



# **2025 Annual Accountability Report**

**Patriot's Point Development Authority  
Agency Code: P360**

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## AGENCY'S DISCUSSION AND ANALYSIS

### About the Agency

Patriots Point Development Authority was established in the 1970s to develop a naval and maritime museum on Charleston Harbor with the World War II aircraft carrier, USS Yorktown as its centerpiece. In addition to the USS Yorktown, Patriots Point Naval & Maritime Museum includes the USS Laffey, the most decorated World War II era destroyer still in existence. The only Vietnam Experience Exhibit in the U.S., a Cold War Memorial, and the Congressional Medal of Honor Society's official Medal of Honor Museum round out the museum.

Since opening in 1976, Patriots Point has become one of the state's most popular tourist attractions with more than 300,000 visitors each year. The agency boasts one of the largest education and overnight camping programs in the nation, with tens of thousands of school age children attending these programs each year.

Patriots Point Naval & Maritime Museum serves as a national destination of excellence for the preservation and education of current and future generations about America's history, traditions and values.



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### **Mission**

The primary mission of the Patriots Point Development Authority is two-fold. First, establish, develop, and operate a national museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art, and historical materials to foster patriotism, generate pride and respect for the U.S., and honor our valiant dead from World War II to the present.

Second, develop and enhance the Patriots Point land area (approximately 460 acres) and water areas of the contiguous Cooper River to support the operation of ships, provide a place of education and recreation, and stimulate national and international travel by providing museums, attractions, lodging, and accommodation.

### **Financial Summary**

Fiscal year 2024-2025 was another financially successful year for Patriots Point Development Authority. The agency does not receive yearly state appropriations and thus the agency must earn all the money it needs to operate the museum, fund maintenance projects and keep a reserve balance. The agency's annual revenue sources are as follows: admissions to the museum, sales of items sold in the gift shop, revenue from land properties the agency leases to tenants, revenue from an overnight camping program that operates nearly year-round, events, and various concessions and vending machines. Total revenue for the fiscal year totaled over \$14 million against \$11.3 million in operating expenditures. The agency's cash balance at year-end was a modest increase over the cash balance at the beginning of the fiscal year due to multiple payments on the outstanding Laffey Loan.

The agency's singular long-term debt obligation is the loan from the state in 2009 for the emergency repairs of the USS Laffey. Due to the financial well-being of the agency, Patriots Point made a principal and interest payment of over \$1.6 million in July 2024 when the amount owed to the Treasurer's Office was \$1.23 million. In June 2025 at the end of the fiscal year, the agency made an additional principal payment of \$970,000 to bring the balance due on the loan down to \$2 million. The agency has every intention of paying off the balance of the loan either at fiscal year 2025-2026 year-end or at the very beginning of fiscal year 2026-2027. For perspective, the agency spent \$14.09 million in total expenditures for the fiscal year. Payment on the loan accounted for 19% of the agency's expenditures for the year.

The development of the property at Patriots Point is intended to fund the costly and constant repair and maintenance of the eighty-year-old warships USS Yorktown and USS Laffey. Lease revenue for the fiscal year was just shy of \$4 million and this revenue is now the second highest revenue source for the agency aside from museum admissions. The lease revenue is only expected to climb in ensuing fiscal years as CPI index escalators were built into all the contracts.

Despite the current strength of its financial position, the agency stays fiscally conservative. Operating expenditures are monitored on a near daily basis and throughout the year a resource management committee was formed and met regularly to review resource allocations, identify opportunities to increase efficiency and preserve agency funds. Operating expenditures were down against prior year, and the agency managed to reduce the total in six of its nine expenditure categories. Patriots Point



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leadership remains determined to be a good steward of the agency's fund to prevent having to request the state to fund its operations like other state museums. Additionally, the agency is preparing to fund expensive permanent repair and maintenance projects such as pier repair and maintenance (\$1 million), dry docking the USS Laffey for repairs (\$3 million), and the agency's portion of the USS Yorktown remediation project (\$5 million).

In anticipation of the significant maintenance repairs the agency plans to fund itself, Patriots Point requested an increase in its spending authorization level in the fiscal year 2025-2026 budget from \$15 million to \$20 million. Again, Patriots Point does not receive yearly appropriations, so the agency requested an increase in the spending authorization of its own funds. Patriots Point does receive \$415,000 in Education Improvement Act funds however those funds are strictly earmarked for the agency's education department. Between funding regular operations, making significant payments on the Laffey Loan and the much-needed maintenance there was a concern \$15 million would be insufficient to cover all the anticipated expenditures over the next couple fiscal years. Patriots Point is grateful this request was approved, and this new authorization level should ensure the agency should not have to make any mid-year requests of the Department of Administration' Executive Budget Office.

### **Economic Impact Study**

An October 2024 study published by the University of South Carolina's Darla Moore School of Business reveals that Patriots Point plays a key role in Charleston's economy, contributing an impressive \$205 million annually to the tri-county region. This economic activity also supports 1,756 jobs and generates \$71 million in labor income each year, according to research economist Joseph Von Nessen.

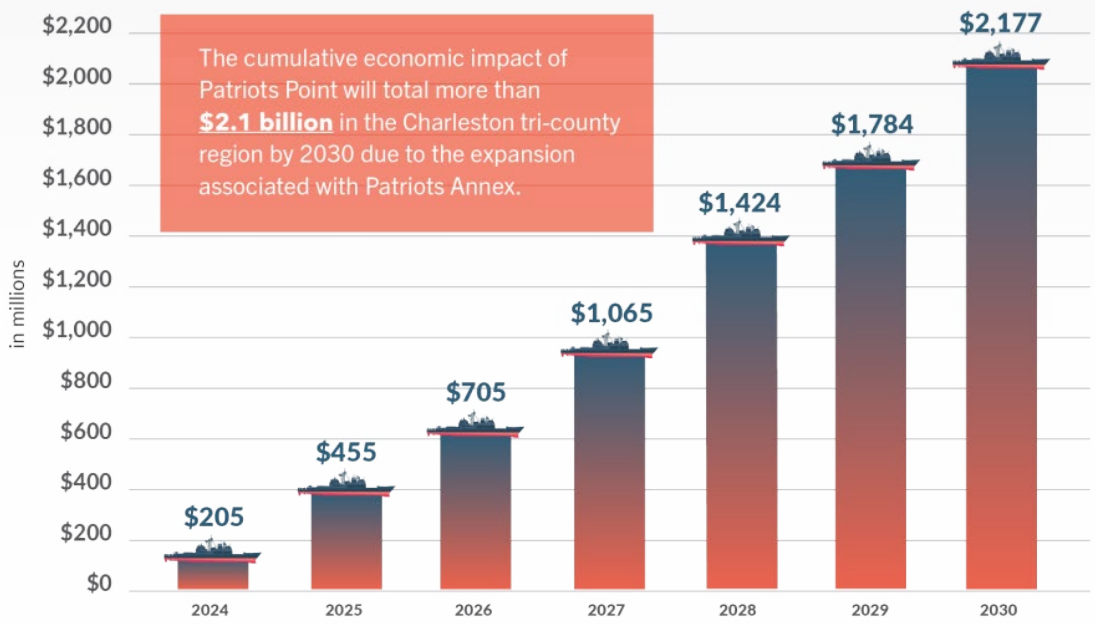
To support the significant costs of maintenance, especially those associated with ship upkeep and repair, Patriots Point has leased 61 acres of its property – known as the Patriots Annex project – for a new mixed-use development that will include a variety of office, retail, vacation, and residential spaces. The revenue generated from Patriots Annex will not only help maintain the site but also significantly expand its economic footprint in Charleston and the surrounding communities.

With Charleston experiencing strong population growth and maintaining its status as a top tourist destination, Von Nessen expects high demand for the new office, retail, and residential spaces in Patriots Annex. The development is set to occur in three phases, covering over 331,000 square feet of commercial and residential space. Phase I is expected to be completed by 2025, followed by Phase II in 2027, and Phase III in 2030. While Phase I is smaller, covering around 59,000 square feet, the later phases will significantly ramp up with over 270,000 square feet combined.

By the time Phase III is completed, Patriots Point's economic impact is projected to soar to \$393 million, supporting nearly 3,000 permanent jobs and generating \$128.8 million in labor income. This represents a 92% increase in Patriots Point's local economic contribution, cementing its role as a major economic player in the region.

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Figure 4: Cumulative Economic Impact of Patriots Point, 2024-2030  
 Charleston Tri-County Region



**Education**

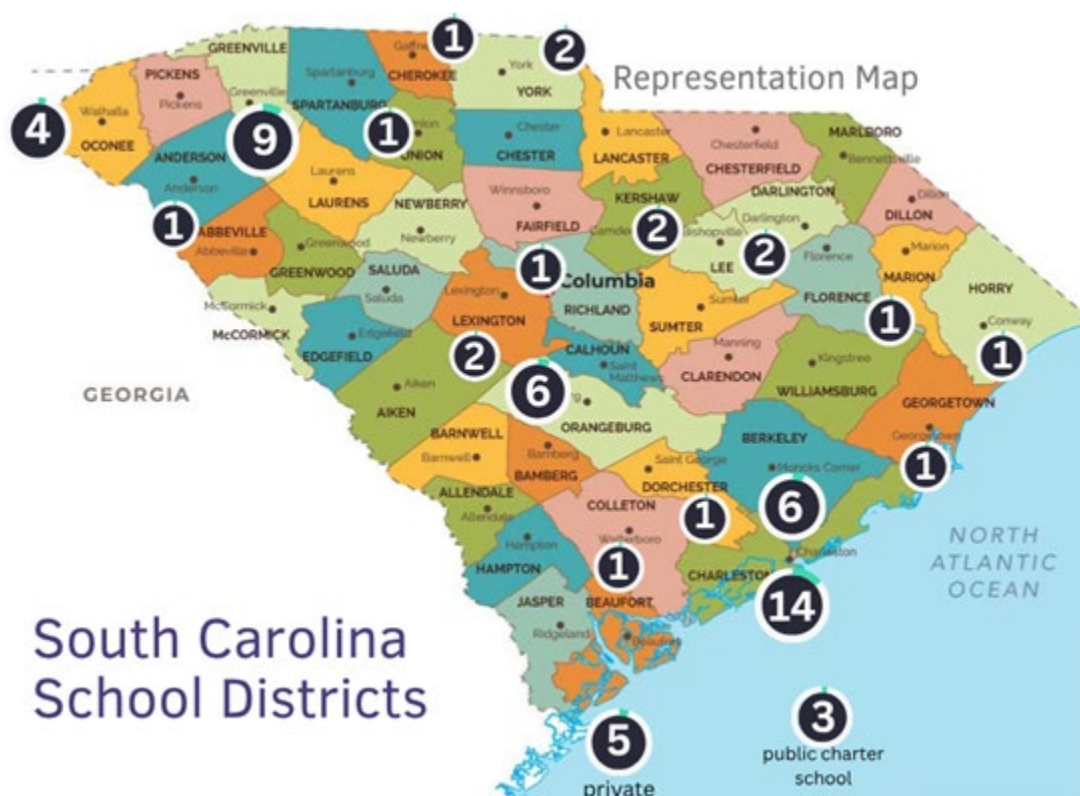
In 2025-2026, approximately 11,500 South Carolina students visited Patriots Point and experienced the museum’s educational programming firsthand. These field trips offer more than a tour—they're immersive learning adventures that align with Social Studies, Science, Math, and English Language Arts standards.

In the spring, more than 7,000 South Carolina fifth graders took part in a dynamic two-hour program that moved from the engine room to the flight deck. Students explored aircraft, crawled into a B-25 bomber, and even used math skills to re-enact the famed Doolittle Raid.

For middle and high schoolers, the museum's Flight Academy provided an opportunity to engage in team-based aviation simulations. 1,637 South Carolina students participated in the Flight Academy, including over 550 who received pre-visit in-classroom training to prepare them for their missions.

This year, over 75 South Carolina educators participated in professional development workshops hosted by the museum. These sessions offer content-rich experiences aligned to curriculum standards, while also providing contact hours toward recertification.

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A highlight of the year was a two-day immersive workshop attended by 51 educators, which included an overnight stay aboard the ship. From walking the same decks as WWII sailors to diving into primary source materials like letters, logbooks, and journals, these teachers didn't just learn about history, they connected with it in a way they can carry back into their classrooms.

In addition to the education programming, Patriots Point has long operated an overnight camping program where boy and girl scouts, school groups and religious groups can stay aboard the USS Yorktown in the same berthing areas once used by sailors.

### **Policy Overhaul**

In July of 2023, Patriots Point began a partnership with the Department of Administration's Shared Services Human Resources. As part of this continued partnership, Patriots Point leadership spent a considerable amount of time in fiscal year 2024-2025 reviewing and editing all the agency's administrative and human resources policies, many of which had not been updated in years. The agency's policies are tailored for Patriots Point however an attempt was made to be as similar as possible to the policies of the Department of Administration. All told, nearly thirty administrative policies were edited and approved. An employee handbook was created containing all these policies as well as some Patriots Point specific information. Additionally, the agency's IT Director created a learning management system to electronically store all agency policies and to track employee acknowledgement of those policies.

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In addition to the administrative policies, the agency's procurement and purchasing card policies were also reviewed and updated. Most agency expenditures now require documented supervisor approval, and an effort is being made to shift expenditures away from purchasing cards and onto state contracts or purchase orders.

## Events

Every year the agency hosts numerous public, private, military, mission-based and holiday events. Selected events from the past year include:

- 4<sup>th</sup> of July Blast
- Halloween on the Yorktown
- Throwdown on the Yorktown
- Veteran's Day
- Medal of Honor Day
- Vietnam Veteran's Day
- 80<sup>th</sup> Anniversary of the Battle of Okinawa
- Nuclear Power Training Unit Graduations
- 9/11 Remembrance





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### **Veteran Outreach**

The agency is especially proud of the veteran outreach partnership programs that begin this year. Patriots Point is offering its Harbor Room space for veteran groups to meet free of charge. The first partnership was with the Citadel Veterans Business Outreach Center Boots to Business. The program is through the Small Business Administration and is designed as a one-stop shop for transitioning service members, veterans, and military spouses looking to start, purchase, or grow a business.

Beginning in January, Patriots Point began a partnership with Big Red Barn Retreat to bring their program to the South Carolina Lowcountry. Big Red Barn Retreat offers a variety of support and services to help active-duty military, veterans and first responders who are struggling with PTSD.

### **Museum Master Plan**

Over the past year and a half, Patriots Point has engaged in the process of creating a comprehensive Museum Master Plan for the USS Yorktown. The process involved over 200 stakeholders and included on-site meetings, interviews and workshops to collect feedback on creating a shared vision for the museum. This process sets a unifying purpose and direction that will guide what stories are told, how they are presented, and why they matter.

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This plan included evaluating tour routes throughout the ship, enhancing the visitor experience, exhibit content and methods, education programming, signage and wayfinding, artifact display, and creating additional functional event space. The Museum Master Plan will take Patriots Point Naval and Maritime Museum well into the future, and work is already underway on numerous elements of the plan.

### **Risk Assessment and Mitigation**

Governor Henry McMaster issued Executive Order 2022-20, which directs the South Carolina Office of Resilience (SCOR) to begin the process of removing hundreds of thousands of gallons of toxic pollutants from the USS Yorktown by commissioning an updated cost study for the project.

In February 2025, SCOR procured HEPACO LLC to remove and safely dispose of heavy fuel oil, oily water, PCB-contaminated liquids, and asbestos containing piping insulation. The first phase of this remediation project has been completed, and phase two is already underway in fiscal year 2025-2026. The SCOR and HEPACO contract only cover remediation so once this second phase is complete Patriots Point will enter into a contract for the necessary permanent repairs of the Yorktown at an estimated cost of \$5 million.

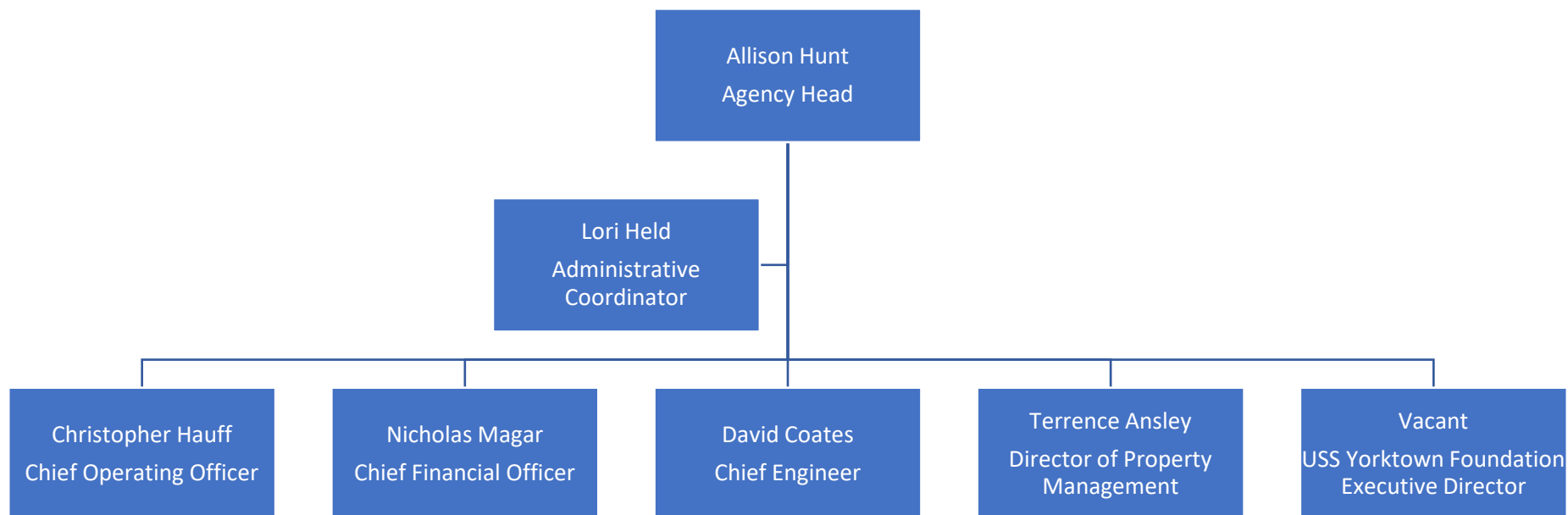
As of the end of fiscal year 2025-2026, the SCOR and HEPACO budget was deemed insufficient to complete the second phase of the remediation. The risk of not completing the remediation and removing the harmful materials is obvious and does not need to be reiterated upon here.

One of the purposes of the agency's authority is "to foster and stimulate national and international travel to and participation in the development of Patriots Point." The agency's current Gift Shop and Ticketing building is decades old, and it will soon need to be demolished because of the Patriots Annex development that was discussed previously. Patriots Point will be making a budget request for the second time for \$25 million for the construction of a new retail, ticketing, concessionaire facilities, office and meeting space building with structured parking.

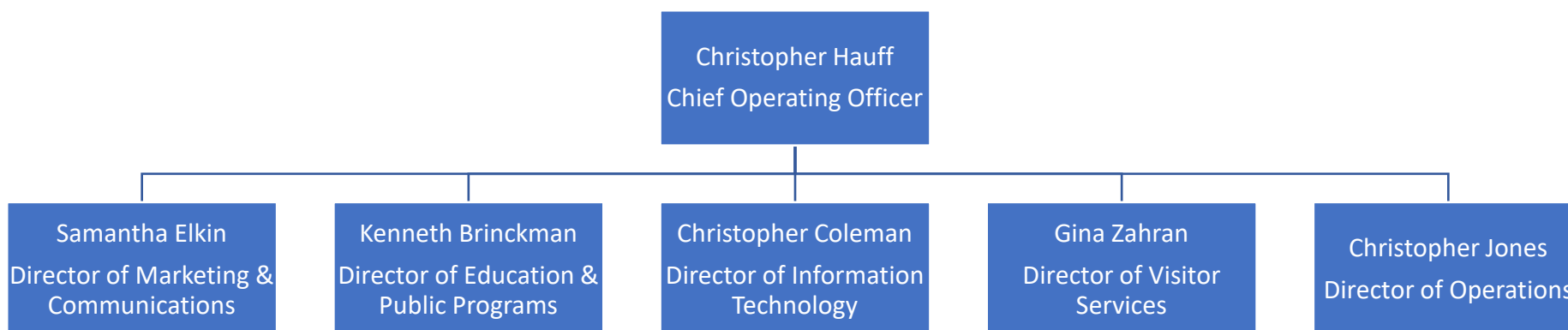
World class development is imminent on the property and if Patriots Point is to continue to stimulate national and international travel, a new building is necessary. It is important to note that this building is a revenue generating facility. Over the previous four fiscal years the gift shop has averaged a gross annual revenue of over \$2.5 million. It is the agency's third largest annual revenue source and is a major reason why Patriots Point remains self-sustaining and does not have to request yearly appropriations. In ten years, the building will have paid for itself and that is not assuming that a new modernized building would increase annual sales. Thus, the risk in not approving funding for a new building would be less annual revenue for the agency to self-sustain.

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## AGENCY ORGANIZATIONAL CHART

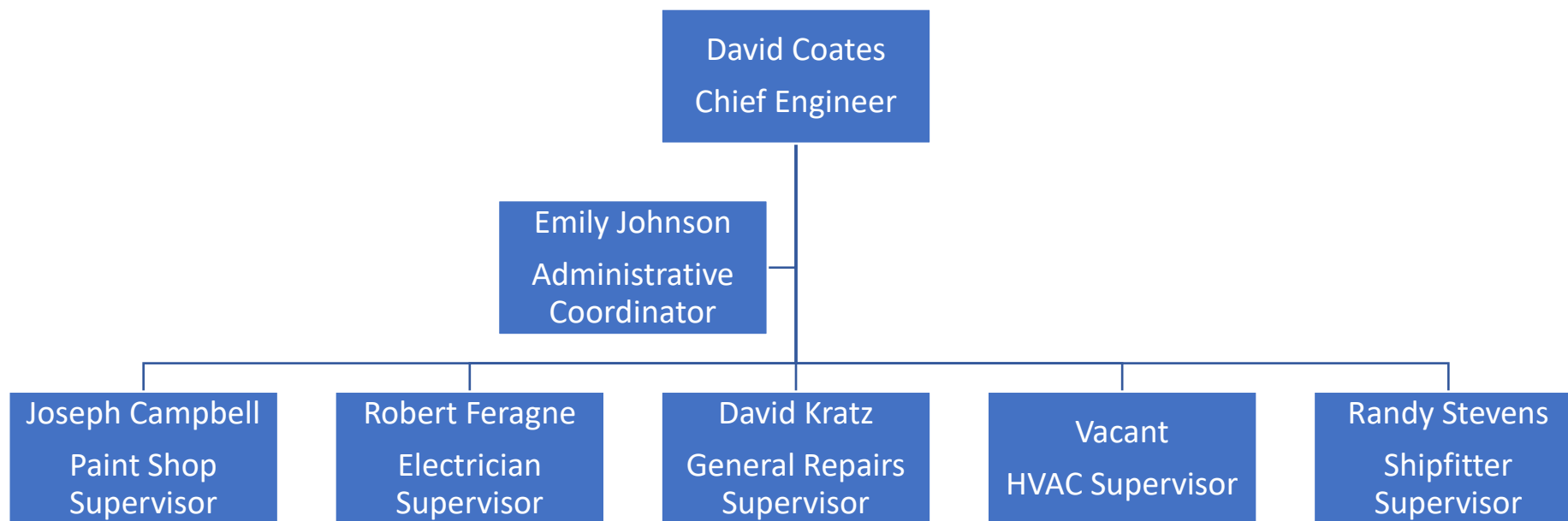


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Nicholas Magar  
Chief Financial  
Officer

Kellie Kennedy  
Ticketing and  
Retail Manager

Crystal Davis  
Accountant

Vacant  
Senior Accountant

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# 2025

## Reorganization and Compliance

as submitted for the Accountability Report by:

### Primary Contact

### P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

First Name	Last Name	Role/Title	Email Address	Phone
Nicholas	Magar	Chief Financial Officer	nmagar@patriotspoint.org	843-881-5996

### Secondary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Lori	Held	Admin Coordinator	lori.held@patriotspoint.org	843-881-5920

### Agency Mission

Adopted in:

2022

The primary mission of the Patriots Point Development Authority is two-fold. First, establish, develop, and operate a national museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art, and historical materials to foster patriotism, generate pride and respect for the United States, and honor our valiant dead from World War II to the present.

Second, develop and enhance the Patriots Point land area (approximately 460 acres) and water areas of the contiguous Cooper River to support the operation of ships, provide a place of education and recreation, and stimulate national and international travel by providing museum, attractions, lodging, and accommodation.

### Agency Vision

Adopted in:

2022

Patriots Point strives to preserve our naval history, and the living history of our nation's bravest men and women, while telling inclusive stories in honorable, educational and engaging ways .

### Recommendations for reorganization requiring legislative change:

None

### Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

None



## Significant events related to the agency that occurred in FY2025

Description of Event	Start	End	Agency Measures Impacted	Other Impacts
4th of July Fireworks Blast	July	July	Number of public programs held and attended	
New website launch	July	July	Increase in earned revenue	
Officer's berthing quarters restoration completed	July	July	Number of public programs held and attended	
Completion of Patriots Point Road/Coleman Boulevard intersection	July	July	Increase in earned revenue	
Introduction of "Ask Me About History" Carts	July	July	Number of public programs held and attended	
Launch of agency Learning Management System	July	July	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	
New visitor parking lot opens	September	September	Increase in earned revenue	
USS Yorktown Foundation inaugural fundraising golf tournament	October	October	Number of public programs held and attended	
Completion of overhaul of agency admin policies	October	October	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	

Halloween on Yorktown Event	October	October	Number of public programs held and attended	
Aircraft restoration F-4, F-8 and A-3	October	October	Number of aircraft restoration projects	
USS Yorktown Association and USS Bennington reunions	October	October	Number of commemorative military programs held	
Economic Impact Study of Patriots Point released	October	October	Increase in earned revenue	
New employee handbook completed and distributed	November	November	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	
Launch of new Membership Program	November	November	Increase in earned revenue	
Restoration and updates to Vietnam Experience	November	November	Increase in earned revenue	
Code Adam implemented at PPDA	November	June	Number of public programs held and attended	
"Throwdown on the Yorktown" wrestling event	November	November	Number of public programs held and attended	
Audit Operation Overnight	November	November	Increase in earned revenue	
Veteran's Day	November	November	Number of commemorative military programs held	

Harbor Room Veteran's group Meetings	November	June	Number of public programs held and attended	
SCOR project	December	June	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	
Yuletide on the Yorktown event	December	December	Number of public programs held and attended	
Education Professional Development with Sea Grant	December	December	Number of public programs held and attended	
Pier Assessment	January	February	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	
Yorktown Game and Movie Night	March	March	Number of public programs held and attended	
Medal of Honor Day	March	March	Number of commemorative military programs held	
Vietnam Veteran's Day	March	March	Number of commemorative military programs held	
80th Anniversary of Okinawa	April	April	Number of commemorative military programs held	
New Flight Simulator	April	April	Increase in earned revenue	

Race Week	April	April	Number of public programs held and attended	
Night at the Museum	April	April	Number of public programs held and attended	
CCSD's May 15th Pathways to Teaching end-of-the-year ceremony	May	May	Number of public programs held and attended	
TAPS across America	May	May	Number of commemorative military programs held	
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				
Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).				Yes
Does the law allow the agency to promulgate regulations?				No
Law number(s) which gives the agency the authority to promulgate regulations:				
Has the agency promulgated any regulations?				No
Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?				Yes
(End of Reorganization and Compliance Section)				



# FY2025

## Strategic Plan Results

as submitted for the Accountability Report by:  
P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

- Goal 1 Debt reduction and fiscal responsibility
- Goal 2 Preservation of state assets and national landmarks and collections
- Goal 3 Expand educational access and outreach
- Goal 4 Increase marketing outreach

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
<b>1.1 Stewardship of South Carolina land and resources by maintaining existing land leases and partnerships.</b>											<b>State Objective: Public Infrastructure and Economic Development</b>			
1.1.1	Continue to collect and increase collected rent	\$3,600,000	\$3,775,000	\$3,900,000.00	Dollar Amount	Equal to or greater than	State Fiscal Year	Base minimum rents added to expected percentage rent true up for Target and posted against Actual receipts	Property Management and Accounting records	PPDA Director of Property Management and PPDA Director of Finance	Continued return of patrons to tenant establishments for percentage revenues	PPDA	0101.000000.000	
<b>1.2 Increase profits by increasing statewide awareness of Patriots Point and its mission through various marketing methods; and increase attendance by creating profitable programs and products.</b>											<b>State Objective: Public Infrastructure and Economic Development</b>			
1.2.1	Increase in earned revenue	\$14,840,000	\$15,000,000	\$14,000,000.00	Dollar Amount	Equal to or greater than	State Fiscal Year	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues	Values will be calculated from cash and credit card deposits for ticket sales, parking and gift shop sales. Checks and credit card deposits from leases and visiting camping or school groups	Data is stored internally by the finance department who has the only access to view and change the data	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Agency customers are most satisfied. Recovering to pre-Covid revenue levels allows us to reopen and expand programs and products. We will have greater means to seek out, attract and retain new customers	0101.000000.000	Unanticipated decrease in admissions for the fiscal year
<b>1.3 Ensure that the annual budget will support all approved/authorized operational &amp; capital expenditures including debt</b>											<b>State Objective: Public Infrastructure and Economic Development</b>			
1.3.1	Continue to produce a balanced budget every year and maintain a minimum balance of \$2.5 million in the capital reserve fund	\$2,500,000	\$2,500,000	\$2,500,000.00	Dollar Amount	Equal to or greater than	State Fiscal Year	Cash on hand at the end of the fiscal year after the agency has satisfied all of its expenditures and debt obligations.	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financial statements.	Data is stored internally by the finance department who has the only access to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	The agency is the most satisfied with a high balance in the capital reserves. Allows the agency to operate efficiently and able to withstand any potential financial setbacks in the operation of a fleet of historic naval ships that are subject to decay and hurricanes.	0101.000000.000	

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
<b>2.1 Implement a maintenance and restoration plan with an updated aircraft restoration plan and update and implement a master restoration plan for Yorktown and Laffey.</b>														
State Objective: Public Infrastructure and Economic Development														
2.1.1	Number of aircraft restoration projects	2	3	3	Count	Equal to or greater than	State Fiscal Year	These are budget-based projects that depend solely on the revenue projections for each Fiscal Year	Revenue Projections derived from Chief Financial Officer and approved budget from Executive Director	Daily accountability of expenditures through internal bookkeeping.	PPDA needs a unified and comprehensive interpretation development plan to maintain, update and create exhibits.	Families, veterans, tourists, school groups, anyone with an interest in history	0101.000000.000	
<b>2.2 Transform Patriots Points' infrastructure and application services to better meet user needs and support museum goals through testing/adoption of new information technology that will support the museum's mission</b>														
State Objective: Education, Training, and Human Development														
2.2.1	Percentage of collection catalogued in new collection management software	25%	40%	26.40%	Percent	Equal to or greater than	State Fiscal Year	Percentage of collection catalogued per CatalogIT software	CatalogIT software	Data is stored within the CatalogIT software. To be accessed by the Registrar and curator	PPDA needs a unified and comprehensive interpretation development plan to maintain, update and create exhibits.	Families, veterans, tourists, school groups, anyone with an interest in history	0101.000000.000	The collection is so large that new items are still being added and catalogued
<b>2.3 Finalize core museum documents for future museum accreditation</b>														
State Objective: Education, Training, and Human Development														
2.3.1	Number of core museum documents for possible museum accreditation	2	3	0	Count	Complete	State Fiscal Year	Number of documents submitted	Internal records	Records stored internally with Registrar and Curator possessing the master copies	PPDA needs a unified and comprehensive interpretation development plan to maintain, update and create exhibits.	Families, veterans, tourists, school groups, anyone with an interest in history	0101.000000.000	Shift in departmental priorities
<b>3.1 Expand general public programming using museum assets to engage and educate surrounding communities</b>														
State Objective: Government and Citizens														
3.1.1	Number of public programs held and attended	10	20	20	Count	Count	State Fiscal Year	Attendance at programs	Galaxy, internal system	Internal records with Visitor Services department	Fostering patriotism and pride in the American nation and its military	Families, veterans, tourists, school groups	0101.000000.000	
3.1.2	Number of commemorative military programs held	5	8	8	Count	Equal to or greater than	State Fiscal Year	Attendance at programs	Galaxy, internal system	Internal records with Visitor Services department	Fostering patriotism and pride in the American nation and its military	Families, veterans, tourists, school groups	0101.000000.000	
<b>3.2 Increase presence by furthering school programs and activities through the expansion of onsite, virtual learning and professional development programming for teachers</b>														
State Objective: Education, Training, and Human Development														

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.2.1	Students participating in Education programs	15,000	17,000	11,500	Count	Equal to or greater than	State Fiscal Year	Attendance in programs	Number of students participating in Education department programs	Galaxy, internal records. Accessed by Education department	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0101.000000.000	Unanticipated decrease in admissions for the fiscal year
3.2.2	Development of Learning Centers	3	5	0	Count	Equal to or greater than	State Fiscal Year	Learning center operational for students	Galaxy, internal system	Galaxy, internal records. Accessed by Education department	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0101.000000.000	Shift in departmental priorities
<b>4.1 Expand reach to new social platforms, increase the amount of upbeat and "viral" videos produced and deepen the relationships created with media this past year</b> <b>State Objective: Government and Citizens</b>														
4.1.1	Media and social media publicity value	\$12,000,000	\$14,000,000	\$14,000,000.00	Dollar amount	Equal to or greater than	State Fiscal Year	Marketing analytics	Social media analytics	In the social analytics, accessed only by Marketing and Communications department	Establishing Patriots Point as an attractive destination for National and International Travel, thereby stimulating the economy of South Carolina and the Lowcountry	Families, veterans, tourists, school groups	0101.000000.000	
4.1.2	Increase reach on social media	5,000,000	6,000,000	6,000,000	Count	Equal to or greater than	State Fiscal Year	Marketing analytics	Social media analytics	In the social analytics, accessed only by Marketing and Communications department	Establishing Patriots Point as an attractive destination for National and International Travel, thereby stimulating the economy of South Carolina and the Lowcountry	Families, veterans, tourists, school groups	0101.000000.000	
<b>4.2 Target specific groups and promote tours in the quest for increasing the amount of group sales</b> <b>State Objective: Government and Citizens</b>														
4.2.1	Number of Group Sales	16,000	17,000	15,976	Count	Equal to or greater than	State Fiscal Year	Number of groups in Galaxy	Galaxy	On Galaxy, accessed by Visitor Services department	Establishing Patriots Point as an attractive destination for National and International Travel, thereby stimulating the economy of South Carolina and the Lowcountry	Families, veterans, tourists, school groups	0101.000000.000	Unanticipated decrease in admissions for the fiscal year

# FY2026

## Strategic Plan Development

Goal 1 Debt reduction and fiscal responsibility

Goal 2 Expand educational access and outreach

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
<b>1.1 Stewardship of South Carolina land and resources by maintaining existing land leases and partnerships.</b> <b>State Objective: Public Infrastructure and Economic Development</b>													
1.1.1	Continue to collect and increase collected rent	\$ 3,925,468	\$ 4,161,383	Dollar Amount	Equal to or greater than	State Fiscal Year	Base minimum rents added to expected percentage rent true up for Target and posted against Actual receipts	Agency accounting records	Available upon request	Continued return of patrons to tenant establishments for percentage revenues	Patriots Point	0101.000000.000	
<b>1.2 Increase profits by increasing statewide awareness of Patriots Point and its mission through various marketing methods; and increase attendance by creating profitable programs and products.</b> <b>State Objective: Public Infrastructure and Economic Development</b>													
1.2.1	Increase in earned revenue	\$ 14,024,359	\$ 13,128,148	Dollar Amount	Equal to or greater than	State Fiscal Year	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues	Values will be calculated from cash and credit card deposits for ticket sales, parking and gift shop sales. Checks and credit card deposits from leases and visiting camping or school groups	Data is stored internally by the finance department who has the only access to view and change the data	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
1.2.2	Increase annual admissions	239,000	250,000	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Galaxy	Galaxy	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
1.2.3	Increase annual Operation Overnight attendance	7,324	7,500	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Galaxy	Galaxy	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
1.2.4	Increase annual revenue related to Events	\$ 240,439	\$ 250,000	Dollar Amount	Equal to or greater than	State Fiscal Year	Revenue amount	SCEIS	SCEIS	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
<b>1.3 Ensure that the annual budget will support all approved/authorized operational &amp; capital expenditures including debt</b> <b>State Objective: Public Infrastructure and Economic Development</b>													

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.3.1	Continue to produce a balanced budget every year and maintain a minimum balance of \$5 million in the capital reserve fund	\$ 5,000,000	\$ 5,000,000	Dollar Amount	Equal to or greater than	State Fiscal Year	Cash on hand at the end of the fiscal year after the agency has satisfied all of its expenditures and debt obligations.	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financial statements.	Data is stored internally by the finance department who has the only access to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
<b>2.1 Increase presence by furthering school programs and activities through the expansion of onsite, virtual learning and professional development programming for teachers</b> <span style="float: right;"><b>State Objective: Education, Training, and Human Development</b></span>													
2.1.1	Number of Students going through Flight Academy	1,637	1,500	Count	Equal to or greater than	State Fiscal Year	Number of students	Galaxy	Galaxy	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.2	Number of Corporate Development Programs for Flight Academy	1	2	Count	Equal to or greater than	State Fiscal Year	Number of Programs	Internal documents	Internal documents	Education of South Carolina students, their knowledge of history and pride in their country	General Public	0116.050000X000	
2.1.3	Number of Flight Academy Blog Posts	0	12	Count	Equal to or greater than	State Fiscal Year	Number of blog posts	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	
2.1.4	Number of students going through EIA structured learning	7,000	7,500	Count	Equal to or greater than	State Fiscal Year	Number of students	Galaxy	Galaxy	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.5	Number of total students going through EIA program	11,500	12,000	Count	Equal to or greater than	State Fiscal Year	Number of students	Galaxy	Galaxy	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.1.6	Number of Professional Development Events	2	4	Count	Equal to or greater than	State Fiscal Year	Number of PD events	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	
2.1.7	Mission Based Special Programs Events	2	4	Count	Equal to or greater than	State Fiscal Year	Number of events	Galaxy	Galaxy	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.8	Partnered Special Programs Events	1	2	Count	Equal to or greater than	State Fiscal Year	Number of events	Galaxy	Galaxy	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.9	Online Collections	5	10	Count	Equal to or greater than	State Fiscal Year	Number of collections	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.10	Temporary Exhibits	2	4	Count	Equal to or greater than	State Fiscal Year	Number of Exhibits	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	



# 2025

## Budget Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
0101.000000.000	Naval & Maritime Museum	Agency employee salaries and agency operations	\$ -	\$ 12,062,315.98	\$ -	\$ 12,062,315.98	\$ -	\$ 12,254,385.00	\$ -	\$ 12,254,385.00
0116.050000X000	Literacy & Distance Learning	Education program funded with Education Improvement Act funds	\$ -	\$ 676,374.80	\$ -	\$ 676,374.80	\$ -	\$ 511,055.00	\$ -	\$ 511,055.00
9500.050000.000	State Employer Contributions	Employer contributions for agency employees	\$ -	\$ 2,125,652.65	\$ -	\$ 2,125,652.65	\$ -	\$ 2,298,978.00	\$ -	\$ 2,298,978.00
9812.160000X000	USS Laffey	Capital expenditures related to the maintenance of the USS Laffey	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

# 2025

## Legal Data

as submitted for the Accountability Report by:

### P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2025
43-26-90	State	Statute	Title 43, Chapter 26- Operation of Vending Facilities by Blind Persons, Section 43-26-90 Buildings not subject to Chapter. Patriots Point is exempted from this regulation.	Not related to agency deliverable.		No Change
51-13-710	State	Statute	To establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage.	Not related to agency deliverable.		No Change
56-3	State	Statute	PPDA License tag	Not related to agency deliverable.		No Change
60-11-150	State	Statute	Title 60, Chapter 11- Libraries, Archives, Museums and Arts- Archives Act and Civil War Sesquicentennial Advisory Board. Section 150 appoints Executive Director of Patriots Point to serve on the Advisory Board.	Not related to agency deliverable.		No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2025
P.L. 1028, 84th Congress, 10 USC 7308	Federal	Statute	The Act of Aug. 10, 1956 authorizes the Secretary of the Navy to transfer by gift or otherwise, on terms prescribed by him, any obsolete vessel of the Navy to any State, municipal corporation of the United States. This Law is cited in the contracts for all three ships located at Patriots Point.	Not related to agency deliverable.		No Change
Section 1- 5- 40	State	Statute	Title 1, Chapter 5- Administration of Government, Secretary of State. Section 40 Duty to monitor state boards and commissions, certification of dates of terms of service.	Not related to agency deliverable.		No Change

2025		<b>Services Data</b> as submitted for the Accountability Report by: <b>P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY</b>						
Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2025	Summary of changes to services
Provides services associated with Naval and Maritime History , including a museum, museum exhibits, ships and educational programs.	General public (people interested in Naval, Maritime, Military and US History; school groups)	General public		Patriots Point Naval & Maritime Museum	A Naval and Maritime Museum employing historic ships, exhibits, history programs, overnight camping, group education programs and camps	A failure in the agency's missions of fostering patriotism and pride, creating a unique environment for historical and maritime studies, and establishing Patriots Point as an attractive destination	No Change	

2025	<u>Partnerships Data</u> as submitted for the Accountability Report by: <b>P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY</b>		
Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	American Financial Group	Land lease for hotels, resort, restaurant and marina	No Change
Private Business Organization	Bennett Hospitality	Land Lease for cottages	No Change
Private Business Organization	Bennett Hospitality	Land lease for golf course	No Change
Private Business Organization	Bennett Hospitality	Land lease for additional hotel and cottages	No Change
Private Business Organization	Bennett Hospitality	Land lease for development of hotels, office, parking, retail and multi-family	No Change
Private Business Organization	Charleston Battery	License for Temporary Land Use	No Change
Higher Education Institute	College of Charleston	Land lease for Athletic Facilities	No Change
Private Business Organization	Congressional Medal of Honor Society Museum	Housing of Congressional Medal of Honor Society Museum	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	Pinnacle Bank	License agreement for ATM location	No Change
Private Business Organization	Pulseworks	Operation of the Flight Simulator	No Change
Private Business Organization	Spiritline Cruises	Ft. Sumter/Harbor Tour Commissions	No Change
Private Business Organization	Blue Ribbon LLC	Vending machine and micro market service onboard the Yorktown	No Change
Private Business Organization	Coca-Cola	Vending machines on the property and aboard the Yorktown	No Change
Non-Government Organization	USS Yorktown Foundation	Designated support organization for the agency, dedicated to raised funds to support programs at Patriots Point	No Change
Non-Government Organization	USS Yorktown Association	Organization that honors the service and history of the USS Yorktown and her veterans	No Change

# 2025

## Reports Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Accountability Report	Proviso 117.29 of FY 2022-2023 Appropriations Act	Strategic planning report of the agency's mission, objectives, performance measures and key performance indicators.	September 2024	Annually	South Carolina state agency or agencies	Electronic copy available upon request	<a href="https://www.scstatehouse.gov/reports/aar2024/P360.pdf">https://www.scstatehouse.gov/reports/aar2024/P360.pdf</a>	No Change	
Agency Debt Collection Report	Proviso 113.33, of FY 2022-2023 Appropriations Act	Detailed report of the amount of outstanding debt and all methods used to collect.	February 2025	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - <a href="mailto:nmagar@patriotspoint.org">nmagar@patriotspoint.org</a>	No Change	
Comprehensive Permanent Improvement Plan (CPIP)	Section 2-47-55, S.C. Code of Laws	Comprehensive summary of all permanent improvement projects anticipated over the next five fiscal years.	August 2024	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - <a href="mailto:nmagar@patriotspoint.org">nmagar@patriotspoint.org</a>	No Change	
Fees and Fines Report	Proviso 117.71 of FY 2022-2023 Appropriations Act	Report of all aggregate amounts of fines and fees charged and collected in the prior fiscal year.	October 2024	Annually	Entity within federal government	Electronic copy available upon request	<a href="https://www.patriotspoint.org/sites/default/files/2024-10/PPDA%20FY24%20Fees%20and%20Fines%20Report.pdf">https://www.patriotspoint.org/sites/default/files/2024-10/PPDA%20FY24%20Fees%20and%20Fines%20Report.pdf</a>	No Change	
FY 2025-26 Budget Plans	Title 11, Chapter 11, S.C. Code of Laws	Compilation of agency planned funding and expenditure requests for the upcoming fiscal year.	September 2024	Annually	Legislative entity or entities	Electronic copy available upon request	Nick Magar - <a href="mailto:nmagar@patriotspoint.org">nmagar@patriotspoint.org</a>	No Change	
FY 2025-26 Federal Project Reviews	South Carolina Federal and Other Funds Oversight Act (Title 2, Chapter 59 S.C. Code of Laws)	Compilation of anticipated federal grants received during the upcoming fiscal year.		Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - <a href="mailto:nmagar@patriotspoint.org">nmagar@patriotspoint.org</a>	No Change	Agency does not apply for federal grants



Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Information Technology and Information security Plans	Proviso 117.107 of FY 2021-2022 Appropriations Act	Comprehensive summary of all information technology and information security objectives and expenditures for the upcoming fiscal year.	August 2024	Annually	Entity within federal government	Electronic copy available upon request	Chris Coleman - <a href="mailto:chris.coleman@patriotspoint.org">chris.coleman@patriotspoint.org</a>	No Change	
Other Funds Survey	Section 2-65-20, S.C. Code of Laws	Detailed report of the actual and anticipated revenue by source.	November 2024	Annually	South Carolina state agency or agencies	Electronic file available upon request	Nick Magar - <a href="mailto:nmagar@patriotspoint.org">nmagar@patriotspoint.org</a>	No Change	

<b>AGENCY NAME:</b>	Patriots Point Development Authority		
<b>AGENCY CODE:</b>	P360	<b>SECTION:</b>	052

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## 2025 Accountability Report

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### SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
  - Reorganization and Compliance
  - FY2025 Strategic Plan Results
  - FY2026 Strategic Plan Development
  - Legal
  - Services
  - Partnerships
  - Report or Review
  - Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

<b>AGENCY DIRECTOR</b> <i>(SIGN AND DATE):</i>  <i>(TYPE/PRINT NAME):</i>	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="flex-grow: 1;"> <h2 style="margin: 0;">SIGNATURE ON FILE</h2> </div> <div style="text-align: right;"> <b>Signature Received:</b>            09/02/2025         </div> </div> <hr style="border: 0.5px solid black; margin-top: 10px;"/> <div style="margin-top: 5px;"> <span>Allison Hunt</span> </div>
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<b>BOARD/CMSN CHAIR</b> <i>(SIGN AND DATE):</i>  <i>(TYPE/PRINT NAME):</i>	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="flex-grow: 1;"> <h2 style="margin: 0;">SIGNATURE ON FILE</h2> </div> <div style="text-align: right;"> <b>Signature Received:</b>            09/02/2025         </div> </div> <hr style="border: 0.5px solid black; margin-top: 10px;"/> <div style="margin-top: 5px;"> <span>Wayne Adams</span> </div>
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