AGENCY NAME:	State	Board of Financial Inst	itutions
AGENCY CODE:	R23	Section:	79

# Fiscal Year 2015-16 Accountability Report

## **SUBMISSION FORM**

The mission of the Board of Financial Institutions is to serve the citizens of the State of South Carolina. We will do this by...

- Licensing, supervising, examining, and regulating the financial community in our oversight jurisdiction.
- Protecting the public from unlawful or improper practices of our financial institutions. We will work to ensure that our financial institutions adhere to the law.
- Educating and communicating with the public, giving them the information they need to make wise financial choices.
- Operating a safe and sound financial system so that the public can have the highest confidence possible.
- Promoting the growth, innovation and financial stability of our State financial
  institutions, which allows them to be more competitive and profitable;
  therefore offering a broad range of products/services and making them more
  accessible and affordable to the public.
- Creating an environment where the State charter is the charter of choice for institutions headquartered in the State.

The Board of Financial Institutions will create an environment that promotes a thriving, competitive, safe and sound financial community to serve the citizens of South Carolina.

#### **AGENCY VISION**

**Agency Mission** 

Please state yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

RESTRUCTURING RECOMMENDATIONS:

No.

Please identify your agency's preferred contacts for this year's accountability report.

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	<u>Name</u>	<u>Phone</u>	<u>Email</u>
PRIMARY CONTACT:	Louie Jacobs	803-734-2001	louie.jacobs@banking.sc.gov
SECONDARY CONTACT:	Ronald Bodvake	803-734-2020	ron.bodvake@bofi.sc.gov

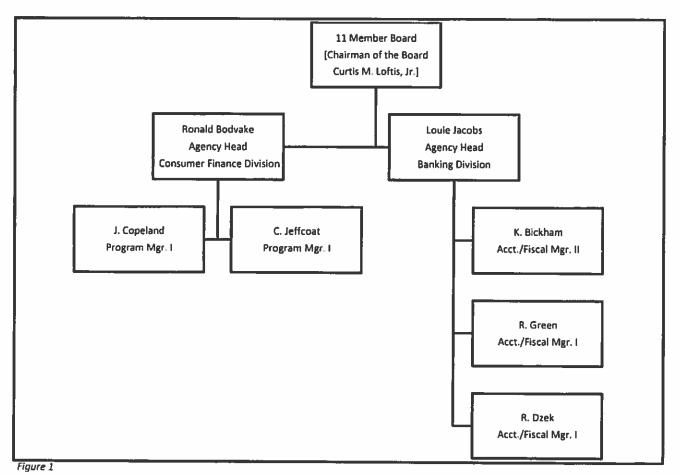
I have reviewed and approved the enclosed FY 2015-16 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):	Anio Jacoba / Middle
(TYPE/PRINT NAME):	Louie Jacobs / Ronald Bodvake
BOARD/CMSN CHAIR (SIGN AND DATE):	Cluby 1 20th
(TYPE/PRINT NAME):	Curtis M. Loftis, Jr.

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# **AGENCY'S DISCUSSION AND ANALYSIS**

The State Board of Financial Institutions is composed of eleven members, one of whom is the State Treasurer as an ex officio member and as the chairman. The remaining ten members must be appointed by the Governor with the advice and consent of the Senate. The Board's supervision is handled through its two divisions – the Banking Division and the Consumer Finance Division. The Board appoints a Commissioner of Banking who examines and supervises State chartered banks, trust companies, savings and loan associations, savings banks, credit unions, and development corporations. The Board is also authorized to designate or appoint a Commissioner of Consumer Finance who examines and supervises non-depository mortgage lenders/servicers and their branches, loan originators, consumer finance companies, deferred presentment service companies, and check cashing service companies. The first three levels of the agency's organizational chart are exhibited in Figure 1 below. The Board's oversight includes the promulgation of regulations and instructions relating to the supervision of financial institutions; the consideration of applications for new banks, trust companies, savings and loan associations, savings banks, credit unions, non-depository mortgage lenders/servicers and their branches, loan originators, consumer lenders, deferred presentment providers, and check casing service providers; and the consideration of applications for branches of banks, savings and loan associations, savings banks, credit unions, and trust companies.



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The key goals of the agency are to ensure that procedures are in place to adequately monitor the safety and soundness of financial institutions under the Board's jurisdiction, to ensure that statutory responsibilities are met, and to ensure that the interests of the citizens of the State are protected. The agency strives to keep abreast of changes in financial products and services in order to conduct thorough and comprehensive examinations. The Chairman, Board members, and the directors of the two divisions are participants in the planning process. Programs and procedures are periodically reviewed, and measures are implemented to address changes in the financial industry and the economic environment.

The directors of the agency strive to take advantage of all opportunities available to achieve success in fulfilling the agency's mission and achieving its strategic goals. Since having a competent and effective staff is crucial to fulfilling the mission of the agency, the directors seek new opportunities for staff development, effective recruitment procedures, and diversity in the workforce. Because of the travel required for the agency's examiners, attracting and retaining competent employees is a major challenge. Major barriers include competition from other employers for experienced workers and the increasing complexity of financial products, which requires more training and more detailed review. Despite the aforementioned challenges, turnover for both divisions remains low. The directors continually evaluate the strategic challenges the agency faces and alter the agency's plans accordingly.

The agency's main service is to preserve a sound State chartered financial community and protect the borrowing public. Major products offered by the Board are licenses/charters to operate banks, savings and loan associations, savings banks, credit unions, trust companies, mortgage lenders/servicers and their branches, loan originators, consumer finance companies, deferred presentment service companies, and check cashing service companies. In addition to the licenses, the agency evaluates and monitors the condition of the institutions and determines compliance with applicable statutes and regulations. The citizens of South Carolina, the Legislature, and the Governor are the key customers of the Board of Financial Institutions. Regulated institutions are secondary customers of the Board. The Board's customers expect the Board to ensure the safety of deposits and protect the borrowing public by ensuring that the state banking and consumer finance laws and regulations are followed. The Board's key stakeholders are the taxpayers of South Carolina.

Since the Board of Financial Institutions is a regulatory agency, the employees of the Board are the key suppliers. Offices of the Board are located in Columbia, but employees travel throughout the state examining institutions under the Board's jurisdiction. The Board has two unclassified and 43 classified full-time positions. Other regulatory agencies such as the Federal Deposit Insurance Corporation, the Federal Reserve Bank, the Consumer Financial Protection Bureau, and the South Carolina Department of Consumer Affairs are the agency's partners in ensuring safe and sound State chartered financial institutions and protecting the borrowing public.

#### I. Banking Division

The primary responsibility of the Banking Division is to establish and supervise State chartered banks, savings and loan associations, savings banks, trust companies, and credit unions. In addition to meeting the statutory requirements to carry out these responsibilities, the Banking Division has identified several significant accomplishments in FY 2016 which helped the agency fulfill its mission more effectively and efficiently. These accomplishments are briefly described below.

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## Fiscal Year 2016 Accomplishments

During FY 2016, all examinations of financial institutions were completed in the timeframes required by law. A review of capital adequacy, earnings, and past due and nonaccrual loans was performed quarterly on all banks. The reviews were used to monitor changes in individual institutions as well as to identify trends in the financial performance of South Carolina State chartered banks as a whole. The reviews were also utilized to determine supervisory strategies for ensuring safe and sound State chartered institutions.

In addition to on-the-job training In the field and computer based training in the office, examiners attended six Federal Deposit Insurance Corporation (FDIC) sponsored schools, two Federal Financial Institutions Examination Council sponsored schools, and one Conference of State Bank Supervisors (CSBS) sponsored school. Examiners also attended training conferences sponsored by the FDIC, CSBS, the National Credit Union Administration, and the South Carolina Bankers Association (SCBA). These schools and conferences covered a wide variety of topics including capital markets, accounting, commercial real estate lending, enterprise risk management, cybersecurity, loan analysis, examination management, asset/liability management, financial analysis, trust, and cash flow analysis. In addition, two examiners attended the University of South Carolina Graduate School of Bank Investments and Financial Management, and one examiner attended the first of three annual sessions needed to complete the Graduate School of Banking at Louisiana State University. Finally, the agency developed a training program specifically to help new employees gain the knowledge necessary to effectively and efficiently perform their job duties and to allow new examiners to practice examination procedures in the office.

Given the increasing importance of information technology and information security in the financial industry, the Banking Division selected two examiners to specialize in Information Technology Examinations of banks. One of the two examiners attended the Information Technology Examination Course hosted by the FDIC during FY 2016; the other examiner is scheduled to attend in FY 2017. Both examiners have also received on-the-job training from experienced FDIC IT examiners. During FY 2016, the division also selected an additional examiner to be trained in credit union examinations. This examiner will serve as a back-up for the current credit union examiner and will also assist on larger credit union examinations.

The Banking Division continues to make enhancements to the information technology/information security program. During FY 2016, all employees completed information security training to enhance awareness of potential threats. In addition, all examiners were granted access to FDICConnect, which allows them to securely and efficiently exchange examination documents with both bankers and FDIC examiners. All examiner laptops were upgraded with a two-factor authentication for accessing email and network files. Additionally, the agency established a secure file room to store sensitive information that must be retained. Finally, the division upgraded its network switches in preparation of a telephone upgrade in FY 2017.

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During FY 2016, the division reorganized its office in order to provide individual workspaces for each field examiner. The individual workspaces allow each examiner to have a secure space to store his or her equipment and examination information. In addition, providing each examiner with his or her own workspace helps to increase employee satisfaction.

#### II. Consumer Finance Division

The primary responsibility of the Consumer Finance Division is to proficiently supervise the licensing and examination of all non-depository mortgage lenders/servicers, their branches and loan originators, consumer finance companies, deferred presentment service companies and check cashing services companies. In addition to meeting statutory requirements for the licensing and examination of these companies, the Division has identified several additional accomplishments in FY2016. These are briefly described below.

### Fiscal Year 2016 Accomplishments

During Fiscal Year 2016, the Mortgage Compliance Department of the Division participated in several multi-state examinations of mortgage lenders and servicers facilitated by Conference of State Bank Supervisors (CSBS) and American Association of Residential Mortgage Regulators (AARMR) Multi-state Mortgage Committee (MMC). These examinations were performed concurrently with the Consumer Financial Protection Bureau (CFPB). This collaborative effort as well as internal knowledge gained continues in the discovery and correction of a number of significant violations resulting in substantial refunds to South Carolina borrowers. As opportunities to enhance skills and knowledge arise, the mortgage examination staff partakes in the training via webinars, conference calls, and any other means available. The Division strives to obtain additional knowledge and information in reference to regulating mortgage lenders and servicers; thus, resulting in a more thorough examination process. Three mortgage examiners have completed online courses required for National Mortgage Examiner Certifications. One examiner has obtained the national certification of "Certified Mortgage Examiner" issued by CSBS. Final certification for the other two examiners await pending continued on-the-job training and examination experience factors.

Consumer Finance examiners from the Division participated in annual training schools offered by the National Association of Consumer Credit Administrators (NACCA) and AARMR as well as training webinars offered by CSBS and the CFPB. These training opportunities provide information regarding upcoming changes in federal and state regulatory requirements pertaining to: the Real Estate Settlement Procedures Act (RESPA); the Truth-in-Lending Act (TILA); the Equal Credit Opportunity Act (ECOA); fair lending; pay-day lending; small and large scale consumer lending; installment lending; and automotive finance lending. The Division is dedicated to fostering a well-informed and highly-skilled workforce environment. The Division is proud to have two employees who have completed the Certified Public Manager (CPM) program. An additional employee has been enrolled in the CPM program and expects to graduate in 2018. The Division's monthly meetings and training program helps in preparing staff for the ever-changing financial environment. Training is encouraged for all staff whether seasoned or new to the Division.

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The Division has an ongoing process of further utilizing technology. The Division's website was streamlined and additional content was added to further communicate with consumers and the industry. The Division continues to use its secure digital storage system OnBase through the South Carolina Division of Information Security (DIS). The OnBase system is used to store confidential licensee and examination information. Enhancements to the system were recently made to improve the information retrieval process. The Division continues to work closely with South Carolina Law Enforcement Division (SLED) in its quest to ensure policies, procedures, and certifications for criminal background Information obtained through the national Criminal Justice Information System (CJIS) is maintained properly.

The Division continues to work closely with the SC Department of Consumer Affairs (SC DCA) to supply and distribute educational information to consumers and lenders regarding foreclosure prevention and assistance. This program will continue to be supported in fiscal year 2016 -2017. During the fiscal year, consumers were refunded \$1,768,448 due to examination findings, and an additional \$54,912 as a result of complaint resolutions. The total in refunds to South Carolina consumers for this fiscal year is \$1,823,360. Due to the cooperation of our licensees, the aforementioned refunds did not require any administrative court actions. In addition, the Division participated in a round table discussion at the Fraud Forum hosted by SC DCA. Other agencies that participated in forum were the Carolinas Credit Union League, the Federal Trade Commission, and the Department of Homeland Security.

#### III. Risk Assessment and Mitigation Strategies

The agency has identified two potential negative impacts on the public that would result from the agency's failure to accomplish its goals and objectives. The first potential negative impact on the public is that customer protections could be compromised. For the Banking Division, outside help is required if the number of financial institutions examined in a calendar year is less than twenty. If the number of institutions examined were to fall to this level, the division could request help from Federal regulatory agencies to complete examinations. The division will inform the General Assembly if the number of financial institution examinations completed in a calendar year is less than ten. For the Consumer Finance Division, outside help is required if the division fails to meet statutory responsibilities; however, no outside help is available to mitigate the negative impact. If the division ever fails to meet statutory responsibilities, the General Assembly will be informed.

The second potential negative impact on the public is that financial institutions cannot proceed with some operations in a timely manner. For both divisions, this would occur if the divisions are unable to process applications in a timely manner. Outside help is not available to mitigate such a negative impact on the public. The divisions will inform the General Assembly if completed applications are not evaluated within 90 days.

For both potential negative impacts, the General Assembly could help resolve the issue by amending statutory requirements, increasing authorization for Other Funds, or increasing salaries and travel reimbursement regulations to make agency positions more attractive.

Fiscal Year 2016-17 **Accountability Report** Strategic Planning Template Examine consumer finance and martgage licensees within the timeframes required by law. Monitor the safety and soundness of financial institutions and licensees under the Board's Examine State chartered financial institutions within the timeframes required by law. Review and evaluate applications for new financial institutions and branches and for Review and evaluate applications for consumer finance and mortgage licensees. Ensure compliance with CIIS education and certification requirements. Respond to consumer complaints against regulated entities. Monitor the concerns of the depositing and borrowing public. Description Preserve a sound State chartered financial community. Require annual job-specific training for all staff. Maintaining Safety, Integrity and Protect the interests of the citizens of South Carolina. Hire employees meeting all job requirements. Provide training opportunities for employees. Hire and retain qualified, diverse employees. Ensure that statutory requirements are met. Maintain competent and well-trained staff. Maintain a diverse staff. halding company acquisitions. 79 **Jurisdiction**. State Board of Financial Institutions Associated Enterprise Objective **Government and Citizens** Public Infrastructure and **Economic Development** Section: Object 1,1,1 1.1.2 3.1.2 3.1.1 1.2.1 1.2.2 2.1.1 3.2.2 3.2.1 **R23** 1.1 1.2 Item# Strat 2.1 3.1 Agency Name: Agency Code; H Goal Туре v 0 0 0 g S 0 g 0 0 0 0 Ŋ 0

Fiscal Year 2015-16 Accountability Report

State Board of Financial Institutions

Agency Name:

Performance Measurement Template Associated Objective(s) 1.1.1 1.1.2 1.1.2 1.1.2 1.1.2 1.2.1 1.2.2 1.2.2 1.2.2 1.2.2 1.2.2 2.1.1 2.1.1 2.1.1 3.1.1 3.1.2 Number of employees who leave the fotal bank expenditures divided by calculated on fast day of calendar Totals from all data sources Totals from all data sources NMIS, internal database & Excel Totals from all data sources spreadsheet calculated on last day of FY NMLS, internal database & Excel Totals from all data sources agency divided by total FTEs Totals from all data sources calculated on fast day of FY calculated on last day of FY calculated on last day of FY calculated on tast day of FY calculated on last day of FY calculated on last day of FY Totals from all data sources calculated on last day of FY NMLS, internal database & Excel Totals from all data sources calculated on last day of FY Totals from all data sources Totals from all data sources Totals from all data sources calculated on last day of FY Actual Value Future Target Value Time Applicable Data Source and Availability SC DCA & Excel spreadsheet SC DCA & Excel spreadsheet Internal database & Excel SCEIS & Excel spreadsheet SCEIS & Excel spreadsheet Internal database & Excel Internal database & Excel January 1 - Excel spreadsheet December 31, 2015 Excel spreadsheet Excel spreadsheet Excel spreadsheet **Excel spreadsheet** Excel spreadsheet Excel spreadsheet spreadsheet spreadsheet spreadsheet spreadsheet July 1 - June 30 \$46,250 1,050 20,000 1,200 100% 2000 100% 100% 140 100% 30 15 20 SE Ş š \$0% 51,768,448 \$41,914 \$54,912 1,132 20,936 079 1,285 100% 2046 100% 100% 140 100% 2 2 26 **60%** ž Target Value **New Metric** Section: \$42,000 19,000 1,250 100% 150 1900 100% 100% 32 X001 20 S 55 28 8 8 Consumer Finance Applications Analyzed and Consumer Finance Applications Analyzed and Mortgage Complaints Investigated within 30 Financial Institution Applications Processed Mortgage Applications Processed within 20 Consumer Finance Complaints Investigated Refunds to Consumers from Examination Staff Diversity (Minority and Women) State Chartered Financial Institution Performance Measure Mortgage Amendments Processed Mortgage Applications Processed Consumer Finance Examinations 23 Refunds from Complaints Reviewed within 30 days **Employee Turnover Ratio** Mortgage Examinations Average Cost per Bank within 30 days Examinations **Ceath Claims** Indings Agency Code: Nem m ä 1 12 Ξ 7 15 16 60 17

Agency Name:	State Board of Financial Institutions	Istitutions					Fiscal Year 2015-16
Agency Code:	823	Section: 079					Accountability Report
Program/Title	Purpose	FY ZO15-1	FY 2015-16 Expenditures (Actual) Other	TOTAL	FY 2016-17 Exp	FY 2016-17 Expenditures [Projected]	Program Template Associated Objective(s)
Banking Examiners	The Bank Examining Program regulates and supervises State chartered Banks, savings and loan associations, savings banks, credit unions, trust companies, and development corporations.		1,982,338			55 S S	165
Consumer Finance Examiners	The Consumer Finance Examining Program regulates and supervises State Incensed non-depository mortgage lenders and servicers, supervised lenders, deferred presentment service providers, and check cashing service providers.	8	1,786,785 \$	1,786,785	\$ 2,038,876	vs.	2,038,876 3,12; 3,22; 2,13; 3,13; 3,23
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Fiscal Year 2015-16 Accountability Report Legal Standards Template Program; Consumer Banking Examiners Establishes the Board's authority to approve charters and branches of banks, building and loan Banking Examiners Examiners Program Finance Examiners **Banking Examiners Banking Examiners** Banking Examiners Establishes that the Board's approval is necessary to acquire a South Carolina holding company Banking Examiners Establishes that the Board's approval is necessary to acquire a South Carolina savings and loan Banking Examiners Consumer Finance Banking Examiners Banking Examiners Banking Examiners Banking Examiners **Banking Examiners** Consumer Finance Consumer Finance Program Program the Board, and the hirlng by the Commissioner of assistants. Allows the Board to examine the Establishes the Board's authority to designate the Chief Administrative Officer/Commissioner Estab shes application qualifications and regulatory compliance for Non-depository Mortgage Establishes the Examining Department, the appointment of the Commissioner of Banking by Establishes the Board of Financial Institutions (Board) and the appointment of its members. Establishes application qualifications and regulatory compliance for Supervised Lenders. Establishes the Board's authority to supervise banks and building and loan associations. Establishes the Board's authority to approve charters of savings and loan associations. Establishes that the Board's approval is necessary to conduct trust business. Gives authority to the Board to set capital requirements for new banks. Establishes the Board's authority to approve charters of savings banks. Establishes the Board's authority to approve charters of credit unions. associations, savings and loan associations, and savings banks. Establishes the Board's authority to supervise credit unions. Business Development Corporation of South Carolina. association or savings and loan holding company. or a South Carolina State bank. of Consumer Finance Division. Lenders and Servicers. Jurisdiction i Type of Law Statute 079 State Board of Financial Institutions Section: State 37-3-501, 37-3-502, 37-3-503, 37-3-506 34-29-200, 37-22-110(11) 37-22-140, 37-22-200 Law Number 34-30-120 34-26-200 34-28-310 34-1-20 34-26-310 34-21-10 34-25-30 34-1-70 34-28-100 34-1-60 34-1-80 34-9-10 R23 Agency Name: Agency Code: Item # 10 = 12 8 7 15 2 m 'n 9 ~ 00 6

State Board of Financial Institutions

Agency Name:

Customer Template Specify poly for the following Segments: (1) industry; Name: (2) Professional Organization Names; (3) Professional Organization Names; (3) Professional Organization Names; (3) Agg: All Gender All E<u>conomic Condition</u>: All Incomes <u>Other Resoured Conditions</u>: Maintains a relationship with a State chartered financial institution. Consumer Finance Industry Consumer Finance Industry **Banking Industry** Customer Segments General Public Industry Industry Industry Service/Product Provided to Customers Preserve a safe and sound State chartered financial community by examining State chartered financial institutions Process applications for new financial institutions and new branches Regulatory Compliance Examinations Licensing investigations Section: establishing and supervising State chartered banks, savings and loan associations, savings banks, trust companies, and credit unions. establishing and supervising State chartered banks, savings and toan associations, savings banks, trust companies, and credit unions. regulates and supervises State licensed nonregulates and supervises State licensed nondepository mortgage landers and servicers, supervised landers, deferred presentment service providers and check cashing service. depository montgage lenders and servicers, The Consumer Finance Examining program service providers and check cashing service The Consumer Finance Licensing program supervised lenders, deferred presentment The Banking Division is responsible for The Banking Division is responsible for Description 5 providess. providers. Agency Code: Consumer Finance Examining Program Consumer Finance Licensing Program Divisions or Major Programs Banking Division Banking Division

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State Board of Financial Institutions

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Partner Template Associated Objective(s) 1.1.2, 1.2.2, 2.1.1 1.1.2, 1.2.2, 3.2.2 1,1.1; 3.2.2 1.1.1; 3.2.2 1.1.1; 3.2.2 1,12, 1.2.2 1.1.2, 1.2.2 1.1.2, 1.2.2 1.1.2, 1.2.2 3.2.1, 3.2.2 timeframes by either alternating examinations or completing examinations timeframes by either alternating examinations or completing examinations jointly. Also provides examiner training and hosts conferences on industryjointly. Also provides examiner training and hosts conferences on industry-Completes examinations of bank holding companies to ensure safety and soundness. Also provides examiner training and hosts conferences on Database provider for mortgage licensing and regulation; Provides examiner training and hosts conferences on industry-related topics. Partners to assist agency in completing examinations in required Partners to assist agency in completing examinations in required Legal interpretation of statute and enforcement for Title 37 Legal authority for companies to conduct business in SC Legal enforcement of Title 34 - Deferred Presentment Licensing of Insurance companies and agents South Carolina Criminal background checks Description of Partnership Federal regulatory authority industry-related topics. related topics. related topics. 079 Section: Type of Partner Entity Professional Association Federal Government Federal Government Federal Government Federal Government State Government State Government State Government State Government State Government R23 Agency Code: Federal Deposit Insurance Corporation National Credit Union Administration Conference of State Bank Supervisors SC Department of Consumer Affairs SC Law Enforcement Division SC Department of Insurance Name of Partner Entity SC Secretary of State Federal Reserve Bank SC Attorney General

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Agency Code:	H23	Section:	670				Light Breide Hindson
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	Accountability Report	Enerative Budget Office	State	Annually	September 15, 2016	Agency's mission, objectives to accomplish the mission, and performance measures that show the degree to writch chief new are bonn energial.	hip Hwww schatehouse gov/reports/aar2016/aar2016 php
~	Defetted Presentment Annual Report	House Labor, Commerce, and Industry Committee, Senate Banking and Insurance Committee	State	Annually	May 19, 2016	Montair the deferred presentment industry	Verdec (database promder)
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