

SENATE CONFIRMATION  
CONFIDENTIAL PERSONAL DATA QUESTIONNAIRE

NOTICE: The information requested herein is needed to assist the Senate in its screening of candidates. This document is made available to and used by the appropriate Committee of jurisdiction and is not made public. Since this questionnaire is the initial step in the appointment and confirmation process, it should be returned to the Governor's Office as soon as possible. Please use additional sheets as necessary to complete this document.

Office or Seat to which you are being appointed: Santee Cooper Board of Directors

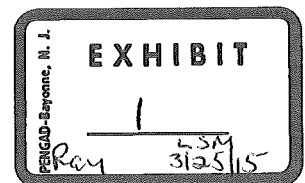
1. NAME: Mr. Danny (Dan) J. Ray

BUSINESS ADDRESS: 732 Prince Street, Georgetown, SC 29440

RESIDE IN SENATE DISTRICT#: 34

CONGRESSIONAL DISTRICT#: 7

3. Are you a citizen of South Carolina? Yes.  
Have you been a resident of this state for at least the immediate past 5 years? Yes
7. List each college and graduate or professional school you attended, including the dates of your attendance, the degrees you received, and if you left an institution without receiving a degree, the reason for your departure.
- (a) Furman University. 1980 to 1982. Transferred to Winthrop University
  - (b) Winthrop University. 1982 to 1984. BS in Business Administration
  - (c) Colorado School of Mines. 1991 to 1993. MS in Economics



8. List the states in which you have been licensed and/or admitted to a professional practice and the year of each license and/or admission. Also, list any states in which you took a professional license exam, but were never admitted to the practice. If you took an exam more than once in any of the states listed please indicate the number of times you took the exam in each state.

(a) Securities Licenses

- i. General Securities Representative License, Series 7 (Jan 1994)
- ii. Uniformed Securities Agent State Law License, Series 63 (Jan 2011)
- iii. General Securities Principal License, Series 24 (Apr 2010)

(b) Securities Registration

- i. Registered with 15 Self-Regulatory Organizations
- ii. Registered in 2 U.S. States

(c) See Exhibit A for details on FINRA licenses, qualifications, registration and securities related employment history.

10. Briefly describe any continuing education during the past five years.

- (a) Code of Ethics - Dec 2014
- (b) Anti-Money Laundering - Dec 2014
- (c) Global Anti-Bribery - Dec 2014
- (d) Fixed Income Compliance Training - Dec 2014
- (e) Global Bribery and Corruption - Nov 2013
- (f) Securities Code of Conduct - Nov 2013
- (g) Financial Crime - Nov 2013
- (h) Fixed Income Compliance Training - Nov 2013
- (i) FINRA Enforcement Actions - Red Flags for Supervisors - Nov 2013
- (j) US Anti Money Laundering - Dec 2012
- (k) Securities Code of Conduct - Dec 2012
- (l) Securities Electronic Communications - Dec 2012
- (m) Fixed Income Compliance Training - Dec 2012
- (n) Information Security Basics Course - May 2012
- (o) New FINRA Suitability Rules - Jul 2012

11. List all published books and articles you have written and give citations and dates of publication for each. None

12. If an attorney, list all courts in which you have been admitted to practice and list the dates of your admission. Give the same information for administrative bodies which require a special admission to practice. N/A

13. Have you ever held public office? If so, list the periods of your service, the office or offices involved, and whether you were elected or appointed. No

14. Have you ever been an unsuccessful candidate for elective, judicial, or other public office? If so, give details, including dates. No

15. Since completing your education, list any occupation, business, or profession in which you have been engaged other than holding public office. Give details, including a description of your occupation, business, or profession, the dates of your employment, and the name of your business or employer.

- (a) United States Army – Field Artillery Officer from 1984 to 1993
- (b) Piper Jaffray Inc. - Investment Banker from 1993 to 1999
- (c) GMAC Commercial Mortgage – Managing Director and Head of Global Project Finance from 1999 to 2006.
- (d) Capmark Finance - Managing Director and Head of Global Project Finance from 2006 to 2009
- (e) Jefferies LLC - Managing Director and Global Head of Project Finance from 2009 to Present

16. Are you now an officer or director or involved in the management of any business enterprise? Yes. Explain the nature of the business, your duties, and the term of your service.

- (a) Jefferies LLC – Managing Director and Global Head of Project Finance since 2009. Jefferies LLC is the largest independent investment bank in the U.S. and is a wholly owned subsidiary of Leucadia National Corporation (LUK), with a market capitalization of \$10 Billion. My work involves the management of a team of banking professionals financing various types of large infrastructure projects globally.
- (b) Annandale Plantation, LLC – My wife and I are 100% owners of Annandale Plantation, located in the Santee Delta Region of Georgetown County and this LLC is the holding company for those real property and operating assets used primarily for conservation and recreational purposes. These real property assets are restricted through a conservation easement with Ducks Unlimited and consist of 3,500 acres of upland and ricefields, as well as several structures including the original 1833 plantation house which is listed on the National Register of Historic Places. My duties are limited to strategic and ownership level decisions.
- (c) LCD, LLC – my wife and I are 100% owners of LCD, LLC which owns the real property assets of Lowcountry Preparatory School, a nonprofit private school located in Pawleys Island. My duties are limited to strategic and ownership level decisions.
- (d) SC Landings, LLC – my wife and I are 100% owners of SC Landings, LLC. SC Landings LLC is a 47% owner of LRH Multi-Property, LLC and Newport Landings, LLC which collectively owns five apartment projects in three states with a total of 902 apartment units. My duties are limited to strategic and ownership level decisions.

18. Describe any financial arrangements or business relationships which you have, or have had in the past, that could constitute or result in a possible conflict of interest in the position you seek. Explain how you would resolve any potential conflict of interest. None

30. List all professional organizations of which you are a member and give the titles and dates of any offices you have held in such groups. None.

31. List all civic, charitable, educational, social, and fraternal organizations of which you are or have been a member during the past five years and include any offices held in such a group, any professional honors, awards, or other forms of recognition received and not listed elsewhere.

(a) Ducks Unlimited – Presidents Council and Conservation Pioneer

(b) Wetlands America Trust – Board of Trustees

(c) Winyah Indigo Society – Member

32. List any local, county or statewide board, commission, council or other body on which you currently serve which constitutes the holding of an office under the provisions of Article VI, Section 3 of the South Carolina Constitution, to wit:

No person may hold two offices of honor or profit at the same time. This limitation does not apply to officers in the militia, notaries public, members of lawfully and regularly organized fire departments, constables, or delegates to a constitutional convention.

(a) South Carolina Public Service Authority

34. List the names, addresses and telephone numbers of five persons, including your banker, who will provide letters of reference. Letters should be *addressed* the South Carolina Senate and must be mailed with your completed application to: Office of the Governor, ATTN: Madison Walker, 1205 Pendleton Street, Columbia, SC 29201. See Exhibit C for Letters of Reference from:

(a) *H. Dale Hall, CEO of Ducks Unlimited*

(b) *James C. Hunt, CEO of Hunt Companies Inc.*

(c) *Christopher C. Bicho, President of Landings Real Estate Group*

(d) *Christopher Williams, President of Balfour Beatty Communities LLC*

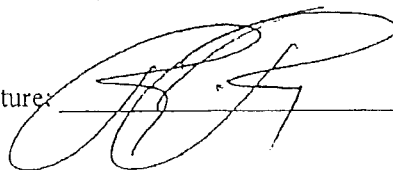
(e) *Tracy Harrelson, Georgetown, SC Branch Manager, The Citizens Bank*

---

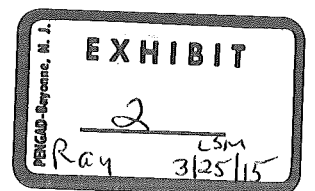
YOUR SIGNATURE WILL BE HELD TO CONSTITUTE A WAIVER OF THE CONFIDENTIALITY OF ANY PROCEEDING BEFORE ANY PROFESSIONAL GRIEVANCE COMMITTEE OR ANY INFORMATION CONCERNING YOUR CREDIT. I HEREBY CERTIFY THAT MY ANSWERS ARE TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE.

Date: 1/28/15

Signature: \_\_\_\_\_



Preliminary Questions  
Responses of Danny J. "Dan" Ray



## Preliminary Questions

1. *How has your service on the Board impacted Santee Cooper?*

After only eight months of service, it's premature to offer any material comments here other than to say that I have attempted to provide meaningful advice based on my prior professional experiences when and where appropriate.

2. *On which subcommittees do you serve?*

Audit Committee  
Legal Affairs Committee  
Property Committee  
Finance Committee

3. *What are the major challenges facing Santee Cooper today?*

The primary challenges today include (i.) responding to EPA regulatory directives, which directly effects fuel/asset mix and ultimately the cost of power to Santee Cooper's customers, (ii.) completing the construction of two new nuclear power plants, and (iii.) maintaining operational efficiency and industry best practices in order to provide safe and low cost power to its customers.

4. *Describe the duty of loyalty and the duty of care you owe to Santee Cooper.*

Duty of loyalty requires that board members exercise good fiduciary judgment on behalf of stockholders. Duty of care requires that board members exercise reasonable caution in executing board responsibilities that could harm others if not performed well.

5. *Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.*

No.

6. *Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Duke Energy or any of its subsidiaries, SCE&G, or an electric cooperative? Do you or any of your immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates*

*outside of South Carolina? Please include any stock that you or an immediate family member own in these companies and/or any mutual funds that you or an immediate family member own that invests in these companies.*

Neither I nor any of my immediate family members have a business, financial, or other relationship with Duke Energy or any of its subsidiaries, SCE&G, or any electric cooperative other than as a utility customer to Santee Electric Cooperative.

Neither I nor any of my immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates outside of South Carolina.

Currently, equity and fixed income investments for my immediate family and me are separately managed by various third parties who manage funds to specific investment strategies (large cap, small cap, international, etc.) and as such, all investment decisions are made by the individual managers.

7. *What were your top three goals to achieve as a member of the Board? Did you accomplish those goals?*

My first three goals were to better understand the following:

- Generating assets and senior management team
- Lakes, recreational areas, and water systems
- Capital plan, upcoming debt issuance and required Board approvals

After eight months on the board, I am well on my way to meeting this goal. I have not spent much time on the lakes, recreational areas and water systems yet but will in the near future. I have toured some of the generating station assets and have been involved in two recent capital markets debt issuances. In addition, I have spent a significant amount of time with individual members of the senior management team.

8. *What are your goals for your continued service on the Board?*

My near term goals are to better understand the following focus areas, allowing me to have meaningful input on strategic guidance and planning issues:

- Generating assets and key drivers around costs to own, operate, and maintain those assets
- Nuclear construction/completion issues and the require capital funding plan
- EPA regulatory requirements and the potential on Santee Cooper and its customers

SENATE CONFIRMATION  
CONFIDENTIAL PERSONAL DATA QUESTIONNAIRE

---

NOTICE: The information requested herein is needed to assist the Senate in its screening of candidates. This document is made available to and used by the appropriate Committee of jurisdiction and is not made public. Since this questionnaire is the initial step in the appointment and confirmation process, it should be returned to the Governor's Office as soon as possible. Please use additional sheets as necessary to complete this document.

---

Office or Seat to which you are being appointed: Public Service Authority Board of Directors

---

1. NAME: Mr. Jack F. Wolfe, Jr.  
Ms.

RESIDE IN SENATE DISTRICT#: 20 CONGRESSIONAL DISTRICT#: 2nd

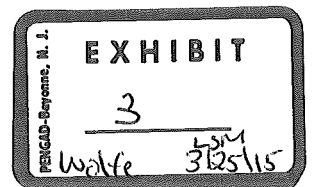
3. Are you a citizen of South Carolina? Have you been a resident of this state for at least the immediate past 5 years? YES

7. List each college and graduate or professional school you attended, including the dates of your attendance, the degrees you received, and if you left an institution without receiving a degree, the reason for your departure.

Clemson University – 1961 to 1963

8. List the states in which you have been licensed and/or admitted to a professional practice and the year of each license and/or admission. Also, list any states in which you took a professional license exam, but were never admitted to the practice. If you took an exam more than once in any of the states listed please indicate the number of times you took the exam in each state.

NONE





10. Briefly describe any continuing education during the past five years.

NONE

11. List all published books and articles you have written and give citations and dates of publication for each.

NONE

12. If an attorney, list all courts in which you have been admitted to practice and list the dates of your admission. Give the same information for administrative bodies which require a special admission to practice.

13. Have you ever held public office? If so, list the periods of your service, the office or offices involved, and whether you were elected or appointed.

Commissioner: Irmo-Chapin Recreation Commission: 1977-1981  
Chairman: 1980-1981

14. Have you ever been an unsuccessful candidate for elective, judicial, or other public office? If so, give details, including dates.

NO.

15. Since completing your education, list any occupation, business, or profession in which you have been engaged other than holding public office. Give details, including a description of your occupation, business, or profession, the dates of your employment, and the name of your business or employer.

#### Employment History

##### Mid-Carolina Electric Cooperative, Inc., Lexington, SC

Mid-Carolina Electric is a distribution electric cooperative whose mission is to provide quality electric service at competitive rates to its member-owners in Lexington, Richland, Saluda, Newberry, and Aiken Counties. In Mid-Carolina's 2011 survey, we scored an 89 (out of 100) on the American Customer Satisfaction Index (ACSI), which was in the top four percent of all electric cooperatives in the nation. The cooperative is governed by nine board members elected by the members.

President and CEO: August 1975-January 2013

During this time, the cooperative has grown from 13,000 to 52,000 active meters, with a growth in plant investment from \$11 million to \$200 million. Revenue has grown from \$7.2 million to \$116.5 million. The number of employees has grown from 76 to 143.

Manager of Office Services: October 1972-August 1975.

**Gaffney Board of Public Works**

Manager of Office Services: July 1964-October 1972.

**Bigelow Sanford Carpet Company:** June 1963-July 1964.

16. Are you now an officer or director or involved in the management of any business enterprise? Explain the nature of the business, your duties, and the term of your service.

I currently serve on the Public Service Authority Board of Directors.

18. Describe any financial arrangements or business relationships which you have, or have had in the past, that could constitute or result in a possible conflict of interest in the position you seek. Explain how you would resolve any potential conflict of interest.

Central Electric Power Cooperative Board Member: May 1977 to January 2013.

30. List all professional organizations of which you are a member and give the titles and dates of any offices you have held in such groups.

**Related Experience:**

The Electric Cooperatives of South Carolina (ECSC) August 1975-January 2013

ECSC is the state association of the electric cooperatives in South Carolina. (More than 1.5 million South Carolinians use power from electric cooperatives). ECSC is charged with monitoring and representing cooperatives' interests before state and federal legislative and regulatory bodies, publication of a magazine delivered monthly to more than 500,000 South Carolina homes, safety programs and employee training, and legal services for member cooperatives.

Board of Trustees Member March 1975-January 2013

**Board Committee Service:**

- Communications
- Government Relations (Chair of Committee)
- Legal

### Central Electric Power Cooperative, Inc.

Central Electric Power Cooperative, Inc. is a generation and transmission electric cooperative owned by the 20 independent, locally-owned electric distribution cooperatives in South Carolina. Central aggregates the power needs of the distribution cooperatives and purchases the required power under a wholesale power contract. Central delivers the purchased power to the distribution cooperatives over an owned and contracted transmission system. The 20 distribution cooperatives deliver power to more than 1.5 million people in all 46 counties. Central's 2010 revenue exceeded \$1.1 billion with energy sales exceeding 16.8 million megawatt-hours. Central is overseen by a Board of Trustees made up of representatives from its member-cooperatives. Central owns \$165 million in transmission assets and has long-term debt obligations in excess of \$130 million. Central recently entered into a long-term contract with Duke Energy Carolinas to purchase a portion of the load presently served by Santee Cooper.

Central and Santee Cooper have a long-term power contract (the Coordination Agreement) under which Santee Cooper provides generation and transmission services to Central. Much of Central's budget of more than \$1.1 billion is directed to the payment of costs under the Coordination Agreement. Central is by far Santee Cooper's largest customer, constituting approximately 70 percent of the demand on the Santee Cooper system and providing more than 60 percent of Santee Cooper's revenue. The Coordination Agreement calls for regular meetings of an Executive Committee, which is made up of Board members and management from each organization.

#### Board of Trustees Member

May 1977-January 2013

#### Board Committee Service:

- Audit
- Bylaw Review
- Executive Committee

### National Rural Electric Cooperative Association (NRECA)

NRECA is the 1,200-employee national service organization for more than 900 not-for-profit electric cooperatives that employ 70,000 people in 47 states. NRECA manages the Group Benefits Trust Programs for all cooperatives and employees across the nation. This Trust has assets in excess of \$10 billion. NRECA is governed by a 47-member Board.

#### **NRECA Provides Many Services to Its Members, Including:**

- Legislative and regulatory representation in Washington, D.C., for its member cooperatives
- Energy and environment research and information
- Consulting services for the cooperatives to promote Best Business Practices for management and boards
- Employee benefits for all cooperatives across the country including insurance, retirement and mutual funds administration
- Communications services for the cooperatives' brand (Touchstone Energy®), Cooperative Research Network (CRN), Rural Electric Magazine and many other publications.

Board Member Representing South Carolina 1999-2010

**Service as NRECA Board Officer:**

- Secretary-Treasurer 2005
- Vice President 2005-2006
- President 2007-2008
- Immediate Past President 2009-2010

**Board Committee Service:**

- Strategic Planning Committee 1999-2001, 2009
- Executive Committee 2002, 2004, 2005-2008
- Building Committee 2005-2008
- CEO Evaluation 2006
- Service Awards 2005-2008
- Insurance and Financial Services (Chair-2004) 2002-2004

The I&FS Committee acts as named fiduciaries for the NRECA Group Benefits Trust Programs, the Retirement Security Program and the 401(k) Pension Plan and fulfills, and discharges the duties and responsibilities reserved to it in each plan document. The Committee has a fiduciary responsibility to ensure that all funds and programs are managed in accordance with the Best Business Practices including compliance with federal requirements under ERISA. The assets of the Trust exceed \$10 billion.

**Significant NRECA Accomplishments During Tenure as Officer:**

- NRECA urged Congress to pass a sustainable energy policy, one that would not pick winners or losers nor harm regions of the United States such as the Southeast.
- NRECA worked to extend the Clean Renewable Energy Bonds (CREBs) Program, so that electric cooperatives might invest in cost-effective renewable energy initiatives.
- Approved making the Cooperative Research Network (CRN) a research and development program available to all member systems as a benefit of NRECA membership.
- Formation efforts of National Renewable Cooperative Organization.

**Cooperative Finance Corporation (CFC):**

CFC is a member-owned, non-profit cooperative that provides financial services for the nation's electric cooperatives. The loans provided help its members acquire, construct, and operate the utility infrastructure for electric cooperatives across the country.

CFC and its affiliates, the National Cooperative Services Corporation (NCSC) and the Rural Telephone Finance Cooperative (RTFC), provide financing to 1,520 member organizations and affiliates in 49 states, the District of Columbia, and two territories. In 2010, the total gross loans and guarantees

outstanding were \$20.5 billion. CFC's policies meet the highest standards of today's corporate governance practices and reflect compliance with all applicable requirements set forth by the U.S. Securities and Exchange Commission rules, the New York Stock Exchange, and the Sarbanes-Oxley Act.

Board Member                      2007-2010

31. List all civic, charitable, educational, social, and fraternal organizations of which you are or have been a member during the past five years and include any offices held in such a group, any professional honors, awards, or other forms of recognition received and not listed elsewhere.

Riverland Hills Baptist Church, Columbia, South Carolina    1973-Present

A dynamic and growing church serving a mixture of younger and older families with long-term connections to Lexington and Richland counties. Riverland Hills Church serves over 4,200 members.

#### **Board Committee Service**

- Pastor Search Committee (Chairman, 1990)
- Bylaws and Constitution Committee (Chairman, 2004-2005)
- Executive Committee (Chairman, 2007, 2008, 2010, 2011)
- Board of Deacons (Chairman)
- Long Range Planning Committee (Chairman)
- Finance
- Nominating
- Served as a member and chair of four successful building fund campaigns.

Little League Baseball – Irmo Chapin Recreation District    1975-1980

I had the pleasure of coaching boys 8-12 years old, including my two sons.

32. List any local, county or statewide board, commission, council or other body on which you currently serve which constitutes the holding of an office under the provisions of Article VI, Section 3 of the South Carolina Constitution, to wit:

I currently serve on the Public Service Authority Board of Directors.

No person may hold two offices of honor or profit at the same time. This limitation does not apply to officers in the militia, notaries public, members of lawfully and regularly organized fire departments, constables, or delegates to a constitutional convention.

34. List the names, addresses and telephone numbers of five persons, including your banker, who will provide letters of reference. Letters should be *addressed* the South Carolina Senate and must be mailed with your completed application to: Office of the Governor, ATTN: Katie Philpott, 1205 Pendleton Street, Columbia, SC 29201.

- (a) Dr. Ed Carney  
Pastor  
Riverland Hills Baptist Church
  
- (b) Rob Hochstetler  
President and CEO  
Central Electric Power Cooperative, Inc.
  
- (c) Mike Couick  
President and CEO  
Electric Cooperatives of South Carolina, Inc.
  
- (d) Marvin Sox  
Board Chairman  
Mid-Carolina Electric Cooperative, Inc.
  
- (e) Heather Legrand  
Branch Banker III  
BB&T

---

YOUR SIGNATURE WILL BE HELD TO CONSTITUTE A WAIVER OF THE CONFIDENTIALITY OF ANY PROCEEDING BEFORE ANY PROFESSIONAL GRIEVANCE COMMITTEE OR ANY INFORMATION CONCERNING YOUR CREDIT.

I HEREBY CERTIFY THAT MY ANSWERS ARE TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE.

Date:

1/14/2015

Signature:

Jack F. Wolf

Preliminary Questions  
Responses of Jack F. Wolfe, Jr.

PERGAD-Bayonne, N. J.  
**EXHIBIT**  
4  
Wolfe 3/25/15



## Preliminary Questions

Jack F. Wolfe, Jr.

1. How has your service on the Board impacted Santee Cooper?

I have only served on the Santee Cooper Board for eight months; however, I believe that my long experience with the electric cooperatives in this state has added a new insight for the board and provided them helpful information.

2. On which subcommittees did you serve?

Audit Committee, Legal Affairs Committee, Property Committee and Finance Committee.

3. What are the major challenges facing Santee Cooper today?

Completing our new nuclear generation plant, new regulations and retirements.

4. Describe the duty of loyalty and the duty of care you owe to Santee Cooper.

A board member owes a duty of loyalty to Santee Cooper, its customers, bondholders and people of South Carolina. A director should act in good faith and in the best interest of Santee Cooper.

5. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship. No

6. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Duke Energy or any of its subsidiaries, SCE&G, or any electric cooperative?. Do you or any of your immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates outside of South Carolina? Please include any stock that you or an immediate family member own in these companies and/or any mutual funds that you or an immediate family member own that invests in these companies.

My son, William Edward Wolfe, currently works for Prysmian Cable. Prysmian Cable may furnish cable to Santee Cooper and other electric utilities.

7. What were your top three goals to achieve as a member of the Board? Did you accomplish those goals?

Meet and get acquainted with the Board and senior staff.  
Review and understand Santee Cooper's strategic plan.  
Review and understand Santee Cooper's Board policies and financial reports.

It has been a pleasure to meet and get acquainted with the Board and staff. I have reviewed the Santee Cooper strategic plan. The Board and staff have started developing a new plan. I have only served on the Board for eight months and continue to learn the policies and financial reports.

8. What are your goals for your continued service on the Board?

Continue to learn the policies, rates, financial reports and procedures of Santee Cooper.  
Insure that Santee Cooper continues to be a competitive low cost provider of electricity and water.  
Insure that Santee Cooper continues to support economic development in our state.

SENATE CONFIRMATION  
CONFIDENTIAL PERSONAL DATA QUESTIONNAIRE

NOTICE: The information requested herein is needed to assist the Senate in its screening of candidates. This document is made available to and used by the appropriate Committee of jurisdiction and is not made public. Since this questionnaire is the initial step in the appointment and confirmation process, it should be returned to the Governor's Office as soon as possible. Please use additional sheets as necessary to complete this document.

Office or Seat to which you are being appointed:

1. NAME: Mr. BARRY D. WYNN  
Ms.

BUSINESS ADDRESS: 359 S. PINE ST.  
SPARTANBURG, S.C. 29302

RESIDE IN SENATE DISTRICT#: 13 CONGRESSIONAL DISTRICT#: 4

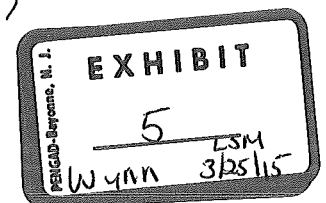
3. Are you a citizen of South Carolina? Have you been a resident of this state for at least the immediate past 5 years? YES

7. List each college and graduate or professional school you attended, including the dates of your attendance, the degrees you received, and if you left an institution without receiving a degree, the reason for your departure.

The Citadel 1963-'67 B.S.  
N.Y. Institute of Finance 1969 Securities Regulations

8. List the states in which you have been licensed and/or admitted to a professional practice and the year of each license and/or admission. Also, list any states in which you took a professional license exam, but were never admitted to the practice. If you took an exam more than once in any of the states listed please indicate the number of times you took the exam in each state.

South CAROLINA - Securities Regulations 1969



10. Briefly describe any continuing education during the past five years. *NONE*
11. List all published books and articles you have written and give citations and dates of publication for each. *NONE*
12. If an attorney, list all courts in which you have been admitted to practice and list the dates of your admission. Give the same information for administrative bodies which require a special admission to practice. *N/A*
13. Have you ever held public office? If so, list the periods of your service, the office or offices involved, and whether you were elected or appointed. *No*
14. Have you ever been an unsuccessful candidate for elective, judicial, or other public office? If so, give details, including dates. *No*
15. Since completing your education, list any occupation, business, or profession in which you have been engaged other than holding public office. Give details, including a description of your occupation, business, or profession, the dates of your employment, and the name of your business or employer.  
1. Account Exec, ROBINSON-Humphrey Co. 1968-70  
2. Account Exec, HORNBLOWE WEEKS Inc. 1970-'75  
3. Account Exec. FROST JOHNSON Inc. 1975-'86  
4. Account Exec. ROBINSON-Humphrey Co. 1980-'91  
5. PRESIDENT. COLONIAL TRUST Co. 1991 - PRESENT
16. Are you now an officer or director or involved in the management of any business enterprise? Explain the nature of the business, your duties, and the term of your service.  
*PRESIDENT. COLONIAL TRUST Co, 1991 - PRESENT*

18. Describe any financial arrangements or business relationships which you have, or have had in the past, that could constitute or result in a possible conflict of interest in the position you seek. Explain how you would resolve any potential conflict of interest. **NONE**

30. List all professional organizations of which you are a member and give the titles and dates of any offices you have held in such groups. **NONE**

31. List all civic, charitable, educational, social, and fraternal organizations of which you are or have been a member during the past five years and include any offices held in such a group, any professional honors, awards, or other forms of recognition received and not listed elsewhere.

1. ELDER - FIRST PRESBYTERIAN CHURCH, SPARTANBURG
2. PALMETTO PROJECT - S.C.
3. INVESTMENT ADVISORY COM. SPARTANBURG, Co. FOUNDATION
4. BOARD MEMBER. GOV. SCHOOL AND THE ARTS FOUNDATION

32. List any local, county or statewide board, commission, council or other body on which you currently serve which constitutes the holding of an office under the provisions of Article VI, Section 3 of the South Carolina Constitution, to wit:

No person may hold two offices of honor or profit at the same time. This limitation does not apply to officers in the militia, notaries public, members of lawfully and regularly organized fire departments, constables, or delegates to a constitutional convention.

**CURRENT BOARD MEMBER - S.C. PUBLIC SERVICE AUTHORITY**

34. List the names, addresses and telephone numbers of five persons, including your banker, who will provide letters of reference. Letters should be *addressed* the South Carolina Senate and must be mailed with your completed application to: Office of the Governor, ATTN: Katie Philpott, 1205 Pendleton Street, Columbia, SC 29201.

(a) NORMAN F. PULLIAM.

(b) KAREN KANES FLOYD.

(c) LAM B. BRITTON (BANKER)

(d) L. TERRELL SOVEY

(e) JOHN A. BARBER

---

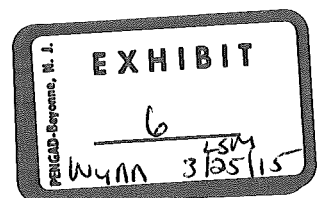
YOUR SIGNATURE WILL BE HELD TO CONSTITUTE A WAIVER OF THE  
CONFIDENTIALITY OF ANY PROCEEDING BEFORE ANY PROFESSIONAL GRIEVANCE  
COMMITTEE OR ANY INFORMATION CONCERNING YOUR CREDIT.

I HEREBY CERTIFY THAT MY ANSWERS ARE TRUE AND COMPLETE TO THE BEST OF MY  
KNOWLEDGE.

Date: 1-7-15

Signature: James D. Wynne

Preliminary Questions  
Responses of Barry Wynn



## Preliminary Questions

1. How has your service on the Board impacted Santee Cooper?

Answer: My service on the Board has had more impact on me than I have had on Santee Cooper but I have strived to be a member of a team of professionals who collectively have been a positive influence on directing strategic decisions. I feel my background in finance has been helpful as the Board has dealt with the need for significant financing packages offering new debt as well as capturing savings by refinancing existing debt. My experience in bond underwriting, as well as retail and institutional marketing has hopefully been helpful to executive staff and fellow board members.

2. On which subcommittees did you serve?

Answer: Human Resource Com., Central/Santee Executive Com., Executive-Corporate Planning Com., and Finance Com. (Chairman).

3. What are the major challenges facing Santee Cooper today?

Answer: The major challenges facing Santee Cooper are: Completion of the nuclear project; effective management of regulatory issues; maintaining a competitive rate structure; and, strengthening our long term financial stability.

4. Describe the duty of loyalty and the duty of care you owe to Santee Cooper.

Answer: The most important duty of all board members is to focus on the strategic priorities of Santee Cooper and to provide objective advice after study and careful deliberation. There should be no consideration given to personal priorities and no personal conflicts of interest. Board members need to be available and well prepared for all meetings so that discussions will be between well informed directors.

5. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.

Answer: I do not have any relationship with charities supported by Santee Cooper.

6. Do you or any of your immediate family members (as defined in S.C. Code Ann. §8-13-100) have a business, financial, or other relationship with Duke Energy or any of its subsidiaries, SCE&G, or any electric cooperative? Do you or any of your immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates outside of South Carolina? Please include any stock that you or an immediate family member own in these companies and/or any mutual funds that you or an immediate family member own that invests in these companies.

Answer: I, or no member of my immediate family have any business relationship with any investor-owned utility or electric cooperative except as a shareholder. Currently, I own 1087 shares of Duke Energy, 700 shares of AGL Resources, 1500 shares of Entergy, 400 shares of EXCEL Energy and 150 shares of Sempra Energy.



7. What were your top three goals to achieve as a member of the Board? Did you accomplish those goals?

Answer: My first goal was to move up the learning curve on the utility industry in general and Santee Cooper more specifically. Next, I wanted to use my background in finance and the financial marketplace to help executive staff and fellow board members better understand the short and long term consequences of financial decisions. And last, I wanted to understand and be an effective member of a team that would play an important roll in economic development in South Carolina. I feel that I have been effective in all of these areas and continue to look for ways to add value to Santee Copper and to the state.

8. What are your goals for your continued service on the Board?

Answer: I would like to continue to serve if possible and my goals for the future would be to use the knowledge and experience I have gained over the last few years to help Santee Cooper achieve the strategic priorities we have identified as a Board to include: building the appropriate generation mix for the future; maintaining price competitiveness; meeting the challenges of an uncertain regulatory environment; and, dealing effectively with load demands and volatile market dynamics. I have a better understanding of the need for flexible but disciplined long term analysis and would hope to be a constructive member of the Board in the planning process.

Submitted by Barry D. Wynn

SENATE CONFIRMATION  
CONFIDENTIAL PERSONAL DATA QUESTIONNAIRE

NOTICE: The information requested herein is needed to assist the Senate in its screening of candidates. This document is made available to and used by the appropriate Committee of jurisdiction and is not made public. Since this questionnaire is the initial step in the appointment and confirmation process, it should be returned to the Governor's Office as soon as possible. Please use additional sheets as necessary to complete this document.

Office or Seat to which you are being appointed:

1. NAME: MR  
Ms. Alfred L. Reid Jr

BUSINESS ADDRESS: PPG Industries Fiber Glass  
1497 Lancaster Hwy  
Chester, SC 29706

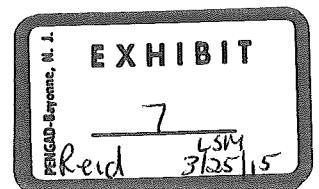
RESIDE IN SENATE DISTRICT#: 15 CONGRESSIONAL DISTRICT#: 5

3. Are you a citizen of South Carolina? Have you been a resident of this state for at least the immediate past 5 years? Yes, Yes

7. List each college and graduate or professional school you attended, including the dates of your attendance, the degrees you received, and if you left an institution without receiving a degree, the reason for your departure.  
N.C. State University, 8/85 - 12/90  
B.S. Industrial Engineering

8. List the states in which you have been licensed and/or admitted to a professional practice and the year of each license and/or admission. Also, list any states in which you took a professional license exam, but were never admitted to the practice. If you took an exam more than once in any of the states listed please indicate the number of times you took the exam in each state.

N/A



10. Briefly describe any continuing education during the past five years.

N/A

11. List all published books and articles you have written and give citations and dates of publication for each.

N/A

12. If an attorney, list all courts in which you have been admitted to practice and list the dates of your admission. Give the same information for administrative bodies which require a special admission to practice.

N/A

13. Have you ever held public office? If so, list the periods of your service, the office or offices involved, and whether you were elected or appointed.

N/A

14. Have you ever been an unsuccessful candidate for elective, judicial, or other public office? If so, give details, including dates.

N/A

15. Since completing your education, list any occupation, business, or profession in which you have been engaged other than holding public office. Give details, including a description of your occupation, business, or profession, the dates of your employment, and the name of your business or employer.

see attachment

16. Are you now an officer or director or involved in the management of any business enterprise? Explain the nature of the business, your duties, and the term of your service.

N/A

18. Describe any financial arrangements or business relationships which you have, or have had in the past, that could constitute or result in a possible conflict of interest in the position you seek. Explain how you would resolve any potential conflict of interest.

N/A

30. List all professional organizations of which you are a member and give the titles and dates of any offices you have held in such groups.

see attachment

31. List all civic, charitable, educational, social, and fraternal organizations of which you are or have been a member during the past five years and include any offices held in such a group, any professional honors, awards, or other forms of recognition received and not listed elsewhere.

32. List any local, county or statewide board, commission, council or other body on which you currently serve which constitutes the holding of an office under the provisions of Article VI, Section 3 of the South Carolina Constitution, to wit:

---

No person may hold two offices of honor or profit at the same time. This limitation does not apply to officers in the militia, notaries public, members of lawfully and regularly organized fire departments, constables, or delegates to a constitutional convention.

34. List the names, addresses and telephone numbers of five persons, including your banker, who will provide letters of reference. Letters should be *addressed* the South Carolina Senate and must be mailed with your completed application to: Office of the Governor, ATTN: Madison Walker, 1205 Pendleton Street, Columbia, SC 29201.

(a)

attachment

(b)

(c)

(d)

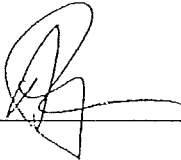
(e)

---

YOUR SIGNATURE WILL BE HELD TO CONSTITUTE A WAIVER OF THE  
CONFIDENTIALITY OF ANY PROCEEDING BEFORE ANY PROFESSIONAL GRIEVANCE  
COMMITTEE OR ANY INFORMATION CONCERNING YOUR CREDIT.

I HEREBY CERTIFY THAT MY ANSWERS ARE TRUE AND COMPLETE TO THE BEST OF MY  
KNOWLEDGE.

Date: 1/3/15

Signature:  \_\_\_\_\_

## ALFRED L REID JR.

## PROFESSIONAL EXPERIENCE

---

**PLANT MANAGER PPG Fiber Glass(2006 - Present) - Chester, SC**

---

Maintain overall P&L accountability for plant encompassing 140 employees and \$30M annual operating budget. Direct all plant operations spanning quality, health and safety, maintenance, environmental, and human resources. Place focus on elevating profitability metrics and assume ownership of critical business metrics. Oversee product excellence process with emphasis on quality and customer requirements standards by utilizing Lean Manufacturing initiatives, Six Sigma, and continuous improvement expertise.

- *Received Corporate EHS Award for safety in 2011, 2012 and 2013*
- *Received Corporate Sustainability Award for Environmental Impact and Community Involvement*
- *Achieved best score in business unit during EHS audits on two distinct occasions.*
- *Received 2011 SC Chamber Small Plant Manufacturer of the Year Award*

**OPERATIONS MANAGER PPG Fiber Glass(2004 - 2006) - Chester, SC**

Directed operational components of production with focus on product quality, manufacturing efficiency, and cost control. Developed long-term strategic plans for department and ensured day-to-day execution of all initiatives, with overall accountability for quality, warehouse and shipping, and finished product packing. Deployed efficiency actions as Lean Manufacturing leader. Presided over nine direct reports including four Crew Supervisors, four Production Engineers, and one Production Tech.

- *Promoted to Plant Manager within two years due to past record of superior performance.*

**HOT END SUPERINTENDENT PPG Fiber Glass (2002 - 2004) - Shelby, SC**

Oversaw manufacturing department encompassing 30 technical and supervisory employees and more than 500 wage production employees. Ensured efficient operations of high-volume fiberglass production department and devised strategic initiatives to continuously improve unit operations. Commanded annual budget of \$20M. Maintained executive ownership of entire production process yielding 1.5M lbs. of fiberglass daily.

**PRODUCTION ENGINEER & ENGINEER SUPERVISOR PPG Fiber Glass (1996 - 2002) - Shelby, SC**

Promoted to Production Engineer and subsequently to Engineer Supervisor capacity. Managed production cost, process control, manufacturing productivity, and quality assurance. Ensured consistent advancement in production operations in line with business goals and requirements.

**PROJECT ENGINEER PPG Fiber Glass (1994 - 1996) - Shelby, SC**

Served as plant ergonomics coordinator. Received plant safety award for excellence in maintaining top-caliber standard safety operations.

**INDUSTRIAL ENGINEER - ALCOA (1991-1994)- Albemarle, NC**

- *Initiated first every ergonomics program in facility and served as plant ergonomics coordinator.*
- *Completed wage evaluations in Union Work Facility represented by Steelworkers*

Question 30 (Boards)

SC Chamber of Commerce Board of Directors

SC Chamber Manufacturing Steering Committee - Chair

Metrolina Lean Alliance Steering Committee

Catawba Regional Education Center Advisory Board

York Technical College Foundation Board

Chester County YMCA Board of Directors

Chester County Public Education Foundation Board

Question 32 (Boards)

SC Chamber of Commerce Board of Directors

SC Chamber Manufacturing Steering Committee - Chair

Metrolina Lean Alliance Steering Committee

Catawba Regional Education Center Advisory Board

York Technical College Foundation Board

Chester County YMCA Board of Directors

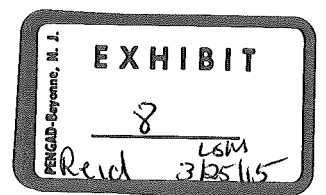
Chester County Public Education Foundation Board



Question 34

1. Andrew Snipe – Wells Fargo
2. Dr. Agnes Slayman – Chester County Schools
- ~~3. Robert Barnett – SC Chamber of Commerce~~
4. Jim Fuller – Chester Chamber of Commerce
5. Mick Mulvaney - US Congress

Preliminary Questions  
Responses of Alfred Reid



## Preliminary Questions

### A. Candidate Background

1. List and describe any professional experience or education you have in the following areas: accounting, finance, leadership, business operations, risk management, corporate governance, energy, engineering, or the sciences.

*I earned a degree in Industrial Engineering from NC State University and I have over 24 years of experience in manufacturing and leadership. During my career, I've had the opportunity to interface with all levels of organizations from the guy on the floor to the CEO. I have a "consensus-building" mgmt. style that has been effective for me in building buy-in and trust to successfully execute action plans. In my role as Plant Mgr, I have accountability for all aspects of manufacturing including: Environment, Health and Safety, Quality, Strategic Planning, Cost Control and Lean Mfg. Within my accountabilities are:*

- *Production Mgmt*
- *Budgeting and Strategic Planning*
- *Monthly financial performance review including Income Stmt*
- *Capital requests and justification*
- *Sustainability focus including EHS, energy mgmt., waste reduction and community engagement.*

2. Are you currently a customer of Santee Cooper?

*No*

3. To what do you attribute your success in your career? What qualities do you possess that enabled you to be successful? How are those qualities going to make you an effective member of the Board of Directors at Santee Cooper?

*I live by the Golden Rule: "Treat people the way you want to be treated". Demonstrated abilities of leadership, critical thinking and problem solving. I possess the ability to communicate and relate to a broad spectrum of individuals from the plant floor to Corporate Executives. I am an effective listener and work well with others. These qualities and others that I have will allow me to be an effective Board Member by contributing sound input, analysis and decision making on Board related matters.*

4. Please describe any experience you have had on other boards. Based on those experiences, what is your impression of how a board should operate (in regards to interaction with the management, involvement with daily operations, contact with companies doing business with Santee Cooper, etc.)? *I serve or have served on several Boards and find it most effective when the Board focuses on policy/mission/strategy and refrains from day to day operations. Companies doing business with Santee Cooper should deal with management.*

5. What is your estimate of the time required to serve as a member of the Board of Directors for Santee Cooper? Are you able to give that time to the position? *I expect the time commitment to be 1-2 days/month for meetings or other business. I am able to give that time.*
6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship. *No.*
7. Have you made any political contributions in the past five years? If so, how much and to whom were the contributions made? *Only through the PPG PAC. \$600/yr in 2013 and 2014.*
8. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Duke Energy or any of its subsidiaries, SCE&G, or an electric cooperative? Do you or any of your immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates outside of South Carolina? Please include any stock that you or an immediate family member own in these companies and/or any mutual funds that you or an immediate family member own that invests in these companies. *My mother is a Duke Energy retiree. Duke Energy is the electricity provider for all three (3) PPG Fiber Glass plants. I have worked at all 3 sites over the last 20 years.*
- Neither I nor any of my immediate family members have a business, financial or other relationship with any other investor-owned utility or an electric cooperative that operates outside of South Carolina.*
- I don't personally own stock or mutual funds that invests in these companies. I'm not aware of the amount of stock/mutual funds that my mother has in her 401k fund that is managed by a third party.*
9. As a director of Santee Cooper would it be ethical for you, your family, or businesses or charities with which you or they have a business, financial, or other relationship to benefit from any Santee Cooper business opportunity or contract? Why or why not?  
*Not as a result of my position on the Board. If an issue arose, I would report and recuse myself from any related Board discussions or actions.*

B. Operations of Santee Cooper

1. What services does Santee Cooper perform, and where are those services performed?

*Santee Cooper's primary business operation is the production, transmission and distribution of electrical energy, both at wholesale and retail, to citizens in all 46 counties of South Carolina. In addition, Santee Cooper provides water to customers through the Santee Cooper Regional Water System and Lake Marion Regional Water System.*

2. Generally, who are Santee Cooper's customers? Who is Santee Cooper's largest customer?

*Santee Cooper's customers include:*

- *Retail customers in Berkeley, Georgetown and Horry Counties*
- *Central Electric Power Coop that is made up of 20 electric coops with members in all 46 SC counties*
- *Large industrial customers and the Charleston Air Force Base*
- *Water customers in Summerville, Santee, Goose Creek, Moncks Corner and Berkeley counties*

*Central Electric Power Coop is Santee Cooper's largest customer*

3. What are Santee Cooper's most valuable assets?

*Santee Cooper's most valuable assets include its employees, transmission and generating equipment that services South Carolinians in all 46 counties and Lakes Marion and Moultrie.*

4. Why was Santee Cooper created, and what are its goals? Do you believe Santee Cooper has fulfilled these goals? Should Santee Cooper continue to exist as a quasi-state entity?

*The South Carolina Public Service Authority, Santee Cooper, was created in 1934 to tap the Santee and Cooper rivers for economic development.*

*Goals are to improve the quality of life for South Carolinians by:*

- *Providing and distributing low-cost, reliable energy, water and other services*
- *Providing excellent customer service*
- *Maintaining a quality work force*
- *Operating according to the highest ethical standards*
- *Being a steward of the environment*
- *Being a leader in economic development*

*I think Santee Cooper has met and is meeting these goals and should continue to exist as a quasi-state entity.*

5. Do you believe legislative approval is required before Santee Cooper may sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity if the sale or transfer would not materially impair the authority's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs? If the sale or lease would materially impair Santee Cooper's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs, could Santee Cooper sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity without legislative approval?

*Section 58-31-30 (B) defines what the Board's authorities are with respect to Santee Cooper's ability to sell or lease property. With respect to "surplus" property, the Board may sell, lease or dispose property the Board deems not to be necessary for the purpose of development. With respect to the sale or lease of property NOT deemed to be "surplus", the Board would need prior approval from the General Assembly.*

6. How does Santee Cooper compare to government-owned power companies in terms of generation of electricity and sales of electricity?

*According to American Public Power Association rankings for 2012, Santee Cooper ranked fourth nationally in terms of generation of electricity and by megawatt-hour sales.*

7. What is Santee Cooper's current bond rating, and why is that important?

*From the 2013 Annual Report, Santee Cooper has the highest credit ratings among electric utilities serving South Carolina, with an AA- from Fitch and Standard & Poor's and an A1 from Moody's. The bond rating indicates credit quality, the issuer's financial strength and ability to pay a bond's principal and interest in a timely fashion and affects the marketability and value of bonds.*

8. How much money does Santee Cooper contribute to South Carolina's budget per year?

*Santee Cooper contributes 1% of its annual budgeted operation revenue to the state each year.*

9. What is the dominant fuel source for Santee Cooper? What other sources of fuel are utilized? Do you envision any changes in sources or mix of generation?

*As of 2013 data, the dominant fuel source is still Coal at 53%. Nuclear is 11%, natural gas is 16%. The biggest expected change in fuel source will be a reduction in coal and an increase in nuclear. An increase in renewables is also anticipated.*

10. What are the major legal, financial, and personnel challenges facing Santee Cooper today?

*Major issues include:*

- *Environmental legislation and impacts*
- *Ongoing investment in cost effective new generation to meet customer demand.*
- *Succession planning for senior leadership*

### C. Best Practices for Board of Directors

1. When the board and the management disagree, how do you believe the disagreements should be resolved?

*Board and management disputes should be handled respectively and carefully. The Board must honor that their duties do not include day to day operational concerns. If necessary, consultants or other subject matter experts external to the Board may need to be involved to resolve issues.*

2. If a company is doing business with Santee Cooper and you are personally acquainted with the company's management or familiar with their line of work, how would you handle the situation? Do you think this is a benefit or a conflict of interest? Would you participate in the negotiations between Santee Cooper and this company?

*I would fully disclose my relationship to the Board and recuse myself from all related matters.*

3. Describe the duty of loyalty and the duty of care you would owe to Santee Cooper.

*Duty of loyalty requires Board members to exercise good fiduciary judgment on behalf of stockholders. Duty of care requires that Board members exercise reasonable caution in executing Board responsibilities that could harm others if not performed well.*

4. To whom do you as a Santee Cooper board member owe duties? What would you do in the case of conflicting interests?

*A Board member owes a duty of loyalty, care and confidentiality to Santee Cooper, its customers, bond holders and citizens of South Carolina. If there were conflicting interests, I would disclose and recuse myself from all related matters.*

5. What are the differences between directors and managers? Specifically, what are the roles of each in the business operations of Santee Cooper?

*Board members roles should be focused on reviewing/establishing policy. The Santee Cooper management is charged with carrying out the policies and the day to day operation of the company.*

6. Is it proper for the board of directors not to heed or follow the advice of general counsel? If so, in what instances is it proper?

*In general, the Board should follow the advice of general counsel. If there are conflicts, it may be necessary to seek counsel from an external resource to resolve the matter.*

7. What is the proper role for the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina?

*The Board's role in economic development is to establish policy and guidelines for economic development and rely on management to execute the policy.*

8. How important is board unity? How would you handle a board member who acts on his own without the knowledge and approval of the board?

*Board unity is very important. If a Board member was acting outside the knowledge and approval of the board, I would remind them of their duties and report to the full board.*

9. What would be your first three immediate goals to achieve as a member of the board?

*My first three immediate goals would be:*

- *Complete Board orientation session*
- *Become familiar with other Directors and key management staff*
- *Get up to speed on current issues and strategic initiatives requiring Board attention*

10. What role should a director's political or ideological beliefs play in making a decision? Should a director base his decision solely on what is in the best interest of Santee Cooper?

*None. Board members must act in the best interest of Santee Cooper and its mission.*

#### **D. Freedom of Information Act**

1. What is the purpose of the Freedom of Information Act (FOIA)? How can you ensure that the Santee Cooper Board complies with the FOIA?

*The Freedom of Information Act was designed to give the public and media access to the working of their government. I can ensure compliance by understanding the FOIA and holding myself and others accountable for acting appropriately.*

2. What types of interactions sufficiently constitute a "meeting" in order to fall within the terms of FOIA? Are e-mail communications and chance social meetings subject to FOIA?

*A meeting is the convening of a quorum of Board members in person or electronically. Emails and social events are subject to the FOIA*



3. Are there any practices and/or safeguards that could be put in place in order to avoid violations of FOIA?

*Directors should be knowledgeable of the FOIA and mindful of what could be deemed non-compliance. Directors should avoid interactions (in person or electronically) that could violate the FOIA.*