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| AGENCY NAME: | South Carolina State University | | |
| AGENCY CODE: | H24 | SECTION: | 019 |

Fiscal Year 2015-16 Accountability Report

SUBMISSION FORM

South Carolina State University (SC State) is a historically Black public 1890 land grant senior comprehensive institution of approximately 4,500-6,000 students. Located in Orangeburg, South Carolina. SC State University is committed to providing affordable and accessible quality baccalaureate programs in the areas of business, applied professional sciences, mathematics, natural sciences, engineering, engineering technology, education, arts, and humanities. A number of programs are offered at masters level in teaching, human services and agribusiness, and the educational specialist and doctorate programs are offered in educational administration.

AGENCY MISSION

SC State University prepares highly skilled, competent and socially aware graduates to enable them to work and live productively in a dynamic, global society. Through technology and traditional methods of teaching and learning, research and service, the University enhances the quality of life of citizens and contributes to economic development of the state and nation.

(This mission was approved by SC State University Board on March 30, 2010 and by South Carolina Commission on Higher Education May 6, 2010.)

South Carolina State University will be recognized as one of the highest performing universities among our peers producing globally competitive graduates.

AGENCY VISION

Please state yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

RESTRUCTURING

No

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RECOMMENDATIONS:

Please identify your agency's preferred contacts for this year's accountability report.

| | <u>Name</u> | <u>Phone</u> | <u>Email</u> |
|---------------------------|------------------|--------------|----------------------|
| PRIMARY CONTACT: | Betty Boatwright | 803-536-8556 | Bboatwright@scsu.edu |
| SECONDARY CONTACT: | Edward Patrick | 803-533-3742 | Epatric1@scsu.edu |

I have reviewed and approved the enclosed FY 2015-16 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR

(SIGN AND DATE):

(TYPE/PRINT NAME):

Mr. James E. Clark, President

BOARD/CMSN CHAIR

(SIGN AND DATE):

(TYPE/PRINT NAME):

Mr. Charles S. Way, Board of Trustees, Chairman

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AGENCY'S DISCUSSION AND ANALYSIS

Located in Orangeburg, S.C., South Carolina State University was founded in 1896 as a land-grant college and the state's sole public college for black youth with a mission of providing education and service to the citizens of the state. In its first century, SC State was a leader in education and continues to lead the way into the next century. It has been home to generations of scholars and leaders in business, military service, government, athletics, education, medicine, science, engineering technology and more.

For academic year 2015-16, the University reviewed those areas that needed improvement in our academic programs and support services to improve advisement, retention and graduation rates; as well as the overall administrative levels for greater efficiency by focusing on five major goals. The five major strategic goals area as follows: 1) promote and sustain a student-centered environment; 2) enhance academic programs and unique niches; 3) develop and maintain financial structures that ensures a balanced budget and creates reserve funds; 4) strengthen the University's level of accountability and efficiency; and 5) improve the University's image through greater accountability, enhanced outreach and partnerships.

In the beginning of the academic year 2015-16, the University faced several challenges including probation by the Southern Association of Colleges and Schools (SACSCOC), declining enrollment, decreased financial resources, leadership changes, as well as negative public image.

Despite all these challenges, the University continued to demonstrate a high level of performance. This is evidenced by removal from SACSCOC probation in June 2016, maintaining a balance budget, meeting the targeted enrollment goal, maintaining accreditations of academic and support programs, continuation of outreach services throughout the state, maintaining productive scholarship through

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research and publishing continuously by faculty and staff and continuing to produce competitive graduates seeking post-graduate study and/or entering the job market.

Throughout the year, SC State University has employed several strategies to address the financial challenges it faces, including: layoffs, hiring freezes, faculty/staff furloughs, reductions in discretionary spending-strategies that remain as the University continues to focus on its priorities of providing excellence in education and maintaining fiscal accountability.

Beginning in the 2015-16 academic year, the University has continuously taken the necessary steps to reduce its expenditures by increasing fundraising efforts. This resulted in \$5,270,464.80 in funds raised for the 2015-16 versus \$1,147,031.52 raised in 2014-15. Additionally, the mandated 12- day furlough resulted in a saving of \$1,214,812. The University has made, and continues to make, every effort to protect its services and activities that are critical to maintaining the integrity and quality of the institution.

Goal #3 in the University's strategic plan is to "develop and maintain a financial structure that ensures a balanced budget and creates reserve funds". Procedures were implemented during the spring of 2015 to improve budget management and revenue growth. Significant changes were made in the budgeting processes and included implementation of a zero-based budgeting model. Additional changes included more detailed financial reporting to the Board, monthly financial statements, and reducing personnel. These changes were sustained during academic year 2015-16 and supported goal # 4, to strengthen the university's level of accountability and efficiency, by implementing those procedures that result in greater accountability, efficiency and transparency. The results were loan and debt relief for a University needing financial assistance. However, the University received support from alumni and other donors to assist students as much as possible.

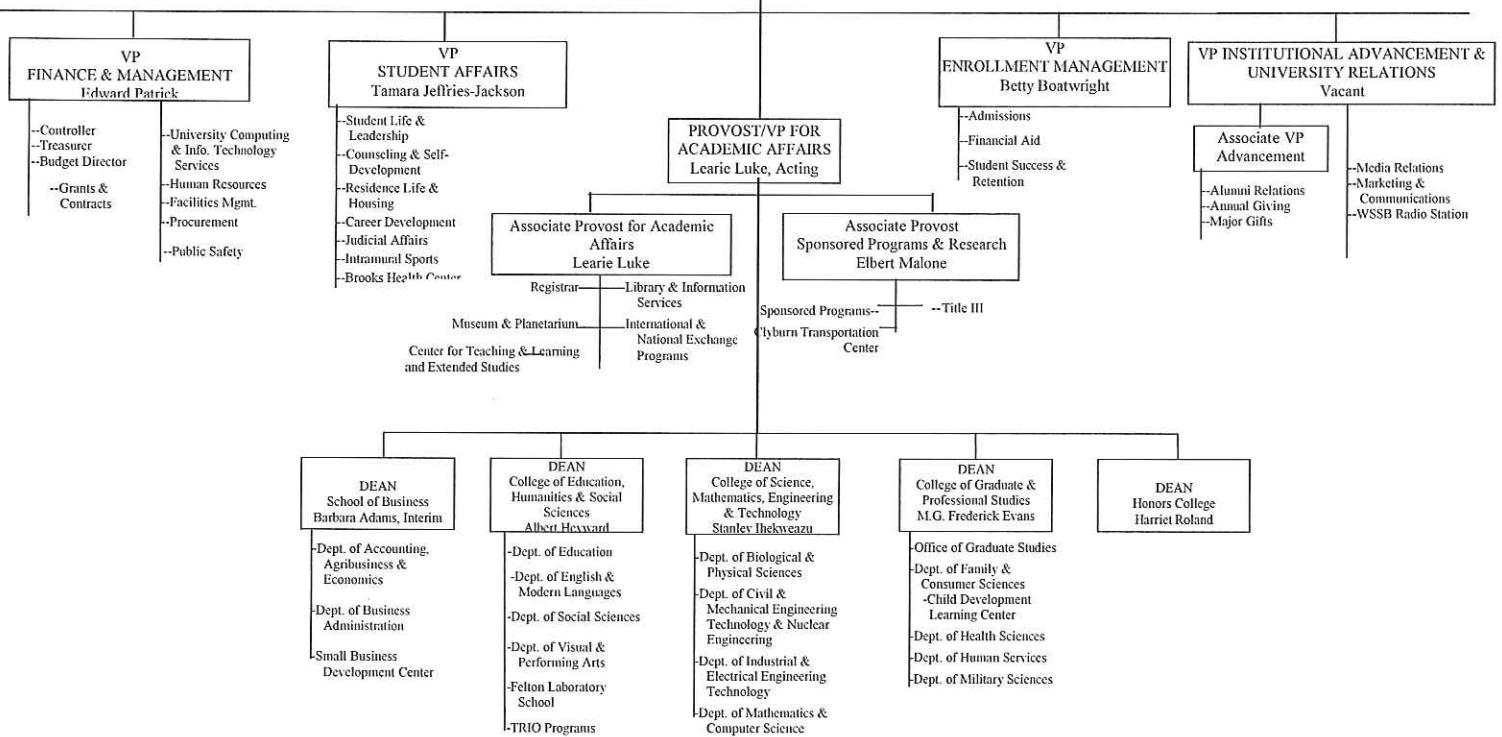
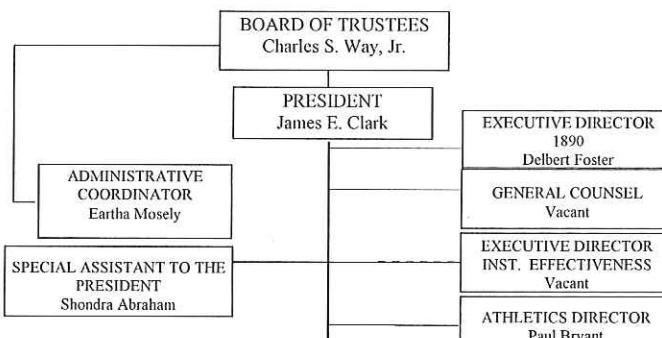
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By focusing on strategic plan goal #2 and strategy 2.1 (Review and assess academic programs to result in continued program accreditations and greater diversity in teaching methodologies and course offerings), a new degree program in Industrial Engineering was introduced and approved by the South Carolina Commission on Higher Education (CHE) and SACSCOC along with reaffirmation of accreditation of the Counselor Education Program. Research opportunities continued through the Office of Sponsored Programs and the 1890 Research Program.

As evidenced in the FY 2015-16 Performance Measurement report for SC State, although the majority of the objectives remained level or showed improvements, there were some that did not. However, the University is moving forward in enhancing its procedures to ensure that those critical areas of the University that provide our students with the highest quality education and support services are given the highest priority with appropriate resources.

On July 1, 2016, Mr. James E. Clark was appointed by the Board of Trustees as the 12th President. Under his leadership the University has begun to focus on significant improvement in the following areas: financial stability, increasing student enrollment, development of strategic partnerships and collaborations, customer service, student retention and graduation rates.

SOUTH CAROLINA STATE UNIVERSITY ORGANIZATIONAL STRUCTURE 2016



Fiscal Year 2016-17
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| Agency Name: | | | | South Carolina State University | |
|--------------|-------|--|---|---------------------------------|----------|
| Agency Code: | | | | H24 | Section: |
| Type | Goal | Item # | Associated Enterprise Objective | Description | |
| G | 1 | Education, Training, and Human Development | Promote and Sustain a Student-Centered Environment | | |
| S | 1.1 | Education, Training, and Human Development | Enhance enrollment management strategies to improve student achievement and engagement | | |
| O | 1.1.1 | Education, Training, and Human Development | Increase Fall 2017 enrollment by 2% above Fall 2016 through enhanced recruitment and marketing strategies | | |
| O | 1.1.2 | Education, Training, and Human Development | Implement five (5) new programs targeting increased student success, retention and graduation rates | | |
| O | 1.1.3 | Education, Training, and Human Development | Increase co-curricular learning experiences, including research, leadership opportunities internships, and global awareness | | |
| O | 1.1.4 | Education, Training, and Human Development | Increase programs in support of living-learning communities | | |
| O | 1.1.5 | Public Infrastructure and Economic Development | Improve infrastructure to enhance quality of students' learning environment | | |
| G | 2 | Education, Training, and Human Development | Enhance Academic Programs | | |
| S | 2.1 | Education, Training, and Human Development | Review and assess academic programs to result in continued program accreditation and greater diversity in teaching methodologies and course offerings | | |
| O | 2.1.1 | Education, Training, and Human Development | Complete a full review of all academic programs assessing for strength, viability and expansion or reduction | | |
| O | 2.1.2 | Education, Training, and Human Development | Identify and promote two (2) of the university's exemplary academic programs | | |
| O | 2.1.3 | Education, Training, and Human Development | Increase diversity in academic programming to include continuing education and various distance education methodologies | | |
| O | 2.1.4 | Education, Training, and Human Development | Increase the number of faculty, staff and students engaged in research and scholarship | | |
| G | 3 | Education, Training, and Human Development | Develop and Maintain a Financial Structure that Ensures a Balanced Budget and Creates Reserve Funds | | |
| S | 3.1 | Education, Training, and Human Development | Implement procedures to improve budget management and revenue growth | | |
| O | 3.1.1 | Education, Training, and Human Development | Maintain a balanced budget with a positive forecast | | |
| O | 3.1.2 | Education, Training, and Human Development | Expand and increase university resources through fundraising, research revenues, improved fiscal practices | | |

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| Agency Name: | South Carolina State University | |
| Agency Code: | H24 | Section: |

| Type | Goal | Item # | Strat | Object | Associated Enterprise Objective | Description | Strategic Planning Template |
|------|------|--------|-------|--|--|---|-----------------------------|
| 0 | | 3.1.3 | | Education, Training, and Human Development | Education, Training, and Human Development | Implement 'best practices' financial management methodologies to result in more effective operations | |
| 0 | | 3.1.4 | | Education, Training, and Human Development | Education, Training, and Human Development | Increase training and maximize the utilization of technology in all areas of the campus for greater productivity and efficiency | |
| 0 | | 3.1.5 | | Education, Training, and Human Development | Education, Training, and Human Development | Enter FY 18 with significant reductions in vendor debt to clear by FY 19 | |
| 0 | | 3.1.6 | | Education, Training, and Human Development | Education, Training, and Human Development | Close out FY17 with a positive year end balance and positive Unrestricted Net Assets Exclusive of Plant & Plant Related Debt (UNAEP) | |
| 0 | | 3.1.7 | | Public Infrastructure and Economic Development | Public Infrastructure and Economic Development | Review and update costs for utilization of campus facilities by external groups | |
| G | | 4 | | Education, Training, and Human Development | Education, Training, and Human Development | Strengthen the University's level of accountability and efficiency | |
| S | | 4.1 | | Education, Training, and Human Development | Education, Training, and Human Development | Implement procedures that result in greater accountability , efficiency and transparency | |
| 0 | | 4.1.1 | | Education, Training, and Human Development | Education, Training, and Human Development | Implement a program to measure, track and manage customer service | |
| 0 | | 4.1.2 | | Education, Training, and Human Development | Education, Training, and Human Development | Maintain compliance with all oversight and accrediting associations' rules, regulations and policies | |
| 0 | | 4.1.3 | | Public Infrastructure and Economic Development | Public Infrastructure and Economic Development | Review the Comprehensive Permanent Improvement Plan (CPIP) and develop a plan for strategic budget requests | |
| 0 | | 4.1.4 | | Education, Training, and Human Development | Education, Training, and Human Development | Review and update the university's comprehensive facilities improvement plan | |
| 0 | | 4.1.5 | | Education, Training, and Human Development | Education, Training, and Human Development | Utilize the assessment process for evaluation of academic and administrative progress | |
| 0 | | 4.1.6 | | Public Infrastructure and Economic Development | Public Infrastructure and Economic Development | Make significant progress in the renovation of Truth Hall | |
| 0 | | 4.1.7 | | Public Infrastructure and Economic Development | Public Infrastructure and Economic Development | Make significant progress in a campaign to build a new student center | |
| 0 | | 4.1.8 | | Education, Training, and Human Development | Education, Training, and Human Development | Review, reorganize and implement standards for best practices and accountability and reporting | |
| 0 | | 4.1.9 | | Education, Training, and Human Development | Education, Training, and Human Development | Develop a budget for 2020 plan to evaluate and fund adjustments to faculty and staff salaries at an average 10% increase based on market value in 2020 | |
| 0 | | 4.1.10 | | Education, Training, and Human Development | Education, Training, and Human Development | Complete all relevant Legislative requirements of the Governor, SC House, SC Senate , State Fiscal Authority, and all required financial audits, in a timely manner | |

| Agency Name: | | | | South Carolina State University | |
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| Agency Code: | | | | H24 | |
| Strategic Planning Template | | | | | |
| Type | Goal | Item # | Strat | Object | Associated Enterprise Objective |
| O | | 4.1.11 | | | <i>Education, Training, and Human Development</i> |
| G | 5 | | | | Government and Citizens |
| S | 5.1 | | | | <i>Education, Training, and Human Development</i> |
| O | 5.1.1 | | | | <i>Education, Training, and Human Development</i> |
| O | 5.1.2 | | | | <i>Education, Training, and Human Development</i> |
| O | 5.1.3 | | | | <i>Education, Training, and Human Development</i> |
| O | 5.14 | | | | <i>Government and Citizens</i> |
| O | 5.1.5 | | | | <i>Education, Training, and Human Development</i> |
| O | 5.1.6 | | | | <i>Education, Training, and Human Development</i> |
| <i>Implement a comprehensive review of all SCSU administration.</i> | | | | | |
| <i>Improve the university's image through greater accountability, enhanced outreach and stakeholder's needs</i> | | | | | |
| <i>Enhance the public's perception of the university through a comprehensive public relations and marketing plan</i> | | | | | |
| <i>Increase and strengthen alliances and partnerships</i> | | | | | |
| <i>Establish research centers that promote scholarship and the 1890 mandate</i> | | | | | |
| <i>Promote outreach programs that strengthen the relationships between the university and chapters to establish partnerships</i> | | | | | |
| <i>With input from the National Alumni President, meet with four (4) National alumni chapters to establish partnerships</i> | | | | | |
| <i>Improve relationships and develop at least five (5) significant collaborative partnerships with the following P-12 schools, business and industry, Orangeburg community and South Carolina</i> | | | | | |

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| Item | Performance Measure | Target Value | Actual Value | Future Target Value | Time Applicable | Data Source and Availability | Calculation Method | Associated Objective(s) |
|------|--|--------------|--------------|---------------------|-----------------|--|--|-------------------------|
| 1 | Fall Enrollment | 2,650 | 2,845 | 2,900 | 07/01-06/30 | Institutional Research | Total Undergraduate and Graduate Headcount | 1.1.1 |
| 2 | Number new Freshmen Applied | 3,000 | 2,445 | 3,000 | 07/01-06/30 | Admissions | Total Applied | 1.1.1 |
| 3 | Number new Freshmen Enrolled | 500 | 494 | 600 | 07/01-06/30 | Admissions | Total Enrolled | 1.1.1 |
| 4 | Percentage of total enrollment receiving financial aid (Pell SEOG) | 85% | 86% | 86% | 07/01-06/30 | Institutional Research | Percentage | 1.1.1 |
| 5 | Number of students enrolled receiving Pell grants | NA | 2,234 | 2,367 | 07/01-06/30 | Financial Aid Office | Total | 1.1.1 |
| 6 | Percentage of students enrolled receiving loans | NA | 83% | 84% | 07/01-06/30 | Financial Aid Office | Percentage | 1.1.1 |
| 7 | Retention Rates of All Students Fall to Spring | 85% | 81% | 85% | 07/01-06/30 | Institutional Research | Percentage | 1.1.2 |
| 8 | Retention Rates of All Students Fall to Fall | 73% | 70% | 73% | 07/01-06/30 | Institutional Research | Percentage | 1.1.2 |
| 9 | Retention Rates of New Freshmen Fall to Spring | 85% | 85% | 85% | 07/01-06/30 | Institutional Research | Percentage | 1.1.2 |
| 10 | Retention Rates of New Freshmen Fall to Fall | 60% | 57% | 60% | 07/01-06/30 | Institutional Research | Percentage | 1.1.2 |
| 11 | Number of Degrees Awarded 2016-17 | NA | 576 | 585 | 07/01-06/30 | Institutional Research | Total Awarded | 1.1.2 |
| 12 | Graduation Rates for Cohorts | 38% | 36% | 38% | 07/01-06/30 | Institutional Research | Percentage of Cohort | 1.1.2 |
| 13 | Graduation Rates for Student-Athletes for Cohorts | 70% | 57% | 60% | 07/01-06/30 | Athletic Compliance | Percentage | 1.1.2 |
| 14 | Performance of Graduating Education majors on Professional Exams (PRAXIS II) | 100% | 100% | 100% | 07/01-06/30 | Institutional Research | Percentage of First-Time Test Takers | 1.1.2 |
| 15 | Number of students received External Awards | 45 | 54 | 60 | 07/01-06/30 | College Annual Reports | Total | 1.1.3 |
| 16 | Percentage of students received Academic Honors and Awards | 25% | 33% | 33% | 07/01-06/30 | College Annual Reports | Percentage of Enrolled Students | 1.1.3 |
| 17 | Number of student-athletes named to the Mid-Eastern Athletic (MEAC) Commissioner's All Academic Team | 75 | 94 | 90 | 07/01-06/30 | Department of Athletics | Total Listed | 1.1.3 |
| 18 | Number of campus events promoting diversity | 20 | 17 | 20 | 07/01-06/30 | Office of International Student Services | Total | 1.1.3 |
| 19 | Number of Students participated in Study Aboard | 1 | 4 | 5 | 07/01-06/30 | Office of International Student Services | Total | 1.1.3 |
| 20 | Number of Students engaged in Research | 200 | 190 | 200 | 07/01-06/30 | Sponsored Programs Office | Total | 1.1.3 |
| 21 | Number of Students presented at external conferences | 35 | 57 | 40 | 07/01-06/30 | College Annual Reports | Total Reported | 1.1.3 |
| 22 | Number of job offers/placement through Career Center | 75 | 100 | 120 | 07/01-06/30 | Career Center Annual Report | Total Reported | 1.1.3 |
| 23 | Number of student participating in Career Day/Extravaganza | 250 | 600 | 680 | 07/01-06/30 | Career Center Annual Report | Total Reported | 1.1.3 |
| 24 | Number of Employers participated in Career Day Extravaganza | 60 | 74 | 80 | 07/01-06/30 | Career Center Annual Report | Total Reported | 1.1.3 |
| 25 | Percent housing occupancy (fall semesters) | 85% | 91% | 95% | 07/01-06/30 | Residence Life | Percentage | 1.1.4 |

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|----|--|----------------|-------------|--------------|-------------|---|----------------|-------|
| 26 | Number of workshops, seminars through health center and career center | 20 | 44 | 45 | 07/01-06/30 | Career Center and Health Center Reports | Total Reported | 1.1.4 |
| 27 | Number of academic programs applied for/received reaffirmation of accreditation | All that apply | 6 | 2 | 07/01-06/30 | Provost's office | Total Reported | 2.1.1 |
| 28 | Senior Exit Survey Ratings (Excellent or Good) of the Quality of Academic Programs | 85% | 90% | 90% | 09/01-06/30 | Senior Exit Survey Responses | Percentage | 2.1.2 |
| 29 | Rank in Diverse Issues in Higher Education 100 Degree Producers: Baccalaureate (African Americans) in Engineering Technologies and Engineering. | #7 | #6 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 30 | Rank in Diverse Issues in Higher Education 100 Degree Producers: Baccalaureate (African Americans) in Family & Consumer Sciences/Human Services. | #4 | #3 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 31 | Rank in Diverse Issues in Higher Education 100 Degree Producers: Baccalaureate (African Americans) in Communication Disorders Sciences and Services. | #5 | #3 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 32 | Rank in Diverse Issues in Higher Education, top 100 Degree Producers: Baccalaureate (African Americans) in Physical Sciences. | #20 | #47 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 33 | Rank in Diverse Issues in Higher Education, top 100 Degree Producers: Masters (Total Minority) in Communication Disorders Sciences and Services. | #6 | #12 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 34 | Rank in Diverse Issues in Higher Education, top 100 Degree Producers: Masters (Total Minority) in Rehabilitation and Therapeutic Professions | #5 | #20 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 35 | Rank in Diverse Issues in Higher Education, top 100 Degree Producers: Doctoral-Research (African American) in Education | #15 | #8 | NA | 07/01-6/30 | diverseeducation.com | Ranking Listed | 2.1.2 |
| 36 | Number of On-line courses offered | 20 | 163 | 200 | 07/01-6/30 | Provost's office | Total Reported | 2.1.3 |
| 37 | Number of books published by faculty | 15 | 6 | 10 | 07/01-6/30 | College Annual Reports | Total Reported | 2.1.4 |
| 38 | Number of articles published by faculty | 15 | 36 | 80 | 07/01-6/30 | College Annual Reports | Total Reported | 2.1.4 |
| 39 | Number of faculty made presentations at professional meetings | 40 | 57 | 65 | 07/01-6/30 | College Annual Reports | Total Reported | 2.1.4 |
| 40 | In-state tuition and required fees full-time undergraduate | \$10,088 | \$10,088 | \$10,420 | 07/01-6/30 | Schedule of Charges | Posted Charges | 3.1.1 |
| 41 | Out-of-state tuition and required fees full-time undergraduate | \$19,856 | \$19,856 | \$20,500 | 07/01-6/30 | Schedule of Charges | Posted Charges | 3.1.1 |
| 42 | Total Research Grant Amounts Awarded | \$11,000,000 | \$9,676,258 | \$11,000,000 | 07/01-6/30 | Sponsored Programs Office | Total Reported | 3.1.1 |
| 43 | Fund Raising (July 1-June 30) | \$2,500,000 | \$5,270,465 | \$3,500,000 | 07/01-6/30 | Annual Giving Report | Total Reported | 3.1.1 |
| 44 | Number of Professional Development Seminars conducted through the Teaching & Learning Program | 20 | 7 | 28 | 07/01-6/30 | Office of Teaching & Learning | Total Reported | 3.1.3 |
| 45 | Teaching & Learning Professional Development Seminar survey results rated Excellent | 75% | 100% | 100% | 07/01-6/30 | Office of Teaching & Learning | Percentage | 3.1.3 |
| 46 | University Characteristics & Quality Survey Results by fall graduating seniors (excellent or good) | 75% | 68% | 75% | 07/01-6/30 | Institutional Research | Percentage | 4.1.1 |
| 47 | University Characteristics & Quality Survey Results by spring graduating seniors (excellent or good) | 75% | 72% | 75% | 07/01-6/30 | Institutional Research | Percentage | 4.1.1 |

| | | | | | | | | |
|----|---|-------|-------|--------|-------------|--|----------------|-------|
| 48 | Number of academic programs accredited | 14 | 13 | 20 | 07/01-6/30 | Provost's office | Total | 4.1.2 |
| 49 | Number of administrative units in final stage of assessment process for the most recent fiscal period as of 09/01 | 50% | 60% | 80% | 07/01-6/30 | Admin Assessment Report System | Percentage | 4.1.4 |
| 50 | Number of academic programs in final stage of assessment process for the most recent fiscal period as of 09/01 | 75% | 100% | 90% | 09/01-5/30 | Assessment Report System | Percentage | 4.1.4 |
| 51 | Washington Monthly magazine ranking in Service (ROTC) | #6 | NA | NA | 07/01-06/30 | washingtonmonthly.com college guide rankings | Ranking Listed | 5.1.1 |
| 52 | Number of newspaper articles published from PR office | 450 | NA | NA | 07/01-06/30 | Public Relations | Total Reported | 5.1.2 |
| 53 | Number of articulation agreements with external agencies with the 1890 Extension & Research | 20 | 55 | 60 | 07/01-6/30 | 1890 Extension Annual Report | Total Reported | 5.1.2 |
| 54 | Number of faculty engaged in research through 1890 Research | 18 | 12 | 20 | 07/01-6/30 | 1890 Research Annual Report | Total Reported | 5.1.3 |
| 55 | Number of Different Outreach Activities Sponsored by 1890 Extension | 250 | 82 | 270 | 07/01-6/30 | 1890 Extension Annual Report | Total Reported | 5.1.4 |
| 56 | Number of individuals served in outreach activities through 1890 Extension | 7,000 | 9,560 | 11,000 | 07/01-6/30 | 1890 Extension Annual Report | Total Reported | 5.1.4 |

Program Template

| Program/Title | Purpose | FY 2015-16 Expenditures (Actual) | | | FY 2016-17 Expenditures (Projected) | | | Associated Objective(s) |
|----------------------------|---|----------------------------------|---------------|---------------|-------------------------------------|---------------|---------------|---|
| | | General | Other | Federal | General | Other | Federal | |
| INSTRUCTION | Activities that are part of the institution's instruction program. This includes credit and noncredit courses, tutorial instruction and for regular, special and extension sessions. | 5,627,039 | 10,076,832 | 2,138,588 | \$ 17,842,459 | 7,072,589 | 3,793,279.31 | 2,202,746 \$ 13,068,614 2.1.3 |
| RESEARCH | Activities specifically organized to produce research outcomes, commissioned either by external entities or through a separate budget process of an organizational unit within the institution. | 865,122 | - | 4,170,429 | \$ 5,035,551 | 1,087,366 | 1,566,500.00 | 4,295,542 \$ 6,949,408 1.1.3, 2.1.4, 3.1.2, 5.1.3 |
| PUBLIC SERVICE | This category includes funds for activities that are established primarily to provide non-instructional services beneficial to individuals and groups external to the institution. | 1,080,514 | - | 4,203,097 | \$ 5,283,611 | 1,358,091 | 1,325,614.59 | 4,329,190 \$ 7,012,895 5.1.3, 5.1.4 |
| ACADEMIC SUPPORT | Activities associated with the administration of the academic and instructional programs for the university and library holdings. | 794,327 | 2,209,605 | 319,255 | \$ 3,323,187 | 998,384 | 954,080.57 | 328,833 \$ 2,281,298 2.1.1.2, 2.2.1.3 |
| STUDENT SERVICES | An overall, holistic approach to providing students with transitional and cultural skills to develop their social and academic awareness. | 2,083,534 | 7,053,405 | 235,624 | \$ 9,372,563 | 2,618,781 | 5,131,148.20 | 242,692 \$ 7,992,621 1.1.2, 1.1.3, 1.1.4 |
| INSTITUTIONAL SUPPORT | These cost include those activities which are non-instructional in nature, but are integral to the operations of the institution. | 2,840,176 | 5,793,490 | 4,314,078 | \$ 12,947,743 | 3,569,798 | 9,631,315.83 | 4,443,500 \$ 17,644,614 3.1.2, 3.1.3 |
| OPERATIONS AND MAINTENANCE | Provides services and maintenance related to grounds and facilities. Program includes building, grounds maintenance, custodial services, landscaping along with major repairs and renovations. | 579,101 | 4,389,604 | - | \$ 4,968,705 | - | 2,919,252.12 | - \$ 2,919,252 4.1.3 |
| SCHOLARSHIPS | This program accounts for all awards, waivers, abatements and entitlements given to students to defer the costs of attending the University. | - | 10,193,806 | 10,254,603 | \$ 20,448,409 | - | 3,733,583.80 | 10,562,241 \$ 14,295,825 1.1.1, 1.1.2 |
| AUXILIARIES | Includes housing, food services, bookstore, and other self-supporting activities that furnish goods and services to students, faculty and staff. | - | 5,720,599 | - | \$ 5,720,599 | - | 3,361,010.71 | - \$ 3,361,011 1.1.4, 5.1.2 |
| DEPRECIATION | | - | 4,940,852 | - | \$ 4,940,852 | - | 4,866,738.88 | - \$ 4,866,739 |
| | | \$ 13,869,812 | \$ 50,378,192 | \$ 25,635,674 | \$ 89,383,678 | \$ 16,705,009 | \$ 37,282,524 | \$ 26,404,745 \$ 80,392,278 |

Fiscal Year 2015-16
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| Item # | Law Number | Jurisdiction | Type of Law | Statutory Requirement and/or Authority Granted | Associated Program(s) | Legal Standards Template |
|--------|------------|--------------|-------------|--|-----------------------|--------------------------|
| 1 | H240 | State | Proviso | 19.1 SCSU: Loan Funds (A) Pursuant to Proviso 19.2, Part I(B), of ACT 286 of 2014 South Carolina - South Carolina State University was approved for a loan to be disbursed through a series of Education and General scheduled installments. | | |
| 2 | S.1166 | State | Statute | To provide for annual installment payments by South Carolina State University on outstanding loans made to the university by the State of South Carolina and liabilities incurred pursuant to section 2-65-70, to provide for when the installment payments are due, to provide for a process through which the debt incurred may be relieved, and to extend flexibility related to furloughs as provided in ACT 120 of 2015 | Education and General | |

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|-----------------------------|--|---------------------------------------|----------------------------|
| Agency Name: | South Carolina State University | | |
| Agency Code: | H24 | Section: | 19 |
| Divisions or Major Programs | Description | Service/Product Provided to Customers | Customer Segments |
| ROTC Program | South Carolina State University ROTC Program | Provide army recruit training | United States Armed Forces |

SC State University's degree granting Colleges and the School of Business provide sixty degrees that benefit our students and contribute to workforce development

General Public

SC State University's faculty and staff provide other products and services

Industry

Specify only for the following segments: (1) Industry; (2) Professional Organization; Name; (3) Public; Demographics.

Partner Template
Associated Objective(s)

| | | |
|------------------------|---------------------------------|----------------------------|
| Agency Name: | South Carolina State University | |
| Agency Code: | H24 | Section: |
| Name of Partner Entity | Type of Partner Entity | Description of Partnership |

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|--|-------------------------------|---|---------------------|
| South Carolina State University Foundation | Non-Governmental Organization | The foundation is governed by a volunteer Board of Directors made up of business and community leaders who share South Carolina State University's vision for becoming a top-tier public university focused on academics, research, public service and student life. The Foundation through its' Board of Directors works in partnership with the University to identify, engage and cultivate potential donors and to honor South Carolina State University's many benefactors for their generous support. | 3.1.2 |
| South Carolina State University Real Estate Foundation | Non-Governmental Organization | The purpose of the South Carolina State University Real Estate Foundation is to lease, operate, manage, and contract for the acquisition, construction, furnishing, and equipping of student housing and related facilities for students, faculty, and administration of South Carolina State University, and to coordinate the University's other real estate projects, including, but not limited to, the construction of administration, classroom, and other non-housing facilities, as needed. | 1.1.4 and 1.1.5 |
| South Carolina National Alumni Association | Non-Governmental Organization | The South Carolina State University National Alumni Association perpetuates the bond between South Carolina State University and alumni to increase the level of communication, promote positive lifelong relationships and foster loyalty. | 3.1.2 and 5.1.5 |
| Community Higher Education Council | Higher Education Institute | A partnership between Claflin, SC State and Orangeburg - Calhoun Technical College that allows students to enroll in a class that is not offered at the home institutions during the semester or time conflict at home institution. | 1.1.2 and 1.1.3 |
| South Carolina Technical Colleges | Higher Education Institute | Articulation Agreements | 1.1.2 |
| South Carolina High Schools | K-12 Education Institute | Student Teaching | 5.1.1 and 5.1.4 |
| National Science Foundation | Federal Government | Research | 5.1.3 |
| Association to Advance Collegiate School of Business - International (AACSB) | Professional Association | South Carolina State University partners with AACSB to ensure continuous improvement of standards | 2.1.1, 4.1.2, 4.1.5 |

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| Agency Name: | South Carolina State University | |
| Agency Code: | H24 | Section: |
| | 019 | |

Fiscal Year 2015-16
Accountability Report
Report Template

| Item | Report Name | Name of Entity Requesting the Report | Type of Entity | Reporting Frequency | Submission Date (MM/DD/YYYY) | Summary of Information Requested in the Report | Method to Access the Report |
|------|--|---|----------------|---------------------|------------------------------|--|---|
| 1 | 2015 Institutional Effectiveness | South Carolina Commission on Higher Education | State | Annually | August 10, 2015 | Provides a list of the student pass rates for professional examinations | http://www.che.sc.gov/DataPublications.aspx |
| 2 | Fall IPEDS Institutional Characteristics | National Center for Education Statistics | Federal | Annually | October 7, 2015 | This survey collects institutional data such as institutional name, address, telephone, control and affiliation, type of degree programs offered, accreditation, tuition and fees, room and board charges required for the academic year | https://surveys.nces.ed.gov/ipeds/ |
| 3 | Fall IPEDS Completion | National Center for Education Statistics | Federal | Annually | September 29, 2015 | The survey collects institutional data on the number of degrees awarded by level (associate's bachelor's, master's and doctor's), gender, race, ethnicity and field of study using the Classification of Instruction Program (CIP) Code. | https://surveys.nces.ed.gov/ipeds/ |
| 4 | Fall IPEDS 12-Month Enrollment | National Center for Education Statistics | Federal | Annually | October 14, 2015 | The survey collects unduplicated enrollment counts of all students enrolled for credit and instructional activity data in postsecondary institutions for an entire 12-month period. Data are collected by level of student and by race/ethnicity and gender. Instructional activity is collected as total credit and/or contact hours attempted at the undergraduate, graduate, and doctor's professional levels. | https://surveys.nces.ed.gov/ipeds/ |
| 5 | Winter IPEDS Student Financial Aid | National Center for Education Statistics | Federal | Annually | February 10, 2016 | The data collected includes information on the number of full-time, first-time degree-seeking students receiving financial assistance for the previous year, by aid type and average amount received. | https://surveys.nces.ed.gov/ipeds/ |
| 6 | Winter IPEDS Student Graduation Rates | National Center for Education Statistics | Federal | Annually | February 3, 2016 | This annual survey helps institutions satisfy the requirements of the Student Right-to-Know legislation. Data are collected on the number of students entering the institution as full-time, first-time degree/certificate-seeking undergraduate students in a particular year (cohort), by race/ethnicity and gender; the number completing their program within 150 percent of normal time to completion; the number that transfer to other institutions if transfer is part of the institution's mission. | https://surveys.nces.ed.gov/ipeds/ |
| 7 | Winter IPEDS 200% Graduation Rates | National Center for Education Statistics | Federal | Annually | February 10, 2016 | Data are collected to calculate graduation rates at 200% of normal time to complete all requirements of their program of study for the cohort of full-time, first-time bachelors or equivalent degree-seeking students at 4-year institutions; and for all full-time, first-time degree/certificate-seeking undergraduate students at less than 4-year institutions. | https://surveys.nces.ed.gov/ipeds/ |
| 8 | Winter IPEDS Admissions | National Center for Education Statistics | Federal | Annually | January 28, 2016 | Data are collected on admissions requirements, the number of applicants, admitted students, the number of admitted students that subsequently enrolled, and percentiles for ACT and SAT test scores. The number of applicants, admitted, and enrolled students is disaggregated by gender; enrolled students are further disaggregated by part-time and full-time status. | https://surveys.nces.ed.gov/ipeds/ |

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|----|---------------------------------|---|---------|----------|------------------------------------|------------------------------------|------------------------------------|--|---|
| 9 | Winter IPEDS Outcomes Measures | National Center for Education Statistics | Federal | Annually | February 9, 2016 | February 9, 2016 | February 9, 2016 | This annual component of IPEDS was added in 2015 to improve the collection of student progression and completion data on a more diverse group of undergraduate students at degree-granting institutions. Award and enrollment statuses are collected on four cohorts of degree/certificate-seeking undergraduate students (full-time, first-time; part-time, first-time; full-time, non-first-time; and part-time, non-first time) at two points of time (six and eight years from the point of entering the institution). | https://surveys.nces.ed.gov/ipeds/ |
| 10 | Spring IPEDS Fall Enrollment | National Center for Education Statistics | Federal | Annually | March 23, 2016 | March 23, 2016 | March 23, 2016 | Collects data on the number of students enrolled in the fall. Students reported are those enrolled in courses creditable toward a degree; the reports contain the number of full and part time students by gender, race/ethnicity, and level (undergraduate, graduate, first-professional); the total number of undergraduate entering student (first-time, full and part-time students, transfer-ins, and non degree students); and retention rates. | https://surveys.nces.ed.gov/ipeds/ |
| 11 | Spring IPEDS Finance | National Center for Education Statistics | Federal | Annually | April 5, 2016 | April 5, 2016 | April 5, 2016 | Collects data that describe the financial condition of postsecondary education in the nation. These data are used to monitor changes in postsecondary education finance and to promote research involving institutional financial resources and expenditures. Specific data elements include such items as institutional revenues by source (e.g., tuition and fees; government, private, gifts); institutional expenditures by function (e.g., instruction, research, plant maintenance and operation); physical plant assets and indebtedness; and endowment investments. Institutions may use different survey forms depending on the control of institution (e.g., public, private non-profit, or private for-profit) and the accounting standards followed by the institution (e.g., FASB or GASB). | https://surveys.nces.ed.gov/ipeds/ |
| 12 | Spring IPEDS Human Resources | National Center for Education Statistics | Federal | Annually | April 6, 2016 | April 6, 2016 | April 6, 2016 | Collects data on employees of November 1 each year. This component of IPEDS was formed in 2006 by combining three previously separate components: Employees by Assigned Position (EAP), Fall Staff (S), and Salaries (SA), by employee assigned positions. | https://surveys.nces.ed.gov/ipeds/ |
| 13 | Spring IPEDS Academic Libraries | National Center for Education Statistics | Federal | Annually | March 29, 2016 | March 29, 2016 | March 29, 2016 | Collects information on library collections, expenses, and services from degree-granting postsecondary institutions. Specific library collection items include physical and electronic/digital books, media, and databases. | https://surveys.nces.ed.gov/ipeds/ |
| 14 | CHE Data File - Completions | South Carolina Commission on Higher Education | State | Annually | September 29, 2015 | 11/13/2015, 03/31/2016, 08/15/2016 | September 29, 2015 | Reports all degrees awarded for the previous year Reports on fall, spring and summer students enrolled in courses that lead to degree programs. High School students are included if enrolled in credit courses. | http://www.che.sc.gov/DataPublications.aspx |
| 15 | CHE Data File - Enrollment | South Carolina Commission on Higher Education | State | Annually | 10/30/2015, 04/01/2016, 07/05/2016 | 10/30/2015, 04/01/2016, 07/05/2016 | 10/30/2015, 04/01/2016, 07/05/2016 | Reports all faculty data for the fall semester to coincide with reporting of the course data. Faculty include all full-time instructional faculty, all full-time employees who teach, all part-time faculty/staff who teach, and the remainder of the full-time faculty. | http://www.che.sc.gov/DataPublications.aspx |
| 16 | CHE Data File - Faculty | South Carolina Commission on Higher Education | State | Annually | December 3, 2015 | December 3, 2015 | December 3, 2015 | Reports on all buildings under the jurisdiction or control of the institution's governing board. | http://www.che.sc.gov/DataPublications.aspx |
| 17 | CHE Data File - Facilities | South Carolina Commission on Higher Education | State | Annually | October 29, 2015 | 10/29/2015, | 10/29/2015, | Reports on all buildings under the jurisdiction or control of the institution's governing board. | http://www.che.sc.gov/DataPublications.aspx |
| 18 | CHE Data File - Disbursement | South Carolina Commission on Higher Education | State | Annually | 03/31/2016, 08/15/2016 | 03/31/2016, 08/15/2016 | 03/31/2016, 08/15/2016 | Reports on students' receiving a scholarship from the following: HOPE, LIFE, Palmetto Fellows, SC Need Based Grants, Foster Care, National Guard Assistance and Pell Grants. | http://www.che.sc.gov/DataPublications.aspx |
| 19 | CHE Data File - Course File | South Carolina Commission on Higher Education | State | Annually | 10/29/2015, 03/31/2016, 08/15/2016 | 10/29/2015, 03/31/2016, 08/15/2016 | 10/29/2015, 03/31/2016, 08/15/2016 | Reports on all courses creditable toward a certificate or degree offered for fall, spring and summer. | http://www.che.sc.gov/DataPublications.aspx |
| 20 | CHE Building Condition Survey | South Carolina Commission on Higher Education | State | Annually | October 30, 2015 | October 30, 2015 | October 30, 2015 | Building condition analysis | http://www.che.sc.gov/DataPublications.aspx |

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|----|------------------------------------|---|-------|-------------|--------------------|--|---|-----|
| 21 | Energy Audit | South Carolina Energy Office | State | Annually | December 30, 2015 | Steps taken by the University to conserve energy | South Carolina State Facilities Management Office 536-7018 | 803 |
| 22 | Air Quality | South Carolina Department of Health and Environmental Control | State | Bi-annually | July 30, 2016 | Fuel Consumption of boilers and generators | South Carolina State Facilities Management Office 536-7018 | 803 |
| 23 | Recycle | South Carolina Department of Health and Environmental Control | State | Annually | September 30, 2015 | Amount of recycled material | South Carolina State Facilities Management Office 536-7018 | 803 |
| 24 | Indefinite Delivery Contract (IDC) | State Engineers Office | State | Quarterly | July 30, 2016 | Funds spent with approved IDC's | South Carolina State Facilities Management Office 536-7018 | 803 |

Fiscal Year 2015-16
Accountability Report

Oversight Review Template

| Agency Name: | South Carolina State University | Section: | 019 | Oversight Review Timeline (MM/DD/YYYY to MM/DD/YYYY) |
|--------------|--|----------------|-----|---|
| Agency Code: | H24 | Type of Entity | | |
| Item | Name of Entity Conducted Oversight Review | | | |
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