
2014 FEMA After Action Report - Oconee Nuclear Station	FEMA	Emergency Preparedness	12/3/2014
2014 FEMA After Action Report - Vogtle Electric Generating Plant	FEMA	Emergency Preparedness	10/1/2014
2015 FEMA After Action Report - V.C. Summer Nuclear Station	FEMA	Emergency Preparedness	1/15/2016
2015 FEMA After Action Report - HB Robinson Steam Plant Exercise	FEMA	Emergency Preparedness	1/11/2016
Cancer Prevention - Best Chance Network	US DHHS (CDC)	Community Health & Chronic Disease	7/17/2015
Cancer Division - WiseWoman Program	US DHHS (CDC)	Community Health & Chronic Disease	10/1/2014
Cancer Prevention & Control (Breast & Cervical Cancer)	US DHHS (CDC)	Community Health & Chronic Disease	12/17/2014
Diabetes Section 1305 grant	US DHHS (CDC)	Community Health & Chronic Disease	no date
Diabetes Section 1422 grant	US DHHS (CDC)	Community Health & Chronic Disease	Site visit 9/15/15
Diabetes SC DPCP	US DHHS (CDC)	Community Health & Chronic Disease	11/24/2012
Diabetes	US DHHS (CDC)	Community Health & Chronic Disease	Site visit 9/15/15
Healthy Aging	US DHHS (CDC)	Community Health & Chronic Disease	Site Visit 11/6/13
Tobacco	US DHHS (CDC)	Community Health & Chronic Disease	6/16/2014
2014 First Sound Legislative Update	SC DHHS	Childrens Health	Revised 11/14
2015 First Sound Legislative Update	SC DHHS	Childrens Health	Revised 11/15
SC DHHS Completed Review Cover Letter (Revised)	SC DHHS	Childrens Health	7/13/2010
Composite Tally, Review of Findings, Corrective Action Plan	SC DHHS	Childrens Health	6/23/2010
SC DHEC Corrective Action Plan Cover Letter	SC DHHS	Childrens Health	8/25/2010
SC DHEC Corrective Action Plan	SC DHHS	Childrens Health	No date
2012 EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	11/26/2012
2012 DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	1/31/2013
2012 EPA Response to DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	3/19/2013
2012 EPA Response to DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	5/14/2013
2012 DHEC Response #2 to EPA Response to DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	4/19/2013
2015 EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	11/10/2015
2015 DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	2/9/2016
2015 EPA Response to DHEC Response to EPA Region 4 State Analytical & Radiological Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	6/30/2016
2015 ARES Laboratory Certification Letter	EPA - Region 4	ARES Lab	6/30/2016
2013 EPA Region 4 Radiochemsitry Environmental Services laboratory in Columbia	EPA - Region 4	ARES Lab	3/10/2014
2011 FDA Milk State Lab evaluation	EPA - Region 4	ARES Lab	7/21/2011
2014 FDA Milk State Lab evaluation	EPA - Region 4	ARES Lab	10/14/2014
2014 DHEC Response to FDA Milk Audit	EPA - Region 4	ARES Lab	12/15/2014

Audit Title	Audit Conducted By	Area of DHEC Audited	Date
2014 FDA email response #2 to DHEC Response_ FDA Milk Audit	EPA - Region 4	ARES Lab	6/18/2015
2014 DHEC Response #2 to FDA Milk Audit	EPA - Region 4	ARES Lab	3/5/2015
2012 SC LLR Consultation report for Hazards in Workplace	SC LLR	ARES Lab	8/23/2012
2012 DHEC Response to SC LLR Consultation report for Hazards in Workplace	SC LLR	ARES Lab	9/16/2012
2012 DHEC Response #2 to SC LLR Consultation report for Hazards in Workplace	SC LLR	ARES Lab	10/22/2012
2013 DHHS (FDA) report on the Manufactured Food Regulatory Program Standards (MFRPS)	US DHHS (FDA)	Manufactured Food	6/5/2013
2015 DHHS (FDA) report on the Manufactured Food Regulatory Program Standards (MFRPS)	US DHHS (FDA)	Manufactured Food	8/17/2015
2013 National Pollutant Discharge Elimination System (NPDES) Overview Evaluation of DHEC Florence Field Office	EPA - Region 4	NPDES	Stamped 8/14/13
2016 National Pollutant Discharge Elimination System (NPDES) Overview Evaluation of DHEC Aiken Field Office	EPA - Region 4	NPDES	Stamped 05/05/16
2014 National Pollutant Discharge Elimination System (NPDES) Overview Evaluation of DHEC Charleston Field Office	EPA - Region 4	NPDES	Stamped 10/9/14
2013 National Pollutant Discharge Elimination System (NPDES) Overview Evaluation of DHEC Greenwood Field Office	EPA - Region 4	NPDES	1/7/2013
2010 - 2015 FDA Shellfish Program Reviews	FDA	Shellfish	Various
2012 Beaufort Shellfish Lab Evaluation	FDA	Shellfish	7/24/2012
2012 Beaufort Shellfish Lab Evaluation Follow up response	FDA	Shellfish	7/25/2012
2012 Charleston Shellfish Lab Evaluation	FDA	Shellfish	5/9/2012
2012 Charleston Shellfish Lab Evaluation Follow up response	FDA	Shellfish	6/12/2012
2015 Beaufort Shellfish Lab Evaluation	FDA	Shellfish	5/20/2015
2015 Beaufort Shellfish Lab Evaluation Follow up response	FDA	Shellfish	8/6/2015
2015 Charleston Shellfish Lab Evaluation	FDA	Shellfish	6/5/2015
2015 Charleston Shellfish Lab Evaluation Follow up response	FDA	Shellfish	6/22/2015
2016 Charleston Shellfish Lab Evaluation Follow up response #2	FDA	Shellfish	8/21/2015
FY2011 Brownfields Revolving Loan Fund Audit	Susan M. Colditz, CPA, LLC	Brownfield Revolving Loan Fund	6/30/2011
FY2012 Brownfields Revolving Loan Fund Audit	Susan M. Colditz, CPA, LLC	Brownfield Revolving Loan Fund	6/30/2012
FY2013 Brownfields Revolving Loan Fund Audit	Susan M. Colditz, CPA, LLC	Brownfield Revolving Loan Fund	6/30/2013
FY2014 Brownfields Revolving Loan Fund Audit	Susan M. Colditz, CPA, LLC	Brownfield Revolving Loan Fund	6/30/2014
FY2014 Pinwood Waste Site Trustee Audit (2004-2013)	Elliott Davis Decosimo	Waste Management	6/28/2016
Integrated Materials Performance Evaluation Program (IMPEP) Review	US Nuclear Regulatory Commission	IMPEP Review	9/7/2012
2013 SC Immunization Program Site Visit	US DHHS (CDC)	Immunization Program	5/3/2013
2013 CARES SC Immunization Program Site Visit	US DHHS (CDC)	Immunization Program	5/24/2013
2014 SC Immunization Program Site Visit	US DHHS (CDC)	Immunization Program	7/7/2014
2015 SC Immunization Program Site Visit	US DHHS (CDC)	Immunization Program	9/1/2015
2015 SC Immunization Program Site Visit Response Tracker	US DHHS (CDC)	Immunization Program	No date
2011 SC Women, Infants, Children (WIC) Review	USDA (FNS)	WIC	No date
2014 SC Women, Infants, Children (WIC) Review	USDA (FNS)	WIC	No date
2011 Aiken Lab Certification Audit	DHEC	Aiken Lab	9/20/11
2011 Aiken Lab Certification Audit - Response	DHEC	Aiken Lab	10/12/11
2013 Aiken Lab Certification Audit	DHEC	Aiken Lab	11/1/13
2013 Aiken Lab Certification Audit - Response	DHEC	Aiken Lab	1/13/14
2015 Aiken Lab Certification Audit	DHEC	Aiken Lab	10/12/15
2015 Aiken Lab Certification Audit - Response	DHEC	Aiken Lab	11/9/15
2013 LabCert Anderson Audit	DHEC	Anderson Lab	3/4/13
2013 LabCert Anderson Audit Response	DHEC	Anderson Lab	4/5/13
2014 LabCert Anderson Audit	DHEC	Anderson Lab	12/22/14
2014 LabCert Anderson Audit Response	DHEC	Anderson Lab	11/17/14
2012 QA Office of Beaufort Lab Audit	DHEC	Beaufort Lab	3/5/12
2012 QA Office of Beaufort Lab Audit - Response	DHEC	Beaufort Lab	3/7/12
2013 LabCert Office of Beaufort Lab Audit	DHEC	Beaufort Lab	1/10/14
2013 LabCert Office of Beaufort Lab Audit - Response	DHEC	Beaufort Lab	1/27/14

<b>Audit Title</b>	<b>Audit Conducted By</b>	<b>Area of DHEC Audited</b>	<b>Date</b>
2016 EPA Beaufort Lab Audit	EPA	Beaufort Lab	6/2/16
2012 LabCert Charleston Audit	DHEC	Charleston Lab	2/16/12
2012 LabCert Charleston Audit Response	DHEC	Charleston Lab	3/13/12
2013 LabCert Charleston Audit	DHEC	Charleston Lab	4/15/14
2013 LabCert Charleston Audit Response	DHEC	Charleston Lab	5/22/14
2016 EPA Charleston Lab Certification Audit	EPA	Charleston Lab	6/2/16
2012 Columbia Lab Certification Audit	DHEC	Columbia Lab	3/2/12
2012 Columbia Lab Certification Audit - Response	DHEC	Columbia Lab	3/27/12
2014 Columbia Lab Certification Audit	DHEC	Columbia Lab	11/24/14
2014 Columbia Lab Certification Audit - Response	DHEC	Columbia Lab	11/24/14
2011 LabCert Florence Audit	DHEC	Florence Lab	8/17/11
2011 LabCert Florence Audit Response	DHEC	Florence Lab	9/16/11
2013 LabCert Florence Audit	DHEC	Florence Lab	9/9/13
2013 LabCert Florence Audit Response	DHEC	Florence Lab	10/7/13
2016 LabCert Florence Audit	DHEC	Florence Lab	7/5/16
2011 LabCert Greenville Lab Audit	DHEC	Greenville Lab	4/1/11
2011 LabCert Greenville Lab Audit Response	DHEC	Greenville Lab	4/28/11
2012 EPA Greenville Lab Audit	EPA	Greenville Lab	2/15/13
2012 EPA Greenville Lab Audit EPA Final Response	EPA	Greenville Lab	6/6/13
2012 EPA Greenville Lab Audit Reponse	EPA	Greenville Lab	4/11/13
2012 EPA Greenville Lab Audit Reponse Attachments	EPA	Greenville Lab	4/11/13
2012 LabCert Greenville Lab Audit	DHEC	Greenville Lab	11/30/12
2012 LabCert Greenville Lab Audit Response	DHEC	Greenville Lab	1/8/13
2014 LabCert Greenville Lab Audit	DHEC	Greenville Lab	1/22/15
2014 LabCert Greenville Lab Audit Response	DHEC	Greenville Lab	11/18/14
R2GEPA audit replyfinal	EPA	Greenville Lab	6/6/13
R2GEPA Lab Audit Response att	EPA	Greenville Lab	No date
R2GEPA audit	EPA	Greenville Lab	2/11/13
R2Glab Response	EPA	Greenville Lab	4/11/13
2013 LabCert Greenwood Lab Audit	DHEC	Greenwood Lab	3/5/13
2013 LabCert Greenwood Lab Audit Response	DHEC	Greenwood Lab	4/4/13
2014 LabCert Greenwood Lab Audit	DHEC	Greenwood Lab	1/8/15
2014 LabCert Greenwood Lab Audit Response	DHEC	Greenwood Lab	2/6/15
2011 LabCert Lancaster Lab Audit	DHEC	Lancaster Lab	5/9/11
2012 LabCert Lancaster Lab Audit	DHEC	Lancaster Lab	4/4/12
2012 LabCert Lancaster Lab Audit Response	DHEC	Lancaster Lab	5/4/12
2013 LabCert Lancaster Lab Audit	DHEC	Lancaster Lab	6/18/13
2013 LabCert Lancaster Lab Audit Response	DHEC	Lancaster Lab	7/11/13
2015 LabCert Lancaster Lab Audit	DHEC	Lancaster Lab	7/28/15
2015 LabCert Lancaster Lab Audit Rspnse	DHEC	Lancaster Lab	8/20/15
2011 LabCert Myrtle Beach Lab Audit	DHEC	Myrtle Beach Lab	3/4/11
2011 LabCert Myrtle Beach Lab Audit Response	DHEC	Myrtle Beach Lab	3/31/11
2013 LabCert Myrtle Beach Lab Audit	DHEC	Myrtle Beach Lab	1/15/14
2013 LabCert Myrtle Beach Lab Audit Response	DHEC	Myrtle Beach Lab	2/18/14
2012 LabCert Orangeburg Lab Audit	DHEC	Orangeburg Lab	8/7/12
2014 LabCert Organeburg Lab Audit	DHEC	Orangeburg Lab	10/3/14
2013 LabCert Spartanburg Lab Audit	DHEC	Spartanburg Lab	3/1/13
2013 LabCert Spartanburg Lab Audit Reponse	DHEC	Spartanburg Lab	4/14/13
2014 LabCert Spartanburg Lab Audit	DHEC	Spartanburg Lab	12/1/14
2014 LabCert Spartanburg Lab Audit Reponse	DHEC	Spartanburg Lab	1/9/15
2011 LabCert Sumter Lab Audit	DHEC	Sumter Lab	2/11/11
2011 LabCert Sumter Lab Audit Response	DHEC	Sumter Lab	2/16/11
2013 LabCert Sumter Lab Audit	DHEC	Sumter Lab	8/20/13
2013 LabCert Sumter Lab Audit Reponse	DHEC	Sumter Lab	9/18/13
2016 LabCert Sumter Lab Audit	DHEC	Sumter Lab	5/25/16
2015 Latent Tuberculosis Infection (LTBI) Site Visit	US DHHS (CDC)	Tuberculosis Division	9/30/2015
2011 SC TB Control Program Site Visit	US DHHS (CDC)	Tuberculosis Division	12/15/2011
2016 Bureau of Environmental Health Response	US EPA	Bureau of Environmental Health ARESD EQC Lab	6/30/2016
Manufactured Food Regulatory Program Standards	US FDA	Analytical Radiological & Env. Services Division	1/19/2017

<b>Audit Title</b>	<b>Audit Conducted By</b>	<b>Area of DHEC Audited</b>	<b>Date</b>
Noncriminal Justice Use of CHRI Assessment	US Dept. of Justice - FBI	Division of Emergency Medical Srvc. & Trauma	3/29/2017
2017 Manufactured Food Regulatory Program Standards	US FDA	Analytical Radiological & Env. Services Division	7/13/2017
Manufactured Food Regulatory Program Standards	US FDA	Divison of Food Protection & Rabies Prevention	7/12/2017
Temporary Salary Adjustment Delegation Agreement	SC Dept of Administration	Human Resources	8/8/2017
Drinking Water Assessment of BEHS - Microbiology Laboratories	US EPA	BEHS Lancaster Microbiology Labs	8/14/2017



**6. Please provide information about the agency's internal audit process including: whether the agency has internal auditors, a copy of the internal audit policy or charter, the date the agency first started performing audits, the names of individuals to whom internal auditors report, the general subject matters audited, name of person who makes the decision of when an internal audit is conducted, whether internal auditors conduct an agency-wide risk assessment routinely, whether internal auditors routinely evaluate the agency's performance measurement and improvement systems, the total number of audits performed in last five fiscal years; and the date of the most recent Peer Review of Self-Assessment by SC State Internal Auditors Association or other entity (if other entity, name of that entity).**

DHEC has an Office of Internal Audits (OIA) that operates pursuant to the Internal Audit Policy of the Board. *See Exhibit 1.* This policy was recently updated and will be presented at an upcoming DHEC Board meeting for approval by the DHEC Board. OIA has been operational for more than 20 years. In December 2016, Cynthia F. Rumph was hired as the Director of Internal Audits. The Director of Internal Audits reports administratively to Angela Wertz, Compliance Officer, and functionally to Clarence Batts and Robert Wells of the Audit Committee of the DHEC Board. The Director of Internal Audits, with input from the Agency Director, General Counsel, and the Audit Committee, determines when an internal audit is conducted.

During 2017, OIA has made substantial changes in the way it determines what subject matters will be audited and included in the audit plan. An Audit Universe was developed based on information obtained from the Agency's Executive Leadership Team (ELT), knowledge acquired by the OIA from past audit projects, and from the Agency's Enterprise Risk Management (ERM) process. Each potential audit project included in the Audit Universe was scored based on various risk factors, and a risk ranking, from highest to lowest, was developed. OIA prepared a Five (5) Year Audit Plan for Fiscal Years 2018-2022 for DHEC based on the highest risk ranked audit projects in the Audit Universe. The types of audits in the Five (5) Year Audit Plan are as follows: risk-based recurring audits (34%), risk-based non-recurring audits (51%), and ad-hoc projects (15%).

Internal controls are routinely tested and assessed as a part of most OIA audits, and corrective action plans are required to be submitted and implemented by DHEC management to correct internal control weaknesses identified by the audit. Program compliance reviews are routinely performed at the program level. These audits and reviews help to address the Agency's performance measurement and improvement systems.

In the past 10 years, OIA has completed 65 audits. A listing of all internal audits for the last 10 years is included in *Exhibit 2*. For a listing of all external audits conducted within the agency for the last five years, please see *Exhibit 3*.

The most recent peer review was conducted by the SC State Internal Auditors Association in May 2016. *See Exhibit 4.* This peer review resulted in a **favorable rating of pass**, the highest rating. OIA follows Generally Accepted Government Auditing Standards, which require a peer review to be conducted every three (3) years. The next peer review is due in 2019.