

<b>AGENCY NAME:</b>	Office of the Adjutant General		
<b>AGENCY CODE:</b>	E240	<b>SECTION:</b>	100

## Fiscal Year 2017-18 Accountability Report

### SUBMISSION FORM

<b>AGENCY MISSION</b>	<ul style="list-style-type: none"> <li>• Provide combat-ready units to the U.S. Army and U.S. Air Force.</li> <li>• Provide planning, coordination and military capabilities in response to State emergencies.</li> <li>• Add value to the State of South Carolina and nation with community-based organizations, partnerships, Soldiers, Airmen, and employees ready to meet the challenges of the 21st century.</li> </ul>
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<b>AGENCY VISION</b>	<p>To be <i>ready</i> to execute missions today with a <i>relevant</i> force structure composed of <i>resilient</i> Service members, employees and families, who are <i>responsible</i> to the nation, communities, families, Soldiers and Airmen.</p>
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Please select yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.


<b>RESTRUCTURING RECOMMENDATIONS:</b>	<b>Yes</b>	<b>No</b>
	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Please identify your agency's preferred contacts for this year's accountability report.

	<u>Name</u>	<u>Phone</u>	<u>Email</u>
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I have reviewed and approved the enclosed FY 2017-18 Accountability Report, which is complete and accurate to the extent of my knowledge.

<b>AGENCY DIRECTOR (SIGN AND DATE):</b>	 / 10 Sep 2018		
<b>(TYPE/PRINT NAME):</b>	MG Robert E. Livingston, Jr., The Adjutant General of South Carolina		

<b>BOARD/CMSN CHAIR (SIGN AND DATE):</b>			
<b>(TYPE/PRINT NAME):</b>			

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## AGENCY'S DISCUSSION AND ANALYSIS

### Vision

The South Carolina Military Department is an *extraordinary, community-based organization* – ready to execute its mission today, with a *relevant* force structure, composed of *resilient* Service Members, Employees, and Families, who are *responsible* to our Nation, Communities, Families, Soldiers, and Airmen.

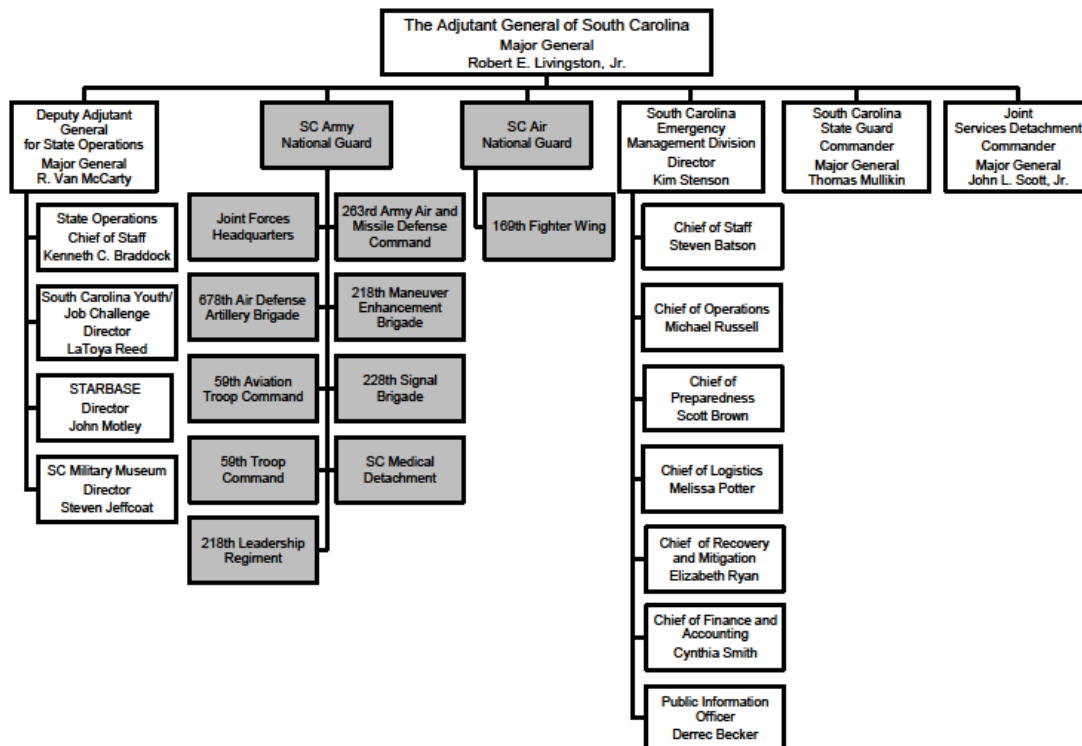
### Values

- S.C. Army National Guard: Loyalty, Duty, Respect, Selfless-Service, Honor, Integrity, Personal Courage
- S.C. Air National Guard: Integrity First, Service Before Self, Excellence in All We Do

### Goals

The goal of the Office of the Adjutant General and S.C. Military Department is to sustain an extraordinary organization, consisting of State, Army National Guard, and Air National Guard Operations, in support of the State and its communities, not only in times of emergency but also in the daily activities of communities and their citizens. The agency continued to meet this goal in FY 2018, both in terms of overall-mission readiness and service to the citizens of South Carolina. Aligned with its strategic plan, Palmetto Horizon 2018-2023, the S.C. Military Department continued working toward the achievement of the organization's strategic goals:

- (1) Grow the South Carolina Army National Guard to 10,000 Soldiers with relevant force structure
- (2) Set the conditions to gain a Brigade Combat Team
- (3) Ensure joint and relevant force structure at McEntire Joint National Guard Base
- (4) Establish a consolidated joint, interagency, intergovernmental, multinational Emergency Operations Center concept of operations
- (5) Provide for the safety, health, and wellbeing of the citizens, residents, and visitors of the State of South Carolina



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#### **A. Risk Assessment and Mitigation Strategies:**

As it pertains to The State of South Carolina, the most significant negative impacts on the public would occur if the Office of the Adjutant General failed in its responsibilities for Emergency Management and in its provision of emergency management support and coordination. Within these areas, the main concerns are the ability to execute early or timely alerts and warnings, and the risk of complex disasters either exceeding or exhausting the Agency's and States resources or capabilities.

In the area of alerts and warnings, the Agency is dependent on State and Federal agencies, counties, and external organizations to collect and provide timely information and alerts to the State for dissemination and decision-making. Short or no-notice events (e.g., earthquakes, train wrecks, chemical spills, etc.) could initially result in a slower, less coordinated response. Additionally, delays or reluctance in decision-making at the local, county, State or Federal levels would negatively impact the Agency's (and State's) ability to provide timely and effective response and support. The Agency continues to mitigate this challenge by utilizing multiple strategies. State-level exercises and drills incorporate exercising alert and warning systems, as well as working to incorporate county and State agencies and leadership into the decision-making aspects of the exercises. SC Emergency Management Division (SCEMD) continues to exercise and validate their communications, and alert and warning systems with the counties, State and Federal agencies. SCEMD continues to expand its use of social media and established media channels to message and inform the public. SCEMD recently released *The South Carolina Emergency Manager Mobile App* to assist the public in their emergency preparations and to provide the public with the latest emergency information.

The State Emergency Operations Center (SEOC) is the State's coordination center for response and initial recovery actions for disasters or multi-county events, and for coordinating available National Guard support to State agencies and counties after all other county and State resources or avenues have been exhausted. In the event of extremely large or complex event, there is the potential for the resource requirements or length of response actions to exhaust both SEOC and National Guard personnel and resources, or to require resources exceeding the Agency's ability or availability. The Agency utilizes multiple, established, and well exercised strategies to mitigate this challenge. FEMA can provide access to Federal resources to assist the State once it has exhausted its resources. In addition, through the Emergency Management Assistance Compact (EMAC), the State and the National Guard can receive state-to-state assistance in both personnel and resources. Most recently, the Agency effectively utilized these methods during responses to Hurricanes Irma, Matthew, and the Pinnacle Mountain Fire; and EMAC responses to hurricanes in Texas, Florida, Puerto Rico, and flooding and volcano eruptions in Hawaii.

In response to these areas, the Agency recommends the Legislature take action in three areas:

- Promote and support county emergency management agencies and State agencies participation in State-level drills and exercises in order to exercise communications and decision-making systems, and increase and reinforce familiarity with emergency management systems and processes.
- Ensure the State Emergency Management Program is adequately funded, and understand the increasing potential for additional required State fiscal support for emergency management programs. Federal Emergency Management Program Grants (EMPG) currently funds almost 50% of SCEMD's budget. By Federal policy, SCEMD passes at least ½ of the EMPG Program grant funds through to county programs. The counties receive grant allocations ranging from \$52,862 to \$95,917. The initial Federal FY 2019 budget proposed a 20% cut in EMPG funding which have equated to greater than \$1M reduction in funding to SC, resulting in an average reduction in grants of more than \$12,000 per county. Reductions could eliminate or reduce county Community Emergency Response Team funding; restrict travel, exercises, training, and eliminate selected FTEs. The recent major disasters clearly show the need for a strong, robust State and local level emergency management system of which EMPG is the key to maintaining the required operational capability.
- Be prepared to provide financial assistance to counties and State agencies in the event Federal funding is not available. An event whose size or level of damage that does not meet the threshold for a Federal declaration has the potential to have significant physical and financial impacts on county and local governments, and State agencies' budgets. In addition, indications from FEMA are the Federal government is moving toward reduced disaster funding and reduced Federal matching for future events. Neither counties nor State agencies are in the position to absorb the increased costs.

#### **B. Restructuring Recommendations: None**

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### **AGENCY SUMMARY**

During State Fiscal Year 2018, the Office of the Adjutant General continued to meet its Federally and State mandated missions. The 2017 Atlantic Hurricane Season was one of the most active and destructive seasons in U.S. history. On August 25, 2017, Hurricane Harvey made landfall in Texas as a Category IV storm. On September 6, Hurricane Irma became the strongest Atlantic hurricane on record and devastated portions of Florida and other southeastern states as well as affecting areas of South Carolina. Shortly after that event, Hurricane Maria shattered St. Croix, U.S. Virgin Islands and Puerto Rico as a Category IV hurricane. With each of these storms and other national disasters, the State of South Carolina and the Agency was able to assist other states and territories while continuing to meet mission requirements within the State, as well as its support to on-going Federal worldwide missions.

#### **Agency Personnel Strength**

As of 30 June 2018, The Agency's State Operations has 498 State employees of which 114 are Full-Time Equivalents (FTE), 316 Grant, 8 Temporary Full-Time, and 60 Temporary Part-Time. In addition, the SC State Guard has over 900 volunteer members on its rolls and the Joint Services Detachment has 30 volunteer members.

Personnel strength throughout the South Carolina National Guard (SCNG) is currently at 103% as the result of recruiting and retention efforts, Family Support programs, and emphasis on the well-being of the organization. The South Carolina Army National Guard (SCARNG) has 8,887 Soldiers authorized with 9,183 assigned (103%) and the South Carolina Air National Guard (SCANG) has 1,331 Airmen authorized with 1,298 assigned (96%). To support these Service Members, the Department is continuing its efforts in employment services, resiliency programs, and family support initiatives and events.

#### **Construction and Facilities Management**

During FY 2017-18, the Construction and Facilities Maintenance Office (CFMO) completed construction of a new Readiness Center at the South Carolina Technology & Aviation Center in Greenville as a cost sharing effort with Greenville Technical College, and a new Regional Field Maintenance Site (FMS) in Greenville which will consolidate three smaller, substandard FMSs thereby reducing the Agency's overall sustainment liability. The CFMO began \$12 Million (\$6M Federal/\$6M State) in renovations to Readiness Centers in Greenwood, Lancaster, Greenville, and Florence, and the Chester Readiness Center is nearing completion of a total roof replacement valued at \$680K (\$340K Federal/\$340K State). The CFMO also completed \$286K in upgrade projects at the North Charleston Readiness Center that involved the replacement of the HVAC system, repairing the organizational equipment/vehicle parking area, and replacing the reflective ceiling. In an ongoing effort to reduce energy consumption and utility liabilities, the CFMO identified opportunities to convert older inefficient lighting systems to Light-emitting diode (LED) systems and bulbs. One energy reduction project was the \$90K lighting upgrade which changed out fluorescent lighting to energy saving LED systems in the Joint Armed Forces Reserve Center at the McEntire Joint National Guard Base (JNGB). As the population of female Soldiers has grown over the last ten years, the addition of latrines for female Soldiers has been a priority. The CFMO completed projects totaling \$310K (\$155K Federal/\$155K State) at the Camden and Myrtle Beach Readiness Centers, and has designs completed for female latrine renovations at the Edgefield and North Charleston Readiness Centers.

The Agency projected the construction of two new Readiness Centers in the near future in Summerville and Aiken. The Summerville Readiness Center is slated to begin construction in 2020. The facility will be located on Federal property adjacent to the Charleston Air Force Base, and is projected to require a State match of approximately \$2M. The Aiken Readiness Center was approved by NGB to begin construction in 2022 and will be co-located with Aiken Technical College. The project will require a State match of approximately \$5M.

The Agency's efforts in managing facilities resulted in more efficient and sustainable operations, and enabled the provision of effective services to Soldiers and their Families while also supporting the local civilian community. To accomplish this task, the SCARNG has a physical presence in 40 of the State's 46 counties maintaining the traditional community-based force where feasible and fiscally responsible. These structures and activities include 64 Readiness Centers, 10 FMSs, two Army Aviation Support Facilities, a Combined Support Maintenance Shop, a Unit Training Equipment Site, a Major Training Center (McCrary Training Center) with one sub-training site (Clarks Hill Training Site), two Close-In Training Areas, the National Guard Headquarters Complex, and the historic Olympia Armory. The CFMO oversees over 16,000 acres of land and 3.5 million square feet of buildings,

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as well as a fully manned, equipped, and functional fire department at the McCrady Training Center, with a combined State and Federal budget of over \$21M.

### **Agency Response to Emergency Management Assistance Compact (EMAC) Requests**

Texas - Hurricane Harvey, a Category 4 hurricane, came ashore 25 August 2017 near Rockport, Texas. In response to requests for assistance from the State of Texas, SCEMD deployed a Volunteer Agency Liaison to assist in coordinating the actions of the various volunteer agencies providing support. In addition, the SCARNG deployed flight crews and a UH-60 Black Hawk with hoist capabilities in order to support search and rescue operations in heavily flooded areas around Houston. During their operations, the unit rescued 4 civilians, including a 7-week old baby with medical needs. Soldiers from the SCARNG's Aviation Brigade also deployed to assist the Texas National Guard for coordination of aviation operations.

Florida - In response the effects of Hurricane Irma in September 2017, the State of Florida requested assistance to aid in its recovery efforts. SCEMD deployed an Individual Assistance (IA) Coordinator to assist in planning and coordinating IA support to the affected population. Approximately 650 SCARNG Soldiers from the 1-118<sup>th</sup> Infantry Battalion mobilized and deployed to Hillsborough County, Florida where they established and supported supply distribution points.

Puerto Rico – After Hurricane Maria devastated Puerto Rico in September 2017, more than 150 Engineers from the SCARNG's 178<sup>th</sup> and 122<sup>nd</sup> Engineer Battalions deployed to Puerto Rico beginning on 1 October with personnel remaining deployed through November. The units cleared debris from over 150 miles of roads to open access routes for supplies and services. From 24 October – 24 November, a 10-Soldier unit from the SCARNG's Aviation Brigade deployed to provide command and control support for air operations in Puerto Rico. Beginning 5 November through the end of month, 18 Airmen from the SCANG's 245th Air Traffic Control Squadron deployed to assist in managing Puerto Rico's airspace in support of the hurricane relief missions.

Hawaii – In response to severe flooding in Hawaii in May 2018, SCEMD deployed two mitigation specialists to assist in planning and developing mitigation actions and projects.

### **Service Member and Family Care (SMFC)**

The mission of SMFC is to posture, promote, and provide regionally accessible programs that support the Comprehensive Soldier Fitness Dimensions and Employment to reduce stressors for Service Members and their families, enabling them to thrive personally and professionally.

#### **Employment Services Program**

Since its inception in October 2011, the Employment Services Program trained, connected with employers, and supported SC's Service Members and their families. Through case management and strategic outreach, the Employment Services Program provides resources and direct support to assist in the successful transition into long-term civilian careers for SC's Service Members, Veterans, and Military Families.

- Employment Services - Resume writing, interview skills, job fairs and hiring events, job search and direct placement services, workforce development, higher education and industry-specific training, connections to other relevant programs and veteran service providers.
- Employer Outreach - Job fairs and hiring announcements/events, military-specific training for HR staff and hiring managers, direct referrals based on employer qualifications, opportunities to connect with military job seekers through general HR, and industry-specific trainings and workshops.
- Operation Palmetto Employment - SC's Military Employment Initiative, supported by the Office of the Governor. Essentially, expanding to serve military job seekers and family members from all branches.
- Outcomes:
  - SCNG Unemployment Rate - October 2011: 16% | July 2017: <2%
  - National Veteran Unemployment Rate (average): 4.5 % | SC Veteran Unemployment Rate: 3.7%
  - 8115 jobs placed from 1 Oct 2017 – 30 Jul 2018 | 815 Jobs X \$33,000 average income = \$26,895,000 generated for the SC economy in FY17-18
  - 1780 Business and Community Partners
  - 24 Annual Veteran Career and Resource Fairs

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### **Resilience, Risk Reduction, and Suicide Prevention Program (R3SP)**

R3SP Branch integrates, educates, and promotes resiliency by synchronizing Soldier, Airman, and Family care systems and services by posturing and promoting its Resilience Program, Suicide Prevention Program (SPP), Sexual Assault Prevention and Response (SAPR), and Substance Abuse Program (SAP).

The Resilience Program maintained a nearly 100 percent fill rate for Master Resilience Trainers (MRT) with a fully qualified MRT in 56 out of 57 reportable units. South Carolina remains in the top 10 states and territories for MRT fills. The Resilience Program has sent 20 Soldiers to MRT School so far in FY18, and hosted an MRT re-fresher training conference for more than 20 MRTs.

For the 3rd year in a row the SPP was ranked in the top 5 of the Nation in Service Members trained in the Applied Suicide Intervention Skills Training (ASIST). In addition, the SCNG currently stands at 18.5% of Gatekeepers trained in ASIST, exceeding the NGB mandate of 10%, and training 1,750 Soldiers in FY18 to date.

The SAPR office has worked to establish a climate sufficiently trained and knowledgeable in recognizing and responding to sexual assault. The SCNG is currently at a 95% fill for unit Victim Advocates with 6 Service Members trained as Victim Advocates in FY18 to date. The SAPR Office hosted three Refresher Training events that provided 16 hours of continuing education to current Victim Advocates within the SCNG as well as hosting Sexual Assault Prevention Month activities such as the SAPR Passport Challenge.

The SAP provides prevention training for substance abuse as well as administering Unit Risk Inventories (URI) for each unit. SAP also develops Risk Mitigation Plans and provides specialized training in response to URI data. In addition, SAP receives referrals (self, command, positive) and provides case management for Service Members and Family Members in need of substance use treatment. For FY18, SAP is currently ranked #1 in the Nation for unit risk inventories with 6,517 completed. Currently in FY18, SAP is in the national Top 10 for trained Soldiers against the State end strength with 5,305 Soldiers trained.

### **Behavioral Health Program**

The Behavioral Health Program provides counseling, assessment and referrals in supporting the health needs of the SCNG. The program provides a stable, cohesive and regionally-accessible psychological health program that strives to decrease high risk behaviors and promote healthy decision making choices in SCNG Service Members, Family Members and Retirees.

Behavioral Health Clinical Care provides onsite consultation for clinical assessment, counseling/problem solving, referral, monitoring and follow up services. The Directors of Psychological Health (DPH) provide case management and assessment for Service Members and their Families who are experiencing life stressors or psychological health challenges. DPHs work in conjunction with the Military and Family Life Counselors.

During the period of 01 Oct 2017-30 June 2018, the Behavioral Health Specialists Program reached over 11,374 Service Members, Family Members and retirees. This total included 1814 new staff consultations, 4043 follow-ups, 1754 outsider referrals, and 3763 information and referral consultations. Additionally the Behavioral Health Specialists worked 204 case managements (individual Service Members), 17,537 outreach efforts and 5 Duty-To-Warn.

### **Family Programs**

The Family Programs Office currently offers five programs: Family Readiness Support Assistance (FRSA), Family Assistance Specialist (FAS), Child and Youth Programs, Personal Financial Counselor Program, and the Military One Source Program. Family Programs also works with the SOS Section on the Gold and Blue Star Mother and Holiday Wishes events, as well as assisted the State Retirement Section with their Annual Retirement Briefs. The Family Programs Office conducted two Back-to-School Bashes (one for Special Needs Children), two Pre-Command Course briefings and a break-out session for the Commander's Spouses, three Annual Retiree Briefs, the Christmas Cheer Program for military children, four "Month of the Military Child" Proclamation events, and five Military Spouse Appreciation Day events for Soldier's families.

- The FRSA Team conducted 35 Family Readiness Group (FRG) Training events, and trained 125 personnel in the Commander, Military Points of Contact and FRG roles. The team worked with FRG Leaders and community partners to host 18 fundraising activities. The FRSA Team had a total of 2,761 volunteer hours posted through JSS for this period.

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- The FAS Team closed 237 cases and conducted outreach to approximately 3,257 Service and Family Members.
- Child and Youth Programs conducted 30 Youth Hunts, four Fishing Rodeos, two 4H STEM Camps, the C. J. Spiller Football Camp, Spring Fling for 125 military children, a “Snooze at the Zoo” along with a Super Hero event, and the SCNG Youth Camp for 180 National Guard dependents.
- The Personal Financial Counselor Program conducted outreach to 287 Service Members, 587 financial counseling sessions, and 15 unit briefings.
- Military One Source Program conducted 166 community capacity meetings, contacted 2,665 service providers and community partners, and provided information to 12,212 Service and Family Members.

#### **Employer Support of the Guard and Reserve (ESGR)**

ESGR is a DoD program that develops and promotes supportive work environments for Reserve Component Service Members through outreach, recognition, and educational opportunities to increase awareness of applicable laws, and resolve employment conflicts between the Service members and their employers.

During this past year, ESGR volunteers influenced 1,706 employers and 4,344 Service Members serving in the Reserve Components in South Carolina. 65 employers were nominated for Patriot Awards, and 15 Above and Beyond Awards and 3 Pro Patria Awards were presented to employers. Ombudsmen mediated 26 formal cases and handled 75 informal inquiries, and ESGR committee members logged 3,165 volunteer hours. The program continued to grow its awards program by conducting Regional Appreciation Luncheons. ESGR worked to create a culture in which all South Carolina employers value the military service of their employees resulting in less stress on the Service Member and their Family.

#### **South Carolina Emergency Management Division (SCEMD)**

SCEMD served as the State Coordinating Agency as Hurricane Irma threatened. Fortunately, the hurricane turned west into Florida and South Carolina was spared a direct hit. However, the State received significant damages from the effects of the storm. Public infrastructure damage estimates currently total \$45M. While recovery and mitigation program staff continued to address short, intermediate and long-term needs, the Division prepared for the next challenge. Staff also assisted and processed eligible reimbursements under the Stafford Act in support of on-going recovery operations from the 2014 Ice Storm, 2015 Severe Flood, 2016 Hurricane Matthew and 2016 Pinnacle Mountain Wildfire.

#### **Hurricane Irma**

SCEMD began monitoring and providing updates for Hurricane Irma on 30 August 2017. On 6 September, the Governor declared a State of Emergency and the SEOC was activated. On 8 September, the SEOC increased staffing levels and began 24-hour operations. Beginning on 9 September, the Governor ordered evacuations for several islands and low-lying areas along the southern coast of the State. On 10 September Irma made landfall as a Category 3 hurricane along the west coast of Florida and moved into southeastern Georgia. Due to the size of the storm, SC experienced statewide impacts. On 11 September, many areas reported tropical storm conditions; portions of Beaufort, Colleton, and Charleston Counties reported up to 6 feet of storm surge inundation; and the National Weather Service confirmed 5 tornadoes. Some areas in the State received up to 9 inches of rain resulting in localized flooding in many areas. There were 269,000 power outages reported statewide at the peak of the storm, and 180 road closures and 10 bridge closures in 23 counties were reported. Public Information Phone System (PIPS) operators answered 2,335 calls providing information to people with questions about the on-going emergency.

#### **2016-2017 SCEMD Highlights:**

- Monitored all tropical cyclone activity in the Atlantic Basin during the busy 2017 Hurricane Season and provided updates to counties and state agencies for all 17 named storms.
- Coordinated EMAC resource deployments to Texas for Hurricane Harvey, Florida for Hurricane Irma, Puerto Rico for Hurricane Maria, and Hawaii and Montana for flooding; as well as coordinating the receiving of assistance in response to Hurricane Irma from Delaware (EMAC A-Team), Kentucky (Type 3 Incident Management Team) and North Carolina (Long-term care facility support team).
- Continued to coordinate and process Federal reimbursements for eligible infrastructure damage claims and mitigation actions totaling almost \$1B since 2014.
- Conducted contingency planning meetings and partially staffed the State EOC for the Total Eclipse.

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- Conducted planning workshops with Federal, State, local, tribal, and non-governmental agencies to enhance planning and support for the SC Emergency Operations Plan and updated the Tsunami, Recovery, Hurricane, Mass Transportation, Dam Safety, Drought Response, and COOP/COG Plans as well as the Long-term Power Outage Consequence Management and Cyber Security Frameworks.
- Along with partner State agencies, affected counties, and the State Emergency Response Team (SERT), coordinated and conducted FEMA evaluated Radiological Emergency Preparedness exercises with the HB Robinson Nuclear Plant, VC Summer Nuclear Station, Vogtle Electric Generating Plant, and Catawba Nuclear Station, as well as participating in the annual Savannah River Site exercise. More than 424 emergency workers received training in Radiation Fundamentals.
- Coordinated and presented 34 training events for more than 954 personnel; and developed, coordinated, and/or participated in 97 exercises involving more than 1,906 participants. These exercises included 3 Seminars, 32 Workshops, 27 Drills, 13 Tabletop Exercises, 9 Functional Exercises and 13 Full-Scale Exercises, and included the SERT and the Governor's Hurricane Exercises.
- Coordinated the State's participation in the SC Earthquake Awareness Week and the "Great Southeast Shakeout" exercise which included 277,093 registered participants (2<sup>nd</sup> highest total in the region); an aggressive social media campaign focused on earthquake awareness, infographics and ShakeOut registration information that generated 1.2 million unique users; and coordinated for the transmission of a NOAA Weather Radio message (Drop-Cover-Hold-On) from four supporting NWS offices.
- Participated as a member of the SC Cyber Security Working Group in developing the S.C Critical Infrastructure Cyber Security Strategic Plan and SC Cyber Consequence Management Framework.
- The State Warning Point conducted over 7,200 communications checks to verify the availability and functionality of systems used with the counties; executed 75 reverse 911 calls to citizens on a variety of subjects at either State, County or local level; and participated in over 130 Nuclear exercises/communications checks.

### **South Carolina Military Museum**

The mission of the South Carolina Military Museum is to honor and chronicle the Palmetto State's Citizen-Soldiers and its martial tradition from when the colony of Carolina was first founded in 1670, to present-day worldwide operations. During FY 18, the Museum continued to enhance its collection through the accession of authentic, militarily significant firearms, uniforms, and equipment. The Museum laid the foundation for the acquisition of an OH-58 "Sioux" Helicopter, an UH-1 "Huey" Helicopter, a M59 Armored Personnel Carrier, a M2A2 Bradley Fighting Vehicle, and an "Avenger" Air Defense Missile System – all previously utilized by members of the SCNG.

The Museum continued to engage the community by fostering and developing relationships with school districts, in particular Richland One, as well as veterans and service organizations. The staff provided presentations and temporary exhibits throughout the counties (e.g., Edgefield, Florence, Dillon, Summerton, etc.) in an effort to bring South Carolina's military history to those unable to visit the Museum's Columbia location. The Museum's new multi-purpose room hosted a variety of events from Guard retirement receptions and socials, to training sessions, classroom instruction, spouse appreciation night, and a Memorial Day scavenger hunt for Guard families.

### **South Carolina Youth ChalleNGe Academy (SCYCA)/POST Challenge Program**

The SCYCA is a community-based, quasi-military structured program supported by the SCNG. SCYCA leads, trains, and mentors at-risk youth (ages 16-18) to assist them in becoming productive and successful citizens. There are two cycles per year (January and July) and currently the program can accept up to 150 youth each cycle. During FY 17-18, SCYCA graduated 163 cadets who earned a total of 69 GEDs. Since its inception in July 1998, 4,507 cadets have graduated from the program and 1,657 of those students earned their GED.

SCYCA's POST (Job) Challenge Program is an optional program for cadets who graduate from the SCYCA that focuses on job training. The POST Challenge Program partners with Aiken Technical College to provide hands-on job skills training through college trade courses. The Program was implemented in January 2016 by the Department of Labor's Demonstration Program and has completed 5 classes. The POST Challenge Program has served a total of 241 students and graduated 125 students to date. Currently, the National Guard Bureau is considering funding the POST Challenge Program in order to continue to provide job skills to youth and future growth.

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## **STARBASE**

STARBASE Swamp Fox, located at McEntire JNGB, is a Department of Defense (DoD) sponsored Science, Technology, Engineering, and Math (STEM) program for 5<sup>th</sup> grade students. The program reached an all-time high attendance of 1,384 students from 8 SC public school districts, 3 parochial schools, and 1 independent school. Designed to augment, enhance, and reinforce the State's educational curriculum and standards, the program acts as a catalyst for encouraging students' future interest and studies in STEM subjects and career focus. This past year, DoD upgraded the STARBASE program to a nationally-rated Level II program and certified the STARBASE 2.0 program for 6th grade students. STARBASE is 100% federally funded and the cost per student for this past school year was \$232 per child for the 5-day academic period. Since the program's inception in 2003, STARBASE has provided STEM-based training for 12,895 South Carolina elementary school students.

## **South Carolina Army National Guard (SCARNG)**

The mission of the SCARNG is to generate mission ready units able to fulfill both the Federal and the State missions; specifically its three main competencies are emergency preparedness/homeland defense, quality Soldier and Family support systems, and innovative technological application. The SCARNG's goal is to ensure relevance through the adaptation of its force structure to meet the challenges of the 21st century.

Approximately 8% of the SCARNG was engaged worldwide in 9 different countries to include Afghanistan, Kuwait, Qatar, Germany, Romania, Poland, Italy, Africa, and Guantanamo Bay Cuba, and participated the South West Border Mission and, since February 2018, Soldiers from 2-263rd Army Air and Missile Defense Command (AAMDC) and 678th Air Defense Artillery Brigade have been protecting the skies in National Capital Region. From August 2017-August 2018, Soldiers from the 1-151st Attack Aviation Battalion and from the 238th Aviation Battalion deployed as Task Force Marauder to southern Afghanistan for Operation Freedom Sentinel in support of the 3rd Combat Aviation Brigade. The 125th Cyber Battalion deployed 60 Soldiers in March 2018 to support the National Capital Region. Members of the SCARNG deployed in support of Operation Resolute Castle 2017/2018, a US Army Europe-led multi-national, multi-compo joint engineer training exercise in Romania and Poland where construction units built maneuver live-fire ranges, light-demolition range, sniper range, several classrooms and multi-purpose storage buildings. In support of Operation Atlantic Resolve, Soldiers from the 2-263rd Air Defense Artillery (ADA) Battalion deployed to Europe in February 2018 and Soldiers from the 151st Signal Battalion deployed in April 2018. Two units participated in European Reassurance Initiatives by provided firefighting and maintenance support to US Forces in Romania; two units supported Operation Austere Challenge throughout Germany in support of US Army Europe; four units conducted training at the Joint Readiness Training Center at Ft. Polk, LA; and two units conducted training at the National Training Center at Ft. Irwin, CA.

For the SCARNG homeland defense and Defense Support to Civil Authorities (DSCA) missions, in addition to mobilizing over 1,500 SCARNG Soldiers for State Active Duty and EMAC to support of responses to hurricanes and ice storms during FY 17-18, the SCARNG participated in the Governors Annual Hurricane Exercise in advance of the 2018 Hurricane Season.

### **South Carolina Army National Guard Hurricane Irma Response (September 2017)**

During Hurricane Irma, the SCARNG supported the citizens of South Carolina in response high winds and flooding in portions of the State's southern coast. Approximately 800 Soldiers mobilized, distributed supplies, and assisting security with law enforcement agencies in the low country and other facilities. Using high water vehicles, the 4-118<sup>th</sup> Combined Arms Battalion assisted in transporting hospital personnel in Charleston, and in transporting and assisting residents in Bluffton and surrounding areas.

### **South Carolina Army National Guard Winter Storm Response (January 2018)**

The SCARNG provided resources twice in January 2018 in response to requests for assistance from the South Carolina Department of Public Safety (SCDPS). On 3-4 January in response to snow and ice impacting the Low Country, 3 Vehicle Recovery Teams, with support personnel and liaison, performed missions in support of the SCDPS. They provided assistance vehicles and their passengers on I-95. A few weeks later, two Vehicle Recovery Teams were called to assist the SCDPS after snow and ice impacted I-77 in York County.

The SCARNG Governor's Counterdrug Task Force partnered with Federal, State and local law enforcement in the seizure of drugs, currency, weapons, and vehicles totaling \$25,488,560 since 1 July 2017. The Task Force supported law enforcement agencies with management of required equipment, and preparation of various operational and financial reports and briefings. The Task Force provided assistance with Link Analysis, Document Exploitation, Commodity-Financial Analysis, and Case Construction to Agencies including the FBI;

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DEA; 15<sup>th</sup> Circuit Court Drug Enforcement Unit; SLED; and the Greenville, Richland, Lexington, and Charleston Sheriff's Offices. The Task Force also provided domestic cannabis suppression and eradication operation support to SLED, as well as reconnaissance and observation of airspace, maritime or surface areas for illegal drug activities.

The SCARNG and Greenville Technical College's Aircraft Maintenance Technology Program provides increased capacity for training FAA Certified aircraft maintainers. The Program tripled Greenville's Tech's current capacity thus supporting South Carolina's increasing aerospace industry needs. The Program is an enterprise solution for the Army National Guard's requirement to train UH-72 Lakota helicopter mechanics to FAA certification standards.

The SCARNG continues to work closely with the SC Forestry Commission to increase capacity for Aerial Wildfire Fighting operations. Continued development of this partnership to develop in both capability and capacity is paramount with forecasted increases in wildland fires over the next 3-5 years.

The 43rd Civil Support Team (CST) provides DSCA support in the event of an incident involving or potentially involving weapons of mass destruction. Established in 2000, the 43rd CST provides Chemical, Biological, and Radiological assistance to federal, State, tribal and local law enforcement throughout South Carolina. The 43rd CST conducted a total of 132 missions in FY17-18, and provided support to 31 agencies to include the FBI; SLED; US Coast Guard; Customs and Border Protection; United States Postal Service; Bureau of Protective Services; SC Department of Natural Resources; the Charleston, Myrtle Beach, North Myrtle Beach, Greenville, and Anderson Police and Fire Departments; as well as Clemson University and the University of South Carolina.

The S.C. Helicopter Aquatic Rescue Team (SC-HART) is a collaborative effort between the State Urban Search and Rescue Task Force (SC-TF1), SCEMD, and SCARNG aviation units based at McEntire JNGB. Its capabilities include land and water based hoist operations with military aircrews and civilian rescue technicians. SC-HART responds to requests for helicopter rescue capabilities on a nationwide basis. SC-HART trains to respond to swift and open water, confined area, urban structure and mountain condition search and rescue for both ambulatory and non-ambulatory emergency situations. In FY17-18, elements from SC-HART supported recovery efforts in Texas in the aftermath of Hurricane Harvey as well as conducted hoist operations training in Pickens County, the S.C. Fire Academy, Patriot South in Mississippi, and with the SCNG's state partner, the Colombian Army

#### **South Carolina Air National Guard (SCANG)**

The 169<sup>th</sup> Fighter Wing operates the 2400+ acre McEntire JNGB in Eastover which has been the home of the SCANG since its founding in 1946. During 2018, the SCANG honed its warfighting skills in a live missile shoot at Tyndall AFB, FL, received a CAPSTONE inspection from the Air Combat Command Inspector General which validated its processes and capabilities to conduct its Federal and State missions, and sent twelve (12) F-16 Fighting Falcon aircraft and 325 Airmen to Southwest Asia for a 90-day deployment in its regular rotation of forces around the globe.

In support of its State mission, McEntire JNGB and the 169<sup>th</sup> Fighter Wing played a critical role in the recovery from massive damages inflicted by Hurricanes Irma and Maria. The Base serving as the Domestic Response Hub for the national generation of materiel and personnel sent to Puerto Rico, initiating and aiding the recovery operations. SCANG personnel continued to train with the SCEMD, staying ready to assist the citizens of South Carolina in response to disasters.

The SCANG's 169<sup>th</sup> Fighter Wing is the U.S. Air Force's premier fighter wing and provides Combatant Commanders with world-class combat capability to meet the nation's needs for contingency and general war requirements. The 169<sup>th</sup> Fighter Wing's Federal mission is accomplished by employing conventional munitions in the Destruction/Suppression of Enemy Air Defenses (DEAD/SEAD), while providing 24/7 homeland defense alert fighter response. The 169<sup>th</sup> Fighter Wing also provides continual support of the Aerospace Control Alert Mission, defending east coast air space in support of North American Aerospace Defense Command (NORAD). Additionally, the Wing provides the Governor with defense assistance to the State's homeland security office, and disaster preparation and response support for DSCA activities.

#### **The South Carolina State Guard (SCSG)**

The SCSG is an all-volunteer State military force, which provides support to civil authorities during times of disaster or other emergencies. In addition to general support personnel, these assets included land, water, and

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equestrian National Association for Search and Rescue (NASAR) Search & Rescue teams, trained law enforcement augmentation teams, medical support teams, civil engineering teams, and Judge Advocate General (professional lawyers) teams.

In FY 17-18, the SCSG provided a total of 94,427 volunteer service hours at near zero cost to the State. During Hurricane Irma, the SCSG provided 4,560 hours in response to Hurricane Irma which included staff to the South Carolina Joint Operations Center and to six County EOC(s), as well as personnel for general support missions to include filling, loading and unloading sandbags, distributing food and water, and providing security at shelters. The SCSG provided 1,344 hours of civil engineer services and safety inspections in support of the Hurricane response missions of Local and State agencies. From 26 September - 2 October 2017, the SCSG provided medical and Chaplain support to the National Disaster Medical System in response to medical evacuations from Puerto Rico as the result of Hurricane Maria. During FY 17-18, the SCSG conducted four Search & Rescue missions in support of county sheriff's departments, and supported the Cooper River Bridge Run and five city or county festivals/community events. The SCSG Honor Unit conducted 35 Honor Guard missions for Military Funerals, and 11 Honor Guard missions for Veterans events.

### **Cyber Initiatives**

The SCNG is a state and national leader in Cyber defense initiatives working with government, industry, and academia partners to secure South Carolina's critical infrastructure.

**Cyber Threat Analysis and Information Sharing** - The SCNG and partners, such as SPAWAR Systems Center Atlantic, SCANA Energy, SC Port Authority, SC State Guard, and SC CYBER, have focused on capabilities to collect, analyze and disseminate Cyber threat information. The SCNG is a member of SC Critical Infrastructure Cybersecurity Task Force, a collaborative effort between government, Critical Infrastructure and Key Resources (CIKR) owners and operators, academia, and other private industry cybersecurity professionals designed to enhance cyber infrastructure security posture in South Carolina.

**Cyber Partnership Endeavors** - The SCNG remains a national leader in engaging partners in collaborative training and exercise activities to create more meaningful and realistic training opportunities, build relationships and trust, and synergies in realizing improved cyber security practices and cyber resiliency across SC.

**Cyber Outreach and Workforce Development** - The SCNG's nationally recognized Legal Cell supports efforts to support emergency, domestic cyber situations. The Legal Cell participated in Cyber legal and policy training events, workshops, Cyber exercise scenario development, as well as real world events.

**Cyber JAG Legal and Policy** - The SCNG's nationally recognized Legal Cell supports efforts to support emergency, domestic cyber situations. The Legal Cell participated in a number of Cyber legal and policy training events, workshops and Cyber exercise scenario development.

**SCARNG Cyber Battalion** - The SCARNG has one of the five Cyber Protection Battalions in the National Guard. The Battalion includes a Cyber Security Warfare Company and a Cyber Security Company. The Soldiers completed advanced cyber security training courses and certifications, conducted collective training to employ these individual skills as a team, and demonstrated the capability to protect and defend networks and systems critical to protecting SC's CIKR and the Department of Defense Information Network. The Unit is currently mobilized in support of a federal mission with a detachment postured to support State missions.

### **State Partnership Program (SPP) between the Republic of Colombia and South Carolina**

The State Partnership Program provides a unique opportunity for South Carolinians to learn from and mentor the SCNG's partner, the Republic of Colombia. Since its inception in 2012, the SPP has provided opportunities for SCNG members to engage with Colombians and assist in improving their maintenance systems, response to natural disasters, and military legal system, while establishing lasting relationships of trust and friendship. Since 2016, SCNG members have been assisting the Colombians in planning the transformation of their military to a post-conflict regional security force that supports the U.S. security objectives. The SPP continues to evolve and is encouraging Colombian relationships with various SC universities including The Citadel, and with the University of South Carolina for conditions-based maintenance. The SPP brings over \$300K per year into the State and provides opportunities to keep the SCNG ready and relevant in an ever-changing global military environment.

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Statewide Enterprise Strategic Objective	Type	Item #			Description	2017-18			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Maintaining Safety, Integrity and Security	G	1			Grow the South Carolina Army National Guard to 10,000 Soldiers with relevant force structure							
	S	1.1			Modernize and Expand Infrastructure Capacity							
	M			1.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2	R3	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F3	F2	F2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1	Q2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.4	Maintain Field Maintenance Sites at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R4	R3	R4	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.5	Maintain Field Maintenance Sites at a overall MISSION Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F1	F1	F1	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.6	Maintain Field Maintenance Sites at a overall QUALITY Ready Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q1	Q1	Q1	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.7	Maintain Open Work Orders for Readiness Centers/Field Maintenance Sites/Training Centers/Ranges/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1	1	07/01/2017 - 06/30/2018	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the state.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			1.1.8	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years	39 Years	07/01/2017 - 06/30/2018	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Maintaining Safety, Integrity and Security		G	2	Set the conditions to gain a Brigade Combat Team (BCT)								
	S		2.1	Build Modular BCT Force Structure								
	M			2.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2	R3	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F3	F2	F2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1	Q2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.4	Maintain Field Maintenance Sites at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R4	R3	R4	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.5	Maintain Field Maintenance Sites at a overall MISSION Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F1	F1	F1	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			2.1.6	Maintain Field Maintenance Sites at a overall QUALITY Ready Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q1	Q1	Q1	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.7	Maintain Open Work Orders for Readiness Centers/Field Maintenance Sites/Training Centers/Ranges/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1	1	07/01/2017 - 06/30/2018	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the state.
	M			2.1.8	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years	39 Years	07/01/2017 - 06/30/2018	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Maintaining Safety, Integrity and Security	G	3	Ensure joint and relevant force structure at McEntire Joint National Guard									
	S	3.1	Improve McEntire JNGB Infrastructure									
	M			3.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2	R3	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F3	F2	F2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1	Q2	07/01/2017 - 06/30/2018	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.4	Maintain Open Work Orders for Readiness Centers/Maintenance Site/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1	1	07/01/2017 - 06/30/2018	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the state.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			3.1.5	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years	39 Years	07/01/2017 - 06/30/2018	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Government and Citizens	G	4			Establish a consolidated joint, interagency, intergovernmental, multinational Emergency Operations Center concept of operations							
	S		4.1		Modernize and Integrate Response Capabilities into Interagency Processes, Practices, and Functions							
	M			4.1.1	Sustain current disaster management software/program for local jurisdictions	40%	70%	70%	07/01/2017 - 06/30/2018	Progress reports based on scope of work	Actual percent complete	Assess situation awareness software to ensure information is coordinated and effective decision making is enhanced.
	M			4.1.2	Enhance professional development and implement internal qualification standards for all positions.	85%	100%	100%	07/01/2017 - 06/30/2018	Key Performance Indicator Tracking	Numerous training completion metrics	Assess completed job specific training to ensure better employee performance.
	S		4.2		Improve Response Planning and Validation							
	M			4.2.1	Conduct comprehensive exercises	89 exercises / 2,153 participants	80 exercises / 2,000 participants	97 exercises / 1,906 participants	07/01/2017 - 06/30/2018	Learning Management System (LMS) / Rosters	Actual participation	Assesses plans, policies and procedures through comprehensive exercises for response personnel to promote increased performance and validate plans at all levels of government.
	M			4.2.2	Citizen disaster exercise - Great Shakeout - Earthquake Drill	311,542 participants	350,000 participants	277,093 participants	07/01/2017 - 06/30/2018	Online registration portal	Actual citizen and organization registrations	Assesses preparedness of for citizens and responders and promotes life safety during earthquakes.
Government and Citizens	G	5			Provide for the safety, health, and wellbeing of the citizens, residents, and visitors of the State of South Carolina							
	S		5.1		Provide Force Protection at National Guard facilities							
	M			5.1.1	Key control in conjunction with billeting for after hours key distribution	100%	100%	100%	07/01/2017 - 06/30/2018	Inspection results, customer complaints	Actual	Assesses the level of key control in support of billeting operations.
	M			5.1.2	Personnel trained in accordance with Fort Jackson Policy to Arm	50%	100%	68%	07/01/2017 - 06/30/2018	Training records	# of security personnel fully qualified to perform duties at Ft. Jackson/ total # of security personnel	Assesses the level of training and armed status of security personnel at the McCrady Training Site in accordance with Fort Jackson, National Guard Bureau, and Department of the Army regulations.
	M			5.1.3	Personnel trained (armed and unarmed) in accordance with AR 190-56 and Master COOP 3, Appendix 3.	100%	100%	100%	07/01/2017 - 06/30/2018	Training records	# of security personnel fully qualified to perform duties/ total # of security personnel	Assesses the level of training and armed status of security personnel at the TAG Facility and AASF#2 Greenville SC in accordance with National Guard Bureau, and Department of the Army regulations.
	S		5.2		Provide State Guard support to the citizens of South Carolina							
	-			5.2.1	Number of volunteer hours provided	98,324 Volunteer Hours	80,000 Volunteer hours/Year	85,109 Volunteer Hours	01/01/2017 - 12/31/2017	Training Records	Actual	Indicator of the level of community support provided to the State of South Carolina, its communities and its citizens
	S		5.3		Provide STARBASE program to local schools							
	M			5.3.1	DoD STARBASE Curriculum is being taught	100%	100%	100%	07/01/2017 - 06/30/2018	STARBASE Swamp Fox Class Schedules, SPECTRUM Inspection Visits	Inspection results, deficiencies noted	Ensures required DoD-directed curriculum is maintained while enhancing SC Math and Science Standards.
	M			5.3.2	DoD STARBASE Program Guidance is being used in conducting STARBASE Swamp Fox Program	100%	100%	100%	07/01/2017 - 06/30/2018	SPECTRUM Inspection Visits and USPFO Audits	Inspection results, deficiencies noted	Ensures all DoD regulatory guidance is applied to ensure future funding and continued operation.
	M			5.3.3	Required number of STARBASE classes are conducted each Federal FY	50	56	57	07/01/2017 - 06/30/2018	STARBASE Swamp Fox Demographic Data	Actual	Ensures the required number of classes are conducted to meet the DoD requirements.
	M			5.3.4	STARBASE participation meets minimum DoD standards of 20/class	1,171 students	1,120 students	1,384 students	07/01/2017 - 06/30/2018	STARBASE Swamp Fox Demographic Data	Actual, # of Students/# of classes	Ensures the classes meet minimum numbers in order to meet the DoD requirements.
	M			5.3.5	Total cost per STARBASE student (100% Federally Funded)	New Measure	New Measure	\$231.84	07/01/2017 - 06/30/2018	STARBASE demographic data, SCEIS	Actual # of Students/Federal \$ spent	Measure of financial stewardship.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			5.3.6	Maintain a safe environment at STARBASE Swamp Fox for visiting teachers/students/guests with zero reportable accidents	0 reportable accidents	0 reportable accidents	0 reportable accidents	07/01/2017 - 06/30/2018	STARBASE Incident/ Safety Reports	Actual	Ensures the program is providing an accident/incident free, safe working environment for students, teachers, administrators, guests and STARBASE staff.
	S			5.4	Provide Youth Challenge program to challenged youth							
	M			5.4.1	Maintain a Youth Challenge graduation rate of %70 or greater	73%	75%	77%	01/01/17 - 12/31/17	Youth Challenge records	Actual Number graduated/ actual number registered	Ensures program is meeting DoD mandated goals, validates acceptance criteria.
	M			5.4.2	Total cost per Youth Challenge Cadet (State \$ only)	New Measure	New Measure	\$3,880	01/01/17 - 12/31/17	Youth Challenge records, SCEIS	Actual Number graduated/ State \$ spent	Measure of financial stewardship.
	M			5.4.3	Total cost per Youth Challenge cadet (State & Federal \$)	New Measure	New Measure	\$15,543	01/01/17 - 12/31/17	Youth Challenge records, SCEIS	Actual Number graduated/ Total \$ spent	Measure of financial stewardship.
	S			5.5	Provide and operate the State Military Museum							
	M			5.5.1	SC Military Museum general visitation	7,628	12,000	8,778	07/01/2017 - 06/30/2018	SCMM visitors log	Actual	Documents general public attendance to assess public interest.
	M			5.5.2	SC Military Museum visitation by school-age children (K-12)	New Measure	New Measure	2,065	04/15/2018 - 06/30/2018	SCMM visitors log	Actual	Documents attendance by school-age children to assess potential impact on education system.
	M			5.5.3	Public reviews (in-house and online) of Museum	52 reviews	85 reviews	126 reviews	07/01/2017 - 06/30/2018	TripAdvisor, Facebook, Instagram, YouTube	Actual	Documents public feedback and experience to assess public interest, and to data mine for suggestions and recommendations for improvement.
	M			5.5.4	Social media engagement and feedback	1,141 Likes	2,000 Likes	1,700	07/01/2017 - 06/30/2018	Facebook, Instagram	Actual	Documents impact of social media to assess public interest, and to mine for suggestions and recommendations for improvement.
	M			5.5.5	Museum tour groups	53 Groups/ 1,554 People	75 Groups/ 2,000 People	67 Groups / 4,475 People	07/01/2017 - 06/30/2018	Tour Reservation Log	Actual	Documents number of tour groups and persons formally visiting Museum to assess public interest.
	M			5.5.6	Total State \$ cost per Museum visitor (State \$ only)	New Measure	New Measure	\$22.87	07/01/2017 - 06/30/2018	SCMM visitors log, SCEIS	Total # visitors/ State \$ spent	Measure of financial stewardship.
	M			5.5.7	Total cost per Museum visitor (State, Federal & Other \$)	New Measure	New Measure	\$27.69	07/01/2017 - 06/30/2018	SCMM visitors log, SCEIS	Total # visitors/ Total \$ spent	Measure of financial stewardship.
	S			5.6	Provide State-level emergency management of disasters and multi-county events							
	M			5.6.1	Conduct statewide training	41 events / 927 participants	40 events / 800 participants	34 events / 954 participants	07/01/2017 - 06/30/2018	Learning Management System (LMS)	Actual participation	Ensures SCEMD's comprehensive training for response personnel supports job specific skill development and increased performance at all levels of government.
	M			5.6.2	Conduct awareness campaigns including severe weather, hurricane and earthquake and severe winter weather awareness weeks.	4 media campaigns conducted	Conduct 4 media campaigns	4 media campaigns conducted	07/01/2017 - 06/30/2018	PIO event records	Actual performance	Assesses the effectiveness to provides the general public with targeted message and information campaigns, reaching a defined audiences, to encourage citizen preparedness actions.
	M			5.6.3	Distribute educational brochures and publications to all communities statewide	424,051 guides distributed	Distribute 400,000 guides	475,000 guides distributed	07/01/2017 - 06/30/2018	Newspaper distribution	Actual distribution	Assesses the effectiveness to enhance citizen awareness with award winning brochures/guides that are readily available, accessible, and easily understood.
	M			5.6.4	Issue re-entry passes	500 re-entry passes issued	Issue 300 re-entry passes	174 re-entry passes issued	07/01/2017 - 06/30/2018	Registrations	Actual	Assesses the ability to support business re-entry and assist law enforcement officers in determining if an individual represents a legitimate business when making re-entry determinations at traffic control points.
	S			5.7	Provide for the safety and safe working environment for Service Members and agency employees							
	M			5.7.1	Number of reported injuries	34	Reduction by 10% (- 3)	22	07/01/2017 - 06/30/2018	HR Records	Actual	Indicates the effectiveness of the safety training and awareness by the employees and leadership.
	M			5.7.2	Number of reported vehicle accidents	6	Reduction by 10% (- 1)	5	07/01/2017 - 06/30/2018	Insurance records	Actual	Indicates the effectiveness of the vehicle safety training and awareness by the employees and leadership.

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		Goal	Strategy	Measure		Base	Target	Actual				
	S	5.8 Conduct Enterprise Operations in support of National Guard and State activities										
	M			5.8.1	Ensure training in proper dining operation and job requirements for each position	100%	100%	95%	07/01/2017 - 06/30/2018	Monthly training records	Actual	Indicates the dining facility is operating properly and the staff is properly trained.
	M			5.8.2	Provide a working dining facility and equipment	100%	100%	98%	07/01/2017 - 06/30/2018	Weekly work order requests	Actual work requests submitted and closed, in-house inspection reports	Indicates the dining facility is being properly maintained, is fully operational, and is capable of providing the required support.
	M			5.8.3	Maintain Dining Facility personnel training records and all inspection reports	100%	100%	100%	07/01/2017 - 06/30/2018	Weekly/Semi Weekly/ Monthly Training Logs	Actual classes conducted	Indicates dining staff are trained for their job and ensures the dining facility is prepared for inspections.
	M			5.8.4	Prepare and serve meals free of cross contamination and foodborne illnesses	100%	100%	100%	07/01/2017 - 06/30/2018	Weekly/Semi Weekly/ Monthly Training Logs	Any call or written complaints received from DHEC/Fort Jackson/ Department of Logistics	Ensures the dining facility is delivering safe and adequate food to its customers.
	M			5.8.5	Billeting personnel completion of Individual Development Plans	1	100%	100%	07/01/2017 - 06/30/2018	Individual Development Plan	Actual	Ensures management is providing employees with the ability to increase their professional and personal knowledge and expertise.
	M			5.8.6	Customer data protected and no incidents of identity theft	1	100%	100%	07/01/2017 - 06/30/2018	Customer complaints or incident reports	Actual	Indicator of customer satisfaction and likelihood of return business.
	M			5.8.7	Safe, clean, comfortable semi-private quarters	85%	100%	83%	07/01/2017 - 06/30/2018	Customer surveys	Actual	Indicator of customer satisfaction and likelihood of return business.
	M			5.8.8	Chargeable Transient Quarters provided to authorized personnel conducting official business or training at McCrady Training Center, Crew Rest and Clarks Hill Training Site	1	100%	100%	07/01/2017 - 06/30/2018	Occupancy Reports	Actual	Indicates ability to perform the section's essential mission.

Note 1	<p><b>R1: Good</b> – Facilities fully support the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities present no limitations to unit readiness.</p> <p><b>R2: Adequate</b> – Facilities support most the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities present only minor limitations to unit readiness.</p> <p><b>R3: Poor</b> – Facilities present challenges to the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities impair mission performance and require assigned units to establish alternative means to support readiness.</p> <p><b>R4: Failing</b> – Facilities present significant challenges to the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities require assigned units to expend considerable additional effort to compensate for shortcomings.</p>
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Note 2	<p><b>F1: Good</b> – Meets all functional needs and reflects the best use of the design. Footprint meets current size criteria for the design use. Based on the ratings entered is fully mission capable.</p> <p><b>F2: Adequate</b> – Meets the minimum functional needs for the designed use. Footprint may be less than the current size criteria for the design use. Smaller and less functional than green but meets all basic requirements. Based on the ratings entered is mission capable.</p> <p><b>F3: Poor</b> – Several significant functional needs not met. Footprint is less than the current size criteria for the design use. Undersized with few requirements met. Based on the ratings entered is only partially Mission capable.</p> <p><b>F4: Failing</b> – Does not meet functional needs of the design use CATCD. Undersized footprint and/or obsolete design. May require MILCON, repurposing, or disposal. Failing facility not meeting basic functional requirements. Based on the ratings entered is not Mission capable.</p> <p><b>F4NF: Non-Functional</b> – When the Operational Status Code in GFEBS or PRIDE is Non-Functional, ISR-I will display the F4NF Mission rating. A Quality inspection is required depending on the reason in the real property system. (Renovation, Damage, or Environmental).</p>
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Note 3	<p><b>Q1: Good</b> – The condition meets or exceeds Army standards for most or all rated components. The cost to improve will be no more than 10% of the replacement value.</p> <p><b>Q2: Adequate</b> – The condition meets the minimum level of Army standards for most or all rated components. The cost to improve will be no more than 20% of the replacement value.</p> <p><b>Q3: Poor</b> – The condition fails to meet the minimum level of Army standards for at least one major rated component. The cost to improve will be no more than 40% of the replacement value.</p> <p><b>Q4: Failing</b> – The condition fails to meet the minimum level of Army standards for multiple rated components. The cost to improve will exceed 40% of the replacement value.</p>
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		Goal	Strategy	Measure		Base	Target	Actual				
Maintaining Safety, Integrity and Security	G	1			Grow the South Carolina Army National Guard to 10,000 Soldiers with relevant force structure							
	S		1.1		Modernize and Expand Infrastructure Capacity							
	M			1.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F2	F2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.4	Maintain Field Maintenance Sites at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R4	R3		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.5	Maintain Field Maintenance Sites at a overall MISSION Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F1	F1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.6	Maintain Field Maintenance Sites at a overall QUALITY Ready Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q1	Q1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			1.1.7	Maintain Open Work Orders for Readiness Centers/Field Maintenance Sites/Training Centers/Ranges/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1		07/01/2018 - 06/30/2019	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the State.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			1.1.8	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years		07/01/2018 - 06/30/2019	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Maintaining Safety, Integrity and Security	G	2	Set the conditions to gain a Brigade Combat Team (BCT)									
	S	2.1	Build Modular BCT Force Structure									
	M			2.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F2	F2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.4	Maintain Field Maintenance Sites at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R4	R3		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.5	Maintain Field Maintenance Sites at a overall MISSION Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F1	F1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Military Department's Field Maintenance Sites, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			2.1.6	Maintain Field Maintenance Sites at a overall QUALITY Ready Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q1	Q1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			2.1.7	Maintain Open Work Orders for Readiness Centers/Field Maintenance Sites/Training Centers/Ranges/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1		07/01/2018 - 06/30/2019	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the State.
	M			2.1.8	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years		07/01/2018 - 06/30/2019	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Maintaining Safety, Integrity and Security	G	3	Ensure joint and relevant force structure at McEntire Joint National Guard									
	S	3.1	Improve McEntire JNGB Infrastructure									
	M			3.1.1	Maintain Readiness Centers at a overall READINESS Rating level of R1 based on National Guard Bureau Installation Status Report, ISR-Condition (See Note 1)	R3	R2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.2	Maintain Readiness Centers at a overall MISSION Ready Rating level of F1 based on National Guard Bureau Installation Status Report, ISR-Functionality (See Note 2)	F2	F2		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.3	Maintain Readiness Centers at a overall QUALITY Rating level of Q1 based on National Guard Bureau Installation Status Report, ISR-Quality (See Note 3)	Q2	Q1		07/01/2018 - 06/30/2019	National Guard Bureau Installation Status Report	Actual, Based on Internal Individual Installation Inspections and Review, and the Readiness Center Transformation Master Plan	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Readiness Centers' Real Property, installation and facilities, and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
	M			3.1.4	Maintain Open Work Orders for Readiness Centers/Maintenance Site/Army Aviation Support Facilities at a manageable level (Capacity) based on available funding and in-house manpower, >90% requires contracting support for normal sustainment work	1	1		07/01/2018 - 06/30/2019	SCARNG Work Order System (Leased LandPort Systems)	Based on workload of work orders at the start date of the report period, Work Orders opened during the report period, Work Orders closed out, and shortfall in required State and federal funding.	Provides decisional data base to the Director of Construction and Facilities Management to develop a master plan in managing the limited fiscal resources available to sustain the South Carolina Army National Guard's Real Property distributed across the State.

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		Goal	Strategy	Measure		Base	Target	Actual				
	M			3.1.5	Maintain an average age of 30 years or less for Readiness Centers	39 Years	<30 Years		07/01/2018 - 06/30/2019	Average of facility age of current, active/occupied Facilities, Sites and Training Centers/Sites	Actual, Based on construction date and the Readiness Center Transformation Master Plan developed by the National Guard Bureau	Provides the Adjutant General and the Major Subordinate Commanders with an overall picture of the inventory and condition of the State's Military Department's Real Property, installations and facilities and supports the Military Department's request for State and Federal sustainment and construction funding necessary to maintain such facilities in good order.
Government and Citizens	G	4			Establish a consolidated joint, interagency, intergovernmental, multinational Emergency Operations Center concept of operations							
	S		4.1		Modernize and Integrate Response Capabilities into Interagency Processes, Practices, and Functions							
	M			4.1.1	Complete the 5-year production of a disaster management cloud-based program for State/local jurisdictions	70%	85%		07/01/2016 - 06/30/2021	Progress reports based on scope of work	Actual percent complete	Assess situation awareness software to ensure information is coordinated and effective decision making is enhanced.
	M			4.1.2	Sustain current disaster management software/program for local jurisdictions	New Measure	70%		07/01/2018 - 06/30/2019	Progress reports based on scope of work	Actual percent complete	Assess situation awareness software to ensure information is coordinated and effective decision making is enhanced.
	S		4.2		Improve Response Planning and Validation							
	M			4.2.1	Apply continuous improvement to the All Hazards Plans Program.	New Measure	Update 20 plans		07/01/2018 - 06/30/2019	Plans on-line or available upon request	Actual	Update plans, policies and procedures through formal review processes to promote increased coordination of plans at all levels of government.
	M			4.2.2	Conduct comprehensive exercises	97 exercises / 1,906 participants	80 exercises / 2,000 participants		07/01/2018 - 06/30/2019	Learning Management System (LMS) / Rosters	Actual participation	Assesses plans, policies and procedures through comprehensive exercises for response personnel to promote increased performance and validate plans at all levels of government.
	M			4.2.3	Citizen disaster exercise - Great Shakeout - Earthquake Drill	277,093 participants	350,000 participants		07/01/2018 - 06/30/2019	Online registration portal	Actual citizen and organization registrations	Assesses preparedness of for citizens and responders and promotes life safety during earthquakes.
Government and Citizens	G	5			Provide for the safety, health, and wellbeing of the citizens, residents, and visitors of the State of South Carolina							
	S		5.1		Provide Force Protection at National Guard facilities							
	M			5.1.1	Key control in conjunction with billeting for after hours key distribution	100%	100%		07/01/2018 - 06/30/2019	Inspection results, customer complaints	Actual	Assesses the level of key control in support of billeting operations.
	M			5.1.2	Personnel trained in accordance with Fort Jackson Policy to Arm	68%	100%		07/01/2018 - 06/30/2019	Training records	# of security personnel fully qualified to perform duties at Ft. Jackson/ total # of security personnel	Assesses the level of training and armed status of security personnel at the McCrady Training Site in accordance with Fort Jackson, National Guard Bureau, and Department of the Army regulations.
	M			5.1.3	Personnel trained (armed and unarmed) in accordance with AR 190-56 and Master COOP 3, Appendix 3.	100%	100%		07/01/2018 - 06/30/2019	Training records	# of security personnel fully qualified to perform duties/ total # of security personnel	Assesses the level of training and armed status of security personnel at the TAG Facility and AASF#2 Greenville SC in accordance with National Guard Bureau, and Department of the Army regulations.
	S		5.2		Provide State Guard support to the citizens of South Carolina							
	-			5.2.1	Number of volunteer hours provided	85,109 Volunteer Hours	80,000 Volunteer Hours/Year		01/01/2018 - 12/31/2018	Training Records	Actual	Indicator of the level of community support provided to the State of South Carolina, its communities and its citizens
	S		5.3		Provide STARBASE program to local schools							
	M			5.3.1	DoD STARBASE Curriculum is being taught	100%	100%		07/01/2018 - 06/30/2019	STARBASE Swamp Fox Class Schedules, SPECTRUM Inspection Visits	Inspection results, deficiencies noted	Ensures required DoD-directed curriculum is maintained while enhancing SC Math and Science Standards.
	M			5.3.2	DoD STARBASE Program Guidance is being used in conducting STARBASE Swamp Fox Program	100%	100%		07/01/2018 - 06/30/2019	SPECTRUM Inspection Visits and USPFO Audits	Inspection results, deficiencies noted	Ensures all DoD regulatory guidance is applied to ensure future funding and continued operation
	M			5.3.3	Required number of STARBASE classes are conducted each Federal FY	57	56		07/01/2018 - 06/30/2019	STARBASE Swamp Fox Demographic Data	Actual	Ensures the required number of classes are conducted to meet the DoD requirements.
	M			5.3.4	STARBASE participation meets minimum DoD standards of 20/class	1,384 students	1,120 students		07/01/2018 - 06/30/2019	STARBASE Swamp Fox Demographic Data	Actual, # of Students/# of classes	Ensures the classes meet minimum numbers in order to meet the DoD requirements.
	M			5.3.5	Total cost per STARBASE student (100% Federally Funded)	\$231.84	\$321.00		07/01/2018 - 06/30/2019	STARBASE demographic data, SCEIS	Actual # of Students/Federal \$ spent	Measure of financial stewardship.

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	M			5.3.6	Maintain a safe environment at STARBASE Swamp Fox for visiting teachers/students/guests with zero reportable accidents	0 reportable accidents	0 reportable accidents		07/01/2018 - 06/30/2019	STARBASE Incident/ Safety Reports	Actual	Ensures the program is providing an accident/incident free, safe working environment for students, teachers, administrators, guests and STARBASE staff.
<b>S 5.4 Provide Youth Challenge program to challenged youth</b>												
	M			5.4.1	Maintain a Youth Challenge Graduation Rate of 75% or greater	77%	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number graduated/ Actual Number registered	Ensures program is meeting DoD mandated goals (75%), validates acceptance criteria.
	M			5.4.2	Graduation rate of DJJ involved youth	New Measure	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number of DJJ involved youth accepted/ Actual Number of DJJ involved youth graduated	Display success rate of DJJ involved youth in order to see if YC is an effective program for this population
	M			5.4.3	Total number of accepted youth vs. actual number of youth processed on intake	New Measure	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number accepted/ Actual Number processed on Intake	Measure the percentage of no shows, so it can guide a strategic plan
	M			5.4.4	Percentage of youth released from the program during Acclimation Phase	New Measure	8% or less		01/01/18 - 12/31/18	Youth Challenge records	Actual Number released during Acclimation Phase/ Actual Number on Intake	Track percentage rate of youth being released from the program in order to drive the plan for adjustments
	M			5.4.5	Percentage of youth released from the program each week after Acclimation Phase	New Measure	2% or less		01/01/18 - 12/31/18	Youth Challenge records	Actual Number of cadets released each week	Track percentage rate of cadets being released from the program to display problematic weeks to guide cycle planning
	M			5.4.6	Percentage of mentors from Residential Phase to Post-Residential Phase	New Measure	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number of Mentors matched/ Actual Number of Mentors during Post-Residential Phase	Display the success of the mentors or the need, and drive planning that addresses the need
	M			5.4.7	Percentage of graduated cadets that have placement by Month 2 post-graduation	New Measure	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number graduated/ Actual number who have placement by Month 2 post-graduation	Measure of success rate of placements
	M			5.4.8	Placement rate of DJJ involved youth by Month 2 post-graduation	New Measure	75%		01/01/18 - 12/31/18	Youth Challenge records	Actual Number of DJJ involved youth graduated/ Actual Number placed	Measure the placement rate of DJJ involved youth to determine success rate
	M			5.4.9	Total State cost per Youth Challenge Cadet (State \$ only)	\$4,573	\$4,500		01/01/18 - 12/31/18	Youth Challenge records, SCEIS	Actual Number graduated/ State \$ spent	Measure of financial stewardship.
	M			5.4.10	Total cost per Youth Challenge cadet (State, Federal & Other \$)	\$18,293	\$18,200		01/01/18 - 12/31/18	Youth Challenge records, SCEIS	Actual Number graduated/ Total \$ spent	Measure of financial stewardship.
<b>S 5.5 Provide and operate the State Military Museum</b>												
	M			5.5.1	SC Military Museum general visitation	8,778	12,000		07/01/2018 - 06/30/2019	SCMM visitors log	Actual	Documents general public attendance to assess public interest.
	M			5.5.2	SC Military Museum visitation by school-age children (K-12)	2,065	5,000		07/01/2018 - 06/30/2019	SCMM visitors log	Actual	Documents attendance by school-age children to assess potential impact on education system.
	M			5.5.3	Public reviews of Museum	126	100 reviews		07/01/2018 - 06/30/2019	TripAdvisor, Facebook, Instagram, YouTube	Actual	Documents public feedback and experience to assess public interest, and to data mine for suggestions and recommendations for improvement.
	M			5.5.4	Social media engagement and feedback	1,700	2,000 Likes		07/01/2018 - 06/30/2019	Facebook, Instagram	Actual	Documents impact of social media to assess public interest, and to mine for suggestions and recommendations for improvement.
	M			5.5.5	Museum tour groups	67 Groups / 4,475 People	75 Groups/ 5,000 People		07/01/2018 - 06/30/2019	Tour Reservation Log	Actual	Documents number of tour groups and persons formally visiting Museum to assess public interest.
	M			5.5.6	Total State \$ cost per Museum visitor (State \$ only)	\$22.87	\$20.00		07/01/2018 - 06/30/2019	SCMM visitors log, SCEIS	Total # visitors/ State \$ spent	Measure of financial stewardship.
	M			5.5.7	Total cost per Museum visitor (State, Federal & Other \$)	\$27.69	\$25.00		07/01/2018 - 06/30/2019	SCMM visitors log, SCEIS	Total # visitors/ Total \$ spent	Measure of financial stewardship.
<b>S 5.6 Provide State-level emergency management of disasters and multi-county events</b>												
	M			5.6.1	Conduct statewide training	34 events / 954 participants	40 events / 800 participants		07/01/2018 - 06/30/2019	Learning Management System (LMS)	Actual participation	Ensures SCEDM's comprehensive training for response personnel supports job specific skill development and increased performance at all levels of government.
	M			5.6.2	Conduct awareness campaigns including severe weather, hurricane and earthquake and severe winter weather awareness weeks.	4 media campaigns conducted	Conduct 4 media campaigns		07/01/2018 - 06/30/2019	PIO event records	Actual performance	Assesses the effectiveness to provides the general public with targeted message and information campaigns, reaching a defined audiences, to encourage citizen preparedness actions.

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	M			5.6.3	Distribute educational brochures and publications to all communities statewide	475,000 guides distributed	Distribute 400,000 guides		07/01/2018 - 06/30/2019	Newspaper distribution	Actual distribution	Assesses the effectiveness to enhance citizen awareness with award winning brochures/guides that are readily available, accessible, and easily understood.
	M			5.6.4	Issue re-entry passes	174 re-entry passes issued	Issue 300 re-entry passes		07/01/2018 - 06/30/2019	Registrations	Actual	Assesses the ability to support business re-entry and assist law enforcement officers in determining if an individual represents a legitimate business when making re-entry determinations at traffic control points.
	S	5.7 Provide for the safety and safe working environment for Service Members and agency employees										
	M			5.7.1	Number of reported injuries	22	Reduction by 10% (- 2)		07/01/2018 - 06/30/2019	HR Records	Actual	Indicates the effectiveness of the safety training and awareness by the employees and leadership.
	M			5.7.2	Number of reported vehicle accidents	5	Reduction by 10% (- 1)		07/01/2018 - 06/30/2019	Insurance records	Actual	Indicates the effectiveness of the vehicle safety training and awareness by the employees and leadership.
	S	5.8 Conduct Enterprise Operations in support of National Guard and State activities										
	M			5.8.1	Ensure training in proper dining operation and job requirements for each position	95%	100%		07/01/2018 - 06/30/2019	Monthly training records	Actual	Indicates the dining facility is operating properly and the staff is properly trained.
	M			5.8.2	Provide a working dining facility and equipment	98%	100%		07/01/2018 - 06/30/2019	Weekly work order requests	Actual work requests submitted and closed, in-house inspection reports	Indicates the dining facility is being properly maintained, is fully operational, and is capable of providing the required support.
	M			5.8.3	Maintain Dining Facility personnel training records and all inspection reports	100%	100%		07/01/2018 - 06/30/2019	Weekly/Semi Weekly/Monthly Training Logs	Actual classes conducted	Indicates dining staff are trained for their job and ensures the dining facility is prepared for inspections.
	M			5.8.4	Prepare and serve meals free of cross contamination and foodborne illnesses	100%	100%		07/01/2018 - 06/30/2019	Weekly/Semi Weekly/Monthly Training Logs	Any call or written complaints received from DHEC/Fort Jackson/ Department of Logistics	Ensures the dining facility is delivering safe and adequate food to its customers.
	M			5.8.5	Billeting personnel completion of Individual Development Plans	100%	90% (Change to training requirements)		07/01/2018 - 06/30/2019	Individual Development Plan	Actual	Ensures management is providing employees with the ability to increase their professional and personal knowledge and expertise.
	M			5.8.6	Customer data protected and no incidents of identity theft	100%	100%		07/01/2018 - 06/30/2019	Customer complaints or incident reports	Actual	Indicator of customer satisfaction and likelihood of return business.
	M			5.8.7	Safe, clean, comfortable semi-private quarters	83%	90%		07/01/2018 - 06/30/2019	Customer surveys	Actual	Indicator of customer satisfaction and likelihood of return business.
	M			5.8.8	Chargeable Transient Quarters provided to authorized personnel conducting official business or training at McCrady Training Center, Crew Rest and Clarks Hill Training Site	100%	100%		07/01/2018 - 06/30/2019	Occupancy Reports	Actual	Indicates ability to perform the section's essential mission.

Note 1	R1: Good – Facilities fully support the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities present no limitations to unit readiness.
	R2: Adequate – Facilities support most the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities present only minor limitations to unit readiness.
	R3: Poor – Facilities present challenges to the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities impair mission performance and require assigned units to establish alternative means to support readiness.
	R4: Failing – Facilities present significant challenges to the wartime/primary missions of assigned units, organizations and tenants. The condition and configuration of facilities require assigned units to expend considerable additional effort to compensate for shortcomings.

Note 2	F1: Good – Meets all functional needs and reflects the best use of the design. Footprint meets current size criteria for the design use. Based on the ratings entered is fully mission capable.
	F2: Adequate – Meets the minimum functional needs for the designed use. Footprint may be less than the current size criteria for the design use. Smaller and less functional than green but meets all basic requirements. Based on the ratings entered is mission capable.
	F3: Poor – Several significant functional needs not met. Footprint is less than the current size criteria for the design use. Undersized with few requirements met. Based on the ratings entered is only partially Mission capable.
	F4: Failing – Does not meet functional needs of the design use CATCD. Undersized footprint and/or obsolete design. May require MILCON, repurposing, or disposal. Failing facility not meeting basic functional requirements. Based on the ratings entered is not Mission capable.
F4NF: Non-Functional – When the Operational Status Code in GFEBs or PRIDE is Non-Functional, ISR-I will display the F4NF Mission rating. A Quality inspection is required depending on the reason in the real property system. (Renovation, Damage, or Environmental).	

Note 3	Q1: Good – The condition meets or exceeds Army standards for most or all rated components. The cost to improve will be no more than 10% of the replacement value.
	Q2: Adequate – The condition meets the minimum level of Army standards for most or all rated components. The cost to improve will be no more than 20% of the replacement value.
	Q3: Poor – The condition fails to meet the minimum level of Army standards for at least one major rated component. The cost to improve will be no more than 40% of the replacement value.
	Q4: Failing – The condition fails to meet the minimum level of Army standards for multiple rated components. The cost to improve will exceed 40% of the replacement value.

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Program Template

Program/Title	Purpose	FY 2017-18 Expenditures (Actual)				FY 2018-19 Expenditures (Projected)				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
I Administration	All costs related to Administration (TAG, DAG, Budget & Finance, HR, Grants, Procurement, State Active Duty, Admin Building)	\$ 1,770,077		\$ 1,819,108	\$ 3,589,185	\$ 1,161,840		\$ 1,500,000	\$ 2,661,840	5.1.1, 5.1.2
Ia Burial Flags	Provides for the presentation of a SC State Flag, appropriate for use as a burial flag, to the family of each deceased member of the South Carolina National Guard	\$ 8,466			\$ 8,466	\$ 11,871			\$ 11,871	5.2.1
Ib Civil Air Patrol	Pass-through to the Civil Air Patrol	\$ 55,000			\$ 55,000	\$ 55,000			\$ 55,000	N/A
Ic Funeral Caisson	Operations of the State Guard Funeral Honors/Caisson unit	\$ 78,253			\$ 78,253	\$ 100,205			\$ 100,205	5.2.1
II Armory Operations	Maintenance, repair, and support of SC Army National Guard facilities (75%Federal/25%State, 50%Federal/50% State, or 100% Federal depending upon mission)	\$ 1,579,529	\$ 44,846		\$ 1,624,375	\$ 2,000,004	\$ 300,000		\$ 2,300,004	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Ila Armory Revitalizations	Support of Army National Guard facilities(75%/25% or 50%/50%) for Capital Improvements				\$ -	\$ 1,550,000			\$ 1,550,000	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
III Building & Grounds	Inspect and repair of the Readiness Centers, facilities and properties (100% State)	\$ 307,693			\$ 307,693	\$ 178,328			\$ 178,328	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
IV Army Contract Support	Provide facilities for use by the SCARNG in support of Federal training missions and support to the local communities (75%Federal/25% State) to include Youth Challenge	\$ 275,366	\$ 822,192	\$ 21,338,686	\$ 22,436,244	\$ 216,226		\$ 17,000,000	\$ 17,216,226	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8, 5.1.1, 5.1.2, 5.1.3, 5.4.1, 5.4.2, 5.4.3, 5.4.4, 5.4.5, 5.4.6, 5.4.7, 5.4.8, 5.4.9, 5.4.10, 5.5.1, 5.5.2, 5.5.3, 5.5.4, 5.5.5, 5.5.6, 5.5.7, 5.8.1, 5.8.2, 5.8.3, 5.8.4, 5.8.5, 5.8.6, 5.8.7, 5.8.8
V Enterprise Operations	Provide billeting and dining facilities at the National Guard Training Sites		\$ 1,442,726		\$ 1,442,726		\$ 4,438,293		\$ 4,438,293	5.8.1, 5.8.2, 5.8.3, 5.8.4, 5.8.5, 5.8.6, 5.8.7, 5.8.8
VI McEntire Joint National Guard Base	Operations, maintenance, repair, and support of SC Air National Guard facilities (80% Federal/20% State or 100% Federal), support to SCANG Operations (to include STARBASE)	\$ 320,025	\$ 1,439	\$ 3,873,917	\$ 4,195,381	\$ 439,359		\$ 4,750,000	\$ 5,189,359	3.1.1, 3.1.2, 3.1.3, 3.1.4, 3.1.5
VII Emergency Preparedness	Reduce of loss of life and property from disasters and terrorism. Provide State and Federal assistance to respond, recover, and mitigate from disasters.	\$ 1,445,846	\$ (3,073,989)	\$ 6,210,594	\$ 4,582,451	\$ 1,896,846		\$ 6,000,000	\$ 7,896,846	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4

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Program Template

Program/Title	Purpose	FY 2017-18 Expenditures (Actual)				FY 2018-19 Expenditures (Projected)				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
VIII State Guard	Volunteer organization that supports State missions consisting of maintaining public safety, supporting local civil authorities, and assisting other State and community services	\$ 176,970			\$ 176,970	\$ 397,033			\$ 397,033	5.2.1
IX State Museum	Provides a collection of artifact, displays and exhibits to chronical the South Carolina citizen soldier and this State's martial tradition to the presen day.				\$ -	\$ 300,000			\$ 300,000	5.5.1, 5.5.2, 5.5.3, 5.5.4, 5.5.5, 5.5.6, 5.5.7
X State Employer Contribution	All fringes for State employee payroll including Social Security, Health, Retirement, etc.	\$ 983,060	\$ 492,722	\$ 4,871,528	\$ 6,347,310	\$ 1,125,789		\$ 4,500,000	\$ 5,625,789	N/A

Additional Monies Not Budgeted at the Beginning of the FY

Disaster Expenses	2014 - Ice Storm #2	\$ 37,206			\$ 37,206	\$ 71,983			\$ 71,983	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2015 - Severe Flooding	\$ 32,610			\$ 32,610			\$ 248,559	\$ 248,559	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
FEMA Disaster Grants	2014 - Ice Storm			\$ 6,364,378	\$ 6,364,378			\$ 56,168,695	\$ 56,168,695	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2015 - Severe Flooding			\$ 13,470,880	\$ 13,470,880				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2016 - Hurricane Matthew			\$ 120,343,054	\$ 120,343,054				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2016 - Pinnacle Mountain			\$ 2,735,667	\$ 2,735,667				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Hurricane Irma			\$ 6,634,871	\$ 6,634,871				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
State Matching Funds	2014 - Winter Storm #2		\$ 3,133,907		\$ 3,133,907				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2015 - Severe Flooding	\$ 8,160,607			\$ 8,160,607	\$ 39,677,758			\$ 39,677,758	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2016 - Pinnacle Mountain Fire	\$ (32,898)	\$ 944,787		\$ 911,889	\$ 100,000			\$ 100,000	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2016 - Hurricane Matthew	\$ (337,339)	\$ 37,606,385		\$ 37,269,046	\$ 487,136			\$ 487,136	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4

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Program Template

Program/Title	Purpose	FY 2017-18 Expenditures (Actual)				FY 2018-19 Expenditures (Projected)				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
	2017 - Hurricane Irma	\$ 1,443,431			\$ 1,443,431	\$ 6,556,568			\$ 6,556,568	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
State Active Duty	2017 - Texas EMAC 1	\$ 226,258			\$ 226,258				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Texas EMAC 2	\$ 12,564			\$ 12,564				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Hurricane Irma	\$ 962,178			\$ 962,178				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Florida EMAC	\$ 492,859	\$ 164,433		\$ 657,292				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Puerto Rico EMAC 1	\$ 958,337			\$ 958,337				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
	2017 - Puerto Rico EMAC 2	\$ 71,302			\$ 71,302				\$ -	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
Emergency Management Program Improvement	Legislative program to fund the training management program software and maintenance	\$ 12,000			\$ 12,000			\$ 11,666	\$ 11,666	4.1.1, 4.1.2, 4.2.1, 4.2.2, 4.2.3, 5.3.1, 5.6.2, 5.6.3, 5.6.4
Capital Projects	Military Construction - Anderson Readiness Center				\$ -			\$ 4,514,169	\$ 4,514,169	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Military Construction - Greenville Communications Center		\$ 48,280		\$ 48,280		\$ 853,742		\$ 853,742	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Military Construction - Greenville Field Maintenance Facility			\$ 956,685	\$ 956,685			\$ 709,225	\$ 709,225	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Military Construction - Greenville Readiness Center		\$ 729,401	\$ 2,788,089	\$ 3,517,490		\$ 77,899	\$ 281,479	\$ 359,378	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Military Construction - Chester		\$ 238,772	\$ 338,475	\$ 577,247		\$ 915,262	\$ 1,129,361	\$ 2,044,623	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Military Construction - Museum Conference Room and Library Renovation			\$ 112,677	\$ 112,677			\$ 56,633	\$ 56,633	5.5.1, 5.5.2, 5.5.3, 5.5.4, 5.5.5, 5.5.6, 5.5.7

Agency Name: ADJUTANT GENERALS OFFICE

Fiscal Year 2017-2018

Accountability Report

Agency Code: E240 Section: 100

Program Template

Program/Title	Purpose	FY 2017-18 Expenditures (Actual)				FY 2018-19 Expenditures (Projected)				Associated Measure(s)				
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL					
	Armory Repairs - McCrady Training Center	\$	6,413	\$	6,413	\$	12,826	\$	8,925	\$	8,925	\$	17,849	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Repairs - Olympia	\$	7,796		\$	7,796		\$	11,141	\$	85,927	\$	97,068	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Renovation - Camden Female Latrine	\$	37,491	\$	112,473	\$	149,964	\$	7,211	\$	21,634	\$	28,845	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Renonvation - McEntire CSMS LED Lighting			\$	11,786	\$	11,786			\$	147,223	\$	147,223	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Renonvation - USPFO Latrine Renovation			\$	(2,686)	\$	(2,686)			\$	697,213	\$	697,213	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Renovation - Myrtle Beach Female Latrine	\$	36,133	\$	114,501	\$	150,634	\$	6,929	\$	14,685	\$	21,614	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Renovation - Statewide Armory Kitchens				\$	-		\$	43,780	\$	131,340	\$	175,120	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Maintenance - Joint Armed Forces Readiness Center	\$	38,932	\$	116,797	\$	155,729	\$	1,068	\$	3,203	\$	4,271	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Maintenance - Multi-year - 2018-2019				\$	-		\$	776,750	\$	141,823	\$	918,573	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Maintenance - Multi-year - 2015-2016				\$	-		\$	1,440,063	\$	1,440,063	\$	2,880,125	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Repairs - McCrady Training Center Generator Switch		\$	12,200	\$	12,200				\$	157,923	\$	157,923	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
	Armory Repairs - Greenville, Florence, Greenwood, Lancaster & Sumter	\$	222,072	\$	222,072	\$	444,144	\$	4,777,928	\$	5,277,928	\$	10,055,856	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8

Agency Name: ADJUTANT GENERALS OFFICE

Fiscal Year 2017-2018

Accountability Report

Agency Code: E240 Section: 100

Program Template

Program/Title	Purpose	FY 2017-18 Expenditures (Actual)				FY 2018-19 Expenditures (Projected)				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
Armory Repairs - Olympia Armory Sewers		\$	14,873	\$ -	\$ 14,873	\$	235,128		\$ 235,128	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8, 5.2.1
Armory Repairs - North Charleston Organizational Parking		\$	37,175	\$ 111,525	\$ 148,700	\$	11,825	\$ 14,475	\$ 26,300	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Armory Repairs - Bluff Road Armory					\$ -	\$	75,000	\$ 75,000	\$ 150,000	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Armory Repairs - Columbia Armory					\$ -	\$	8,192	\$ 8,192	\$ 16,384	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Armory Repairs - North Charleston HVAC System					\$ -	\$	5,113	\$ 15,338	\$ 20,450	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Armory Repairs - Orangeburg Readiness Center Parking					\$ -	\$	28,000	\$ 28,000	\$ 56,000	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Repair - McCrady Training Center Bridge Replacement				\$ 33,781	\$ 33,781			\$ 1,034,181	\$ 1,034,181	1.1.1, 1.1.2, 1.1.3, 1.1.4, 1.1.5, .1.1.6, 1.1.7, 1.1.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8
Total Additional Monies Not Budgeted at the Beginning of the FY:		\$ 12,039,115	\$ 43,266,849	\$ 154,483,638	\$ 209,789,602	\$ 46,893,445	\$ 9,283,954	\$ 72,422,858	\$ 128,600,257	

Agency Name:	ADJUTANT GENERALS OFFICE		
Agency Code:	E240	Section:	100

Fiscal Year 2017-2018  
Accountability Report

Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
1	Article IV. Executive Department. Section 13. Commander-in-Chief.	State	Constitution	The Governor is the Commander in Chief of the Militia.	No	No		
2	Article VI. Officers. Section 7. Elective offices; terms; duties; compensation; appointment of Adjutant General.	State	Constitution	Establishes the position of "Adjutant General" as an officer of the state, and with duties to be prescribed by the State Code of Laws	No	No		
3	Article XIII. Militia. Section 1. Militia.	State	Constitution	Sets forth the Militia of this state as "all able bodied male citizens of the State between the ages of eighteen and forty-five years..."	No	No		
4	Article XIII. Militia. Section 2. When exempt from arrest.	State	Constitution	Exempts the volunteer and militia forces from arrest (except for treason, felony and breach of the peace) by warrant or other process while in active service or attending muster or the election of officers, or while going to or returning from either of the same	No	No		
5	Article XIII. Militia. Section 3. Governor may call out.	State	Constitution	Grants the Governor the authority "call out the volunteer and militia forces, either or both, to execute the laws, repel invasions, suppress insurrections and preserve the public peace	No	No		
6	Article XIII. Militia. Section 4. Adjutant General; appointment	State	Constitution	The Adjutant General shall be a Major General, whose duties shall be prescribed by law, and officers of the Militia are appointed by the Governor. The Adjutant General must be appointed by the Governor, with the advice and consent of the Senate.	No	No		
7	1-3-440(1)	State	Statute	Governor's Power regarding Maintenance of Peace and Order, calling out military forces of the State (State militia)	No	No		
8	1-3-480	State	Statute	The Governor may delegate his authority to the Adjutant General to authorize national guard to support federal, state and local law enforcement agencies in drug enforcement matters; specifically to enter into mutual assistance and support agreements with law enforcement agencies operating within this State for activities within this State	Yes	Yes	Other service or product our agency must/may provide	Support federal, state and local law enforcement agencies in drug enforcement matters
9	1-3-490	State	Statute	Enacts into law The National Guard Mutual Assistance Counterdrug Activities Compact with all other states legally joining. Permits the National Guard to enter into mutual assistance and support agreements, on the basis of need, with one or more law enforcement agencies operating within this State, for activities within this State, or with a National Guard of one or more other states, whether the activities are within or outside this State in order to facilitate and coordinate efficient, cooperative enforcement efforts directed toward drug interdiction, counterdrug activities, and demand reduction activities	Yes	Yes	Other service or product our agency must/may provide	Mutual assistance and support agreements directed toward drug interdiction, counterdrug activities, and demand reduction activities
10	1-23-10(4)	State	Statute	Excludes "National Guard" from normal state agency rulemaking (regulation promulgation) provisions	No	No		
11	2-67-20	State	Statute	South Carolina Medal of Valor roll to be maintained by the Adjutant General; Adjutant General shall develop design.	Yes	Yes	Other service or product our agency must/may provide	Development of and maintenance of the records of the South Carolina Medal of Valor
12	7-13-1030	State	Statute	In case the SC National Guard is called to active duty, is mobilized or is participated in field training, the State committee shall provide for the voting of all members of the SC National Guard qualified to vote, whether such members are within the State or elsewhere.	No	No		
13	Title 8, Chapter 7	State	Statute	Defines the laws concerning leaves of absence authorized for public employees serving in armed forces, appointment of temporary appointees, and compensation.	No	No		
14	Title 9, Chapter 10	State	Statute	Establishes and directs the functioning of a pension fund for members of the SCNG who served and qualified for at least 20 creditable military service, including National Guard, reserve, and active duty, at least 15 of the service as a member of the SCNG with the final or last 10 years of service immediately before retirement in the SC National Guard, and received an honorable discharge from the SCNG.	No	No		
15	12-6-1120(7)	State	Statute	SC gross income does not include specified National Guard-related pay	No	No		
16	15-78-60	State	Statute	Exempts the government from liability for a loss resulting from emergency preparedness activities and activities of the South Carolina National Guard and South Carolina State Guard while engaged in state or federal training or duty. This exemption does not apply to vehicular accidents.	No	No		
17	16-7-30	State	Statute	Gives members of the South Carolina National Guard the powers of peace officers when they are (1) called or ordered into active State service by the Governor pursuant to Sections 25-1-1840, 25-1-1860 and 25-1-1890, (2) serving within the area wherein military assistance is required, and (3) directly assisting civil authorities.	Yes	Yes	Other service or product our agency must/may provide	SCNG members have the powers of peace officers under specific conditions
18	16-8-10	State	Statute	Defines members of the National Guard and members of the organized militia of a state or territory as a "law enforcement officer", and exempts activities of the National Guard or of the armed forces of the United States from the prohibitions of the Chapter (Offenses Promoting Civil Disorder)	No	No		
19	16-8-20	State	Statute	Members of National Guard and State Militia may be issued and possess weapons/handguns	No	No		
20	16-8-30	State	Statute	Exempts activities of the National Guard or of the armed forces of the United States from the prohibitions of the Chapter - governing destructive devices, weapons, training, etc.	No	No		
21	16-23-20	State	Statute	Members of National Guard and State Militia may be issued and possess weapons/handguns.	No	No		
22	23-1-230	State	Statute	Designates the Adjutant General and the Director of the Emergency Management Division as members of the First Responders Advisory Committee	Yes	Yes	Board, commission, or committee on which someone from our agency must/may serve	The Adjutant General and the Director of SCEMD are members of the First Responders Advisory Committee
23	23-23-40	State	Statute	Provides for certification requirement for law enforcement personnel, and allows extensions for National Guard service.	No	No		

Agency Name:	ADJUTANT GENERALS OFFICE		
Agency Code:	E240	Section:	100

Fiscal Year 2017-2018  
Accountability Report

Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
24	23-31-210	State	Statute	CWP proof of training includes certification for members of the National Guard	No	No		
25	23-31-320	State	Statute	Prohibitions on possession/use of machine guns, etc. not applicable to National Guard	No	No		
26	23-49-20	State	Statute	Designation of the Adjutant General as a member of the South Carolina Firefighter Mobilization Oversight Committee	Yes	Yes	Board, commission, or committee on which someone from our agency must/may serve	The Adjutant General is a member of the South Carolina Firefighter Mobilization Oversight Committee
27	23-49-30	State	Statute	Designates the State Emergency Management Division Director as vice chairman of the South Carolina Firefighter Mobilization Oversight Committee	Yes	Yes	Board, commission, or committee on which someone from our agency must/may serve	The SCEMD Director is vice chairman of the South Carolina Firefighter Mobilization Oversight Committee
28	23-49-60	State	Statute	Defines the duties of South Carolina Firefighter Mobilization Committee and specifically the duties of State Emergency Management Division Director	Yes	Yes	Board, commission, or committee on which someone from our agency must/may serve	The duties of South Carolina Firefighter Mobilization Committee and specifically the duties of SCEMD Director
29	23-49-100	State	Statute	When directed by the Governor, the South Carolina National Guard shall assist with the transportation of equipment and personnel in support of the Firefighter Mobilization Plan	Yes	Yes	Other service or product our agency must/may provide	Transportation of equipment and personnel in support of the Firefighter Mobilization Plan when directed by the Governor
30	25-1-20	State	Statute	The act of Congress approved June 3, 1916, entitled "An Act Making Further and More Effectual Provisions for the National Defense and for Other Purposes" and all acts presently amendatory thereto, the future amendatory acts thereof being subject to the approval of the State legislature, is hereby accepted by this State and the provisions of said act and amendments thereto are made a part of the military code. (Ref: Titles 32 & 10, United States Code)	No	No		
31	25-1-30	State	Statute	The Governor shall cause the National Guard of South Carolina always to conform to all such Federal laws and regulations as may from time to time be operative and applicable except where in conflict with the laws of this State.	No	No		
32	25-1-40	State	Statute	Establishes conditions under which the "precedents, processes, and procedures" of the federal Uniform Code of Military Justice will be applicable to members of the militia.	No	No		
33	25-1-50	State	Statute	The Governor or the Adjutant General shall promulgate regulations not inconsistent with law as he may consider necessary to carry out the provisions of the Military Code.	No	No		
34	25-1-60	State	Statute	Defines classes of state militia.	No	No		
35	25-1-70	State	Statute	Describes the organization of the National Guard. The Adjutant General may organize units or individuals for State recognized and organized positions. This authority extends to individuals who lack federal service or federal recognition, to the State Guard, and detachments under the authority of the Adjutant General.	No	No		
36	25-1-90	State	Statute	With the exception of forces authorized and acting under authority of the US government, armed military force from another state, territory or district are prohibited from entering this State for performing military duty without permission of SC Governor.	No	No		
37	25-1-100	State	Statute	Establishes disability pension for those "wounded or disabled while on duty in the service of the State or while reasonably proceeding to or returning from such duty" and sets compensation as similar to that applicable to active duty members who are disabled.	Yes	No		
38	25-1-110	State	Statute	Establishes the requirement, authority, and authorization to purchase and present to the family of each deceased member of the South Carolina National Guard a flag of the State of South Carolina, appropriate for use as a burial flag, upon application of a member of the family of the deceased guardsman.	Yes	Yes	Other service or product our agency must/may provide	Purchase and presentation to the family of each deceased member of the SCNG a flag of the State of SC
39	25-1-120	State	Statute	Establishes the authority for an organization or unit of the National Guard of South Carolina to organize themselves into a corporation for social purposes and for the purpose of holding, acquiring, and disposing of that property, real and personal, which the military organizations may possess or acquire.	No	No		
40	25-1-130	State	Statute	Authorizes the State and the Adjutant General to take position and dispose of any funds or property of organizations which are dissolved or disbanded.	No	No		
41	25-1-310	State	Statute	Establishes the chain of authority for the Military Department	No	No		
42	25-1-320	State	Statute	Establishes the method of election/qualifications for and method of appointment by the Governor of the Adjutant General	No	No		
43	25-1-160	State	Statute	Landowners encouraged to make land and water areas available for military purposes. Owners have limited liability where they allow SC Military Department to use property.	No	No		
44	25-1-330	State	Statute	Establishes the method for the Governor to fill the unexpired term of an elected Adjutant General	No	No		
45	25-1-340	State	Statute	Establishes the method for the Governor to fill the unexpired term of an appointed Adjutant General	No	No		
46	25-1-350	State	Statute	Establishes the general powers and duties of the Adjutant General	Yes	Yes	Other service or product our agency must/may provide	The general powers and duties of the Adjutant General
47	25-1-360	State	Statute	Established the authority to establish and promulgate the military code of the State.	No	No		
48	25-1-370	State	Statute	Authorizes the Adjutant General the use of a seal	No	No		
49	25-1-380	State	Statute	Establishes the authority for two Assistant Adjutant Generals for the Army (Brigadier General) and, if authorized by NGB, an additional Assistant Adjutant General for the Army (Major General)	No	No		
50	25-1-390	State	Statute	Establishes the authority for an Assistant Adjutant General for Air (Brigadier General)	No	No		
51	25-1-400	State	Statute	Authorizes the Governor to designate one of the Assistant Adjutants General to serve as the Adjutant General during absence of Adjutant General	No	No		

Agency Name:	ADJUTANT GENERALS OFFICE		
Agency Code:	E240	Section:	100

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
52	25-1-420	State	Statute	Authorizes the establishment, administration and duties of the South Carolina Emergency Management Division (SCEMD), and appointment of a director	No	No		
53	25-1-445	State	Statute	Requires the Director of SCEMD to develop a system by which a person who transports goods or services, or who assists in the restoration of utility services can be certified for the purpose of reentry into an area subject to a State or local curfew, to provide qualifications for certification, and to specify the circumstances under which a certified person is allowed to reenter or remain in a curfew area	Yes	Yes	Other service or product our agency must/may provide	A system for the purpose of reentry into an area subject to a State or local curfew, qualifications for certification, and specification of the circumstances under which a certified person is allowed to reenter or remain in a curfew area
54	25-1-520	State	Statute	Authorization for the Adjutant General to commission all members of the board of visitors, administrative staff and faculty personnel of The Citadel, the Military College of South Carolina, to be commissioned officers in the unorganized militia of South Carolina	Yes	Yes	Other service or product our agency must/may provide	The commission all members of the board of visitors, administrative staff and faculty personnel of The Citadel to be commissioned officers in the unorganized militia of South Carolina
55	25-1-440	State	Statute	Establishes powers and duties of Governor during declared emergency	No	No		
56	25-1-510	State	Statute	Governor appoints/commissions/warrant National Guard officers; must be US citizen, meet federal residency requirements, and meet National Guard Bureau mandated age requirements. Officers hold position until they receive new office/grade, retire, are discharged/dismissed, or are placed in inactive status	No	No		
57	25-1-530	State	Statute	Each commission/promotion is revocable by Governor at will until extended federal recognition	No	No		
58	25-1-540 thru -550	State	Statute	Mandatory oath of office for SC National Guard commissioned and warrant officers (bond may be required)	No	No		
59	25-1-560	State	Statute	The Adjutant General shall maintain records reflecting a relative rank list of all active and inactive officers in the National Guard and shall publish those lists from time to time with the units but at least annually.	No	No		
60	25-1-810 thru -1190	State	Statute	Vacancies, Promotions, Transfers, etc. of Commissioned and Warranted Officers in the Army National Guard & Air National Guard	No	No		
61	25-1-1310 thru -1320	State	Statute	State maintains and governs National Guard when not in federal service, and necessary expenditures are paid out of state appropriations for maintenance of the National Guard.	No	No		
62	25-1-1330	State	Statute	Adjutant General and USFPO responsibilities regarding auditing and annual settlements for Federal and State property; investigations and pecuniary liability for losses due to fault or negligence.	Yes	Yes	Other service or product our agency must/may provide	Responsibilities regarding auditing and annual settlements for Federal and State property; investigations and pecuniary liability for losses due to fault or negligence
63	25-1-1350	State	Statute	Units/activities must participate in required training and submit required reports in order to use state appropriations for the militia.	Yes	Yes	Other service or product our agency must/may provide	Participation in required training and submission of required reports
64	25-1-1360	State	Statute	Governor promulgates regulations governing disbursement of military funds based on certified or verified bills, claims or demands. Such items are generally "paid by the State Treasurer upon the warrant of the Adjutant and Inspector General from the military fund." However, such items are paid from the State's General Fund when the National Guard is called into state service for "war, riot, insurrection, invasion, breach of the peace or in aid of the civil authorities."	No	No		
65	25-1-1370	State	Statute	Addresses unit maintenance funds and armory/facility rentals. Authorizes deposit of rental income into state accounts for operations and maintenance of the military department. Mandates that the Adjutant General promulgate regulations governing rentals and audit rental accounts/funds.	Yes	Yes	Other service or product our agency must/may provide	Deposit of rental income into state accounts for operations and maintenance of the military department; promulgation of regulations governing rentals and audit rental accounts/funds
66	25-1-1380	State	Statute	Mandates that, while on State Active Duty, the State must provide transportation for officers and both transportation and subsistence for enlisted members. Mandates that the State contract for these requirements.	Yes	Yes	Other service or product our agency must/may provide	Transportation for officers and both transportation and subsistence for enlisted members while on State Active Duty
67	25-1-1420	State	Statute	Establishes crime (misdemeanor) for knowing purchase/receipt (or pawning/pledging) of federal or state military property.	No	No		
68	25-1-1430	State	Statute	State military property unsuitable for use by State may be disposed of by the Adjutant General and the proceeds placed in the military fund.	No	No		
69	25-1-1440	State	Statute	Governs funding, maintenance and care of Adjutant General's caisson, which may be used for funerals of dignitaries and military-oriented activities/events.	Yes	Yes	Other service or product our agency must/may provide	Funding, maintenance and care of Adjutant General's caisson
70	25-1-1610 thru -1660	State	Statute	Outlines Adjutant General's responsibilities for acquisition, leasing, sale, and maintenance of training facilities; authorizes State Fiscal Accountability Authority to transfer ownership of surplus armories to a political subdivision that has donated a replacement site/property.	Yes	Yes	Other service or product our agency must/may provide	Acquisition, leasing, sale, maintenance and disposal/transfer of ownership of training facilities
71	25-1-1810 thru 1900	State	Statute	Authority of Governor to call National Guard and/or unorganized militia into service; other powers of the Governor under specified circumstances; powers of senior, local commanding officer where Sheriff requests support and neither Governor nor the Adjutant General is available to respond.	Yes	No		
72	25-1-1920	State	Statute	Mandatory forfeiture of license and right to practice for physician who knowingly delivers false certificate of disability concerning a National Guard member called to state duty.	No	No		
73	25-1-2110	State	Statute	Original term of enlistment in National Guard is determined by Department of Defense law and regulations.	No	No		

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
74	25-1-2120	State	Statute	Requirements relating to orders to State Active Duty (may be oral or written). Requirements for a return, verified on oath, which may provide prima facie evidence and be used at trial relating to a member's receipt of the order.	No	No		
75	25-1-2170	State	Statute	Immunity of members of military court or persons acting under authority of military court; immunity from civil action or criminal prosecution for act performed in line of duty.	No	No		
76	25-1-2180	State	Statute	Misdemeanor and up to 2 years in the State Penitentiary for one who unlawfully assaults, fires at or throws any missile at, against or upon any member or body of the National Guard or any civil officer or other person lawfully aiding them.	No	No		
77	25-1-2190	State	Statute	Misdemeanor offense for interference with employment of or practice of trade by guard member; penalty.	No	No		
78	25-1-2200	State	Statute	Pay of National Guard on active duty - officers, warrant officers and enlisted men shall, during the period of such (state) active duty, receive the same pay and allowances as provided for the active Armed Forces of the United States.	No	No		
79	25-1-2220 thru -2230	State	Statute	Transfers and discharges for enlisted members of National Guard; state certificate of discharge to be issued stating character of service; Adjutant General may adopt regulations governing discharges.	No	No		
80	25-1-2240	State	Statute	Requirements to secure all effects and make an inventory where a National Guard member dies.	Yes	Yes	Other service or product our agency must/may provide	Security of all effects and an inventory when a National Guard member dies.
81	25-1-2250	State	Statute	Officers and employees of the State of South Carolina and its political subdivisions shall be entitled to military leave without loss of pay, seniority or efficiency rating, when on state active duty or when attending National Guard encampments or schools for training.	No	No		
82	25-1-2260	State	Statute	SC judges must continue court cases involving SC National Guard members who are either attorneys or parties to the suit, whenever that person is absent from court by reason of his/her attendance on active duty as a member of the National Guard or reserves.	No	No		
83	25-1-2270	State	Statute	Providing requirement for excusal and allowing completion of missed exams and assignments due to military service as to all institutions of higher education which receive state funding (including through scholarships or grants).	No	No		
84	25-1-2310 thru -2350	State	Statute	State reemployment rights relating to state active duty orders.	No	No		
85	25-1-2410 thru -3160	State	Statute	Code of Military Justice for the National Guard. The Code of Military Justice applies to all members of the military forces whether located within or without the territorial boundaries of the State of South Carolina while in an authorized duty status or during a period of time in which he was under lawful orders to be in a duty status, including such time as he was traveling to and from such duty. All members of the military forces are subject to this code while physically located on State or federal property even though not on authorized duty status.	No	No		
86	25-3-10 thru -110, 25-3-210	State	Statute	Establishes State Guard, composition, qualifications, oaths, term of enlistment, uniforms & equipment, and resignations.	No	No		
87	25-3-20	State	Statute	Whenever any part of the National Guard of this State is ordered into Federal service so as to cause the State to be, in the opinion of the Governor, without proper defense, the Governor may call the South Carolina State Guard into state duty.	Yes	No		
88	25-3-80	State	Statute	Governor may prescribe rules and regulations governing State Guard	No	No		
89	25-3-90	State	Statute	Adjutant General performs same duties for State Guard that he does as to National Guard as prescribed by SC Code Sec 25-1-350.	No	No		
90	25-3-130	State	Statute	The Governor may call State Guard to duty for "insurrection, invasion, tumult, riot, breach of the peace or imminent danger thereof or to enforce the laws of this State." State Guard members "invested with all the authority of, sheriffs and deputy sheriffs in enforcing the laws of this State."	Yes	Yes	Other service or product our agency must/may provide	Call of the State Guard to duty and invests them with all the authority of, sheriffs and deputy sheriffs
91	25-3-140	State	Statute	State Guard members called to state active duty "shall receive the same pay" as National Guard members called for such duty.	No	No		
92	25-3-150 & -160, 25-3-190	State	Statute	Addresses service outside SC. State Guard may not be called into federal military service. Another state's Governor must request support and SC Governor exercises discretion to assist either the military or police force of another state.	No	No		
93	25-3-170 & -180	State	Statute	Provides for cross-state border pursuit of insurrections, saboteurs, enemies or enemy forces	No	No		
94	25-3-200	State	Statute	When State Guard is "ordered out for active service" the "provisions of law governing the National Guard of this State relating to courts-martial, their jurisdiction and the limits of punishment and the rules and regulations prescribed thereunder shall be in full force and effect"	No	No		
95	25-7-90	State	Statute	Requires members of the National Guard to report to the Governor any and all violations or suspected violations of the provisions of this chapter; arrest powers of officials and members of the National Guard in relation to violations of Title 25, Chapter 7 (Treason; Sabotage; Conspiracy; False Reports; Inciting Insubordination; Obstructing Recruitment).	Yes	Yes	Other service or product our agency must/may provide	Report to the Governor of all violations or suspected acts of Treason; Sabotage; Conspiracy; False Reports; Inciting Insubordination; Obstructing Recruitment
96	25-9-10 thru -20	State	Statute	Governor's authority and Interstate Civil Defense Disaster Compact	No	No		
97	25-9-120	State	Statute	Immunity of landowners who, voluntarily and without compensation, allow property to be used for shelter	No	No		
98	25-9-410 thru -420	State	Statute	Authorizes the use of the National Guard as a part of the Emergency Management Assistance Compact	Yes	Yes	Other service or product our agency must/may provide	Use of the National Guard as a part of the Emergency Management Assistance Compact

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Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	<i>If yes, what type of service or product?</i>	<i>If other service or product, please specify what service or product.</i>
99	25-11-310 thru -400	State	Statute	South Carolina Military Family Relief Fund established. SC National Guard members meeting eligibility criteria may receive grants.	No	No		
100	25-11-510 thru -570	State	Statute	Authorizes/established the South Carolina Prisoner of War Medal. The Adjutant General exercises responsibilities relating to: eligibility criteria, screening for eligibility, design & appearance of medal, and administration of the "South Carolina Prisoner of War Medal Fund."	Yes	Yes	Other service or product our agency must/may provide	Eligibility criteria, screening for eligibility, and design of the South Carolina Prisoner of War Medal, and administration of the "South Carolina Prisoner of War Medal Fund."
101	25-17	State	Statute	Establishes the SC Military Museum. Authorizes the Adjutant General to appoint five members of the South Carolina Military Museum Board and for the Adjutant General and President of the SCNG Association to serve as a members ex officio. The museum must be a military and historical museum and must be open to the public at times determined by the board. Establishes the SC Military Museum. Authorizes the Adjutant General to appoint five members of the South Carolina Military Museum Board and for the Adjutant General and President of the SCNG Association to serve as a members ex officio. The museum must be a military and historical museum and must be open to the public at times determined by the board. Military Department of South Carolina equipment, supplies, and personnel may be used to maintain the museum and collection.	Yes	Yes	Other service or product our agency must/may provide	Operation of the SC Military Museum

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Customer Template

Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
The Office of the Adjutant General	South Carolina Medal of Valor	Maintenance of the roll for the Medal of Valor, and develop the design	Legislative Branch	
The Office of the Adjutant General	Designates the Adjutant General as a member of the First Responders Advisory Committee	Participation in the Committee. Research, study, analyze, determine, and report to President Pro Tempore of the Senate and the Speaker of the House concerning the needs of the first responders, including personnel involved with fire, law enforcement, emergency medical, emergency planning and coordinating, and 911 and other emergency communications. Note: The South Carolina First Responders Advisory Committee is under the oversight and responsibility of the Office of the Governor	Legislative Branch	
The Office of the Adjutant General	Designates the Adjutant General as a member of the South Carolina Firefighter Mobilization Oversight Committee	Participation in the Committee. Note: The South Carolina Firefighter Mobilization Oversight Committee is under the oversight and responsibility of LLR	Executive Branch/State Agencies	
The Office of the Adjutant General	Annual Report	Annual report to the Legislature	Legislative Branch	
The Office of the Adjutant General	Support and assistance to the National Guard Association of South Carolina and the South Carolina National Guard Foundation	Authorize National Guard personnel to support and assist the National Guard Association of South Carolina and the South Carolina National Guard Foundation in their missions.	Professional Organization	The National Guard Association and the National Guard Foundation
The Office of the Adjutant General	Commissions officers in the unorganized militia of South Carolina	Commission of all members of the Board of Visitors, administrative staff and faculty personnel of The Citadel, the Military College of South Carolina in the unorganized militia of South Carolina	Executive Branch/State Agencies	
The Office of the Adjutant General	Appointment to the Board of the Patriot's Point Development Authority	Recommendation of one appointment of the Board of the Patriot's Point Development Authority	Executive Branch/State Agencies	
The Office of the Adjutant General	Responsibilities in relation to Emergency Management	Assistance to the Governor in the exercising of executive responsibilities and authority during day-to-day and emergency operations; forming an emergency management review committee and consider the committee's recommendations; participating within the Governor's Command Section (Policy Group/Executive Group) when a State of Emergency has been declared	Executive Branch/State Agencies	

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Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
The Office of the Adjutant General	Responsibilities in relation to Emergency Management	Assistance to the Governor in the exercising of executive responsibilities and authority during day-to-day and emergency operations; forming an emergency management review committee and consider the committee's recommendations; participating within the Governor's Command Section (Policy Group/Executive Group) when a State of Emergency has been declared.	Local Govts.	
The Office of the Adjutant General	U.S. Junior ROTC instruction and training in State high schools	Assist and cooperate with the State Board of Education in the preparation of rules and regulations to govern and control U.S. Junior ROTC instruction and training in State high schools, and exercise supervision and control of such instruction and training as the State Board of Education may approve and require.	Executive Branch/State Agencies	
The Office of the Adjutant General	Ex officio member of the Board of Visitors of The Citadel	Participation as a member of the Citadel Board of Visitors. Note: The position is an ex officio, non-voting member. The Citadel Board of Visitors falls under the purview of The Citadel.	Executive Branch/State Agencies	
The Office of the Adjutant General	Lease of the HQs building parking, the Columbia Armory, and its buildings and grounds parking facilities during events at USC's Williams-Brice Stadium	Lease of the parking to a state chartered and federally recognized 501(c)(4) tax exempt agency employees' association who may then sub-lease individual parking spaces	Professional Organization	TAG Employee Group, Inc.
The Office of the Adjutant General	Support and assistance the National Guard Association of South Carolina and the South Carolina National Guard Foundation	Utilization of funds and personnel to support and assist the National Guard Association of South Carolina and the South Carolina National Guard Foundation in their missions to promote the health, safety, education, and welfare of SCNG personnel and their families	Professional Organization	National Guard Association of South Carolina and the South Carolina National Guard Foundation
South Carolina National Guard, South Carolina State Guard	Provide Defense Support to Civilian Authorities (DSCA) during emergencies	Assistance to local governments in response to resources requests during an emergency event	Executive Branch/State Agencies	
South Carolina National Guard, South Carolina State Guard	Provide Defense Support to Civilian Authorities (DSCA) during emergencies	Assistance to local governments in response to resources requests during an emergency event	Local Govts.	
South Carolina National Guard	National Guard Mutual Assistance Counterdrug Activities Compact	Support federal, State and local law enforcement agencies in drug enforcement matters	Executive Branch/State Agencies	
South Carolina National Guard	National Guard Mutual Assistance Counterdrug Activities Compact	Support federal, State and local law enforcement agencies in drug enforcement matters	Local Govts.	

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Customer Template

Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
South Carolina National Guard	Support to local and State law enforcement	SG personnel with powers of peace officers when (1) called or ordered into active State service by the Governor IAW Sections 25-1-1840, 25-1-1860 and 25-1-1890, (2) serving within the area wherein military assistance is required, and (3) directly assisting civil authorities	Executive Branch/State Agencies	
South Carolina National Guard	Support to local and State law enforcement	SG personnel with powers of peace officers when (1) called or ordered into active State service by the Governor IAW Sections 25-1-1840, 25-1-1860 and 25-1-1890, (2) serving within the area wherein military assistance is required, and (3) directly assisting civil authorities.	Local Govts.	
South Carolina National Guard	Firefighter Mobilization Plan	When directed by the Governor, assistance with the transportation of equipment and personnel in support of the Firefighter Mobilization Plan	Executive Branch/State Agencies	
South Carolina National Guard	Firefighter Mobilization Plan	When directed by the Governor, assistance with the transportation of equipment and personnel in support of the Firefighter Mobilization Plan	Local Govts.	
South Carolina National Guard	SC Burial Flags	Purchase and presentation to the family of each deceased member of the SCNG, a flag of the State of SC appropriate for use as a burial flag	General Public	Family members of deceased members of the SCNG
South Carolina National Guard	Emergency Management Assistance Compact	Use of the National Guard as a part of the Emergency Management Assistance Compact	Executive Branch/State Agencies	
South Carolina State Guard	Support to local and State Law Enforcement	When on active service, the commanding officer and his subordinates are invested with all the authority of, sheriffs and deputy sheriffs in enforcing the laws of this State	Executive Branch/State Agencies	
South Carolina State Guard	Support to local and State Law Enforcement	When on active service, the commanding officer and his subordinates are invested with all the authority of, sheriffs and deputy sheriffs in enforcing the laws of this State.	Local Govts.	
SCEMD	Provide emergency management support and coordination	Coordination of support to State Agencies and affected counties during emergency events	Executive Branch/State Agencies	
SCEMD	Provide emergency management support and coordination	Coordination of support to State Agencies and affected counties during emergency events	Local Govts.	

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Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
SCEMD	Provide Public Assistance (PA) support	Integration of the delivery of services by FEMA to provide Public Assistance support to local governments, government entities, eligible private non-profits, and federally recognized tribes in declared counties following a Presidentially declared Major Disaster	Executive Branch/State Agencies	
SCEMD	Provide Public Assistance (PA) support	Integration of the delivery of services by FEMA to provide Public Assistance support to local governments, government entities, eligible private non-profits, and federally recognized tribes in declared counties following a Presidentially declared Major Disaster	Local Govts.	
SCEMD	Provide Individual Assistance Support	Integration of the delivery of services by FEMA to provide Individual Assistance support to individuals affected by disasters	General Public	All affected persons with unmet needs in communities impacted by disasters.
SCEMD	Designates the Director of SCEMD as a member of the First Responders Advisory Committee	Participation in the Committee. Research, study, analyze, determine, and report to President Pro Tempore of the Senate and the Speaker of the House concerning the needs of the first responders, including personnel involved with fire, law enforcement, emergency medical, emergency planning and coordinating, and 911 and other emergency communications. Note: The South Carolina First Responders Advisory Committee is under the oversight and responsibility of the Office of the Governor	Legislative Branch	
SCEMD	Designates the Director of SCEMD as the Vice Chairman and Member of the South Carolina Firefighter Mobilization Oversight Committee	Participation in the Committee, Assistance to the State Fire Marshal in securing local governments' and other states' participation in the agreement. Note: The South Carolina Firefighter Mobilization Oversight Committee is under the oversight and responsibility of LLR	Executive Branch/State Agencies	

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Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
SCEMD	Duties of the South Carolina Emergency Management Division	Coordination of the efforts developing a State Emergency Plan; Conduct a statewide preparedness program; Establish and maintain a State EOC and providing support of the state emergency staff and work force; Establish an effective information system; and Establish an incident management system incorporating the principles of the National Incident Management System (NIMS).	Executive Branch/State Agencies	
SCEMD	Duties of the South Carolina Emergency Management Division	Coordination of the efforts developing a State Emergency Plan; Conduct a statewide preparedness program; Establish and maintain a State EOC and providing support of the state emergency staff and work force; Establish an effective information system; and Establish an incident management system incorporating the principles of the National Incident Management System (NIMS).	Local Govts.	
SCEMD	Re-Entry Program	Provision of a system to certify a person for reentry into an area subject to a State or local curfew, provide qualifications for certification, and specify the circumstances under which a certified person is allowed to reenter or remain in a curfew area	Executive Branch/State Agencies	
SCEMD	Re-Entry Program	Provision of a system to certify a person for reentry into an area subject to a State or local curfew, provide qualifications for certification, and specify the circumstances under which a certified person is allowed to reenter or remain in a curfew area	Local Govts.	
SCEMD	Representative from SCEMD will serve as a member of an advisory committee to the Director of Insurance and the South Carolina Building Codes Council	Advisor to the Director of Insurance and the South Carolina Building Codes Council Note: The South Carolina Building Codes Council is under the oversight and responsibility of LLR	Executive Branch/State Agencies	
SCEMD	Representative of the SCEMD will serve as a member of the Emergency Medical Services Advisory Council	Participation in the Committee Note: The Emergency Medical Services Advisory Council is under the oversight and responsibility of DHEC	Executive Branch/State Agencies	
SCEMD	Representative of the SCEMD will serve as a member of the Drought Response Committee	Participation in the Committee Note: The Drought Response Committee is under the oversight and responsibility of DNR	Executive Branch/State Agencies	

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Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<u>Specify only for the following Segments: (1) Industry; Name; (2) Professional Organization; Name; (3) Public; Demographics.</u>
SCEMD	Responsibilities in relation to Emergency Management	Develop, coordinate, maintain, review and revise the SCEOP; review and approval of County Emergency Operations Plans; serve as the coordinating point between the State, state agencies, and county government during an emergency	Executive Branch/State Agencies	
SCEMD	Responsibilities in relation to Emergency Management	Develop, coordinate, maintain, review and revise the SCEOP; review and approval of County Emergency Operations Plans; serve as the coordinating point between the State, state agencies, and county government during an emergency	Local Govts.	
SCEMD	Communication of Declarations of Emergency	Communication of Declarations of Emergency to each agency upon the communication of the Declaration of Emergency from the Governor's Office	Executive Branch/State Agencies	
SCEMD	Feeding of State employee at the State EOC during emergencies and exercises	Provision of the cost of meals, or the advanced purchase of food products to be stored and prepared for meals, to State employees who are required to work at the State EOCs during actual emergencies and emergency simulation exercises when they are not permitted to leave their stations	Executive Branch/State Agencies	
SCEMD	Report to Legislature	A quarterly report on the status of the expenditure of the funds appropriated in the current fiscal year or in a previous fiscal year for FEMA Match for the 2015 Flooding, for Hurricane Matthew, and for the Pinnacle Mountain Fire	Legislative Branch	
South Carolina Youth Challenge Academy	Provide a National Guard Bureau-funded program to provide a wealth of educational enrichment to SC's at-risk youth.	Two, five-month long classer per year designed to help youth acquire the basic skills and education necessary to succeed in life. Youth have the opportunity to work toward earning their GED. Select graduates of Youth ChalleNGe have the opportunity for additional training in the POST ChalleNGe.	School Districts	
STARBASE Swamp Fox	Provide a Department of Defense-funded STEM educational program focused on elementary students, primarily fifth graders.	An inquiry-based Science, Technology, Engineering and Math (STEM) curriculum that works with local School Districts to support the Districts standards of learning objectives.	School Districts	
State Military Museum	Establish the SC Military Museum and Museum Board	Provision of a overview of SC's complete military history for the State and the general public	General Public	All demographics, open to the general public

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Partner Template

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
Federal Emergency Management Agency	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
National Oceanic and Atmospheric Administration (National Weather Service)	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Small Business Administration	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Wing, Civil Air Patrol (CAP)	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SPAWAR Systems Center Atlantic	Federal Government	Focused on new capabilities to collect, analyze and disseminate Cyber threat information.	4, 5
US Army Corps of Engineers	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
US Coast Guard	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
US Postal Inspection Service	Federal Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Office of the Lieutenant Governor's Office on Aging	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Aeronautics Commission	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Criminal Justice Academy	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Administration	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
SC Department of Commerce	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Education	State Government	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
SC Department of Education	State Government	Coordinate on-going education for Youth/Job Challenge Cadets.	5
SC Department of Education	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Health and Environmental Control	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Labor, Licensing, and Regulation	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Natural Resources	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Office of Regulatory Staff	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
State Fiscal Accountability Authority	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Transportation	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Agriculture	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Alcohol and Other Drug Abuse	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Office of the State Archeologist	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Department of Archives and History	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Commission for the Blind	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
SC Commission on Higher Education	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Consumer Affairs	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Corrections	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Disabilities and Special Needs	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Educational Television	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Employment and Workforce	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Forestry Commission	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Health and Human Services	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Commission of Human Affairs	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Insurance	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Juvenile Justice	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Law Enforcement Division (SLED)	State Government	Provide training and certification assistance for Force Protection personnel	5
SC Law Enforcement Division (SLED)	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Mental Health	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
SC Department of Motor Vehicles	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Commission for Minority Affairs	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Parks, Recreation, and Tourism	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Probation, Pardon, and Parole Services	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Public Safety	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Public Service Authority	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Revenue	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Department of Social Services	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
State Board for Technical and Comprehensive Education	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
State Housing Finance and Development	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC State Ports Authority	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SC Vocational Rehabilitation Department	State Government	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Adventist Community Service	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
Amateur Radio Emergency Service (ARES)	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
American Association of Retired Persons (AARP)	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
The American Red Cross	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Leading Age of South Carolina	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
The Salvation Army	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Southern Baptist Disaster Relief Services	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Food Bank Association (Feed America)	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Volunteer Organizations Active in Disasters (SC VOAD)	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
United Way Association of South Carolina	Non-Governmental Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Clemson University Public Administration	Higher Education Institute	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Aiken Technical College	Higher Education Institute	Coordinate on-going education for Job Challenge Cadets.	5
South Carolina Assistive Technical Program	Higher Education Institute	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Earthquake Education and Preparedness (SCEEP) Program	Higher Education Institute	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina School for the Deaf and Blind	Higher Education Institute	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
University of South Carolina School of Medicine	Higher Education Institute	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Aiken County Public School District	K-12 Education Institute	Coordinate on-going education for Job Challenge Cadets	5
Calhoun County School District	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Lexington County School District 1	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Lexington County School District 2	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Lexington and Richland Counties School District 5	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Richland County School District 1	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Richland County School District 1	K-12 Education Institute	Coordinate on-going education for Youth Challenge Cadets	5
Richland County School District 2	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Roman Catholic Diocese of Charleston - Catholic Schools	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Sumter School District	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Wilson Hall (Private Academy), South Carolina Independent School Association (SCISA)	K-12 Education Institute	Coordinate on-site (i.e., STARBASE) Science, Technology, Engineering and Mathematics (STEM) training for students	5
Chamber of Commerce of South Carolina	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Animal Care & Control Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Association of Non-Profit Homes for the Aging	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Coroners Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina CYBER consortium	Professional Association	Focused on new capabilities to collect, analyze and disseminate Cyber threat information	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
South Carolina Dental Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Funeral Directors Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Health Care Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Hospital Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Medical Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Mortician's Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Pharmacy Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Radio Amateur Civil Emergency Services (RACES)	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Retail Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Rural Water Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Veterinarians Association	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
Veterans of Foreign Wars (VFW) SC Department of the US	Professional Association	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
SCANA Energy	Private Business Organization	Focused on new capabilities to collect, analyze and disseminate Cyber threat information	4, 5
SC Energy Providers	Private Business Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
South Carolina Farm Bureau Federation	Private Business Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5
South Carolina Insurance News Service	Private Business Organization	Coordinate planning and training for, response to, and recovery from events affecting the health, safety and welfare of The State of SC and its residents	4, 5

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1	External Review and Report	TBD	The Senate of South Carolina, Oversight Subcommittee	State	Other	03/17/2017 - On-going	Mission, structure, operations, finances, and performance of the State Agency and its subordinate organizations	Not yet published
2	External Review and Report	Legislative Oversight Committee, Full Committee Study of the Office of the Adjutant General, July 13, 2018	South Carolina House of Representatives Legislative Oversight Committee	State	Other	05/10/2017 - 06/26/2018	Mission, structure, operations, finances, and performance of the State Agency and its subordinate organizations	<a href="https://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/AdjutantGeneral/FullCommitteeStudyAdjutantGeneral07132018.pdf">https://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/AdjutantGeneral/FullCommitteeStudyAdjutantGeneral07132018.pdf</a>
3	External Review and Report	South Carolina Office of The Adjutant General, Columbia, South Carolina, State Auditor's Report, June 30, 2017	SC Office of the State Auditor (Agreed Upon Procedures)	State	Annually	For the year ended 06/30/2017 (published 04/18/2018)	Systems, processes and behaviors related to financial activity of the Office for the Fiscal Year ended June 30, 2017	<a href="http://osa.sc.gov/wp-content/uploads/2018/05/E2417.pdf">http://osa.sc.gov/wp-content/uploads/2018/05/E2417.pdf</a>
4	External Review and Report	State Of South Carolina Statewide Single Audit for the Year Ended June 30, 2017	SC Office of the State Auditor (State Singlewide Audit)	State	Annually	For the year ended 06/30/2017 (published 03/22/2018)	Information in reference to compliance with Federal statutes, regulations, and the terms and conditions of its federal awards applicable to its Federal programs	<a href="http://osa.sc.gov/wp-content/uploads/2018/04/17-Single-Audit.pdf">http://osa.sc.gov/wp-content/uploads/2018/04/17-Single-Audit.pdf</a> (Copy of Agency input is available by request from the SC Military Department, Budget & Finance Section)
5	External Review and Report	South Carolina Office of the Adjutant General Limited Scope Procurement Audit Report, September 1, 2016 - October 1, 2017	Office of Audit & Certification, Division of Procurement Services, State Fiscal Accountability Authority	State	Other	10/20/2017	Indefinite Delivery Contracts (IDC) documentation, procedures and records	Publishment on-line by SFAA - TBD Agency report is available by request from the SC Military Department, Procurement Section
6	Internal Review and Report	2016-026 - Army National Guard (ARNG) - Dining Hall	US Property & Fiscal Office (Internal Review Department)	Federal	Other	8/7/2017	<ul style="list-style-type: none"> <li>• Sample of FY 2016 headcount sheets to determine if all diners served were counted In Accordance With (IAW) AR 30-22</li> <li>• Dining meal rates to determine if the rates were calculated IAW the Dining Facility Statement of Work</li> <li>• FY 2016 SF 270s to determine whether calculations on the SF 270s were correct, were verified by the Federal Program Managers, and agreed to the FY 2016 program expenditures from the General Fund Enterprise Business System (GFBS)</li> <li>• FY 2016 program expenditures of determine if the expenditures were accurate, allowable, and reasonable IAW Special Military Program Cooperative Agreements (SMPCA) # 3074 – Full-Time Dining Operations</li> <li>• Review of FY 2016 program expenditures to determine if those expenditures exceeded funding allotments for the FY</li> <li>• Assessment of the reliability of computer-generated data from the SCEIS and GFBS</li> <li>• Sample of key internal controls reported on the most recent G-3 SC National Guard Management Control Checklist to determine whether the responses provided by the Federal Program Managers were adequately supported</li> <li>• Physical inspection of a sample of SMPCA # 3074 State Property Book items to ensure existence of inventory items and completeness of the property listing</li> <li>• FY 2015 closeout documents to determine if the SMPCA was closed out within 90 days of the FY, or if an extension request was approved</li> </ul>	Report classified as "For Official Use Only" (FOUO) Available by FOIA request to the US Property & Fiscal Officer (USPFO) for SC
7	Internal Review and Report	2017-003 - ARNG - Youth Challenge	US Property & Fiscal Office (Internal Review Department)	Federal	Other	8/15/2017	<ul style="list-style-type: none"> <li>• Internal Review Final Audit Report #2014-048 and applicable guidance</li> <li>• Follow-Up Audit Program which contained 6 objectives to determine if open findings/recommendations were implemented and effective</li> <li>• Interviews with management and operational personnel</li> <li>• Selected source documentation and computer files</li> <li>• Assessment of the reliability of computer-generated data</li> <li>• Pertinent regulations, guidelines, procedures and policies</li> <li>• Verification of the monetary benefits claimed in the original audit</li> </ul>	Report classified as "FOUO" Available by FOIA request to the USPFO for SC
8	Internal Review and Report	2017-014 - ARNG - New Museum Director - Required Inventory	US Property & Fiscal Office (Internal Review Department)	Federal	Other	10/12/2017	<ul style="list-style-type: none"> <li>• Inventory of Federal Property on hand receipt from the Center for Military History (CMH)</li> <li>• Inventory of the sensitive items and verified by serial numbers from the Federal Property Listing dated 24 May 2017, all other items non-serial numbers visually verified and reconciled with the listing</li> <li>• Inventory by serial number of the macro equipment on the Federal Property listing located at various Readiness Centers, American Legions and Veterans of Foreign Wars organizations across the State</li> </ul>	Report classified "FOUO" Available by FOIA request to the USPFO for SC

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9	Internal Review and Report	2017-001 - ARNG - Appendix 5 C4IM Service 701.0	US Property & Fiscal Accountability Office (Internal Review Department)	Federal	Other	1/23/2018	<ul style="list-style-type: none"> <li>Appendix 5 Final Report # 2014-049 and applicable guidance, regulations, policies, and procedures</li> <li>Follow-up audit plan, which consisted of nine objectives to determine if open findings/recommendations were implemented</li> <li>Sample of FY 2016 In-Kind Assistance (IKA) expenditures to determine if the expenditures were authorized under the Appendix</li> <li>FY 2011-16 closeout documents and/or extension requests to determine if the Cooperative Agreements were closed out within 90 days of the FY, or if an extension request was approved by the USPFO</li> <li>FY 2016 and 2017 Appendix 5 Management Control Checklist to determine if controls over cell phone equipment and service have been incorporated into the yearly evaluation</li> <li>Selected source documentation and computer files</li> <li>Assessment of the reliability of computer-processed data from the J6 Budget Analyst's IKA expenditures spreadsheet and from data generated in the SCEIS</li> </ul>	Report classified "FOUO" Available by FOIA request to the USPFO for SC
10	Internal Review and Report	2018-004 - ANG - Appendix 24 Firefighter Salary Consulting	US Property & Fiscal Office (Internal Review Department)	Federal	Other	3/15/2018	<ul style="list-style-type: none"> <li>Analysis of the Program Manager's proposal</li> <li>Applicable guidance for authorized charges including the Master Cooperative Agreement (MCA), Appendix 24 – Air National Guard Fire Protection Activities, and National Guard Regulation 5-1 – National Guard Grants and Cooperative Agreements</li> <li>Interview of the National Guard Bureau (NGB) Appendix 24 Program Manager</li> <li>Recalculation of the proposed salary increases</li> </ul>	Report classified "FOUO" Available by FOIA request to the USPFO for SC
11	Internal Review and Report	2017-015 ANG Appendix 25 Natural and Cultural Resources Management	US Property & Fiscal Office (Internal Review Department)	Federal	Other	3/16/2018	<ul style="list-style-type: none"> <li>Applicable regulatory guidance including local policies and procedures to determine compliance requirements unique to Appendix 25</li> <li>Previous internal inspections</li> <li>Understanding of the internal control structure necessary to plan fieldwork</li> <li>Risk assessment to develop an effective audit plan and focus audit resources</li> <li>Determination if there was no program income being reported</li> <li>FY16 expenditures from SCEIS</li> <li>Appendix 25 closeout documentation and extension requests</li> <li>Most recent inventory listing</li> <li>Samples plan</li> <li>Determination of reliability of data</li> </ul>	Report classified "FOUO" Available by FOIA request to the USPFO for SC
12	External Review and Report	South Carolina EMAP Accreditation Final Report	Emergency Management Accreditation Program (EMAP) (Recertification)	Outside Organization	Other	06/18/18 - 06/22/18	Plans, policies, and procedures of the State's Emergency Management Program	Report is available by request from SCEMD
13	Internal Review and Report	Annual Accountability Report	Requesting: The South Carolina Department of Administration, Executive Budget Office Conducting: Agency personnel	State	Annually	9/13/2017	Agency's performance for review by the Governor and General Assembly	<a href="http://admin.sc.gov/budget/agency-accountability-reports">http://admin.sc.gov/budget/agency-accountability-reports</a>
14	Internal Review and Report	FY 2017 Schedule of Federal Financial Assistance (SFFA) Report	Requesting: SC Office of the State Auditor Conducting: Agency personnel	State	Annually	12/6/2017	Accounting of all Federal expenditures for the past Fiscal Year	Copy of Agency input available by request from the SC Military Department, Budget & Finance Section
15	Internal Review and Report	FY 2017 Comprehensive Annual Financial Report (CAFR)	Requesting: SC Office of the Comptroller General Conducting: Agency personnel	State	Annually	11/28/2017	Financial report of the Agency that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board.	State CAFR is available at <a href="http://osa.sc.gov/wp-content/uploads/2018/02/E1217CAFR-1.pdf">http://osa.sc.gov/wp-content/uploads/2018/02/E1217CAFR-1.pdf</a> (Copy of Agency input is available by request from the SC Military Department, Budget & Finance Section)
16	Internal Review and Report	Unit Status Report (USR)	Requesting: Department of Defense Conducting: SCARNG	Federal	Quarterly	4/15/2018	Readiness status of Army National Guard Units	Report is classified "Secret" (not available for public access)
17	Internal Review and Report	Status of Readiness and Training System (SORTS)	Requesting: Department of Defense Conducting: SCANG	Federal	Monthly	6/20/2018	Readiness of Air National Guard Units	Report is classified "Secret" (not available for public access)
18	Internal Review and Report	Defense Readiness Reporting System (DRRS)	Requesting: Department of Defense Conducting: SCANG	Federal	Monthly	6/20/2018	Readiness of Air National Guard Units	Report is classified "Secret" (not available for public access)
19	Internal Review and Report	Key Process Indicators Report	Requesting: SCARNG Chief of Staff Conducting: SCARNG	State	Monthly	6/21/2018	Analysis of key indicators of Army National Guard organizational performance	Information is classified as "FOUO" Available by FOIA request to the Chief of Staff of the SC Army National Guard

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20	Internal Review and Report	Disaster Finance Report - 2015 Flood Event	Requesting: SC House and Way and Means and Senate Finance Committees Conducting: SCEMD	State	Quarterly	7/2/2018	Report to on status of financial expenditures and reimbursements to Legislature, initial report followed by weekly then quarterly reports	Report is available by request from SCEMD, and the SC House and Senate Finance Committees
21	Internal Review and Report	Disaster Finance Report - 2016 Hurricane Matthew	Requesting: SC House and Way and Means and Senate Finance Committees Conducting: SCEMD	State	Quarterly	7/2/2018	Report to on status of financial expenditures and reimbursements to Legislature, initial report followed by weekly then quarterly reports	Report is available by request from SCEMD, and the SC House and Senate Finance Committees
22	Internal Review and Report	Disaster Finance Report - 2016 Pinnacle Mountain Fire	Requesting: SC House and Way and Means and Senate Finance Committees Conducting: SCEMD	State	Quarterly	7/2/2018	Report to on status of financial expenditures and reimbursements to Legislature, initial report followed by weekly then quarterly reports	Report is available by request from SCEMD, and the SC House and Senate Finance Committees
23	Internal Review and Report	Disaster Finance Report - 2017 Hurricane Irma	Requesting: SC House and Way and Means and Senate Finance Committees Conducting: SCEMD	State	Quarterly	7/2/2018	Status of financial expenditures and reimbursements to Legislature, initial report followed by weekly then quarterly reports	Report is available by request from SCEMD, and the SC House and Senate Finance Committees
24	Internal Review and Report	2016 Emergency Management Program Grant Report	Requesting: US Department of Homeland Security Conducting: SCEMD	Federal	Quarterly	7/10/2018	Report on progress toward established goals	Report is available by request from SCEMD
25	Internal Review and Report	2017 Emergency Management Program Grant Report	Requesting: US Department of Homeland Security Conducting: SCEMD	Federal	Quarterly	7/10/2018	Report on progress toward established goals	Report is available by request from SCEMD
26	Internal Review and Report	2018 Emergency Management Program Grant Report	Requesting: US Department of Homeland Security Conducting: SCEMD	Federal	Quarterly	7/10/2018	Report on progress toward established goals	Report is available by request from SCEMD
27	Internal Review and Report	2018 Waste Isolation Pilot Plant (WIPP) Report	Requesting: Southern States Energy Board Conducting: SCEMD	Outside Organization	Quarterly	7/31/2018	Report to Southern States Energy Board of activities in support of the WIPP	Report is available by request from SCEMD
28	Internal Review and Report	2017 Canadian Shipments	Requesting: US Department of Energy Conducting: SCEMD	Federal	Quarterly	1/31/2018	Report to Department of Energy of activities in support of DOE shipments from Canada	Report is available by request from SCEMD
29	Internal Review and Report	2018 Canadian Shipments	Requesting: US Department of Energy Conducting: SCEMD	Federal	Quarterly	7/31/2018	Report to Department of Energy of activities in support of DOE shipments from Canada	Report is available by request from SCEMD
30	Internal Review and Report	2017 Annual Letter of Certification	Requesting: FEMA Conducting: SCEMD	Federal	Annually	1/31/2018	Certification letter to FEMA that the State of South Carolina has met Radiological Emergency Preparedness (REP) planning and preparedness requirements for Calendar Year	Report is available by request from SCEMD & SCDHEC
31	External Review and Report	Level II Evaluation, DoD STARBASE Site Visit Report – STARBASE South Carolina – Swamp Fox, 12-13 April 2018	Requesting: DoD STARBASE Program (NGB) Conducting: Spectrum	Federal	Other	04/04/2018 - 04/06/2018	STARBASE Program records, polices and procedures in relation operational compliance, resource management compliance, operational performance, and financial performance	Report is available by request from the DoD STARBASE Program Manager
32	External Review and Report	FY 2017 STARBASE Grant Report	Requesting: DoD STARBASE Program (NGB) Conducting: Agency personnel	Federal	Quarterly	10/05/2017 Grant is now closed	STARBASE Grant Funding Report	Report is available by request from the SC Military Department, Cooperative Agreements Section
33	External Review and Report	FY 2018 STARBASE Grant Report	Requesting: DoD STARBASE Program (NGB) Conducting: Agency personnel	Federal	Quarterly	4/4/2018	STARBASE Grant Funding Report	Report is available by request from the SC Military Department, Cooperative Agreements Section
34	External Review and Report	ChalleNGe Operational and Resource Effectiveness (CORE) Program Report of Inspection	Requesting: NGB Youth Challenge Program Conducting: Spectrum	Federal	Other	12/06/2016 - 12/08/2016	Youth Challenge Program records, polices and procedures in relation operational compliance, resource management compliance, operational performance, and financial performance	Report is available by request from the Director, SC Youth Challenge Academy
35	Internal Review and Report	Education Improvement Act (EIA) Program Report for Fiscal Year 2017-18	Requesting: SC Education Oversight Committee Conducting: SC Youth Challenge Program	State	Annually	07/01/2017-06/30/2018	Describes purpose and expected outcomes of the program	Report is available by request from the SC Education Oversight Committee
36	Internal Review and Report	Semi-Annual Metrics Data Report	Requesting: NGB Youth Challenge Program Conducting: SC Youth Challenge Program	Federal	Annually	11/21/2017	Youth Challenge Program performance metrics and demographics	Report is available by request from the Director, SC Youth Challenge Academy
37	Internal Review and Report	CY 2017 Youth Challenge Grant Report	Requesting: NGB Youth Challenge Program Conducting: Agency personnel	Federal	Quarterly	01/01/2018 Grant is now closed	Youth Challenge Grant Funding Report	Report is available by request from the SC Military Department, Cooperative Agreements Section
38	Internal Review and Report	CY 2018 Youth Challenge Grant Report	Requesting: NGB Youth Challenge Program Conducting: Agency personnel	Federal	Quarterly	4/20/2018	Youth Challenge Grant Funding Report	Report is available by request from the SC Military Department, Cooperative Agreements Section