<b>AGENCY NAME:</b>	PATRIOTS POINT	DEVELOPN	IENT AUTHORITY
<b>AGENCY CODE:</b>	P360	SECTION:	052

# Fiscal Year 2020–2021 Accountability Report

### **SUBMISSION FORM**

I have reviewed and approved the data submitted by the agency in the following online forms:

- Reorganization and Compliance
- Strategic Plan Results
- Strategic Plan Development
- Legal
- Services
- Partnerships
- Report or Review

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):	Signature on file.
(TYPE/PRINT NAME):	Rorie Cartier, PhD.
BOARD/CMSN CHAIR (SIGN AND DATE):	Signature on file.
(TYPE/PRINT NAME):	Wayne Adams

### FY 2020-2021 Agency Accountability Report Reorganization and Compliance Responses:

	Thes	se responses were submitted for the FY 202	20-2021 Accountabilit	y Report by the									
		PATRIOTS POINT DEVELOP	MENT AUTHORITY										
Primary Contact:	ary Contact:												
First Name	Last Name	Role/Title	Phone	Email Address									
Jessica	Steinberg	Executive Assistant/Grants Coordinator	843-881-5920	jsteinberg@patriotspoint.org									
Secondary Contac	ct												
First Name	Last Name	Role/Title	Phone	Email Address									
Nick	Magar	Accountant	843-884-5996	nmagar@patriotspoint.org									

#### **Agency Mission**

State: The mission of the Patriots Point Development Authority is to establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage. Museum: The mission of the Patriots Point Naval and Maritime Museum is to make Patriots Point a national destination of excellence for preservation and passing to current and future generation America's history, traditions and values.

Adopted in: 2019

#### **Agency Vision**

State: The vision of the Patriots Point Development Authority is to provide an unsurpassed museum experience that educates, entertains and inspires, while creating a self-sustaining business plan which includes attraction and property management objectives. Museum: The vision of the Patriots Point Naval and Maritime Museum is to honor the past and to inspire the future.

Adopted in: 2019

Recommendations for reorganization requiring legislative change.

No

Please list signific	ant events related to th	ne agency that occurred in FY 20	20-2021.	
Month Started	Month Ended	Description of Event	Agency Measures Impacted	Other Impacts
March	May	COVID-19 shutdown	attendance, education programs	budget, revenue, departments, personnel

Does the agency intend to make any other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in FY 2021-22?

Note: It is not recommended that agencies plan major reorganization projects every year. This section should remain blank unless there is a need for reorganization.

Yes

1) overnight camping program is now an individual department outside of education as was previous; 2)new programs

Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? See also S.C. Code Ann. § 60-2-20.

Yes

If not, please explain why.

Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 20-1-10 through 20-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).

Yes

#### These responses were submitted for the FY 2020-2021 Accountability Report by the

#### PATRIOTS POINT DEVELOPMENT AUTHORITY

Does the law allow the agency to promulgate regulations?

No

Patriots Point, located on the Charleston Harbor in Mt. Pleasant, South Carolina, is a major historical site of significance for both South Carolina and the United States. The Patriots Point Naval and Maritime Museum is home to the World War II era USS Yorktown CV-10 aircraft carrier, the USS Laffey destroyer, and the USS Clamagore submarine. The museum also includes the Cold War Memorial and the Vietnam Experience, the only Vietnam Support Base Camp in the US. Patriots Point also serves as the headquarters for the Congressional Medal of Honor Society and the Society's official Medal of Honor Museum.

With 29 aircraft on display from conflicts ranging from World War II to present-day operations, Patriots Point is one of the top sites in the country for naval aviation enthusiasts and is currently South Carolina's top heritage attraction. It is the fourth largest naval museum in the country and one of only two museums with more than two ships. Patriots Point Naval and Maritime Museum has been awarded the TripAdvisor Certificate of Excellence every year since 2013, which officially recognizes its consistently high visitor ratings. Patriots Point Naval and Maritime Museum also provides educational programming that serves over 40,000 K-12 South Carolina students with multiple innovative programs and Overnight Camping year round (*Goal 3; Strategy 3.1, 3.2, 3.3; Measures 3.1.1, 3.2.1, 3.3.1*).

Patriots Point Development Authority is also charged with the mission of managing 400 acres of land bordering the Charleston Harbor as a place of tourism and recreation. To this end, PPDA has entered into lease agreements with a golf course, a hotel and College of Charleston athletic facilities (Goal 1; Strategy 1.1; Measure 1.1.1). Although the historic ships are owned by the state of South Carolina, Patriots Point currently receives no state or federal funding for the substantial ship repair and restoration costs associated with their upkeep. To address this issue and ongoing financial viability, PPDA has entered into a 99-year lease agreement for approximately 60 acres of the property in order to create a steady stream of income to provide the necessary funding for all required ship repair and restoration of historical ships, piers, and landside facilities (Goal 1; Strategy 1.1; Meausre 1.1.1). This revenue stream will prevent the state of South Carolina from having to pay to maintain the ships or engage in the far more costly effort of ship disposal (Goal 1).

Patriots Point Development Authority strives, as always, to be a good steward of all revenues by providing a safe learning environment (*Goal 2; Strategy 2.3*) for all visitors. The museum is mindful of its obligation for transparency, fiscal responsibility and the need for debt reduction (*Goal 1; Strategy 1.2, 1.3; Measures 1.2.1, 1.3.1*).

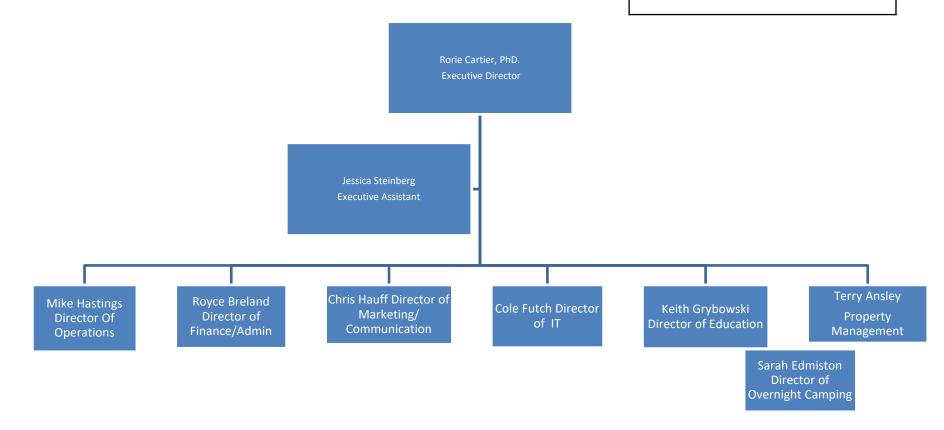
## PATRIOTS POINT \*HOME OF THE USS YORKTOWN\*

# PPDA Exec Director Org Chart Direct Reports

### Staff On Hand

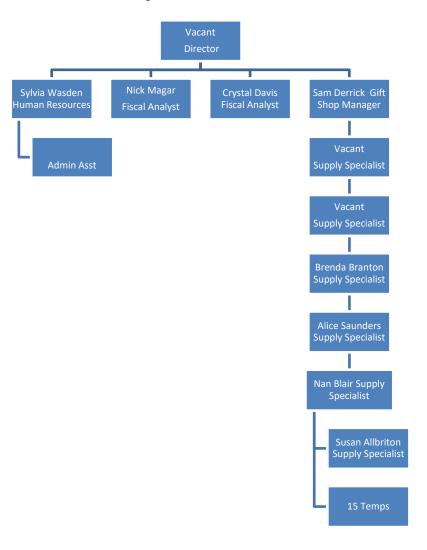
86 classified FTE'S

- 1 Unclassified
- 1 Temp Grant( Allison YT Foundation)
- 60 Temporary Employees( PT/FTT)

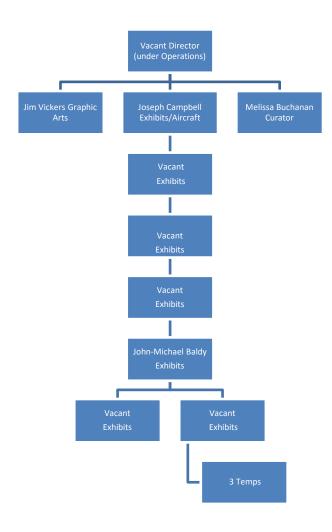


05/28/2019

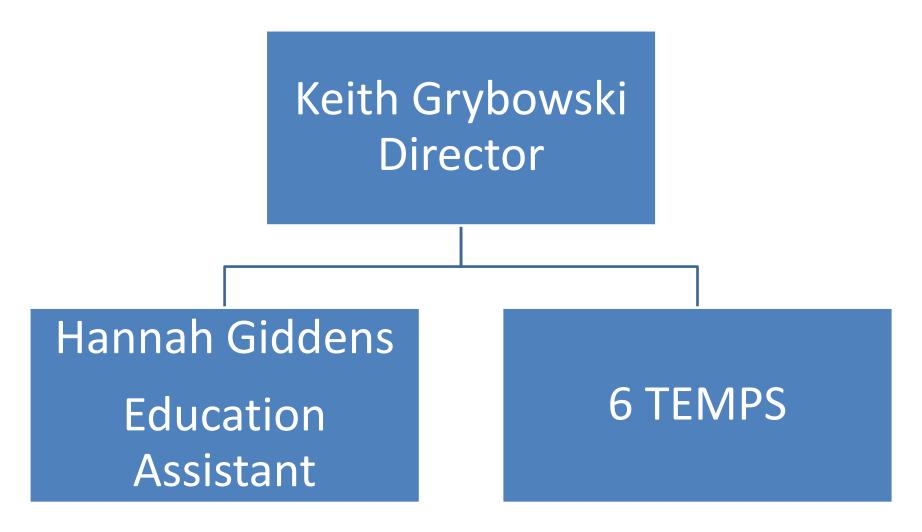
# PPDA Admin/ Finance Services



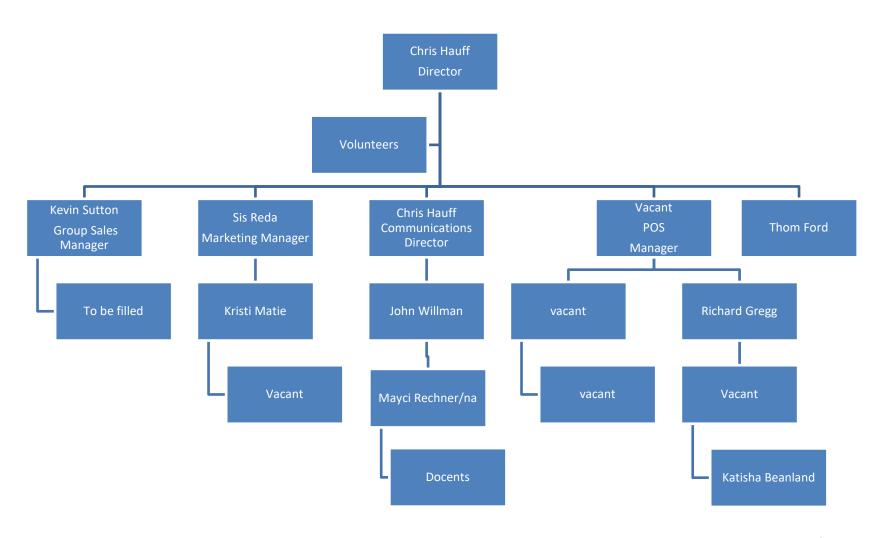
## **PPDA Museum Services**



## PPDA Education Department



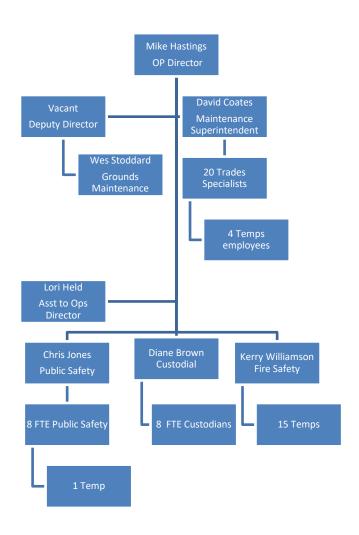
# PPDA Marketing/ Group Sales



## PPDA IT Department

Cole Futch **IT Director** Eugene Carmichael **IT Security** Specialist Brianna Huckabee IT Services Specialist

# PPDA OPS Department



### FY 2020-2021 Agency Accountability Report FY2020-21 Strategic Plan:

### These responses were submitted for the FY 2020-2021 Accountability Report by the PATRIOTS POINT DEVELOPMENT AUTHORITY

Goal	Debt red	uction and f	iscal res	ponsibility
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Strategy 1.1 Statewide Enterprise Objective

Stewardship	of South Carolina land and resources by maintaining e	xisting land leases ar	nd partnerships.							Public Infrastructure and E	conomic Development			
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need	State Funded Program Number Responsible	Notes
1.1.1	Continue and increase collected rent.	\$1,384,328.54	\$2,000,755.10	\$1,895,794.50		equal to or		Base minimum rents added to expected percentage rent true up for Target and posted against Actual receipts	Property management and accounting records	PPDA Director of Property Management and PPDA Director of Finance		Continued return of patrons to tenant establishments for percentage revenues	0101.000000.000	

					These respon			FY 2020-2021 Account						
Goal	Debt reduction and fiscal responsibility					PATRIO	TS POINT DEV	ELOPMENT AUTHORIT	Y					
Strategy	<u> </u>									Statewide Enterprise Obj	ective			
Increase pro	fits by developing statewide awareness of Patriots Po	oint and its mission thr	ough various marketi	ng methods; and incr	ease attendand	e by creating	profitable progr	ams and products.		Public Infrastructure and E				
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need	State Funded Program Number Responsible	Notes
1.2.1	Increase in earned revenue	\$8,500,000.00	\$11,000,000.00	\$9,325,000.00		equal to or	State Fiscal Year (July 1 - June 30).	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues.	sales. Checks and credit card deposits from lesees and visiting camping or	Data is stored internally by the finance department		greater means to seek out, attract and retain new	0101.000000.000	
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					These respon			FY 2020-2021 Account						
						PATRIO	TS POINT DEV	ELOPMENT AUTHORIT	Υ					
Goal	Debt reduction and fiscal responsibility													
	1.3									Statewide Enterprise Obj	ective			
Ensure that	the annual budget will support all approved/authorized	operational & capital	expenditures includin	g debt						Public Infrastructure and E	conomic Development			
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
1.3.1	Continue to produce a balanced budget every year debt service on state resources and maintain a minimum balance of \$2.5 million in capital reserve fund.	\$7,235,000.00	\$8,000,000.00	\$7,235,000.00		equal to or	State Fiscal Year (July 1 - June 30).	Cash on hand at the end of the fiscal year after the agency has satisfied all of its expenditures and debt obligations.	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financia statements.	Data is stored internally by the finance department who has the only access I to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	The agency is the most satisfied with a high balance in the capital reserves. Allows the agency to operate efficiently and able to withstand any potential financial setbacks in the operation of a fleet of historic naval ships that are subject to decay and hurricanes.	0101.000000.000	

					These respons			FY 2020-2021 Account						
Goal	Programation of state and and and and and	ula and callestions				PATRIO	TS POINT DEVI	ELOPMENT AUTHORIT	Y					
	Preservation of state assets and national landma 2.1	rks and collections								Statewide Enterprise Ob	iective			
	n maintainance and restoration plan with an updated air	craft restoration plan	and undate and imple	ement a master restor	ation plan for V	orktown and I	affv			Maintaining Safety, Integri				
implement c	Thainanance and restoration plan with an apacied an	Craft restoration plan	and apadic and imple	ment a master restor	ation plan for 1	orktown and I	zany.			Maintaining Calety, integri	ty and occurry			
Measure Number	Description	Base	Target	Actual			Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
2.1.1	Number of aircraft restoration projects on the ships	4	1 4		Count (whole number)		State Fiscal Year (July 1 -	based projects that depend solely on the revenue projections	REvenue Projections derived from Chief Financial Officer and approved budget from Executive Director	Daily accountability of expenditures through internal bookkeeping.	n/a	n/a	C	
2.1.2	Number of restoration projects on the ships	3	3		Count (whole number)		State Fiscal Year (July 1 -	based projects that depend solely on the revenue projections	REvenue Projections derived from Chief Financial Officer and approved budget from Executive Director	Daily accountability of expenditures through internal bookkeeping.	n/a	n/a	C	

					These respon			FY 2020-2021 Account						
Goal	Preservation of state assets and national landma	rks and collections				PATRIC	TS POINT DEVI	ELOPMENT AUTHORIT	Y					
Strategy		iks and collections								Statewide Enterprise Obj	ective			
	d improve exhibits and programs and leverage Founda	tion and community p	artners for fundraisin	g, input and feedback	k					Maintaining Safety, Integrit				
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
2.2.1	Develop a main interpretation plan and develop a plan for future and existing exhibits.	0	2	c	) Count		State Fiscal Year (July 1 - June 30).	Completion of both (2) plans	AAM Best practices and standards/community outreach/internal committee	data stored electronically onsite		PPDA needs a unified and comprehensive interpretation development plan to maintain, update and create exhibits.	0101.000000.000	

					These respon			FY 2020-2021 Account						
Goal	Secure and safe environment					TAIRIO	TO T OINT BEVI	LEOI MENT AOTHORIT	•					
Strategy	2.3									Statewide Enterprise Obj	ective			
Maintain a se	ecure environment for exhibits and artifacts and the safe	ety of guests and em	ployees		Maintaining Safety, Integrit	y and Security								
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes
	Provide continuous )365/24/7) security of National Historic Landmarks; maintain Annual Safety Training program for employees resulting in fewer employee injuries on the ship.	C	0		Acceptable Range	equal to or		Count of total employee injuries	Daily accountability and internal records keeping	n/a	n/a	n/a	0101.0000000.000	
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					These respon			FY 2020-2021 Account ELOPMENT AUTHORIT						
oal	Expand educational access and outreach					PATRIC	115 POINT DEV	ELOPMENT AUTHORIT	Y					
rategy	3.1									Statewide Enterprise Ob	jective			
	sence by furthering school programs and activities thro	ough the expansion o	of onsite, virtual learni	ng and professional o	development pro	ogramming fo	r teachers			Education, Training, and F				
<i>l</i> leasure lumber	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes
	Creating programs using grade specific currated curricula targeting essential content including multiple components that reinforce literacy, ELA, social studies and science standards that are in line with South Carolina's Educational Standards and create various professional development programs offered to South Carolina public school teachers.	70000	0 100000	C	Count (whole ) number)			Attendance in programs	Attendance in the number of programs offered to South Carolina K-12 students.	Internal records/program	South Carolina students K-12	South Carolina students continue to experience a decrease in proficiency in reading and mathematics	0101.000000.000	

					These respon			FY 2020-2021 Account							
Goal	E conductor of the state of the state of					PATRIO	TS POINT DEV	ELOPMENT AUTHORIT	Y						
	Expand educational access and outreach  3.2									Statewide Enterprise Ob	in ative				
3,		as and advests our	aunding communities							Statewide Enterprise Ob					
expand gene	eral public programming using museum assets to enga	ge and educate sur	ounding communities							Education, Training, and F	luman Development				
Measure Number	Description  Base Target Actual Value Type Outcome Applicable Calculation Method Data Source Data Location Primary Stakeholder Satisfied Responsible Notes  State Fiscal														
3.2.1	Number of public programs held and attended	2000	0 3000	0	) Count		Year (July 1 -	attendance in programs	Galaxy, internal system	Internal records/program	C		0 0101.000000.00		

					These respon			FY 2020-2021 Account						
Goal	To engage the public through the honor and appro	eciation of military				FAIRIO	TO FOINT DEVI	LLOF MENT AUTHORI						
Strategy	3.3									Statewide Enterprise Obj	ective			
Using multip	latform compnents that incorporate the museum's asst	s, develop public prog	grams that engage the	e public's interest in pa	ast, present an	d future issue	es involving patric	otism and our nation's N	aval and Maritime history.	Education, Training, and H	uman Development			
Measure Number	Description	Base	Target	Data Source	Data Location		Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
3.3.1	commemorative programs, military	300	400	0			State Fiscal Year (July 1 - June 30).	attendance in programs	Galaxy, internal system		families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history.	General public, students	0101.000000.000	

					These respon	ses were sul	bmitted for the	FY 2020-2021 Account	ability Report by the					
						PATRIO	TS POINT DEVI	ELOPMENT AUTHORIT	Υ					
Goal	Expand educational access and outreach													
Strategy	3.4									Statewide Enterprise Ob	jective			
Transform F	Patriots Points' infrastructure and application services to	better meet user ne	eds and support mus	eum goals through te	sting/adoption o	of new informa	ation technology	that will suport the mus-	eum's mission	Education, Training, and H	luman Development			
Measure Number	Description	Base	Target	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
3.4.1	Provide IT services leveraging virtualization and cloud-based technologies where/when appropriate	C	50	C			State Fiscal Year (July 1 - June 30).	number of licenses	internal reporting	internal records/program		PPDA staff need up-to-date technology and computers to provide programming for the general public	0101.000000.000	

					These respon	ses were sul	bmitted for the	FY 2020-2021 Account	ability Report by the					
								ELOPMENT AUTHORIT						
Goal	Expand educational access and outreach													
Strategy	3.5									Statewide Enterprise Ob	jective			
Transform F	Patriots Points' infrastructure and application services to	better meet user nee	eds and support mus	eum goals through te	sting/adoption o	f new informa	ation technology	that will suport the mus	eum's mission	Education, Training, and F	luman Development			
Measure Number	Description	Base	Target	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
3.5.1	Explore the use of IaaS (Infrastructure as a Service) options where appropriate/cost-effective within the museum IT frameworks Identify and implement cost effective measures i.e. new credit card machines	0	) 3		Count (whole number)			completed tasks	internal reporting	internal records/program		PPDA staff need up-to-date technology and computers to provide programming for the general public	0101.000000.000	

					These respon			FY 2020-2021 Account						
Goal	Expand educational access and outreach					PAIRIC	OTS POINT DEVI	ELOPMENT AUTHORI	I Y					
	3.6									Statewide Enterprise Ob	iective			
	ources and processes that cultivate continuous improve	ment and organiza	ional effectiveness							Education, Training, and H				
Measure Number	Description	Base	Target	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
	Develop a capacity planning and continuous improvements practice including sustainability for servers, storage and networks	C	% 100	% 09	Percent 6 Complete		State Fiscal Year (July 1 - June 30).	completed tasks	internal reporting	internal records/program		PPDA staff need up-to-date technology and computers to provide programming for the general public	0101.000000.000	

					These respon			FY 2020-2021 Account						
al	Community Engagement and collaborative partner	robino				PATRIO	IS POINT DEV	ELOPMENT AUTHORIT	Y					
rategy		isiips								Statewide Enterprise Obj	ective			
omote Pa	triots Point Naval and Maritime Museum through wide r	ange of strategic med	lia promotions/advert	ising by maximising s	ocial and earne	d media oppo	ortunities to pron	note the museum and pr	ograms	Education, Training, and H				
easure umber	Description	Base	Target	Actual	Value Type	Desired	Time Applicable	Calculation Method		Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes
1.1	need social media measurables for engagement	271720	282000		Count (whole number)			Sum of followers across all social media channels	Direct from social media channels	Within the social media accounts and is published on our social media pages. In Galaxy, a database management system that is part of Gateway Ticketing, our point of sales software.	Stakeholders are Patriots Point staff and	Social media and promotional efforts will help our museum achieve our mission	0101.000000.000	

					These respon			FY 2020-2021 Account						
Goal	Community Engagement and collaborative partner	rehine				PATRIO	18 POINT DEV	ELOPMENT AUTHORIT	Y					
Strategy		railipa								Statewide Enterprise Obj	ective			
	expand membership program									Education, Training, and H				
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes
4.2.1	member satisfaction and increase in memberships sold	125	5 425		Count (whole number)			(membership) passes	through our point of sales	Within the social media accounts and is published on our social media pages. In Galaxy, a database management system that is part of Gateway Ticketing, our point of sales software.	Stakeholders are Patriots Point staff and	Social media and promotional efforts will help our museum achieve our mission	0101.000000.000	

					These respon			FY 2020-2021 Account						
Goal	Community Engagement and collaborative partne	rehine				PATRIC	IS POINT DEVI	ELOPMENT AUTHORIT	I Y					
Strategy		riampa								Statewide Enterprise O	biective			
Utilize partn	erships with current museum support organizations by	creating projects and	opportunities for colla	aboration						Education, Training, and				
Measure Number	Description	Base	Target	Actual	Data Source	Data Location	Primary Stakeholder	Stakeholder Need	State Funded Budget Program Number Responsible	Notes				
4.3.1	number of projects and collaborations identified	(	) 4		Acceptable ) Range	maintain		internal/support organization	internal/support organization	internal/support organization	PPDA, organization partnerships	Help PPDA execute planned exhibits, necessary upgrades and community engagement while maintaining a low overhead.		
	-													

					These respon		FY 2020-2021 Account ELOPMENT AUTHORIT						
Goal	Community Engagement and collaborative partner	rships											
Strategy	4.4								Statewide Enterprise O	bjective			
Enhance vo	lunteer opportunities through expanding volunteer prog	ram and museu	ım outre	each					Education, Training, and	Human Development			
Measure Number	Description	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes									
4.4.1	number of volunteer hours		6000	10000	Count (whole		Volunteers log their hours every shift/week/month with 120 hours required per volunteer to be active	Volunteer log book	Volunteer log book	PPDA, general public	Suuport PPDA in its mission to educate and provide a safe learning environment and continued community engagement.	0101.000000.00	
					,	5		ű	3	, 3	3 3		

### FY 2020-2021 Agency Accountability Report FY2021-22 Strategic Plan:

### These responses were submitted for the FY 2020-2021 Accountability Report by the PATRIOTS POINT DEVELOPMENT AUTHORITY

Goal	Debt rec	luction and	fiscal	responsibility
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Strategy 1.1	Statewide Enterprise Objective
Stewardship of South Carolina land and resources by maintaining existing land leases and partnerships.	Public Infrastructure and Economic Development

Stewardship	of South Carolina land and resources by maintaining e	xisting land leases a	and partnerships.				Public Infrastructure and Eco	onomic Development						
Measure Number	Description	Base	Target	Actual	Value Type		Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
1.1.1	Continue and increase collected rent.	\$1,895,794.50	\$0.00		Dollar amount	equal to or	State Fiscal Year (July 1 -		Property management and	PPDA Director of Property Management and PPDA Director of Finance	PPDA	Continued return of patrons to tenant establishments for percentage revenues		

					Ţ	These respo	nses were subm	itted for the FY 2020-2021	Accountability Report by the	<b>;</b>				
							PATRIOTS	POINT DEVELOPMENT AL	THORITY					
Goal	Debt reduction and fiscal responsibility													
Strategy	fits by developing statewide awareness of Patriots Po	oint and its mission t	hrough various mar	kating matha	de: and increa	se attendanc	o by creating pro	fitable programs and product		Statewide Enterprise Object Public Infrastructure and Eco				
increase pro	into by developing statewide awareness of Fathots Fo	ont and its mission t	Illough various mar	keting method	us, and increa	se allendand	le by creating pro	Illiable programs and product	s.	Public infrastructure and Eco	onomic Development			
Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
1.2.1	Increase in earned revenue	\$9,325,000.00	\$0.00		Dollar amount	equal to or greater than	State Fiscal Year (July 1 - June 30).	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues.	deposits from lesees and visiting camping or school	Data is stored internally by the finance department who has the only access to view and change the data.	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in		0101.000000.000	

					Ţ	hese respo		itted for the FY 2020-2021 A						
Goal	Political afficient of Constant and State						PATRIOTS	POINT DEVELOPMENT AU	THORITY					
Strategy	Debt reduction and fiscal responsibility 1.3									Statewide Enterprise Object	etivo			
	the annual budget will support all approved/authorized	operational & capita	l expenditures inclu	ding debt						Public Infrastructure and Eco				
Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
1.3.1	Continue to produce a balanced budget every year debt service on state resources and maintain a minimum balance of \$2.5 million in capital reserve fund.	\$7,235,000.00	\$0.00			equal to or greater thar	State Fiscal Year (July 1 - June 30).	the fiscal year after the	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financial statements.	Data is stored internally by the finance department who has the only access to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	The agency is the most satisfied with a high balance in the capital reserves. Allows the agency to operate efficiently and able to withstand any potential financial setbacks in the operation of a fleet of historic naval ships that are subject to decay and hurricanes.	0101.000000.000	

					Ī	hese respor		itted for the FY 2020-2021 A	accountability Report by the					
Goal	Preservation of state assets and national landma	rks and collection	s											
Strategy							Statewide Enterprise Obj	ective						
Implement a	a maintainance and restoration plan with an updated air	craft restoration pla	n and update and ir	mplement a ma	aster restorati	on plan for Y	orktown and Laff	y.		Maintaining Safety, Integrit	y and Security			
Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Program Number Responsible	Notes
2.1.1	Number of aircraft restoration projects on the ships	4	4 4	1		equal to or greater than		These are budget-based projects that depend solely		Daily accountability of expenditures through internal bookkeeping.	n/a	n/a	C	
2.1.2	Number of restoration projects on the ships		3	3	Count (whole number)		Year (July 1 -	These are budget-based projects that depend solely		Daily accountability of expenditures through internal bookkeeping.	n/a	n/a	c	

	mprove exhibits and programs and leverage Foundation and community partners for fundraising, input and feedback  Maintaining Safety, Integrity and Security  State Funded  Desired Time  Desired Time  Stakeholder Need Program Number														
							PATRIOTS	POINT DEVELOPMENT A	UTHORITY						
Goal		rks and collection	S												
•	2.2							<u> </u>							
Enhance an	d improve exhibits and programs and leverage Founda	tion and community	y partners for fundra	aising, input an	nd feedback			-		Maintaining Safety, Integrit	y and Security				
Measure Number	Description	Base	Target	Actual	Value Type			Calculation Method	Data Source	Data Location	Primary Stakeholder		Program Number	Notes	
2.2.1	Develop a main interpretation plan and develop a plan for future and existing exhibits.		0 :	2	Count	complete	State Fiscal Year (July 1 - June 30).	Completion of both (2) plans	AAM Best practices and standards/community outreach/internal committee	data stored electronically onsite	PPDA, organization partnerships	comprehensive interpretation development plan to maintain, update	0101.000000.000		
		<u> </u>					1								

	These responses were submitted for the FY 2020-2021 Accountability Report by the PATRIOTS POINT DEVELOPMENT AUTHORITY  Secure and safe environment  2.3  Cure environment for exhibits and artifacts and the safety of guests and employees  Maintaining Safety, Integrity and Security														
							PATRIOTS	POINT DEVELOPMENT A	JTHORITY						
oal															
trategy	2.3									Statewide Enterprise Obje	ective				
laintain a s	secure environment for exhibits and artifacts and the safe	ety of guests and e	employees							Maintaining Safety, Integrity	y and Security				
leasure lumber	· · · · · · · · · · · · · · · · · · ·	Base	Target	Actual	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
.3.1	Provide continuous )365/24/7) security of National Historic Landmarks; maintain Annual Safety Training program for employees resulting in fewer employee injuries on the ship.		5 3	3	Acceptable Range	equal to or less than	State Fiscal Year (July 1 - June 30).	Count of total employee injuries	Daily accountability and internal records keeping	n/a	n/a	n/a	0101.0000000.000		

						These respo			Accountability Report by the	e				
Goal	Expand educational access and outreach						PATRIOTS	S POINT DEVELOPMENT A	JIHORIIY					
Strategy	3.1									Statewide Enterprise Obje	ctive			
Increase pre	esence by furthering school programs and activities thro	ugh the expansion	of onsite, virtual lea	arning and pro	ofessional dev	elopment pro	ogramming for te	achers		Education, Training, and Hu	man Development			
Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes
	Creating programs using grade specific currated curricula targeting essential content including multiple components that reinforce literacy, ELA, social studies and science standards that are in line with South Carolina's Educational Standards and create various professional development programs offered to South Carolina public school teachers.	70000	100000		Count (whole number)	equal to or greater thar	State Fiscal Year (July 1 - 1 June 30).	Attendance in programs	Attendance in the number of programs offered to South Carolina K-12 students.	Internal records/program		South Carolina students continue to experience a decrease in proficiency in reading and mathematics	0101.000000.000	

								These respor	Accountability Report by t	he						
•									PATRIOTS	POINT DEVELOPMENT A	UTHORITY					
Goal	Expand educational access and outreach															
	3.2											Statewide Enterprise Obje				
Expand gene	eral public programming using museum assets to enga	ge and educa	ate surre	ounding comm	nunitie	es				-		Education, Training, and Hu	uman Development			
Measure Number	Description	Base		Target		Actual	Value Type	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes			
3.2.1	Number of public programs held and attended		20000	3	30000				State Fiscal Year (July 1 - June 30).	attendance in programs	Galaxy, internal system	Internal records/program		0	0 0101.000000.00	

					Ī	hese respo			Accountability Report by th	e				
							PATRIOTS	POINT DEVELOPMENT A	JTHORITY					
Goal	To engage the public through the honor and appre	eciation of military	<u>'</u>											
Strategy	3.3									Statewide Enterprise Obje				
history.										Education, Training, and Hu	man Development			
Measure Number	Description	Base	Target	Actual	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes				
3.3.1	commemorative programs, military	300	) 400	)			State Fiscal Year (July 1 - June 30).	attendance in programs	Galaxy, internal system	Internal records/program	families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history.		0101.000000.000	

					٦	These respor		Accountability Report by	the					
Goal	Expand educational access and outreach						TAIRGIG	TO OTTO DEVELOT INCITED	CTIONITI					
	3.4							Statewide Enterprise Obje	ective					
Transform F	atriots Points' infrastructure and application services to	better meet user i	needs and support r	nuseum goals	through testi	ng/adoption o	f new informatior	n technology that will suport	the museum's mission	Education, Training, and H	ıman Development			
Measure Number	Description	Base	Target	Actual	Value Type	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes			
3.4.1	Provide IT services leveraging virtualization and cloud-based technologies where/when appropriate	12	5 425	5		equal to or greater than	State Fiscal Year (July 1 - June 30).	number of licenses	internal reporting	internal records/program	PPDA, general public	PPDA staff need up-to-date technology and computers to provide programming for the general public	0101.000000.000	

					T	hese respo		itted for the FY 2020-2020 POINT DEVELOPMENT	Accountability Report by AUTHORITY	the				
oal	Community Engagement and collaborative partner	erships												
trategy	4.1									Statewide Enterprise Ob	jective			
tilize partn	erships with current museum support organizations by	creating projects a	nd opportunities for	collaboration						Education, Training, and I	luman Development			
leasure umber	Description	Base	Target	Actual	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes					
1.1	number of projects and collaborations identified		0	4	Acceptable Range	maintain range	State Fiscal Year (July 1 - June 30).	internal/support organization	internal/support organization	internal/support organization	PPDA, organization partnerships	Help PPDA execute planned exhibits, necessary upgrades and community engagement while maintaining a low overhead.		

					7	hese respo		itted for the FY 2020-2021 A		e				
Goal	Community Engagement and collaborative partne	rships					TAIRIOT	TOINT BEVELOT MENT AO	month					
Strategy	4.2									Statewide Enterprise Obje	ctive			
Enhance vo	olunteer opportunities through expanding volunteer prog	ram and museum o	utreach							Education, Training, and Hu	man Development			
Measure Number	Description	Base	Target	Actual	Value Type	Data Source	Data Location	Primary Stakeholder	Stakeholder Need Satisfied	State Funded Budget Program Number Responsible	Notes			
4.2.1	number of volunteer hours	6000	10000		Count (whole number)	equal to or greater thar	State Fiscal Year (July 1 - June 30).	Volunteers log their hours every shift/week/month with 120 hours required per volunteer to be active	Volunteer log book	Volunteer log book	PPDA, general public	Suuport PPDA in its mission to educate and provide a safe learning environment and continued community engagement.	0101.000000.00	

## FY 2020-2021 Agency Accountability Report Budget Responses:

### These responses were submitted for the FY 2020-2021 Accountability Report by the

			FY 2020-21 Exp	penditures (Actu	al)		FY 2021-22 Ex	penditures (Proje	ected)	
State Funded Program Number	State Funded Program Title	Description of State Funded Program	General	Other	Federal	TOTAL	General	Other	Federal	TOTAL
0101.000000.000	Naval & Maritime Museum		\$1,700,000.00	\$4,696,707.00		\$6,396,707.00		\$12,086,012.00		\$12,086,012.00
0116.050000X000	Literacy & Distance Learning			\$242,273.00		\$242,273.00				
9500.050000.000	State Employer Contributions			\$1,518,423.00		\$1,518,423.00		\$1,750,000.00		\$1,750,000.00

### FY 2020-2021 Agency Accountability Report

### **Legal Responses:**

### These responses were submitted for the FY 2020-2021 Accountability Report by the

Description	Purpose	Law Number	Jurisdiction	Туре	Notes
Title 43, Chapter 26- Operation of Vending Facilities by Blind Persons, Section					i
43-26-90 Buildings not subject to Chapter. Patriots Point is exempted from this					
regulation.		43-26-90	State	Statute	
To establish and develop a National Naval Museum of ships and to develop					
and improve the Patriots Point area to provide a place of education and					
recreation to foster among the people pride and patriotism in our nation and					
its heritage.		51-13-710	State	Statute	
PPDA License tag		56-3	State	Statute	
Title 60, Chapter 11- Libraries, Archives, Museums and Arts-Archives Act and					
Civil War Sesquicentennial Advisory Board. Section 150 appoints Executive					
Director of Patriots Point to serve on the Advisory Board.		60-11-150	State	Statute	
The Act of Aug. 10, 1956 authorizes the Secretary of the Navy to transferby gift					
or otherwise, on terms prescribed by him, any obsolete vessel of the Navy to		P.L. 1028, 84th			
any State, municipal corporation of the United States. This Law is cited in the		Congress, 10 USC			
contracts for all three ships located at Patriots Point.		7308	Federal	Statute	
Title 1, Chapter 5- Administration of Government, Secretary of State. Section					
40 Duty to monitor state boards and commissions, certification of dates of					
terms of service.		Section 1- 5- 40	State	Statute	

## FY 2020-2021 Agency Accountability Report Services Responses:

### These responses were submitted for the FY 2020-2021 Accountability Report by the

Description of Service	Description of Direct Customer	Others Impacted By the Service	Agency unit providing the service	Description of agency unit	Primary negative impact if service not provided
Provides services associated with Naval and				A Naval and Maritime Museum employing	
Maritime History , including a musuem,	General public (people interested in			historic ships, exhibits, history programs,	
museum exhibits, ships and educational	Naval, Maritime, Military and US		Patriots Point Naval &	overnight camping, group education programs	
programs.	History; school groups)		Maritime Museum	and camps	

### FY 2020-2021 Agency Accountability Report

### **Agency Partnerships Responses:**

#### These responses were submitted for the FY 2020-2021 Accountability Report by the

Name of Partner Entity	Type of Partner Entity	Description of Partnership
College of Charleston	· ·	Land lease for Athletic Facilities
Congressional Medal of Honor Museum	Private Business Organization	Housing of Congressional Medal of Honor Museum
Bennett Hospitality		Land Lease for cottages
Bennett Hospitality	Private Business Organization	Land lease for golf course
American Financial Group	_	Land lease for hotels, resort, restaurant and marina
Pulseworks	_	Operation of the Flight Simulator
Spiritline Cruises		Ft. Sumter/Harbor Tour Commissions
Charleston Battery	Private Business Organization	License for Temporary Land Use
Pinnacle Bank	<u> </u>	Lease for ATM location
Bennett Hospitality	_	Land lease for additional hotel and cottages
Bennett Hospitality	Private Business Organization	Land lease for development of hotels, office, parking, retail and multi-family

## FY 2020-2021 Agency Accountability Report Reports Responses:

### These responses were submitted for the FY 2020-2021 Accountability Report by the

Report Name	Law Number (If required)	Summary of Information Requested in the Report	Most Recent Submission Date	Reporting Frequency	Type of Entity	Method to Access the Report	Direct access hyperlink or agency contact
Accountability Report	Proviso 117.29 of FY 2021-2022 Appropriations Act	Strategic planning report of the agency's mission, objectives, performance measures and key performance indicators.		Annually	South Carolina state agency or agencies	Electronic copy available upon request	Jessica Steinberg, jsteinberg@patriotspoint.org
Agency Debt Collection Report	Proviso 113.33, of FY 2021-2022 Appropriations Act	Detailed report of the amount of outstanding debt and all methods used to collect.		Annually	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar, nmagar@patriotspoint.org
Comprehensive Permanent Improvement Plan (CPIP)	S.C. Code of Laws	Comprehensive summary of all permanent improvement projects anticipated over the next five fiscal years.		Annually	South Carolina state agency or agencies	Electronic copy available upon request	Mike Hastings, mhastings@patriotspoint.org
Fees and Fines Report	Proviso 117.71 of FY 2021-2022 Appropriations Act	Report of all aggregate amounts of fines and fees charged and collected in the prior fiscal year.		Annually	Entity within federal government	Electronic copy available upon request	Nick Magar, nmagar@patriotspoint.org
FY 2022-23 Budget Plans	Title 11, Chapter 11, S.C. Code of Laws	Compilation of agency planned funding and expenditure requests for the upcoming fiscal year.		Annually	Legislative entity or entities	Electronic copy available upon request	Nick Magar, nmagar@patriotspoint.org
FY 2022-23 Federal Project Reviews	Laws)	Compilation of anticipated federal grants received during the upcoming fiscal year.		Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	Jessica Steinberg, jsteinberg@patriotspoint.org
Information Technology and Information security Plans		Comprehensive summary of all information technology and information security objectives and expenditures for the upcoming fiscal year.		Annually	Entity within federal government	Electronic copy available upon request	Cole Futch, jfutch@patriotspoint.org
Other Funds Survey		Detailed report of the actual and anticipated revenue by source.		Annually	South Carolina state agency or agencies	Electronic file available upon request	Nick Magar, nmagar@patriotspoint.org