

Annual RFI Checklist

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|---------------------------|--------------------------------------|
| Agency Responding | S.C. Law Enforcement Division (SLED) |
| Date of Submission | 11/29/2016 |

INSTRUCTIONS: For all agencies under study which have had a full Committee report issued, the agency's information is posted on the Oversight Committee's website in a new format. To ensure this information stays current, please check whether the agency has reviewed online each of the items in this tab, as well as provide any additional explanation needed. If this information is not online for the agency, type "Not Online."

| (1) Has the agency reviewed the following information about the agency on the House Oversight webpages? (Y/N) | |
|--|---|
| History | Y |
| Governing Body | Y |
| Internal Audit Process | Y |
| External Audit Process | Y |
| Contact this Agency page | Y |

| (2) Are any changes needed to update the following information? (Y/N) | |
|--|---|
| History | N |
| Governing Body | N |
| Internal Audit Process | N |
| External Audit Process | N |
| Contact this Agency page | N |

| (3) If the agency indicated changes are needed, has the agency provided information about the changes needed with its submission of this Request for Information? (Y/N) | |
|--|-----|
| History | N/A |
| Governing Body | N/A |
| Internal Audit Process | N/A |
| External Audit Process | N/A |
| Contact this Agency page | N/A |

| (4) How many of the following did the agency undergo this past year? Please attach a copy of each report. | |
|--|---|
| Internal Audit | 0 |
| External Audit | 0 |

Strategic Plan

| | |
|---------------------------|--------------------------------------|
| Agency Responding | S.C. Law Enforcement Division (SLED) |
| Date of Submission | 11/29/2016 |

INSTRUCTIONS: In this Chart, please provide information, similar to how the agency provided in the previous year's Restructuring Report. However, ensure the information is current for 2016-17. Highlight any cells where changes are made from the last Restructuring Report. If the information for 2016-17 is the same as the agency reported in 2015-16, please type "Same as 2015-16" in the first row and move on to the next tab.

| | | | |
|-----------------|---|---------------------|--------------------|
| Mission: | Provide quality manpower and technical assistance to all law enforcement agencies and to conduct professional investigations on behalf of the State, for the purpose of solving crime and promoting public order in South Carolina. | Legal Basis: | Section 23-3-15(A) |
| Vision: | SLED seeks to be the premier law enforcement agency in the state of South Carolina, and to meet the ever evolving challenges facing law enforcement today. | Legal Basis: | Section 23-3-15(A) |

| Strategic Plan Part and Description | Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Office Address: | Department or Division: | Department or Division Summary: |
|--|--|--|----------------------------------|--|--|
| Goal 1: Provide law enforcement agencies with quality manpower and technical assistance for the purpose of solving crime and promoting public order. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Strategy 1.1: Conduct quality investigations of criminal activity. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.1: Recruit additional investigative agents to provide maximum support and reduce case backlog. | Reduce case backlog. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.2: Participate in local, state and federal law enforcement initiatives to identify and employ identified best practices. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.3: Procure state-of-the-art equipment, where practicable, to enhance services to law enforcement partners. | Provide quality services to local agencies. | Roger Owens, Major; Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Investigative Services; Information Technology | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.4: Maintain certifications in law enforcement and specialized skill. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.5: Provide quality training to new agents with the new Field Training Agent (FTA) Program. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Objective 1.1.6: Secure sufficient operating funds to support our law enforcement operations. | Provide quality services to local agencies. | Roger Owens, Major | PO Box 21398, Columbia, SC 29221 | Investigative Services | Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files. |
| Strategy 1.2: Coordinate state investigative services and counter-terrorism support for local and federal law enforcement partners. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Objective 1.2.1: Assist local and county agencies with fire investigations. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Objective 1.2.2: Continue delivery and coordination of the Advanced Active Shooter Class. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Objective 1.2.3: Provide and participate in explosive related training for bomb techs at the federal, state and local levels. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |

Strategic Plan

| Strategic Plan Part and Description | Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Office Address: | Department or Division: | Department or Division Summary: |
|---|--|--|----------------------------------|---|---|
| Objective 1.2.4: Remain response ready for assistance by the Aviation Unit and SWAT Team as requested. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Objective 1.2.5: Work with local law enforcement across the state on various security details such as Memorial Bike Week, Presidential visits and conferences. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Objective 1.2.6: Coordinate with the SC Emergency Management Division on Hurricane plan, catastrophic event planning, terrorism operations plan and earthquake plan. | Provide quality services to local agencies. | David Tafaoa, Major | PO Box 21398, Columbia, SC 29221 | Counter-Terrorism | Supports the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit. |
| Strategy 1.3: Maintain state and federal law enforcement accreditation. | Provide quality services to local agencies. | Paul Grant, Asst. Chief; Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Office of the Chief; Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 1.3.1: Successful completion of the Commission on Accreditation for Law Enforcement Agencies (CALEA) annual web-based file review scheduled for March 2017. | Provide quality services to local agencies. | Paul Grant, Assistant Chief | PO Box 21398, Columbia, SC 29221 | Office of the Chief | |
| Objective 1.3.2: Prepare for the successful completion of South Carolina Law Enforcement Accreditation (SCLEA) in 2018. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Goal 2: Operate a Premier Forensics Laboratory for local law enforcement agencies. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Strategy 2.1: Maintain American Society of Crime Laboratory Directors/Laboratory Accreditation Board (ASCLD/LAB) International Program accreditation. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.1.1: Update Training, Procedural, Operating and Quality Control Manuals. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.1.2: Preparation for the successful completion of the Expanded On-site Surveillance Visit in September 2016. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.1.3: Preparation for the successful completion of the Performance Declaration (August) for the Off-Site Review (September) in 2017. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.1.4: Preparation for the successful completion of the Full On-site Reassessment in May 2018. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Strategy: 2.2: Build the New Forensic Laboratory | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.2.1: Planning and Design of new Forensic Laboratory. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 2.2.2: Secure remaining funding for Laboratory infrastructure. | Provide quality services to local agencies. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Goal 3: Operation of a central statewide criminal justice information system to support law enforcement. | Maintain safety, integrity, and security. | Jennie Temple, Major | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Strategy 3.1: Maintain and enhance state-of-the-art technology and training in criminal justice information systems. | Maintain safety, integrity, and security. | Jennie Temple, Major | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Objective 3.1.1: Upgrade Automated Fingerprint Identification System (AFIS). | Maintain safety, integrity, and security. | Jennie Temple, Major/Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Objective 3.1.2: Promote increased SCIEx replication. | Maintain safety, integrity, and security. | Jennie Temple, Major/Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |

Strategic Plan

| Strategic Plan Part and Description | Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Office Address: | Department or Division: | Department or Division Summary: |
|---|--|--|----------------------------------|-------------------------|---|
| Objective 3.1.3: Promote agencies to submit livescan images and all associated demographics and identifiers. | Maintain safety, integrity, and security. | Jennie Temple, Major/Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Objective 3.1.4: Provide access to statewide criminal databases so law enforcement can share information on criminal and gang activity. | Maintain safety, integrity, and security. | Jennie Temple, Major/Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Objective 3.1.5: Work with the South Carolina Criminal Justice Academy (CJA) to develop and implement a CJA Accredited Local Area Security Officer (LASO) certification program. | Maintain safety, integrity, and security. | Jennie Temple, Major | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Objective 3.1.6: Continue to work with CJA to implement CJIS classes into its curriculum. | Maintain safety, integrity, and security. | Jennie Temple, Major | PO Box 21398, Columbia, SC 29221 | CJIS/Fusion Center | Coordinates criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provides timely support and information regarding missing persons and Amber Alerts. Processes civil and criminal fingerprint cards, dispositions, and expungements. |
| Strategy 3.2: Maintain Criminal Justice Systems and Information Technology (IT) compliance with regulatory authorities. | Maintain safety, integrity, and security. | Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | Information Technology | Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas. |
| Strategy 3.2.1: Deploy a FBI compliant NCIC web-based client for local law enforcement access. | Maintain safety, integrity, and security. | Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | Information Technology | Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas. |
| Strategy 3.2.2: Ensure Compliance with the 2016 National Crime Information Center (NCIC) Standards. | Maintain safety, integrity, and security. | Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | Information Technology | Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas. |
| Objective 3.2.3: Secure funding to replace twenty five percent of technology equipment in order to comply with state security policy requirements. | Maintain safety, integrity, and security. | Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | Information Technology | Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas. |
| Objective 3.2.4: Develop a strategic plan to create a task force that will enhance the state's ability to detect and respond to cyber events targeting critical infrastructure and local governments. | Maintain safety, integrity, and security. | Greg Meetze, Information Technology Director | PO Box 21398, Columbia, SC 29221 | Information Technology | Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas. |
| Strategy 3.3: Enhance SLED Facilities | Provide quality services to local agencies. | Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Administration | Provide timely, efficient, and quality administrative support to internal and external customers. |
| Objective 3.3.1: Secure funding for CJIS roof replacement. | Provide quality services to local agencies. | Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Administration | Provide timely, efficient, and quality administrative support to internal and external customers. |
| Objective 3.3.2: Secure recurring funding for CJIS HVAC upgrade. | Provide quality services to local agencies. | Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Administration | Provide timely, efficient, and quality administrative support to internal and external customers. |
| Objective 3.3.3: Secure funding for the Pee Dee and Piedmont Office spaces. | Provide quality services to local agencies. | Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Administration | Provide timely, efficient, and quality administrative support to internal and external customers. |
| Objective 3.3.4: Renovate newly acquired lodge building. | Provide quality services to local agencies. | Don Royal, Director of Internal Operations | PO Box 21398, Columbia, SC 29221 | Administration | Provide timely, efficient, and quality administrative support to internal and external customers. |
| Goal 4: Provide Homeland Security Services to Law Enforcement, Emergency Medical, Fire and Emergency Management Agencies Statewide. | Maintain safety, integrity, and security. | Richard Hunton, Major | PO Box 21398, Columbia, SC 29221 | Homeland Security | Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities. |
| Strategy 4.1: Perform an Annual Threat, Hazard and Risk Assessment (THIRA) and Risk Reduction Process. | Maintain safety, integrity, and security. | Richard Hunton, Major | PO Box 21398, Columbia, SC 29221 | Homeland Security | Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities. |
| Objective 4.1.1: Identify threats, develop scenarios, identify resources to mitigate risk. | Maintain safety, integrity, and security. | Richard Hunton, Major | PO Box 21398, Columbia, SC 29221 | Homeland Security | Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities. |
| Objective 4.1.2: Develop and/or update Homeland Security Plans (Statewide Strategic Plan, Terrorism Operation Plan). | Maintain safety, integrity, and security. | Richard Hunton, Major | PO Box 21398, Columbia, SC 29221 | Homeland Security | Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities. |
| Objective 4.1.3: Provide and coordinate resources for statewide Homeland Security exercise programs. | Maintain safety, integrity, and security. | Richard Hunton, Major | PO Box 21398, Columbia, SC 29221 | Homeland Security | Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities. |
| Goal 5: Provide quality customer service to the citizens of South Carolina. | Public infrastructure and economic development. | Paul Grant, Assistant Chief | PO Box 21398, Columbia, SC 29221 | Office of the Chief | |
| Strategy 5.1: Improve customer service in Regulatory through user friendly technology, automation and wait time reduction. | Improve customer turnaround times for permits. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |
| Objective 5.1.1: Automate the CWP application and renewal process. | Improve customer turnaround times for permits. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |
| Objective 5.1.2: Automate the Security Company and Private Investigator application and renewal process. | Improve customer turnaround times for permits. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |
| Strategy 5.2: Evaluate Forensic Laboratory processes to assist with backlog and turn-around time reduction to better meet the needs of our customers. | Improve backlog and customer turnaround time. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 5.2.1: Improve customer service delivery through creative time-reduction strategies. | Improve backlog and customer turnaround time. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |

Strategic Plan

| Strategic Plan Part and Description | Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Office Address: | Department or Division: | Department or Division Summary: |
|--|--|--|----------------------------------|-------------------------|--|
| Objective 5.2.2: Procure state-of-the-art technology to replace outdated forensic equipment. | improve backlog and customer turnaround time. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Objective 5.2.3: Secure funding for the decreasing trend in federal funds that support DNA Casework. | improve backlog and customer turnaround time. | Todd Hughey, Major | PO Box 21398, Columbia, SC 29221 | Forensics Laboratory | Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities. |
| Strategy 5.3: Promote community relations to enhance public safety. | Provide quality services to local community. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |
| Objective 5.3.1: Foster relationships with law enforcement partners and community leaders. | Provide quality services to local community. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |
| Objective 5.3.2: Expand the Community Relations Unit to improve outreach efforts. | Provide quality services to local community. | Clifton Weir, Major | PO Box 21398, Columbia, SC 29221 | Regulatory | Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions. |

Performance Measures

| | | | |
|---------------------------|--------------------------------------|--|--|
| Agency Responding | S.C. Law Enforcement Division (SLED) | | |
| Date of Submission | 11/29/2016 | | |

INSTRUCTIONS: In the first two columns of this Chart, please copy the information for the Performance Measure Item Number and Performance Measure from the agency's Accountability Report submission this year. Next, fill in the information requested by the remaining columns. Please note, the "Type of Measure" column and "Required by" column include drop downs. Therefore, the agency will need to drag this column down for as many performance measures it has to ensure the drop down is available for each performance measure.

| Performance Measure Item Number | Performance Measure | Type of Measure (i.e. outcome, efficiency, output, input/activity) | Required by (State, Federal, Agency only) | Why was this performance measure chosen? | What was considered when determining the level to set the future target value? |
|--|--|--|---|---|---|
| 1 | Maintain compliance with the Commission on Accreditation for Law Enforcement Agencies (CALEA) and South Carolina Law Enforcement Accreditation, Inc. (SCLEA) | outcome | Agency | To ensure compliance | Retention |
| 2 | Maintain accreditation under the new ASCLD/LAB International Program signifying international recognition as a premier forensic laboratory | outcome | Agency | To ensure compliance | Retention |
| 3 | Forensic evidence submission wait time | efficiency | Agency | To ensure compliance | Average of total wait time per number of evidence submissions |
| 4 | Turn around time for violent crime cases in Firearms | efficiency | Agency | To ensure compliance | Turn-around time for violet crimes cases |
| 5 | Timeliness of Officer Involved Shooting Forensic Reports | efficiency | State | To ensure compliance | Turn-around time calculated from the time evidence is submitted until the time the last report is completed |
| 6 | Reduction in turn-around time for DNA Analysis of Criminal Sexual Assault Cases | output | State | To ensure compliance | Turn-around time calculated from the time evidence is submitted until the time the last report is completed |
| 7 | Number of agencies with access to the Criminal Intelligence Management system (CrimeNtel) | outcome | Agency | To ensure compliance | Number of Training Classes Held |
| 8 | Number of users with access to the SCGangNet | outcome | Agency | To ensure compliance | Number of Training Classes Held |
| 9 | Number of agencies submitting to SCIEx | outcome | Agency | To ensure compliance | Records Management Systems submitting to SCIEx is captured by the SCIEx database |
| 10 | Number of agencies submitting images into AFIS | outcome | Agency | To ensure compliance | Manually verify that agencies are including mugshots in the NIST package in AFIS |

Strategic Spending in Fiscal Year 2015-16

| | |
|---------------------------|-------------------------------|
| Agency Responding | S.C. Law Enforcement Division |
| Date of Submission | 11/29/2016 |

Disclaimer: The Committee understand the amount the agency budgeted and spent per goal and objective are estimates from the agency. The Committee requests that the estimates have a logical basis, which the agency can explain, as to how it determined the amounts provided.

INSTRUCTIONS:

Please copy and paste the information the agency submitted in its 2016 Restructuring Report, then update this information to reflect the funds available and funds spent through the end of fiscal year 2015-16. If the agency was unable to completely fill in this chart when submitting its 2016 Restructuring Report, this is an opportunity to provide a complete submission. Further details regarding Part A and Part B in this tab are on the next page.

Part A: Funds Available this past Fiscal Year (2015-16)

Please enter each source of funds for the agency in a separate column. Group the funding sources however is best for the agency (i.e., general appropriation programs, proviso 18.2, proviso 19.3, grant ABC, grant XYZ, Motor Vehicle User Fees, License Fines, etc.) to provide the information requested below each source (i.e., state, other or federal funding; recurring or one-time funding; etc.). The agency is not restricted by the number of columns so please delete or add as many as needed. Any grouping of funding sources should be easily understandable and clear through Part A and B how much the agency had available to spend and where the agency spent the funds.

Part B: Funds Spent this past Fiscal Year (2015-16)

- a) The agency's objectives and unrelated purposes are listed based on the information the agency provided in the Restructuring Report. The agency will see there are new rows between "objectives" and "unrelated purposes." These new rows allow the agency to list money it spent this year that was for previously committed multiple year projects. The intent is to separate what the agency spent toward its current objectives and what it spent toward objectives and projects from previous years, which took multiple years to pay off. If the agency believes the new rows are not useful in illustrating how the agency uses its funds, the agency may leave them blank. However, if they assist the agency in more clearly showing how it uses its funds, please utilize them.
- b) Please add any information needed in the new rows (i.e., "Money previously committed for multiple years") and make any revisions necessary to ensure all unrelated purposes are listed. An "unrelated purpose" is money the agency is legislatively directed to spend on something that is not related to an agency objective (i.e., pass through, carry forward, etc.).
- c) Finally, review and revise the amounts spent from each funding source on the agency objectives, money previously committed for multiple years and unrelated purposes so it reflects how much the agency actually spent on each and fill in the information requested in the remaining rows. Please provide the total of all the values from the different funding sources for each row.

PART A - Funds Available this past Fiscal Year (2015-16)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|--|--------------|---------------|--|--|------------------------------|----------------------|-------------------------|
| State, other or federal funding? | n/a | State | Other | Federal | State | Other | Other |
| Recurring or one-time? | n/a | Recurring | Recurring | Recurring | One-Time | One-Time | One-Time |
| § From Last Year Available to Spend this Year | | | | | | | |
| Amount available at end of previous fiscal year | \$25,007,254 | \$2,717,874 | \$22,619,815 | -\$1,104,361 | \$1,256 | \$0 | \$772,670 |
| Amount available at end of previous fiscal year that agency can actually use this fiscal year: | \$12,491,801 | \$2,717,874 | \$9,000,000 | \$0 | \$1,256 | \$0 | \$772,670 |
| If the amounts in the two rows above are not the same, explain why : | n/a | | The amount available at the end of previous fiscal year is carry-forward cash. Anticipate spending \$4M of cash balance for non-recurring purposes and \$5M for AFIS Upgrade in the new fiscal year. | The amount available at the end of previous fiscal year includes current grants receivables. | | | |

Strategic Spending in Fiscal Year 2015-16

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|--|---------------|---------------|---------------|---------------|------------------------------|----------------------|-------------------------|
| § Received this Year | | | | | | | |
| Amount <u>budgeted to receive</u> in this fiscal year: | \$90,691,672 | \$43,420,679 | \$19,548,045 | \$25,000,000 | \$1,822,948 | \$900,000 | \$0 |
| Amount <u>actually received</u> this fiscal year: | \$90,691,672 | \$43,420,679 | \$19,548,045 | \$25,000,000 | \$1,822,948 | \$900,000 | \$0 |
| If the amounts in the two rows above are not the same, explain why : | n/a | | | | | | |
| Total Actually Available this Year | | | | | | | |
| Total amount available to spend this fiscal year (i.e. Amount available at end of previous fiscal year that agency can actually use in this fiscal year PLUS Amount budgeted/estimated to receive this fiscal year): | \$103,183,473 | \$46,138,553 | \$28,548,045 | \$25,000,000 | \$1,824,204 | \$900,000 | \$772,670 |

Additional Explanations regarding Part A: *Insert any additional explanations the agency would like to provide related to the information it provided above.*

PART B - Funds Spent this past Fiscal Year (2015-16)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|---|---------------|--|--|---|---|----------------------------|-------------------------------|
| State, other or federal funding? | n/a | State | Other | Federal | State | Other | Other |
| Recurring or one-time? | n/a | Recurring | Recurring | Recurring | One-Time | One-Time | One-Time |
| What are the external restrictions (from state or federal government, grant issuer, etc.), if any, on how the agency was able to spend the funds from this source: | n/a | \$1.5M in annual appropriations and \$554,884 of carry-forward funds designated toward clean up of meth labs; \$92,625 for Agent Operations; \$89,855 for Implied Consent; and \$58,795 for Amber Alert. | \$5M for AFIS Upgrade - utilizing cash balance; \$370K for DNA Database, and \$250K for Breathtesting Video. | \$25M estimated federal authority used for various grant programs that can only be used for the purposes of each grant program. | \$51K for Bike Week Overtime; \$580K Computer Equipment; \$820,821.40 Law Enf Equip; \$372,383 for One Time Bonus | \$900K Vehicle Replacement | \$772,670 UPS Capital Project |
| Were expenditure of funds tracked through SCEIS? (if no, state the system through which they are recorded so the total amount of expenditures could be verified, if needed) | n/a | Y | Y | Y | Y | Y | Y |
| Total amount available to spend | \$103,183,473 | \$46,138,553 | \$28,548,045 | \$25,000,000 | \$1,824,204 | \$900,000 | \$772,670 |

Strategic Spending in Fiscal Year 2015-16

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|---|--------------|---------------|---------------|---------------|------------------------------|----------------------|-------------------------|
| Where Agency Spent Money - Current Objectives | | | | | | | |
| <i>Objective 1.1.2 - Provide training applicable to individual personnel requirements:</i> | \$153,467 | \$90,651 | \$62,816 | | | | |
| <i>Investigative Services - Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files:</i> | \$11,920,859 | \$9,831,018 | \$1,537,417 | \$552,424 | | | |
| <i>Objective 2.1.1 - Achieve and maintain accreditation under the ASCLD/LAB International Program signifying international recognition as a premier forensic laboratory:</i> | \$27,433 | \$8,188 | \$19,245 | | | | |
| <i>Objective 2.1.2 - Show improvement in backlog and turn around time for analysis, focus on DNA Casework Department:</i> | \$613,008 | | | \$613,008 | | | |
| <i>Forensic Services - Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities:</i> | \$10,373,866 | \$5,830,764 | \$3,473,519 | \$1,069,584 | | | |
| <i>Objective 3.1.2 - The automated fingerprint identification system (AFIS) will be updated to allow the criminal justice community broader access to FBI systems:</i> | \$3,881,233 | | \$3,881,233 | | | | |
| <i>CJIS/Fusion Center - Coordinate criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provide timely support and information regarding missing persons and Amber Alerts. Process civil and criminal fingerprint cards, dispositions, and expungements:</i> | \$6,569,186 | \$3,081,287 | \$2,456,228 | \$1,031,671 | | | |
| Total Spent on Current Objectives: | \$33,539,052 | \$18,841,907 | \$11,430,458 | \$3,266,687 | \$0 | \$0 | \$0 |

Strategic Spending in Fiscal Year 2015-16

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | <i>General Funds</i> | <i>Earmark Funds</i> | <i>Federal Funds</i> | <i>General Fund - Non-Recurring</i> | <i>Capital Reserve Fund</i> | <i>Earmark - Non-Recurring</i> |
|--|--------------|----------------------|----------------------|----------------------|-------------------------------------|-----------------------------|--------------------------------|
| Where Agency Spent Money - Money previously committed for multiple years | | | | | | | |
| | \$0 | | | | | | |
| | \$0 | | | | | | |
| Total Spent on previous multiple year commitments | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Where Agency Spent Money - Unrelated Purpose (pass through or other purpose unrelated to agency's strategic plan) | | | | | | | |
| <i>Unrelated Purpose #1 - Administration - Provide timely, efficient, and quality administrative support to internal and external customers:</i> | \$3,201,135 | \$2,534,825 | \$661,045 | \$5,266 | | | |
| <i>Unrelated Purpose #2 - Data Center - Provide modem, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas:</i> | \$7,206,412 | \$2,811,807 | \$3,407,365 | \$987,240 | | | |
| <i>Unrelated Purpose #3 - Regulatory - Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions:</i> | \$3,019,147 | \$731,741 | \$2,118,059 | \$169,347 | | | |
| <i>Unrelated Purpose #4 - Homeland Security - Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities:</i> | \$9,864,651 | \$127,635 | \$7,860 | \$9,729,156 | | | |
| <i>Unrelated Purpose #5 - Counter Terrorism - Support the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit:</i> | \$5,808,419 | \$4,173,468 | \$1,329,883 | \$305,068 | | | |
| <i>Unrelated Purpose #6 - State Employer Contributions - Provide state employee fringe benefits:</i> | \$12,182,638 | \$10,186,689 | \$1,537,052 | \$458,897 | | | |
| <i>Unrelated Purpose #7 - Pass through funds dedicated to Meth Lab Clean-up:</i> | \$600,680 | \$600,680 | | | | | |
| <i>Unrelated Purpose #8 - State carry forward to be used for expenditures not funded in budget request:</i> | \$2,162,990 | \$2,162,990 | | | | | |
| <i>Unrelated Purpose #9 - Provide security for Bike Week:</i> | \$51,000 | | | | \$51,000 | | |
| <i>Unrelated Purpose #10 - Update computer equipment:</i> | \$580,000 | | | | \$580,000 | | |
| <i>Unrelated Purpose #11 - Purchase equipment (uniforms, vehicles, weapons, etc.) for new law enforcement personnel:</i> | \$794,365 | | | | \$794,365 | | |
| <i>Unrelated Purpose #12 Vehicle replacement:</i> | \$836,894 | | | | | \$836,894 | |
| <i>Unrelated Purpose #13 - Fund one-time bonus awarded by the General Assembly for full time employees:</i> | \$372,383 | | | | \$372,383 | | |

Strategic Spending in Fiscal Year 2015-16

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | <i>General Funds</i> | <i>Earmark Funds</i> | <i>Federal Funds</i> | <i>General Fund - Non-Recurring</i> | <i>Capital Reserve Fund</i> | <i>Earmark - Non-Recurring</i> |
|---|----------------|----------------------|----------------------|----------------------|-------------------------------------|-----------------------------|--------------------------------|
| <i>Unrelated Purpose #14 - Capital Project to install redundant UPS protection system for Data Center:</i> | \$415,865 | | | | | | \$415,865 |
| <i>Unrelated Purpose #15 - Capital Project to acquire adjacent Lodge building:</i> | \$232,421 | | | | | | \$232,421 |
| Total Spent on Unrelated Purposes: | \$47,329,001 | \$23,329,836 | \$9,061,264 | \$11,654,973 | \$1,797,748 | \$836,894 | \$648,286 |
| Total Spent | \$80,868,053 | \$42,171,743 | \$20,491,722 | \$14,921,660 | \$1,797,748 | \$836,894 | \$648,286 |
| Amount Remaining | \$22,315,420 | \$3,966,811 | \$8,056,323 | \$10,078,340 | \$26,456 | \$63,106 | \$124,384 |
| Funds budgeted for use in subsequent years (i.e. when grant or other money received all at once, but intended to be spent over multiple years) | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Total Funds budgeted for use in subsequent years | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Cash Balance Remaining, minus funds budgeted for use in subsequent years | SEE NOTE BELOW | | | | | | |

| | |
|--|--|
| Additional Explanations regarding Part B: | <i>Insert any additional explanations the agency would like to provide related to the information it provided above.</i> |
|--|--|

The Total Amount to Spend This Fiscal Year matches the agency budgeted amounts for State, Earmarked, and Federal Funds. Cash Balances are irrelevant since agencies are limited to spend by the budget authority amounts. Therefore, the Cash Balance Remaining, minus funds budgeted for use in subsequent years is left blank.

Strategic Budgeting for Fiscal Year 2016-17

(Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

| | |
|---------------------------|-------------------------------|
| Agency Responding | S.C. Law Enforcement Division |
| Date of Submission | 11/29/2016 |

Disclaimer: The Committee understand the amount the agency budgeted and spent per goal and objective are estimates from the agency. The Committee requests that the estimates have a logical basis, which the agency can explain, as to how it determined the amounts provided.

INSTRUCTIONS:

This tab requests the same information as Strategic Spending (last FY), but looks at the current year fiscal year, 2016-17, as opposed to the past fiscal year, 2015-16. Please ensure this information is provided with the funds available for 2016-17 and the strategic plan the agency intends to follow in 2016-17.

PART A - Funds Available Fiscal Year (2016-17)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|--|---------------|---------------|--|--|------------------------------|----------------------|---|
| State, other or federal funding? | n/a | State | Other | Federal | State | Other | Other |
| Recurring or one-time? | n/a | Recurring | Recurring | Recurring | Non-Recurring | Non-Recurring | Non-Recurring |
| § From Last Year Available to Spend this Year | | | | | | | |
| Amount available at end of previous fiscal year | \$24,942,390 | \$3,966,811 | \$22,281,858 | -\$1,396,524 | \$26,456 | \$63,106 | \$683 |
| Amount available at end of previous fiscal year that agency can actually use this fiscal year: | \$10,056,369 | \$3,966,811 | \$6,000,000 | \$0 | \$26,456 | \$63,106 | -\$5 |
| If the amounts in the two rows above are not the same, explain why : | n/a | | The amount available at the end of previous fiscal year is carry-forward cash. Anticipate spending \$4M of cash balance for non-recurring purposes and \$2M for AFIS Upgrade in the new fiscal year. | The amount available at the end of previous fiscal year includes current grants receivables. | | | Returned Capital Project Budget for the Lodge Acquisition Project. An amount of \$5 refund of prior year expenditures was processed as a credit to revenue; therefore, the budget returned was an amount to zero out expenditures to close the project. |
| § Estimated to Receive this Year | | | | | | | |
| Amount <u>requested to receive</u> this fiscal year: | \$111,268,609 | \$46,420,564 | \$19,548,045 | \$25,000,000 | \$20,300,000 | \$0 | \$0 |
| Amount <u>actually received</u> this fiscal year: | \$111,268,609 | \$46,420,564 | \$19,548,045 | \$25,000,000 | \$20,300,000 | \$0 | \$0 |
| If the amounts in the two rows above are not the same, explain why : | n/a | | | | | | |
| Total Available if amounts requested are received | | | | | | | |

Strategic Budgeting for Fiscal Year 2016-17

(Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|---|---------------|---------------|---------------|---------------|------------------------------|----------------------|-------------------------|
| Amount estimated to have available to spend this fiscal year (i.e. Amount available at end of previous fiscal year that agency can actually use in this fiscal year PLUS Amount requested to receive this fiscal year): | \$121,324,978 | \$50,387,375 | \$25,548,045 | \$25,000,000 | \$20,326,456 | \$63,106 | -\$5 |

| | |
|---|--|
| Additional Explanations regarding Part A: | <i>Insert any additional explanations the agency would like to provide related to the information it provided above.</i> |
|---|--|

PART B - How Agency Plans to Budget Funds in 2016-17

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark Non-Recurring |
|--|---------------|---------------|------------------------|---|--|----------------------|---|
| State, other or federal funding? | n/a | State | Other | Federal | State | Other | Other |
| Recurring or one-time? | n/a | Recurring | Recurring | Recurring | Non-Recurring | Non-Recurring | Non-Recurring |
| What are the external restrictions (from state or federal government, grant issuer, etc.), if any, on how the agency can spend the funds from this source: | n/a | | \$2M for AFIS Upgrade. | \$25M estimated federal authority used for various grant programs that can only be used for the purposes of each grant program. | \$17.8M for a new Forensic Laboratory Building; \$250K for S.C. Firefighters Association for PTSD Treatment; \$250K for SCLEAP for PTSD Treatment; \$2M for Vehicles; and \$26,456.46 for Law Enf Equip. | | \$683.44 for Capital Project for Lodge Acquisition. |
| Will expenditure of funds be tracked through SCEIS? (if no, state the system through which they are recorded so the total amount of expenditures could be verified, if needed) | n/a | Yes | Yes | Yes | Yes | Yes | Yes |
| Total amount estimated to have available to spend | \$121,324,978 | \$50,387,375 | \$25,548,045 | \$25,000,000 | \$20,326,456 | \$63,106 | -\$5 |
| Where Agency Plans to Spend Money - Current Objectives | | | | | | | |
| <i>Objective 1.2.2: Continue delivery and coordination of the Advanced Active Shooter Class.</i> | \$179,516 | | | \$179,516 | | | |
| <i>Objective 1.2.5: Work with local law enforcement across the state on various security details such as Memorial Bike Week, Presidential visits and conferences.</i> | \$605,376 | \$605,376 | | | | | |
| <i>Strategy: 2.2: Build the New Forensic Laboratory</i> | \$800,000 | | | | \$800,000 | | |
| <i>Objective 3.1.1: Upgrade Automated Fingerprint Identification System (AFIS).</i> | \$2,000,000 | | \$2,000,000 | | | | |
| <i>Objective 3.1.2: Promote increased SCLEAP replication.</i> | \$300,000 | | | \$300,000 | | | |
| <i>Objective 3.1.3: Promote agencies to submit livescan images and all associated demographics and identifiers.</i> | | | | \$100,000 | | | |

Strategic Budgeting for Fiscal Year 2016-17

(Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|---|--------------|---------------|---------------|---------------|------------------------------|----------------------|-------------------------|
| <i>Objective 3.2.3: Secure funding to replace twenty five percent of technology equipment in order to comply with state security policy requirements.</i> | \$510,000 | | \$510,000 | | | | |
| <i>Goal 4: Provide Homeland Security Services to Law Enforcement, Emergency Medical, Fire and Emergency Management Agencies Statewide.</i> | \$15,102,055 | | | \$15,102,055 | | | |
| <i>Objective 5.1.1: Automate the CWP application and renewal process.</i> | \$648,250 | \$648,250 | | | | | |
| <i>Objective 5.2.2: Procure state-of-the-art technology to replace outdated forensic equipment.</i> | \$2,855,000 | \$2,600,000 | \$255,000 | | | | |
| Total Agency Plans to Spend on Objectives: | \$23,100,196 | \$3,853,626 | \$2,765,000 | \$15,681,570 | \$800,000 | \$0 | \$0 |
| Where Agency Plans to Spend Money - Money previously committed for multiple years | | | | | | | |
| | \$0 | | | | | | |
| | \$0 | | | | | | |
| Total Agency Plans to Spend on previous multiple year commitments | \$0 | | | | | | |
| Where Agency Plans to Spend Money - Unrelated Purpose (pass through or other purpose unrelated to agency's strategic plan) | | | | | | | |
| <i>Unrelated Purpose #1 - Administration - Provide timely, efficient, and quality administrative support to internal and external customers:</i> | \$3,593,037 | \$2,728,011 | \$865,026 | | | | |
| <i>Unrelated Purpose #2 - Investigative Services - Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files:</i> | \$18,357,059 | \$13,025,374 | \$3,704,888 | \$1,626,797 | | | |
| <i>Unrelated Purpose #3 - Forensic Services - Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities:</i> | \$13,325,746 | \$6,130,080 | \$4,412,522 | \$2,783,144 | | | |
| <i>Unrelated Purpose #4 - Data Center - Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas:</i> | \$7,547,401 | \$2,486,939 | \$4,220,416 | \$840,046 | | | |
| <i>Unrelated Purpose #5 - Regulatory - Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions:</i> | \$4,054,567 | \$1,138,049 | \$2,345,214 | \$571,304 | | | |

Strategic Budgeting for Fiscal Year 2016-17

(Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Capital Reserve Fund | Earmark - Non-Recurring |
|--|----------------|---------------|---------------|---------------|------------------------------|----------------------|-------------------------|
| <i>Unrelated Purpose #6 - Homeland Security - Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities:</i> | \$192,884 | \$156,139 | \$36,745 | | | | |
| <i>Unrelated Purpose #7 - CJIS/Fusion Center - Coordinate criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provide timely support and information regarding missing persons and Amber Alerts. Process civil and criminal fingerprint cards, dispositions, and expungements:</i> | \$8,395,131 | \$3,561,572 | \$3,297,401 | \$1,536,158 | | | |
| <i>Unrelated Purpose #8 - Counter Terrorism - Support the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit:</i> | \$8,423,810 | \$5,009,270 | \$2,030,541 | \$1,383,999 | | | |
| <i>Unrelated Purpose #9 - State Employer Contributions - Provide state employee fringe benefits:</i> | \$13,745,589 | \$11,298,315 | \$1,870,293 | \$576,981 | | | |
| <i>Unrelated Purpose #10 - Pass through funds dedicated to Meth Lab Clean-up:</i> | \$1,000,000 | \$1,000,000 | | | | | |
| <i>Unrelated Purpose #11 Vehicle replacement:</i> | \$2,063,106 | | | | \$2,000,000 | \$63,106 | |
| <i>Unrelated Purpose #12 -Purchase equipment (uniforms, vehicles, weapons, etc.) for new law enforcement personnel:</i> | \$26,456 | | | | \$26,456 | | |
| <i>Unrelated Purpose #13 - PTSD Treatment Program:</i> | \$500,000 | | | | \$500,000 | | |
| <i>Unrelated Purpose #14 - Close Capital Project to acquire adjacent Lodge building:</i> | | | | | | | -\$5 |
| Total Agency Plans to Spend on Unrelated Purposes: | \$81,224,781 | \$46,533,749 | \$22,783,045 | \$9,318,430 | \$2,526,456 | \$63,106 | -\$5 |
| Total Agency Plans to Spend (Total on Objectives + Total on Unrelated Purposes) | \$104,324,977 | \$50,387,375 | \$25,548,045 | \$25,000,000 | \$3,326,456 | \$63,106 | -\$5 |
| Amount Remaining | \$17,000,000 | \$0 | \$0 | \$0 | \$17,000,000 | \$0 | \$0 |
| Funds budgeted for use in subsequent years (i.e. when grant or other money received all at once, but intended to be spent over multiple years) | | | | | | | |
| | \$0 | | | | | | |
| | \$0 | | | | | | |
| | \$0 | | | | | | |
| Total Funds budgeted for use in subsequent years | \$0 | | | | | | |
| Cash Balance Remaining, minus funds budgeted for use in subsequent years | SEE NOTE BELOW | | | | | | |

Strategic Requests for Fiscal Year 2017-18

| | |
|---------------------------|-------------------------------|
| Agency Responding | S.C. Law Enforcement Division |
| Date of Submission | 11/29/2016 |

Disclaimer: The Committee understand the amount the agency budgeted and spent per goal and objective are estimates from the agency. The Committee requests that the estimates have a logical basis, which the agency can explain, as to how it determined the amounts provided.

INSTRUCTIONS:

This tab requests the same information as Strategic Budgeting (current FY), but looks at the requests for the upcoming year, 2017-18, as opposed to funds already approved for the current fiscal year, 2016-17. Please ensure this information is provided with the funds the agency is requesting for 2017-18 and the strategic plan the agency intends to follow in 2017-18.

PART A - Funds Available Fiscal Year (2017-18)

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Earmark - Non-Recurring |
|--|---------------|--|--|--|---|--|
| State, other or federal funding? | n/a | State | Other | Federal | State | Other |
| Recurring or one-time? | n/a | Recurring | Recurring | Recurring | Non-Recurring | Non-Recurring |
| \$ Available from Previous FY | | | | | | |
| Amount anticipated to have available at end of current fiscal year | \$17,000,000 | \$0 | \$0 | \$0 | \$17,000,000 | \$0 |
| If agency anticipates having funds available at the end of the current fiscal year, explain why : | n/a | | | | This is the estimated cash carry-forward of the funds appropriated for the new Forensics Laboratory Building. | |
| \$ Estimated to Receive this Year | | | | | | |
| Amount <u>received</u> to spend in current fiscal year: | \$94,968,609 | \$46,420,564 | \$23,548,045 | \$25,000,000 | | |
| Amount <u>requesting to receive</u> next fiscal year: | \$114,645,250 | \$57,312,805 | \$23,548,045 | \$25,000,000 | \$4,628,400 | \$4,156,000 |
| If the amounts in the two rows above are not the same, explain why : | n/a | New funding requested in FY18 via Decision Pkgs - Form Bs. | | | New funding requested in FY18 via Decision Pkgs - Form Cs. | New funding requested in FY18 via Decision Pkgs - Form Cs. |
| If none of the amounts the agency is requesting to receive next fiscal year are lower than amounts received in current fiscal year, explain why the same amount is needed for each fund. | n/a | | This is the amount for recurring operating, and approximately \$4M for non-recurring items utilizing cash. | This is the amount for recurring estimated grant expenditures. | | |
| Total Available if amounts requested are received | | | | | | |
| Amount estimated to have available to spend next fiscal year (i.e. Amount anticipated to have available at end of current fiscal year PLUS Amount requesting to receive next fiscal year): | \$131,645,250 | \$57,312,805 | \$23,548,045 | \$25,000,000 | \$21,628,400 | \$4,156,000 |

Additional Explanations regarding Part A:

Insert any additional explanations the agency would like to provide related to the information it provided above.

PART B - How Agency Plans to Budget Funds in 2017-18

Strategic Requests for Fiscal Year 2017-18

| | | | | | | | | |
|---|--|---|---------------|----------------------|----------------------|---|--|---|
| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | | | Totals | <i>General Funds</i> | <i>Earmark Funds</i> | <i>Federal Funds</i> | <i>General Fund - Non-Recurring</i> | <i>Earmark - Non-Recurring</i> |
| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | | | Totals | General Funds | Earmark Funds | Federal Funds | General Fund Non-Recurring | Earmark Non-Recurring |
| State, other or federal funding? | | | n/a | State | Other | Federal | State | Other |
| Recurring or one-time? | | | n/a | Recurring | Recurring | Recurring | Non-Recurring | Non-Recurring |
| What are the external restrictions (from state or federal government, grant issuer, etc.), if any, on how the agency can spend the funds from this source: | | | n/a | | | \$25M estimated federal authority used for various grant programs that can only be used for the purposes of each grant program. | \$17M carried forward for a new Forensic Laboratory Building; \$1,138,600 for New Personnel Equipment; \$1,133,000 for Case Mgmt Sys; \$1,025,000 IT Equip. & Software; \$1,145,000 Forensic Equip.; and \$186,800 Law Enf. Operating. | \$1,106,000 for two Capital Projects; \$3,050,000 temporary authority to spend cash balances for Radio Upgrade. |
| Will expenditure of funds be tracked through SCEIS? (if no, state the system through which they are recorded so the total amount of expenditures could be verified, if needed) | | | n/a | Yes | Yes | Yes | Yes | Yes |
| Total amount estimated to have available to spend: | | | \$131,645,250 | \$57,312,805 | \$23,548,045 | \$25,000,000 | \$21,628,400 | \$4,156,000 |
| Where Agency Plans to Spend Money - Current Objectives | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Associated Performance Measure Item #s | Totals | General Funds | Earmark Funds | Federal Funds | General Fund Non-Recurring | Earmark Non-Recurring |
| <i>Objective 1.1.1: Recruit additional investigative agents to provide maximum support and reduce case backlog (New Funding Request for Vice and Inv. Svcs. Personnel):</i> | Roger Owens/Major/less than 3 years | | \$1,419,945 | \$921,945 | | | \$498,000 | |
| <i>Objective 1.1.3: Procure state-of-the-art equipment, where practicable, to enhance services to law enforcement partners (New Funding Request for Case Mgmt Sys, Radio Upgrade and Vehicles):</i> | Roger Owens/Major/more than 3 years | | \$6,524,000 | \$2,341,000 | | | \$1,133,000 | \$3,050,000 |
| <i>Objective 1.1.4: Maintain certifications in law enforcement and specialized skill (New Funding Request for Specialized Training):</i> | Roger Owens/Major/more than 3 years | | | \$80,000 | | | | |
| <i>Objective 1.1.6: Secure sufficient operating funds to support our law enforcement operations (New Funding Request for Law Enf Operating and Pee Dee/Piedmont Office Space):</i> | Roger Owens/Major/more than 3 years | | | \$818,500 | | | \$186,800 | |
| <i>Strategy 1.2: Coordinate state investigative services and counter-terrorism support for local and federal law enforcement partners (New Funding Request for Bomb, Tracking, and WMD Agents):</i> | David Tafaoa/Major/more than 3 years | | | \$411,335 | | | \$224,000 | |

Strategic Requests for Fiscal Year 2017-18

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | | | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Earmark - Non-Recurring | |
|---|--|---|---------------|----------------------|----------------------|----------------------|-----------------------------------|------------------------------|-------------|
| Objective 1.2.1: Assist local and county agencies with fire investigations (New Funding Request for Arson Agents): | David Tafaoa/Major/more than 3 years | | | \$418,330 | | | \$224,000 | | |
| Objective 1.2.5: Work with local law enforcement across the state on various security details such as Memorial Bike Week, Presidential visits and conferences (Current and New Funding Request for Overtime Budget): | David Tafaoa/Major/more than 3 years | | | \$1,093,376 | | | | | |
| Goal 2: Operate a Premier Forensics Laboratory for local law enforcement agencies (New Funding Request for Forensics Personnel): | Todd Hughey/Major/more than 3 years | | | \$590,521 | | | \$171,600 | | |
| Strategy: 2.2: Build the New Forensic Laboratory (Estimated carry-forward funds): | Todd Hughey/Major/more than 3 years | | | | | | \$17,000,000 | | |
| Goal 3: Operation of a central statewide criminal justice information system to support law enforcement (New Funding Request for Fusion Personnel): | Jennie Temple/Major/less than 3 years | | | \$100,000 | | | \$6,000 | | |
| Strategy 3.2: Maintain Criminal Justice Systems and Information Technology (IT) compliance with regulatory authorities (New Funding Request for IT Personnel): | Greg Meetze/IT Director/more than 3 years | | | \$446,000 | | | \$15,000 | | |
| Objective 3.2.3: Secure funding to replace twenty five percent of technology equipment in order to comply with state security policy requirements (New Funding Request for Computer Crimes/Agency/Printer Replacement): | Greg Meetze/IT Director/more than 3 years | | | \$767,200 | | | | | |
| Objective 3.2.4: Develop a strategic plan to create a task force that will enhance the state's ability to detect and respond to cyber events targeting critical infrastructure and local governments (New Funding Request for Disaster Recovery): | Greg Meetze/IT Director/more than 3 years | | | \$250,000 | | | | | |
| Objective 3.3.1: Secure funding for CJIS roof replacement. | Don Royal/Director of Internal Ops/more than 3 years | | | | | | | \$616,000 | |
| Objective 3.3.2: Secure recurring funding for CJIS HVAC upgrade. | Don Royal/Director of Internal Ops/more than 3 years | | | | | | | \$490,000 | |
| Goal 4: Provide Homeland Security Services to Law Enforcement, Emergency Medical, Fire and Emergency Management Agencies Statewide (Anticipated HLS grant expenditures): | Richard Hunton/Major/more than 3 years | | | | | \$15,681,570 | | | |
| Objective 5.1.1: Automate the CWP application and renewal process (Morphotrust): | Greg Meetze/IT Director/more than 3 years | | | \$648,250 | | | | | |
| Objective 5.2.2: Procure state-of-the-art technology to replace outdated forensic equipment (New Funding Request for Forensic Kits and Equip.): | Todd Hughey/Major/more than 3 years | | | \$700,000 | | | \$1,145,000 | | |
| Objective 5.2.3: Secure funding for the decreasing trend in federal funds that support DNA Casework: | Todd Hughey/Major/more than 3 years | | | \$630,000 | | | | | |
| Total Agency Plans to Spend on Objectives: | | | | \$50,657,427 | \$10,216,457 | \$0 | \$15,681,570 | \$20,603,400 | \$4,156,000 |
| Where Agency Plans to Spend Money - Money previously committed for multiple years | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Associated Performance Measure Item #s | Totals | General Funds | Earmark Funds | Federal Funds | General Fund Non-Recurring | Earmark Non-Recurring | |
| | | | \$0 | | | | | | |
| | | | \$0 | | | | | | |
| Total Agency Plans to Spend on previous multiple year commitments: | | | \$0 | | | | | | |

Strategic Requests for Fiscal Year 2017-18

| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | | | Totals | General Funds | Earmark Funds | Federal Funds | General Fund - Non-Recurring | Earmark - Non-Recurring |
|--|--|--|---------------|---------------|---------------|---------------|------------------------------|-------------------------|
| Where Agency Plans to Spend Money - Unrelated Purpose (pass through or other purpose unrelated to agency's strategic plan) | Responsible Entity (i.e. entity who determines how the money is spent) | Associated Performance Measure Item #s | Totals | General Funds | Earmark Funds | Federal Funds | General Fund Non-Recurring | Earmark Non-Recurring |
| Unrelated Purpose #1 - Administration - Provide timely, efficient, and quality administrative support to internal and external customers: | Don Royal | | \$3,591,381 | \$2,726,355 | \$865,026 | | | |
| Unrelated Purpose #2 - Investigative Services - Conduct professional investigations for the purpose of solving crime and promoting public order within several specialized areas, to include: Behavioral Science, Special Victims Unit, State Grand Jury, Narcotics/Alcohol Enforcement, Computer Crimes, Vehicle Crimes, Forensic Art, Insurance Fraud, and Case Files: | Roger Owens | | \$18,144,806 | \$12,813,121 | \$3,704,888 | \$1,626,797 | | |
| Unrelated Purpose #3 - Forensic Services - Provide timely, efficient, and quality technical forensic examination and expert witness testimony for local, state, and federal law enforcement and prosecutorial entities: | Todd Hughey | | \$13,657,921 | \$6,207,255 | \$4,667,522 | \$2,783,144 | | |
| Unrelated Purpose #4 - Data Center - Provide modern, up-to-date infrastructure, software and applications in a secure manner to support SLED's primary functional areas: | Greg Meetze | | \$10,474,241 | \$3,878,779 | \$4,730,416 | \$840,046 | \$1,025,000 | |
| Unrelated Purpose #5 - Regulatory - Provide timely, efficient, and quality customer services for concealed weapon permits, private security licenses, private investigative licenses, and constable commissions: | Clifton Weir | | \$4,026,567 | \$1,110,049 | \$2,345,214 | \$571,304 | | |
| Unrelated Purpose #6 - Homeland Security - Homeland Security Grant Program responsible for distributing federal grant funds to local and state first responders and law enforcement entities: | Richard Hunton | | \$192,884 | \$156,139 | \$36,745 | | | |
| Unrelated Purpose #7 - CJIS/Fusion Center - Coordinate criminal justice information sharing and intelligence gathering and analysis with state and federal agencies. Provide timely support and information regarding missing persons and Amber Alerts. Process civil and criminal fingerprint cards, dispositions, and expungements: | Jennie Temple | | \$8,290,681 | \$3,457,122 | \$3,297,401 | \$1,536,158 | | |
| Unrelated Purpose #8 - Counter Terrorism - Support the South Carolina Counter-Terrorism initiative through planning, research and development of strategy, and coordination of programs to include: Protective Svcs/Emergency Mgmt., Tactical Ops (SWAT), Training, Aviation, Bomb Squad, and the Arson Investigation Unit: | David Tafaoa | | \$7,747,493 | \$4,332,953 | \$2,030,541 | \$1,383,999 | | |
| Unrelated Purpose #9 - State Employer Contributions - Provide state employee fringe benefits: | N/A | | \$13,861,849 | \$11,414,575 | \$1,870,293 | \$576,981 | | |
| Unrelated Purpose #10 - Pass through funds dedicated to Meth Lab Clean-up: | Frank O'neal | | \$1,000,000 | \$1,000,000 | | | | |
| | | | \$0 | | | | | |
| | | | \$0 | | | | | |
| Insert any additional unrelated purposes | | | \$0 | | | | | |
| Total Agency Plans to Spend on Unrelated Purposes: | | | \$80,987,823 | \$47,096,348 | \$23,548,045 | \$9,318,430 | \$1,025,000 | \$0 |
| Total Agency Plans to Spend ((Total on Objectives + Total on previous multiple year commitments + Total on Unrelated Purposes): | | | \$131,645,250 | \$57,312,805 | \$23,548,045 | \$25,000,000 | \$21,628,400 | \$4,156,000 |

Strategic Requests for Fiscal Year 2017-18

| | | | | | | |
|--|---------------|----------------------|----------------------|----------------------|-------------------------------------|--------------------------------|
| What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column) | Totals | <i>General Funds</i> | <i>Earmark Funds</i> | <i>Federal Funds</i> | <i>General Fund - Non-Recurring</i> | <i>Earmark - Non-Recurring</i> |
|--|---------------|----------------------|----------------------|----------------------|-------------------------------------|--------------------------------|

| | | | | | | |
|--------------------------|-----|-----|-----|-----|-----|-----|
| Amount Remaining: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|--------------------------|-----|-----|-----|-----|-----|-----|

| Funds budgeted for use in subsequent years (i.e. when grant or other money received all at once, but intended to be spent over multiple years) | Responsible Employee (Name, Position, Responsible more/less than 3 years) | Associated Performance Measure Item #s | Totals | General Funds | Earmark Funds | Federal Funds | General Fund Non-Recurring | Earmark Non-Recurring |
|---|--|---|---------------|----------------------|----------------------|----------------------|-----------------------------------|------------------------------|
| <i>Example - WIOA 3 year funds budgeted for use in next two fiscal years</i> | | | \$0 | | | | | |
| <i>Insert any additional funds budgeted for use in subsequent years</i> | | | \$0 | | | | | |
| Total Funds budgeted for use in subsequent years: | | | \$0 | | | | | |

| | | | | | | |
|--|-----|--|--|--|--|--|
| Cash Balance Remaining, minus funds budgeted for use in subsequent years: | \$0 | | | | | |
|--|-----|--|--|--|--|--|

Additional Explanations regarding Part B:

Insert any additional explanations the agency would like to provide related to the information it provided above.

The total amount estimated to have available to spend matches the agency budgeted amounts for State, Earmarked, and Federal Funds. Cash Balances are irrelevant since agencies are limited to spend by the budget authority amounts. Therefore, the Cash Balance Remaining, minus funds budgeted for use in subsequent years is left blank.
