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| <b>AGENCY NAME:</b> | <b>University of South Carolina Aiken</b> |                 |            |
| <b>AGENCY CODE:</b> | <b>H290</b>                               | <b>SECTION:</b> | <b>20B</b> |

## Fiscal Year 2018–2019 Accountability Report

### SUBMISSION FORM

|                       |  |
|-----------------------|--|
| <b>AGENCY MISSION</b> | <p>The University of South Carolina Aiken is a comprehensive institution that offers undergraduate and graduate degrees in the arts, humanities, social sciences, natural sciences, and professional disciplines. All programs of study are grounded in a strong liberal arts and sciences curriculum.</p> <p>USC Aiken is distinguished by its commitment to transformative teaching made possible through high impact learning practices, undergraduate research, small classes, and individual attention. The University encourages excellence in research and creative pursuits and prepares students for success by challenging them to think critically and creatively, to communicate effectively, to learn independently, and to acquire breadth and depth of interdisciplinary knowledge.</p> <p>USC Aiken attracts students from South Carolina, the United States, and the world to form a diverse community of individuals engaged in educational experiences and service necessary for the pursuit of meaningful work in an enlightened, inclusive, and economically vibrant society. A progressive hub for innovation, collaboration, and creativity, USC Aiken contributes to the community by enriching the region’s quality of life through a variety of activities including the visual and performing arts, intercollegiate athletics, continuing and distance education, educational outreach, and leadership.</p> |
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| <b>AGENCY VISION</b> | <p>USC Aiken’s vision for the future flows from its institutional mission, its statement of core values, and its strategic goals and objectives.</p> <p>The University of South Carolina Aiken ranks among the top comprehensive public institutions in South Carolina and the Southeast. At USC Aiken, we:</p> <ul style="list-style-type: none"> <li>• Emphasize excellence in teaching and collaborative learning experiences, stressing the connections between the liberal arts and professionally based courses;</li> <li>• Encourage and support high quality scholarly and creative endeavors;</li> <li>• Emphasize collegiality, civility, cooperation and collaboration within a nurturing campus community where there is mutual support to grow and excel;</li> <li>• Honor human diversity and respect differences;</li> <li>• Encourage integrity, honesty, and accountability, and foster responsible citizenship and working for the common good;</li> <li>• Sustain a strong academic support system for all students and offer quality curricular and co-curricular programs that prepare students to be citizen leaders and effective participants and contributors in a dynamic global society;</li> </ul> |
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|  | <ul style="list-style-type: none"> <li>• Maintain a moderately-sized campus where students can expect an optimal faculty-student ratio and individual attention;</li> <li>• Maintain a campus environment that supports creativity and productivity;</li> <li>• Inspire all members of the campus community to participate in supporting the institutional mission;</li> <li>• Demonstrate commitment to the effective and efficient use of resources and the wise use of technology;</li> <li>• Continue to foster and protect strong community ties and to enrich the lives of all community members.</li> </ul> |
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Does the agency have any major or minor recommendations (internal or external) that would allow the agency to operate more effectively and efficiently?

|                                       |                                     |                          |
|---------------------------------------|-------------------------------------|--------------------------|
|                                       | <b>Yes</b>                          | <b>No</b>                |
| <b>RESTRUCTURING RECOMMENDATIONS:</b> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

Is the agency in compliance with S.C. Code Ann. § 2-1-230, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? See also S.C. Code Ann. § 60-2-30.

|                                      |                                     |                          |
|--------------------------------------|-------------------------------------|--------------------------|
|                                      | <b>Yes</b>                          | <b>No</b>                |
| <b>REPORT SUBMISSION COMPLIANCE:</b> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).

|                                       |                                     |                          |
|---------------------------------------|-------------------------------------|--------------------------|
|                                       | <b>Yes</b>                          | <b>No</b>                |
| <b>RECORDS MANAGEMENT COMPLIANCE:</b> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

Is the agency in compliance with S.C. Code Ann. § 1-23-120(J), which requires an agency to conduct a formal review of its regulations every five years?

|                           |                                     |                          |
|---------------------------|-------------------------------------|--------------------------|
|                           | <b>Yes</b>                          | <b>No</b>                |
| <b>REGULATION REVIEW:</b> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

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Please identify your agency's preferred contacts for this year's accountability report.

|                           | <u>Name</u>     | <u>Phone</u> | <u>Email</u>   |
|---------------------------|-----------------|--------------|--|
| <b>PRIMARY CONTACT:</b>   | Alisha O'Banion | 803-641-2855 | <a href="mailto:alishao@usca.edu">alishao@usca.edu</a>   |
| <b>SECONDARY CONTACT:</b> | Nicole Spensley | 803-641-3338 | <a href="mailto:nicolesp@usca.edu">nicolesp@usca.edu</a> |

I have reviewed and approved the enclosed FY 2018–2019 Accountability Report, which is complete and accurate to the extent of my knowledge.

|   |                                 |                         |
|---|---------------------------------|-------------------------|
| <b>AGENCY DIRECTOR<br/>(SIGN AND DATE):</b> | <i>Sandra J. Jordan</i> 9/19/19 |                         |
| <b>(TYPE/PRINT NAME):</b>                   | Sandra J. Jordan, Chancellor    | <i>Sandra J. Jordan</i> |

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| <b>BOARD/CMSN CHAIR<br/>(SIGN AND DATE):</b> | <i>John C. von Lehe Jr.</i> SEP 12 2019 |  |
| <b>(TYPE/PRINT NAME):</b>                    | John C. von Lehe Jr., Chairman          |  |

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## **AGENCY’S DISCUSSION AND ANALYSIS**

Founded in 1961, USC Aiken is a comprehensive institution with a strong liberal arts and science focus. The institution functions as part of the University of South Carolina system, combining the advantages of a more personalized education afforded by a mid-sized institution with the resources of a major research university. USC Aiken offers bachelor's degrees in more than 30 areas, including several bachelor’s degree completion programs, and selected master's degrees designed to enhance and serve our region’s advanced workforce needs. With an enrollment of approximately 3,500, USC Aiken focuses on personal attention, deployment of engaged learning pedagogies, quality teaching, and an active campus environment. Small classes are taught by professors rather than teaching assistants and afford students one-on-one relationships with experienced faculty, individual advisement, and research opportunities, all of which support the institution's commitment to helping students achieve academic success. USC Aiken has strong ties with the community and offers a diverse non-credit program, including certificate programs and continuing education for members of the surrounding area. U.S. News & World Report ranks USC Aiken among the Best Public Baccalaureate Colleges in the South. Colleges of Distinction has also recognized the university for its continued dedication to High-Impact Educational Practices that influence both student learning and student success. Our Veterans and Military Student Success Center has continued to receive national attention and various accolades with multiple national rankings. USC Aiken is a member of the Council of Public Liberal Arts Colleges, the only institution in South Carolina with that designation. This designation shows a commitment to the critical thinking, communication, and analytical skills necessary to be successful in today’s workforce.

USC Aiken’s small and active campus environment gives students numerous opportunities to be involved in campus life. Student involvement offerings include community service, Greek life, intramural and club sports, leadership development programs, and more than 95 clubs and organizations – truly something for everyone. On-campus housing can accommodate almost 1,000 students, providing opportunities for students to enjoy the traditional college experience. Our student-athletes, the Pacers, compete in NCAA Division II sports as part of the competitive Peach Belt Conference in baseball, men’s and women’s basketball, cross country, golf, men’s and women’s soccer, softball, and volleyball. Through campus programming, a wide range of activities from comedians to cultural events are planned for students, by students, based on their interests.

As we begin our new Leading Forward Strategic Plan, USC Aiken continues to strive toward academic excellence with goals and objectives that support delivery of high-level programs and enhancement of initiatives that support student success, retention, progression, and degree attainment. USC Aiken expands on previous goals by focusing on increased student engagement in and out of the classroom, on campus, and throughout the

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community. We plan to expand partnerships, both in the local community, nationally, and internationally. We have already begun to develop academic agreements with new partners internationally. We also continue to grow our local partnerships, as we begin the second year of the Aiken Scholars Academy, a high school for gifted students on the USCA campus, offering a unique and engaging educational structure that will introduce students to, and immerse them in, the collegiate environment.

The student body at the University has continued to grow over time. However, due to decreases in the population of high school graduates, which is expected to continue for several more years, freshman recruitment has decreased. Our primary area of growth this year has been in our graduate online business program, which is meeting the growing need for online education. The student body is racially diverse with up to 60% under-represented minorities. We have seen a significant increase in the proportion of first generation and low-income students that make up our student body; up to 56% are the first in the family to attend college, and more than 24% come from low-income families.

Several years ago, a Retention, Progression and Graduation (RPG) Implementation Committee was constituted to review trends, identify issues, examine reports, whitepapers, and existing evidence to determine best practices, and deliver specific actionable recommendations related to the RPG of our students. Among the earlier recommendations that have been implemented were requiring faculty to report mid-term grades and attendance in the lower 100-200 level classes and extending the course withdrawal date. The RPG Implementation Committee also devoted significant time examining courses that have high DFW grades and considered actions such as course redesign, tutoring services to students, course sequencing, and appropriate placement of students. This committee also spent time examining data related to placement testing of students and recommended the use of standardized math scores (ACT & revised SAT) as placement indicators for the math courses of new incoming students. During the past year, the committee continued to review placement and also reviewed the probation policy and interventions in place for students on probation or who were returning from suspension. Tailoring interventions to student needs in an environment of restricted resources is a particular challenge because comprehensive institutions like USC Aiken enroll and provide opportunities to a greater variety of students than research or private institutions; minority students, first-generation college students, students with lower levels of academic achievement in high school, and students from low-income families are all significantly overrepresented in the comprehensive sector of universities. This is a challenge that must nonetheless be met if we are to fulfill our mandate.

Unfortunately, retention of first-time/full-time freshmen has decreased from 68% in 2017 to 64% this past year. USC Aiken recognizes that work still needs to be done in the area of freshman retention. Research from the RPG Committee in conjunction with strategic planning efforts have identified academic advising as an

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area for improvement. The University is making efforts towards redesigning academic advising, to include creating a centralized advising center staffed with professional advisors to serve first-year students. With more dedicated time with new students, professional advisors will better be able to develop relationships with students, help students understand degree requirements, and explore career options with the Career Services Center. These improved services to students should result in increased retention and progression and decreased time to degree completion. Faculty will still serve as mentors and advisors for continuing students, helping to improve engagement with students.

USC Aiken continues its long tradition of working closely with our regional businesses, industry, and other entities to leverage the strengths of our partnerships. Agreements have been signed with institutions overseas for study abroad opportunities and student exchanges. The university has continued to partner with various entities of the surrounding community including Aiken Regional Medical Center, Aiken County Government, Aiken County Public Safety, and the City of North Augusta in programs focused on preventative and rehabilitative services, community based instruction, and other initiatives. Our Ruth Patrick Science Education Center continues to offer support to the K-12 educational system and to promote the STEM disciplines. With over 80,000 visits per year, the Ruth Patrick Science Education Center is a major contributor to increasing STEM education in K-12 in our region.

Numerous studies have found that engaged faculty are essential if initiatives related to student success, program development, research advancement, and economic contributions are to be successful. Competitiveness in the national market to recruit faculty determines the degree to which we can acquire and maintain qualified faculty, particularly in the face of growing enrollment demands. A significant number of faculty and staff retirements have prompted heightened competition with other institutions for qualified personnel and success in recruiting staff is linked to our ability to compete with the companies and industries located in Aiken and Aiken County. Coupled with this are difficulties in attracting and retaining faculty and staff given state pay limitations, the existence of low state appropriations that do not allow for salary increases and inequity / compression adjustments, and burnout from mandated initiatives at the federal, state, and system level. Meanwhile, current faculty, have serious concerns about salary compression, the larger issue of disinvestment, and the prospects for future support of their academic work. To address these concerns, USC Aiken implemented the fair wage initiative, which just completed its fifth and final year. Prior to the plan, only 11.4% of the University's employees met equitable pay based on time-in-rank adjusted discipline-specific benchmarks. This, coupled with the decisions to hire new faculty based upon the CUPA averages for faculty pay with consideration to discipline and rank at institutions similar in size and scope to USC Aiken; to restructure summer hours that allow staff greater flexible time; to provide an environment that recognizes and praises good

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efforts of the employees and recognizes that effort in a myriad of ways; and to provide more competitive “start-up” packages for faculty in research roles, has had a positive impact on salary disparities for faculty and staff. After the fifth year, 45% of employees are below their target benchmark salaries. Using existing benchmarks, an additional \$821,793 is required to fully address salaries inequities. However, those benchmarks remained static and are now quite dated. To fully bring all salaries up to 2019 CUPA benchmarks would require over \$5 million. The University is exploring the options for the next phase of the plan.

The safety of our students, faculty, and visitors on campus is our top priority. The continued use of our scheduling software has provided means to monitor more closely the number of individuals in our buildings at any given time. USCA has installed a new one-touch emergency mass notification system and has also installed a new radio system to enhance interoperability between agencies across our region and state (Aiken County Sheriff’s Office, EMS, Highway Patrol, and others). University Police are now using body worn cameras. Increased security camera coverage has also been implemented across campus, and the university has continued to install emergency call boxes. Emergency drills have been conducted and risk assessments and mitigation plans have been developed and updated. The Risk Management Committee has begun to review and identify continued and new areas of risk on campus to attempt to reduce risk where possible.

The University of South Carolina Aiken has continued to grow its newer degree programs. The Master of Business Administration has seen great success with its first year in a fully online format with continued growth in enrollment. The Bachelor of Science in Clinical Laboratory Science and the Bachelor of Science in Industrial Process Engineering’s enrollment numbers have grown as well, and these programs will continue to address the needs of the community by meeting the demand for well-qualified individuals in these fields. The Industrial Process Engineering program just received notification of accreditation status from the engineering accrediting body, ABET. Several new programs were approved by the South Carolina Commission on Higher Education in recent months, including degree programs in Communication and Digital Arts, Music, and a Bachelor of Arts in Chemistry. USC Aiken is also continuing to expand degree program partnerships with other institutions and is working on a Nursing partnership with USC Union.

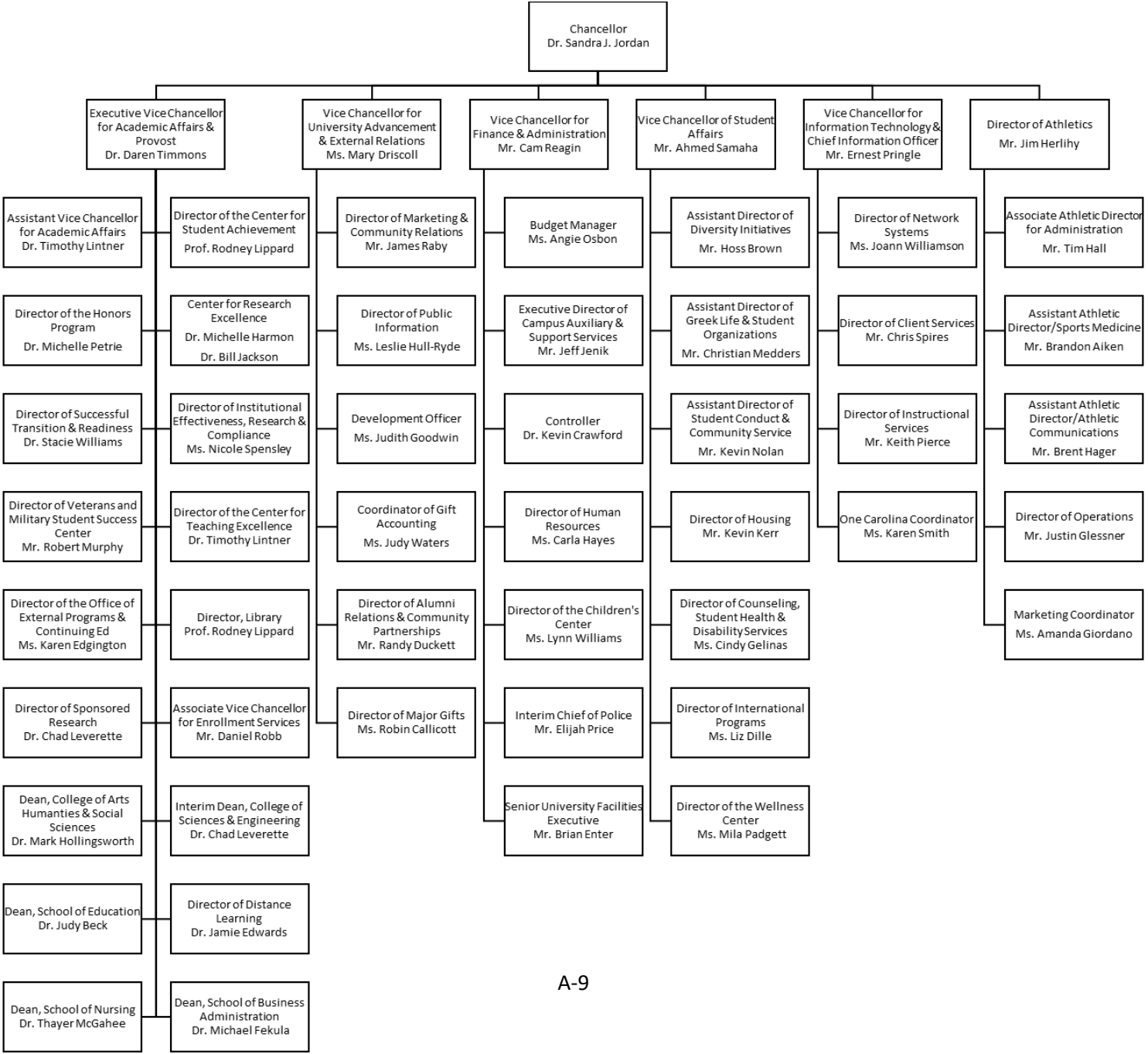
To ensure that we provide high quality support to our incoming and continuing students, USC Aiken has renovated various buildings across campus. The university has continued the process of transforming spaces within the Gregg-Graniteville Library to serve as a Learning Commons. The Disabilities Services Office has also been relocated and updated. An Entrepreneurial Center opened to further support student growth and development. With generous donations from local partners, USC Aiken continues to make improvements to our grounds to ensure the campus is an attractive place for students to reside and study.

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The challenges facing the University of South Carolina Aiken continue to be associated with those that are generally impacting public higher education institutions in the United States. A combination of factors such as a changing landscape of work and skills requirements; the lack of parity in state funding among the comprehensive university sector, the movement toward competency-based educational frameworks; competition from for-profit and international institutions; the potential allocation of increasing resources for two-year community and technical colleges; and the expanding scopes of technical colleges promise to impact universities by placing increased pressure on the way we think about, fund, and deliver our primary mission. Additionally, challenges continue to arise as state and federal governments saddle institutions with unfunded mandates and new accountability measures. The confluence of these forces creates a challenging environment for our public institutions to flourish.

In the unlikely event that USC Aiken is unable to achieve its goals and objectives, the public of South Carolina would lose a high quality public post-secondary education at the baccalaureate and masters level. The resulting economic fallout would be severe, as the availability of qualified employees entering the workforce would be significantly impacted. Further, there would be loss of cultural and athletic events that are crucial to the region's appeal. There are several things the General Assembly could do to mitigate the risk of such a crisis. First, the General Assembly could earmark new revenues to allow an increase in funding in the form of appropriations to higher education more similar to North Carolina and Georgia. The historic inequities in funding to a handful of universities should also be addressed. Additionally, issuance of a bond to address deferred maintenance and aging infrastructure is critical. Furthermore, the reduction of regulations and unfunded mandates would create greater efficiencies in the Higher Education sector and free up resources that could be redirected to support the mission of the institution. Finally, greater definition and clarity could be provided to the sectors within the K-20 educational system and the role that the Commission on Higher Education is to play in overseeing higher education within the state.





Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective   | Type | Item # |          |   | Description   | Base     | 2018-19 |                  | Time Applicable  | Data Source and Availability  | Calculation Method  | Meaningful Use of Measure |
|--|------|--------|----------|---|---|----------|---------|------------------|--|---|---|---------------------------|
|  |      | Goal   | Strategy | Measure   |   |          | Target  | Actual           |  |   |   |                           |
| Education, Training, and Human Development | G    | 1      |          |   | Provide distinctive, high quality educational experiences                               |          |         |                  |  |   |   |                           |
|  | S    | 1.1    |          |   | Reinforce quality teaching and learning as the preeminent activities of this University |          |         |                  |  |   |   |                           |
|  | M    |        | 1.1.1    | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%  | > 82.08% | 85.69%  | July 1 - June 30 | National Survey of Student Engagement (NSSE)                 | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with encouraging excellence in students' research and creative pursuits.  |                           |
|  | M    |        | 1.1.2    | NSSE: Percent of Seniors Who Report Having Studied Abroad                           | 6%  | 14%      | 6%      | July 1 - June 30 | National Survey of Student Engagement (NSSE)                 | Number of senior respondents who indicated that they participated in a study abroad program divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE that responded similarly | An outcome measure of students' exposure to diversity. The metric serves as a measure of how well the institution is doing in providing study abroad opportunities relative to a national peer group.   |                           |
|  | M    |        | 1.1.3    | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 92.89%  | > 92.89% | 85.34%  | July 1 - June 30 | Internal Senior Exit Survey                                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |                           |
|  | M    |        | 1.1.4    | Average class size for Graduate level Classes                                       | 6.89  | < 10     | 10.17   | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices  | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |                           |

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Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description                                | Base  | 2018-19 |        | Time Applicable  | Data Source and Availability                                 | Calculation Method   | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|-------|---------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  |       | Target  | Actual |                  |  |  |   |
|  | M    |        | 1.1.5    |         | Average Class Size for Lower level Classes | 18.94 | < 20    | 17.70  | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 1.1.6    |         | Average class size for Upper level Classes | 12.06 | < 15    | 11.56  | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 1.1.7    |         | Percent of Student Body that is Female     | 65.0% | 63.9%   | 65.6%  | October          | NCES IPEDS Data Center                                       | Total number of students enrolled on the fall freeze date who were female divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date    | The female percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |
|  | M    |        | 1.1.8    |         | Percent of Student Body that is Minorities | 41.0% | 42.1%   | 40.3%  | October          | NCES IPEDS Data Center                                       | Total number of students enrolled on the fall freeze date who were non-white divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date | The minority percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |
|  | M    |        | 1.1.9    |         | Number of USCA Bachelor Degrees Awarded    | 495   | 551     | 538    | July 1 - June 30 | NCES IPEDS Data Center                                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |

Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | Base  | 2018-19 |        | Time Applicable | Data Source and Availability                   | Calculation Method   | Meaningful Use of Measure   |  |
|--|------|--------|----------|---------|---|-------|---------|--------|-----------------|--|--|---|--|
|  |      | Goal   | Strategy | Measure |   |       | Target  | Actual |                 |  |  |   |  |
|  | M    |        |          | 1.1.10  | Number of USCA Masters Degrees Awarded  | 12    | 114     | 20     | July 1 -June 30 | NCES IPEDS Data Center                         | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |  |
|  | M    |        |          | 1.1.11  | Overall Number of USCA Degrees Awarded  | 507   | 797     | 558    | July 1 -June 30 | NCES IPEDS Data Center                         | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | This is an outcome measure of the degrees awarded relative to our national peer group.  |  |
|  | S    |        |          | 1.2     | <b>Enhance excellence by implementing and supporting student engagement and immersive learning both inside and beyond the classroom</b> |       |         |        |                 |  |  |   |  |
|  | M    |        |          | 1.2.1   | Percent of students who took at Least One Online Course   | 30.5% | > 30.5% | 36.6%  | December        | Fall Student Course Enrollment records (IPEDS) | Unduplicated count of students who have enrolled in an online class during the Fall semester divided by the number of students enrolled in the Fall semester; target is to increase the percent over the current rate                          | An outcome measure that demonstrates the university's commitment to enhance learning and provide greater student access.  |  |
|  | M    |        |          | 1.2.2   | Honor Program Enrollment  | 98    | > 98    | 88     | August          | Internal Honors Program Analysis               | Count of registered students in the Honors program at the start of the Fall semester   | An outcome measure establishing the institution's success with enrolling students into the Honors Program and supports the university's mission of challenging students to think critically and creatively. |  |
|  | M    |        |          | 1.2.3   | Honor Program Six-year Graduation Rates   | 79%   | > 44%   | 58%    | July 1 -June 30 | Internal Honors Program Analysis               | Number of students who entered the Honors Program six years prior who graduated divided by the number of students who entered the Honors Program six years prior; target is to be above the 6 year graduation rate for our national peer group | This outcome measure helps to determine how successful the institution has been in graduating students from the Honors Program.   |  |
|  | M    |        |          | 1.2.4   | Percent of Course Sections Offered Online   | 11%   | > 11%   | 13%    | August - May    | Internal schedule of classes analyses          | Number of course sections with an online method of instruction divided by the number of course sections for Fall; target is to increase the percent of online course offerings   | This output measure demonstrates the university's commitment to meeting the various scheduling needs of its student body.   |  |

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Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | Base   | 2018-19 Target | Actual | Time Applicable  | Data Source and Availability                 | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|---|--------|----------------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   |        |                |        |                  |  |  |  |
|  | M    |        |          | 1.2.5   | Senior Satisfaction with the Availability of Faculty                                    | 96.90% | > 96.90%       | 91.98% | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the faculty's success with being accessible to students and aiding in their success.  |
|  | M    |        |          | 1.2.6   | NSSE - Socially Supportive Environment  | 70%    | > 62%          | 70%    | August - May     | National Survey of Student Engagement (NSSE) | Percentage of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support for the student to thrive socially; target represents the percent of seniors across the Nation who completed the NSSE similarly (average of items 14e & 14f)  | An output measure of institutional efforts to provide social support that students need relative to a national peer group.   |
|  | M    |        |          | 1.2.7   | NSSE - General Education: Analyzing Numerical and Statistical Information               | 2.92   | > 2.86         | 2.92   | August - May     | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to analyzing numerical and statistical information; target represents the average rating provided by all seniors across the nation who completed the NSSE               | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to analyze numerical and statistical information. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        |          | 1.2.8   | NSSE - General Education: Developing or Clarifying a Personal Code of Values and Ethics | 2.93   | > 2.84         | 2.93   | August - May     | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to developing or clarifying a personal code of values and ethics; target represents the average rating provided by all seniors across the nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of a personal code of values and ethics in students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                              |

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|--|------|--------|----------|---------|--|------|---------|--------|-----------------|--|---|--|
|  |      | Goal   | Strategy | Measure |  |      | Target  | Actual |                 |  |   |  |
|  | M    |        |          | 1.2.9   | NSSE - General Education: Solving Complex Real-world Problems  | 2.91 | > 2.82  | 2.91   | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to solving complex real-world problems; target represents the average rating provided by all seniors across the nation who completed the NSSE  | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to solve complex real-world problems. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        |          | 1.2.10  | NSSE - General Education: Speaking Clearly and Effectively     | 2.98 | > 2.92  | 2.98   | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to speaking clearly and effectively; target represents the average rating provided by all seniors across the Nation who completed the NSSE     | An outcome measure of the perceived impact the institution has had on the development of effective oral communication skills among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                |
|  | M    |        |          | 1.2.11  | NSSE - General Education: Thinking Critically and Analytically | 3.20 | > 3.28  | 3.2    | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to thinking critically and analytically; target represents the average rating provided by all seniors across the Nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of critical and analytical thinking among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                   |

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|--|------|--------|----------|---------|---|------|---------|--------|-----------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   |      | Target  | Actual |                 |  |  |  |
|  | M    |        | 1.2.12   |         | NSSE - General Education: Understanding People of Other Backgrounds | 2.88 | > 2.85  | 2.88   | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to understanding people of other backgrounds; target represents the average rating provided by all seniors across the Nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of an appreciation for diversity among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                        |
|  | M    |        | 1.2.13   |         | NSSE - General Education: Working Effectively with Others           | 3.08 | > 3.04  | 3.08   | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to working effectively with others; target represents the average rating provided by all seniors across the Nation who completed the NSSE           | An outcome measure of the perceived impact the institution has had on the development of knowledge and skills among students to effectively work with others. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        | 1.2.14   |         | NSSE - General Education: Writing Clearly and Effectively           | 3.08 | > 3.00  | 3.08   | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to writing clearly and effectively; target represents the average rating provided by all seniors across the nation who completed the NSSE           | An outcome measure of the perceived impact the institution has had on the development of effective writing skills among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                             |

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|--|------|--------|----------|---------|---|--------|----------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   |        | Target   | Actual |                  |  |  |   |
|  | M    |        | 1.2.15   |         | NSSE - Percent of Seniors who Report Participating in Research Projects             | 23%    | > 23%    | 23%    | August - May     | National Survey of Student Engagement (NSSE)   | Number of senior respondents who indicated that they had worked with a faculty member on a research project divided by the number of senior respondents; target represents the percent of seniors across the nation who completed the NSSE similarly | An outcome measure of students' opportunities to participate in research projects. The metric serves as a measure of how well the institution is doing in providing research opportunities relative to a national peer group.   |
|  | M    |        | 1.2.16   |         | Number of Magellan Scholars   | 114    | > 112    | 124    | July 1 - June 30 | USC's Research Database of Magellan Awardees <a href="http://www.sc.edu/our/magellanwinners.php#q">http://www.sc.edu/our/magellanwinners.php#q</a> | Cumulative number of Magellan Scholars; target is to exceed the total of all other non-Columbia USC campuses combined  | An outcome measure establishing the institution's success with providing students the opportunity to participate in sponsored research projects and supporting the university's mission of providing high impact learning practices.  |
|  | M    |        | 1.2.17   |         | Senior Satisfaction with the Level of Academic Challenge                            | 85.69% | > 82.08% | 85.69% | July 1 - June 30 | National Survey of Student Engagement (NSSE)   | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE  | An efficiency measure indicating the university's success with encouraging excellence in students' research and creative pursuits.  |
|  | M    |        | 1.2.18   |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 92.89% | > 92.89% | 85.34% | July 1 - June 30 | Internal Senior Exit Survey  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        | 1.2.19   |         | Average class size for Graduate level Classes                                       | 6.89   | < 10     | 10.17  | August - May     | Internal enrollment tallies on the course matriculation date   | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |



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|--|------|--------|----------|---------|--|--------------|---------------|--------------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |  |              | Target        | Actual       |                  |  |  |  |
|  | M    |        | 1.2.20   |         | Average Class Size for Lower level Classes | 18.94        | < 20          | 17.70        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices                             | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it.  |
|  | M    |        | 1.2.21   |         | Average class size for Upper level Classes | 12.06        | < 15          | 11.56        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices                             | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it.  |
|  | M    |        | 1.2.22   |         | Research Expenditures per FTE              | \$ 421       | \$ 271        | \$ 443       | July 1 - June 30 | NCES IPEDS Data Center                                       | Research expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be above the national peer group's 75th percentile value | This is an efficiency metric that shows how much the institution spent on research expenditures (e.g., institutes and research centers and individual and project research, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing research services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        | 1.2.23   |         | Grant Amounts for Research                 | \$ 2,196,667 | > \$2,196,667 | \$ 1,728,360 | July 1 - June 30 | Internal Sponsored Program records                           | Total amount of grant money awarded for Research activities; target is to improve over the previous year's total   | This metric serves as an output measure of our research-related grants and as an input measure of fund available to support research in support of the university mission.   |

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| Statewide Enterprise Strategic Objective          | Type     | Item #     |          |         | Description   | 2018-19    |             |            | Time Applicable  | Data Source and Availability                                   | Calculation Method   | Meaningful Use of Measure  |
|---|----------|------------|----------|---------|---|------------|-------------|------------|------------------|--|--|--|
|   |          | Goal       | Strategy | Measure |   | Base       | Target      | Actual     |                  |  |  |  |
|   | M        |            |          | 1.2.24  | Grant Amounts for Training  | \$ 206,271 | > \$206,271 | \$ 205,800 | July 1 - June 30 | Internal Sponsored Program records                             | Total amount of grant money awarded for Training activities; target is to improve over the previous year's total   | This metric serves as an output measure of our training-related grants and as an input measure of fund available to provide training opportunities in support of the university mission.         |
| <b>Education, Training, and Human Development</b> | <b>G</b> | <b>2</b>   |          |         | <b>Enroll, retain, develop and graduate a diverse student body</b>  |            |             |            |                  |  |  |  |
|   | <b>S</b> | <b>2.1</b> |          |         | <b>Recruit a promising and diverse student body</b>   |            |             |            |                  |  |  |  |
|   | M        |            |          | 2.1.1   | Percent of Entering Student Body indicating they intend to Transfer   | 23.8%      | < 23.8%     | 14.3%      | August           | Internal surveys given to entering students during orientation | Total number of entering freshmen who indicate that they intend to transfer to another institution divided by the total number of entering freshmen; target is decrease the percentage of students planning to transfer from the previous year   | A measure that supports the university's efforts to recruit, retain, and graduate a promising student body. The measure also helps the university ensure strategic growth.                       |
|   | M        |            |          | 2.1.2   | Percent of Entering Freshmen who State Academic Reputation was Important or Very Important as Reason for Coming to USCA | 86.9%      | > 86.9%     | 89.3%      | August           | Internal surveys given to entering students during orientation | Total number of entering freshmen who indicated academic reputation was important or very important in their decision to come to USCA divided by the total number of entering freshmen; target is to increase the perceived importance of academic reputation over the previous year                     | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation.  |
|   | M        |            |          | 2.1.3   | Rankings Given as Reason for Coming to USCA   | 56.7%      | > 56.7%     | 61.4%      | July 1 - June 30 | Internal surveys given to entering students during orientation | Number of respondents on an orientation survey who indicated that rankings in national magazines was an important and a very important factor divided by the number of respondents on the orientation survey; target is to increase the perceived importance of national rankings over the previous year | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation and provide distinctive high quality educational experiences. |

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|--|------|--------|----------|---------|--|-----------|-----------|----------|------------------|---|--|---|
|  |      | Goal   | Strategy | Measure |  |           | Target    | Actual   |                  |   |  |   |
|  | M    |        | 2.1.4    |         | NSSE: Diverse Interactions             | 73%       | > 70%     | 73%      | August - May     | National Survey of Student Engagement (NSSE)  | Number of senior respondents who indicated that they often or very often had discussions with people who were different from them in terms of their religious beliefs, political opinions, personal values, or race divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE that responded similarly (average of items 8a-8d) | An outcome measure of students' exposure to diversity. The metric serves as a measure of how well the institution is achieving its educational mission, relative to a national peer group.  |
|  | M    |        | 2.1.5    |         | Net price                              | \$ 14,821 | \$ 16,224 | \$15,048 | July 1 - June 30 | NCES College Navigator available at <a href="http://nces.ed.gov/collegenavigator">http://nces.ed.gov/collegenavigator</a> | Average net price is generated by subtracting the average amount of federal, state/local government, or institutional grant or scholarship aid from the total cost of attendance. Total cost of attendance is the sum of published tuition and required fees (lower of in-district or in-state), books and supplies, and the weighted average for room and board and other expenses.                 | An output measure of the overall average out-of-pocket costs for a year of full-time instruction. The metric is used to gauge efforts to establish scholarships and waivers to minimize the annual out-of-pocket costs of achieving a degree. |
|  | M    |        | 2.1.6    |         | Percent of Student Body that is Female | 65.0%     | 63.9%     | 65.6%    | October          | NCES IPEDS Data Center  | Total number of students enrolled on the fall freeze date who were female divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date  | The female percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description                                | 2018-19 |        |        | Time Applicable | Data Source and Availability | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|--|---------|--------|--------|-----------------|------------------------------|--|--|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                 |                              |  |  |
|  | M    |        | 2.1.7    |         | Percent of Student Body that is Minorities | 41.0%   | 42.1%  | 40.3%  | October         | NCES IPEDS Data Center       | Total number of students enrolled on the fall freeze date who were non-white divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date | The minority percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.   |
|  | M    |        | 2.1.8    |         | Annualized FTE                             | 3,122   | 3,028  | 3,124  | October         | NCES IPEDS Data Center       | The Annualized Full-time equivalent enrollment per Federal definition on the Fall census date; target represents the National peer group's current median value  | This metric is an important input measure of the number of equivalent full-time students across the fiscal year. It serves as the basis for estimating revenue from tuition and fees as well as how much it costs to educate and provide services to each full-time student.                         |
|  | M    |        | 2.1.9    |         | Fall FTE                                   | 3,041   | 2,909  | 3,098  | October         | NCES IPEDS Data Center       | The Full-time equivalent enrollment per Federal definition on the Fall census date; target represents the National peer group median value   | Enrollments are typically the highest at the start of an academic year. Fall FTE is an indirect input measure of revenue from tuition and fees but also serves as a measure of the number of students that need to be served.  |
|  | M    |        | 2.1.10   |         | Fall Graduate Headcount                    | 152     | 355    | 355    | October         | NCES IPEDS Data Center       | Total number of graduate students on the Fall census date; target represents the National peer group median value  | Enrollments are typically the highest at the start of an academic year. Fall graduate headcount a is a predictor of how large graduate classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year.           |
|  | M    |        | 2.1.11   |         | Fall Undergraduate Headcount               | 3,354   | 2,965  | 3,344  | October         | NCES IPEDS Data Center       | Total number of undergraduate students on the Fall census date; target represents the National peer group median value   | Enrollments are typically the highest at the start of an academic year. Fall undergraduate headcount a is a predictor of how large undergraduate classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year. |

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|--|------|--------|----------|---------|---|----------|-----------|----------|-----------------|------------------------------|---|---|
|  |      | Goal   | Strategy | Measure |   | Base     | Target    | Actual   |                 |                              |   |   |
|  | M    |        |          | 2.1.12  | Number of Transfer-in students  | 338      | 257       | 404      | October         | NCES IPEDS Data Center       | Total number of transfer-in students as reported to IPEDS during the Fall semester; target is to be above the national peer group median value  | Enrollments are typically the highest at the start of an academic year. Fall transfer in headcount serves as a predictor of how large classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year. |
|  | M    |        |          | 2.1.13  | Financial Aid: Average Award by the State                                     | \$ 4,517 | \$ 3,376  | \$ 4,264 | July 1 -June 30 | NCES IPEDS Data Center       | Average awarded amount for first time full-time students as reported to IPEDS; target is the median awarded amount for our national peer group  | An output measure of student recruitment efforts to attract highly qualified students. The metric has a direct impact on the outcomes measure of student debt upon graduation.  |
|  | M    |        |          | 2.1.14  | Financial Aid: Average Award through Federal Scholarships and Grants          | \$ 4,577 | > \$4,578 | \$ 4,824 | July 1- June 30 | NCES IPEDS Data Center       | Average awarded amount for first time full-time students as reported to IPEDS; target is the median awarded amount for our national peer group  | An output measure of student recruitment efforts to attract highly qualified students. The metric has a direct impact on the outcomes measure of student debt upon graduation.  |
|  | M    |        |          | 2.1.15  | Financial Aid: Average Institutional Scholarship Awarded to Entering Freshmen | \$ 2,594 | \$ 6,361  | \$ 2,534 | July 1- June 30 | NCES IPEDS Data Center       | Total institutional scholarships awarded divided by the number of entering first-time students who received an institutional scholarship; target is the average value of 4 year comprehensive teaching institutions in South Carolina | An input measure of institutional financial support to students used to attract and retain highly qualified students and to minimize student debt upon graduation.  |
|  | M    |        |          | 2.1.16  | Financial Aid: Average Student Loan   | \$ 5,700 | < \$6194  | \$ 5,518 | July 1- June 30 | NCES IPEDS Data Center       | Total of student loans carried by first-time full-time students divided by the number of first-time full-time students who have student loans   | An early prorated indicator of an outcome measure what the overall average debt load will be for a student upon completion of their education.  |
|  | M    |        |          | 2.1.17  | Financial Aid: Percent of Freshman Class Awarded an Institutional Scholarship | 26%      | 35%       | 22%      | July 1- June 30 | NCES IPEDS Data Center       | Number of entering first-time students who receive an institutional scholarship divided by the number of entering first-time students; target is the average value of 4 year comprehensive teaching institutions in South Carolina    | An input measure of institutional financial support to students used to attract and retain highly qualified students and to minimize student debt upon graduation.  |

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|--|------|--------|----------|---------|---|-----------|------------|-----------|-----------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual    |                       |  |   |   |
|  | M    |        |          | 2.1.18  | Percent of First-time Full-time Freshman Receiving Any Type of Aid  | 95%       | 94%        | 95%       | July 1- June 30       | NCES IPEDS Data Center   | Total number of first-time full-time fall freshmen to receive aid divided by the total number of first-time full-time fall freshmen; target is the national peer group median value | An outcome measure indicating the university's success with aiding the students in finding the means to fund their educational expenses and supporting the university's commitment to affordability.  |
|  | M    |        |          | 2.1.19  | Tuition & Fees  | \$ 10,502 | < \$11,474 | \$ 10,760 | July 1 - June 30      | NCES IPEDS Data Center   | Tuition and mandatory fees to attend full-time for Fall and Spring combined as reported to IPEDS; target represents the national peer group's 75th percentile value                 | An indirect input measure aiding the university by helping to determine budgets and to track the tuition adjustments as they relate to affordability over time. The measure allows us to judge our relative standing with other comparable institutions in the nation.  |
|  | M    |        |          | 2.1.20  | Tuition Revenue per FTE   | \$ 6,414  | \$ 6,237   | \$ 6,189  | July 1 - June 30      | NCES IPEDS Data Center   | Total tuition revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value                              | This is an input measure that shows how much revenue is generated per full-time equivalent student. This is a useful measure to compare to expenditure per FTE and is used to help set budgets and to suggest necessary tuition adjustments to ensure costs are covered. The measure allows us to judge our relative standing with other comparable institutions in the nation. |
|  | M    |        |          | 2.1.21  | Percent of Undergraduates from South Carolina Receiving State Scholarships                                      | 45%       | > = 52%    | 52%       | August - December     | SC CHE Scholarship Statistics available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total number of Fall undergraduates who received a scholarship divided by the total number of in-state enrolled undergraduate students; target is the overall state average         | An outcome measure indicating the university's success with aiding the students in finding the means to fund their educational expenses and supporting the university's commitment to affordability.  |
|  | M    |        |          | 2.1.22  | National Rankings and Recognitions: US News & World Report (Overall - Private and Public Colleges in the South) | 6         | < 6        | 8         | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a>   | Target is to rise in the overall rankings relative to both privates and public institutions   | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.   |
|  | M    |        |          | 2.1.23  | National Rankings and Recognitions: US News & World Report (Public Colleges in the South)                       | 1         | 1          | 1         | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a>   | Target is to remain as the top ranked public school in the southern region  | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.   |

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|--|------|--------|----------|---------|--|------------|--------------|------------|-------------------|------------------------------------|---|---|
|  |      | Goal   | Strategy | Measure |  |            | Target       | Actual     |                   |                                    |   |   |
|  | M    |        |          | 2.1.24  | Percent of Student Body Residing in University Housing | 27%        | >= 27%       | 27%        | August - December | Internal Housing Data              | Number of students residing in University Housing divided by the number of students in the student body   | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.   |
|  | M    |        |          | 2.1.25  | Public Service Expenditure per FTE Student             | \$ 982     | \$ 790       | \$ 911     | July 1 -June 30   | NCES IPEDS Data Center             | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile                             | This is an efficiency metric that shows how much the institution spent on public service (e.g.,conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 2.1.26  | Amount of Service-related Grants held                  | \$ 973,032 | > \$ 973,032 | \$ 891,291 | July 1 -June 30   | Internal Sponsored Program records | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount                                     | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.  |
|  | M    |        |          | 2.1.27  | Number of USCA Bachelor Degrees Awarded                | 495        | 551          | 538        | July 1 - June 30  | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |
|  | M    |        |          | 2.1.28  | Number of USCA Masters Degrees Awarded                 | 12         | 114          | 20         | July 1 -June 30   | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |
|  | M    |        |          | 2.1.29  | Overall Number of USCA Degrees Awarded                 | 507        | 797          | 558        | July 1 -June 30   | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | This is an outcome measure of the degrees awarded relative to our national peer group.  |
|  | M    |        |          | 2.1.30  | Dining Services Satisfaction                           | 4.75       | > 4.75       | 4.76       | July 1 - June 30  | EBI Nation Survey                  | Overall satisfaction rating of Dining Services provided by resident students; target is the average satisfaction rating given nationally by resident students | An outcome measure of student satisfaction with dining services relative to industry standards. The metric is used to determine if changes in the food services and options are necessary.  |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | Base      | 2018-19    |           | Time Applicable  | Data Source and Availability                 | Calculation Method  | Meaningful Use of Measure   |
|--|------|--------|----------|---------|---|-----------|------------|-----------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   |           | Target     | Actual    |                  |  |   |   |
|  | M    |        |          | 2.1.31  | Student Satisfaction with Quality of Housing Services               | 5.29      | > 5.27     | 5.62      | July 1 - June 30 | EBI Survey of Residence Satisfaction         | Average rating of satisfaction on a 7 point scale; target is to exceed the peer group average rating  | This efficiency measure used to highlight the university's success with providing high quality services to the student residents and supports the university's goal of enhancing its reputation as a high quality residential university.   |
|  | M    |        |          | 2.1.32  | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge | 73%       | > 68%      | 73%       | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                  |
|  | M    |        |          | 2.1.33  | Inflation Adjusted Revenue per FTE                                  | \$ 10,677 | > \$10,677 | \$ 10,338 | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPi to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation. |
|  | M    |        |          | 2.1.34  | Revenue per FTE   | \$ 17,298 | \$ 22,695  | \$ 17,299 | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |



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|--|------|--------|----------|---------|---|--------------|---------------|--------------|-------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   |              | Target        | Actual       |                   |  |  |   |
|  | M    |        |          | 2.1.35  | Expenditure per FTE   | \$ 16,795    | < \$ 21,794   | \$ 17,050    | July 1 - June 30  | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        |          | 2.1.36  | Inflation Adjusted Expenditure per FTE                                    | \$ 10,367    | \$ 10,367     | \$ 10,188    | July 1 - June 30  | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | M    |        |          | 2.1.37  | Fundraising totals  | \$ 1,501,791 | > \$1,501,791 | \$ 2,077,105 | July 1 - June 30  | Internal records   | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.  | An output measure of fundraising efforts relative to peer institutions across the nation.   |
|  | M    |        |          | 2.1.38  | Family Fund Participation Rates   | 79.0%        | >= 90.0%      | 83.0%        | July 1 - June 30  | Rates of giving within the USC system available through internal records | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees  | An indirect measure of employee satisfaction and belief in the university's mission.  |
|  | M    |        |          | 2.1.39  | Percent of First-time, First-year Students Residing in University Housing | 50%          | > 50%         | 56%          | August - December | Internal Housing Data  | Number of first-time, first-year students from the Fall semester residing in University housing divided by the number of first-time, first year students from the Fall semester  | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.   |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description  | Base  | 2018-19 |        | Time Applicable    | Data Source and Availability   | Calculation Method  | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|-------|---------|--------|--------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  |       | Target  | Actual |                    |  |   |   |
|  | S    | 2.2    |          |         | Achieve a greater percentage of student retention, progression, and graduation |       |         |        |                    |  |   |   |
|  | M    |        | 2.2.1    |         | Licensure Exams: Nursing   | 93.9% | > 89.8% | 97.2%  | April 1 - March 31 | Baccalaureate Degree NCLEX-RN Pass Rate available at <a href="http://www.llr.state.sc.us/POL/Nursing/index.asp?file=NurPrograms.htm">http://www.llr.state.sc.us/POL/Nursing/index.asp?file=NurPrograms.htm</a> | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become nurses.   |
|  | M    |        | 2.2.2    |         | Student Achievement Measure  | 77.4% | > 77.4% | 73.0%  | October            | College Portrait and Student Achievement measure Initiative available at <a href="http://www.studentachievementmeasure.org/participants">http://www.studentachievementmeasure.org/participants</a>             | Number of the USC Aiken First-time Full-time freshman who have graduated or who are still enrolled at an institution of higher learning somewhere in the Nation divided by the number of USC Aiken first-time full-time freshmen from 6 years ago; target is to exceed the previous year's rate | An outcome measure indicating the university's success with retaining and graduating students and/or preparing them for success as a student (even at other institutions). This measure is used in supporting the university's goal of achieving a higher percentage of student retention, progression, and graduation. |
|  | M    |        | 2.2.3    |         | Dining Services Satisfaction   | 4.75  | > 4.75  | 4.76   | July 1 - June 30   | EBI Nation Survey  | Overall satisfaction rating of Dining Services provided by resident students; target is the average satisfaction rating given nationally by resident students   | An outcome measure of student satisfaction with dining services relative to industry standards. The metric is used to determine if changes in the food services and options are necessary.  |
|  | M    |        | 2.2.4    |         | Student Satisfaction with Quality of Housing Services                          | 5.29  | > 5.27  | 5.62   | July 1 - June 30   | EBI Survey of Residence Satisfaction   | Average rating of satisfaction on a 7 point scale; target is to exceed the peer group average rating  | This efficiency measure used to highlight the university's success with providing high quality services to the student residents and supports the university's goal of enhancing its reputation as a high quality residential university.   |
|  | M    |        | 2.2.5    |         | Percent of Students Satisfied with Advising                                    | 86.9% | > 86.9% | 87.5%  | July 1 - June 30   | Internal Academic Advisement Satisfaction Survey   | Total number of respondents satisfied or very satisfied divided by the total number of survey respondents; target is to increase satisfaction over the previous year  | An efficiency measure that allows the university to track the quality of the advisement services that it provides and supports the university's commitment to student retention, progression, and graduation.   |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | 2018-19     |               |             | Time Applicable  | Data Source and Availability                     | Calculation Method   | Meaningful Use of Measure   |
|--|------|--------|----------|---------|---|-------------|---------------|-------------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   | Base        | Target        | Actual      |                  |  |  |   |
|  | M    |        |          | 2.2.6   | Percent of Students Satisfied with Availability of their Academic Advisor | 93.6%       | > 93.6%       | 94.4%       | July 1 - June 30 | Internal Academic Advisement Satisfaction Survey | Total number of respondents satisfied or very satisfied divided by the total number of survey respondents; target is to increase satisfaction over the previous year   | An efficiency measure that allows the university to track the quality of the advisement services that it provides and supports the university's commitment to student retention, progression, and graduation.                   |
|  | M    |        |          | 2.2.7   | Complete Withdrawals of USC Aiken Students                                | 150         | < 150         | 147         | August - May     | Internal analyses                                | Number of students who withdrew from all classes during the Fall and Spring semesters  | An outcome measure of lost students. Reasons for complete withdrawals are reviewed when available to ascertain if there is something the institution needs to do to minimize chances of future withdrawals for similar reasons. |
|  | M    |        |          | 2.2.8   | Number of Students on Probation   | 155 (2.31%) | < 155 (2.31%) | 207 (2.94%) | August - May     | Internal analyses                                | Number of students who were placed on academic probation for the academic year; target is to decrease this number over previous value through appropriate academic interventions   | An outcome measure used in tracking the university's success in lowering the number of students placed on academic probation and supporting the university's commitment to student retention, progression, and graduation.      |
|  | M    |        |          | 2.2.9   | Number of Students Suspended  | 83 (1.24%)  | < 83 (1.24%)  | 81 (1.15%)  | August - May     | Internal analyses                                | Number of students who were placed on academic suspension for the academic year; target is to decrease this number over previous value through appropriate academic interventions  | An outcome measure used in tracking the university's success in lowering the number of students suspended and supporting the university's commitment to student retention, progression, and graduation..                        |
|  | M    |        |          | 2.2.10  | Indebtedness  | \$ 20,576   | <= \$20,576   | \$ 19,674   | July 1 - June 30 | Internal Financial Aid Records                   | Total of educational loans received by students at the point of being awarded a degree divided by the number of degree recipients for the year; target is to equal or decrease student indebtedness over previous year value | An outcome measure of average student debt upon completion. The metric is used to establish targets for raising of funds in support of scholarships as the institution does all it can to minimize student debt.                |
|  | M    |        |          | 2.2.11  | DFW Rates (Fall & Spring)   | 17 % & 17%  | < 17% & < 17% | 17% & 16%   | August - May     | Internal Grade rosters                           | Total number of course grades of D, F or W assigned divided by Total number of Course grades earned for the semester; target is to decrease the rate through appropriate academic interventions and support                  | This metric is an outcome measure of how well students are doing in their classes and as an indirect output measure of faculty efforts to ensure student success.   |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | Base          | 2018-19           |               | Time Applicable   | Data Source and Availability   | Calculation Method  | Meaningful Use of Measure  |
|--|------|--------|----------|---------|---|---------------|-------------------|---------------|-------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |   |               | Target            | Actual        |                   |  |   |  |
|  | M    |        |          | 2.2.12  | Early Warnings Forms processed Proportional to DFWs (Fall & Spring)       | 0.70          | > 0.70            | 1.17          | August - May      | Internal Grade rosters and Academic Success Center report on number of Early Warning forms processed | Total Number of Early Warning Forms processed through the Academic Success Center divided by the Total number of course grades of D,F, or W assigned; target is to improve over previous year's value | An output measure showing how effective early warning efforts are in addressing possible failure. Increasing proportions are indicative of greater effectiveness.  |
|  | M    |        |          | 2.2.13  | Percent of First-time, First-year Students Residing in University Housing | 50%           | > 50%             | 56%           | August - December | Internal Housing Data  | Number of first-time, first-year students from the Fall semester residing in University housing divided by the number of first-time, first year students from the Fall semester                       | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.  |
|  | M    |        |          | 2.2.14  | Percent of Student Body Residing in University Housing                    | 27%           | >= 27%            | 27%           | August - December | Internal Housing Data  | Number of students residing in University Housing divided by the number of students in the student body   | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.  |
|  | M    |        |          | 2.2.15  | Average Advising Load (Standard Deviation of Advising Across Advisors)    | 18.84 (31.23) | < 18.84 (< 31.23) | 17.52 (29.00) | August - May      | Internal Records   | The unweighted average of the number advisees across advisors; target is to decrease the average and to minimize variability of loads across advisors by decreasing the sample standard deviation     | Both the average and the standard deviation are output measures. The metric show how many advisees, on average, a given faculty member has in the academic year. The lower the value, the more individualized attention an advisee receives. The standard deviation shows the inequity of advisee loads across faculty - if all faculty had the same number of advisee's, the value would be zero. |
|  | M    |        |          | 2.2.16  | Student-Computer ratio  | 6.4           | < 10.0            | 6.7           | July 1 - June 30  | Internal records   | Fall headcount divided by the number of desktop computers recorded by Computer Services Division  | This input measure demonstrates the university's commitment to make better use of technology and improve student academic support.   |
|  | M    |        |          | 2.2.17  | Library Collection: Books and Serials Held                                | 153,845       | --                | 149,195       | July 1 -June 30   | NCES IPEDS Data Center   | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of books and reference material at the Library in support of faculty, students, and the general public.  |

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|--|------|--------|----------|---------|--|---------|---------|---------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  |         | Target  | Actual  |                  |  |  |   |
|  | M    |        |          | 2.2.18  | Library Collection: Databases  | 236     | --      | 217     | July 1 -June 30  | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs  | An input measure showing the availability of databases and articles at the Library in support of faculty, students, and the general public.                                     |
|  | M    |        |          | 2.2.19  | Library Collection: E-books  | 492,942 | --      | 532,833 | July 1 -June 30  | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs  | An input measure showing the availability of e-books and reference material at the Library in support of faculty, students, and the general public.                             |
|  | M    |        |          | 2.2.20  | Senior Satisfaction with Class Scheduling                                    | 88.64%  | > 88.64 | 77.27%  | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the university's success with scheduling classes in a manner that supported student and university progression goals.                          |
|  | M    |        |          | 2.2.21  | National Percentile Ranking of Quality of Academic Advisement among Freshmen | 46%     | > 46%   | 46%     | August - May     | National Survey of Student Engagement (NSSE) | Percentage of institutions across the nation that completed the NSSE with an average rating of the quality of academic advising below that of the average rating received by USC Aiken; target is to be in the top half of institutions with improvement over the previous ranking | This efficiency measure helps assess the quality level of advisement services provided by the university to assist with the university's progression goals and student success. |
|  | M    |        |          | 2.2.22  | National Percentile Ranking of Quality of Academic Advisement among Seniors  | 61%     | >= 61%  | 61%     | August - May     | National Survey of Student Engagement (NSSE) | Percentage of institutions across the nation that completed the NSSE with an average rating of the quality of academic advising below that of the average rating received by USC Aiken; target is to be in the top half of institutions with improvement over the previous ranking | This efficiency measure helps assess the quality level of advisement services provided by the university to assist with the university's progression goals and student success. |

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|--|------|--------|----------|---------|---|--------|----------|--------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   |        | Target   | Actual |                  |  |   |   |
|  | M    |        |          | 2.2.23  | NSSE: Academic Support                                | 74%    | > 70%    | 74%    | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support to help students succeed academically; target represents the percent of seniors across the Nation who completed the NSSE similarly | An output measure of institutional efforts to provide academic support that students need relative to a national peer group.  |
|  | M    |        |          | 2.2.24  | Perceived Quality of Interactions with Administrators | 65.36% | > 59.11% | 65.36% | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of senior participants who indicated positive quality of interactions with administrative staff and offices; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with providing opportunities for students to have meaningful interactions with the university's administration.   |
|  | M    |        |          | 2.2.25  | Number of USCA Bachelor Degrees Awarded               | 495    | 551      | 538    | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |
|  | M    |        |          | 2.2.26  | Number of USCA Masters Degrees Awarded                | 12     | 114      | 20     | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |
|  | M    |        |          | 2.2.27  | Overall Number of USCA Degrees Awarded                | 507    | 797      | 558    | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | This is an outcome measure of the degrees awarded relative to our national peer group.  |
|  | M    |        |          | 2.2.28  | Freshman to Sophomore Retention Rate                  | 68%    | > 68%    | 64%    | October          | NCES IPEDS Data Center                       | Total number of first-time full-time fall freshmen to register for classes the following fall divided by the total number of first-time fulltime fall freshmen; target is to be above the national peer group mean value  | An output measure of efforts to acclimate new students to the university. The percentage of students retained and lost have an impact on budgetary planning because of the reliance on revenue from tuition and fees. |

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|--|------|--------|----------|---------|--|-------|----------|--------|--------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  |       | Target   | Actual |                    |  |   |   |
|  | M    |        |          | 2.2.29  | Six year Graduation Rate   | 41%   | > 44%    | 40%    | October            | NCES IPEDS Data Center   | Total number of first-time full-time fall freshmen to graduate within a 6 year period divided by the total number of first-time full-time fall freshmen; target is to be above the national peer group mean value                     | An outcome measure indicating the university's success with graduating students and used in supporting the university's goal of achieving a higher percentage of student retention, progression, and graduation.  |
|  | M    |        |          | 2.2.30  | Classroom Utilization : Average Room Hours of Instruction Per Week | 31.23 | >= 30.00 | 28.81  | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of available classroom facilities relative to the state's standard. The measure can be used in facilities planning and scheduling of classes and events.   |
|  | M    |        |          | 2.2.31  | Classroom Utilization: Square Footage per Student Station          | 18.82 | <= 22.00 | 18.92  | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of available classroom and laboratory spaces for seats. Efficient use of space would be indicated by being close to but not exceeding the state standard. The metric allows the institution to determine if additional seats can be placed in a classroom while preventing overcrowding. |
|  | M    |        |          | 2.2.32  | Classroom Utilization: Station Utilization                         | 41%   | >= 60%   | 38%    | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of each seat relative to the state's standard. The measure can be used in facilities planning and scheduling of classes and events.  |
|  | M    |        |          | 2.2.33  | Life Scholarship Retention Rates from Freshman to Sophomore        | 53%   | 60%      | 51%    | August             | SC CHE Scholarship Statistics available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total number of LIFE scholarship recipients to retain scholarship to their sophomore year divided by the total number of first-time Fall freshmen LIFE recipients; target is the overall state average for senior public institutions | An outcome measure that shows the institution's success with aiding students in retaining their LIFE scholarships and increasing the likelihood of their success.   |
|  | M    |        |          | 2.2.34  | Licensure Exams: Praxis Professional Knowledge                     | 100%  | > 97%    | 100%   | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a>                               | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers.   |

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|--|------|--------|----------|---------|---|----------------|-----------------|----------------|--------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   |                | Target          | Actual         |                    |  |  |   |
|  | M    |        |          | 2.2.35  | Licensure Exams: Praxis Academic Content Areas  | 100%           | > 90%           | 100%           | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a> | Target is to exceed the Statewide pass rate  | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers.   |
|  | M    |        |          | 2.2.36  | Licensure Exams: Praxis Teaching Special Populations  | 100%           | 100%            | 100%           | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a> | Target is to exceed the Statewide pass rate  | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers.   |
|  | M    |        |          | 2.2.37  | NSSE - Socially Supportive Environment  | 70%            | > 62%           | 70%            | August - May       | National Survey of Student Engagement (NSSE)   | Percentage of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support for the student to thrive socially; target represents the percent of seniors across the Nation who completed the NSSE similarly (average of items 14e & 14f)  | An output measure of institutional efforts to provide social support that students need relative to a national peer group.  |
|  | S    |        |          | 2.3     | <b>Develop responsible and socially conscious graduates who are ready to lead, work and contribute to their communities</b> |                |                 |                |                    |  |  |   |
|  | M    |        |          | 2.3.1   | Return on Investment - Cumulative Additional Annual Earnings of USC Aiken Alumni as a Result of Having a Degree             | \$ 309,267,269 | > \$309,267,269 | \$ 324,448,801 | July 1 - June 30   | Internal data analyses   | The difference in cumulative annual earning as a result of USC Aiken alumni gaining a bachelor's degree over a high school diploma (i.e., total number of USC Aiken undergraduate alumni times the median salary for individuals with a bachelor's degree in South Carolina as reported by the US Census Bureau minus the total number of USC Aiken undergraduate alumni times the median salary for individuals with a high school diploma in South Carolina as reported by the US Census Bureau); target is continual growth | This outcome measure helps to determine how successful the institution has been in building student development especially in career readiness and in enhancing alumni relations. |



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|--|------|--------|----------|---------|---|--------|-----------|--------|------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |   |        | Target    | Actual |                  |  |   |  |
|  | M    |        | 2.3.2    |         | Total Student Contacts through Services Provided by Career Services | 2,452  | > = 2,500 | 3,108  | July 1 - June 30 | Internal Program review metrics              | Total of all contacts through presentations, Career Panels, DISCOVER assessments, non-credit internships and experiential learning, employment, etc. for the fiscal year  | This output measure demonstrates the university's commitment to aiding the students with their career related goals and their pursuit of meaningful work in society.   |
|  | M    |        | 2.3.3    |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge | 73%    | > 68%     | 73%    | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.   |
|  | M    |        | 2.3.4    |         | NSSE: Student Participation in Internships and Co-ops               | 38%    | > 49%     | 38%    | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated that they had completed an internship, co-op, student teaching, clinical placement, or other field experience divided by the number of senior respondents; target represents the average percentage of all seniors across the nation who completed the NSSE  | An outcome measure of students' opportunities to participate in Internships and Co-ops. The metric serves as a measure of how well the institution is doing in providing these types of opportunities relative to a national peer group.   |
|  | M    |        | 2.3.5    |         | Senior Community Service Learning Participation                     | 64.44% | > 60.58%  | 64.44% | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of seniors indicating that their courses included community based projects; target is to exceed the national percentage reported by NSSE   | This is an indirect outcome metric that serves as an indicator of community-based projects and student engagement while attending classes at the university. Promoting civic engagement is a central tenet of the university's educational mission. The use of NSSE allows us to ascertain performance relative to peer institution's across the nation. |

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|--|------|--------|----------|---------|--|------------|--------------|------------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  |            | Target       | Actual     |                  |  |   |   |
|  | M    |        |          | 2.3.6   | Institutional Fostering of Being an Informed and Active Citizen                          | 86.73%     | > 86.93%     | 86.73%     | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of seniors indicating that the institution contributed to being informed and active citizens; target is to exceed the national percentage reported by NSSE   | This is an indirect outcome metric that serves as an indicator of how well the institution promotes being informed and active citizens. Promoting civic engagement is a central tenet of the university's educational mission. The use of NSSE allows us to ascertain performance relative to peer institution's across the nation.   |
|  | M    |        |          | 2.3.7   | NSSE :Percent of Seniors Who Report Participating in Community Service or Volunteer Work | 49%        | 50%          | 49%        | August - May     | National Survey of Student Engagement (NSSE) | Number of seniors respondents who have indicated that they spend at least 1 hour per week on community service or volunteer work while at the university divided by the number of senior respondents; target is the national percent of seniors across the nation who completed the NSSE that responded similarly | An outcome measure of seniors participating in community service and volunteer work. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.   |
|  | M    |        |          | 2.3.8   | Public Service Expenditure per FTE Student   | \$ 982     | \$ 790       | \$ 911     | July 1 -June 30  | NCES IPEDS Data Center                       | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile   | This is an efficiency metric that shows how much the institution spent on public service (e.g.,conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 2.3.9   | Amount of Service-related Grants held  | \$ 973,032 | > \$ 973,032 | \$ 891,291 | July 1 -June 30  | Internal Sponsored Program records           | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount   | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.  |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description  | 2018-19   |           |           | Time Applicable | Data Source and Availability | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|--|-----------|-----------|-----------|-----------------|------------------------------|--|--|
|  |      | Goal   | Strategy | Measure |  | Base      | Target    | Actual    |                 |                              |  |  |
| Government and Citizens                  | G    | 3      |          |         | Develop and manage resources effectively, efficiently and ethically to support the University's mission                                  |           |           |           |                 |                              |  |  |
|  | S    | 3.1    |          |         | Provide additional support to faculty and staff that promotes job satisfaction and offers opportunities to better serve our constituents |           |           |           |                 |                              |  |  |
|  | M    |        | 3.1.1    |         | Average Faculty Salaries   | \$ 62,479 | \$ 64,894 | \$ 62,248 | November        | NCES IPEDS Data Center       | Average of the 9 month equivalent faculty salaries as reported on the IPEDS HR survey; target is the national peer group median value on November 1 of the previous year | An efficiency measure of a faculty member's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.       |
|  | M    |        | 3.1.2    |         | Average Faculty Salaries by Rank (Assistant Professor)   | \$ 58,962 | \$ 61,039 | \$ 58,903 | August - May    | NCES IPEDS Data Center       | Nine month equivalent salary; target represents the average salary for Assistant Professors at Public Comprehensive Teaching institutions in South Carolina              | An efficiency measure of an Assistant Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions. |
|  | M    |        | 3.1.3    |         | Average Faculty Salaries by Rank (Associate Professor)   | \$ 65,617 | \$ 69,866 | \$ 65,985 | August - May    | NCES IPEDS Data Center       | Nine month equivalent salary; target represents the average salary for Associate Professors at Public Comprehensive Teaching institutions in South Carolina              | An efficiency measure of an Associate Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions. |
|  | M    |        | 3.1.4    |         | Average Faculty Salaries by Rank (Full Professor)  | \$ 79,601 | \$ 83,849 | \$ 78,854 | August - May    | NCES IPEDS Data Center       | Nine month equivalent salary; target represents the average salary for Full Professors at Public Comprehensive Teaching institutions in South Carolina                   | An efficiency measure of a Full Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.       |
|  | M    |        | 3.1.5    |         | Average Faculty Salaries by Rank (Instructor)  | \$ 47,514 | \$ 51,000 | \$ 47,151 | August - May    | NCES IPEDS Data Center       | Nine month equivalent salary; target represents the average salary for Instructors at Public Comprehensive Teaching institutions in South Carolina                       | An efficiency measure of an instructor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.          |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description  | Base  | 2018-19 |        | Time Applicable  | Data Source and Availability   | Calculation Method   | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|-------|---------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  |       | Target  | Actual |                  |  |  |   |
|  | M    |        | 3.1.6    |         | Criminal Offense per 1,000 Students                    | 1.69  | < 2.49  | 0.86   | July 1 - June 30 | Department of Education, Office of Postsecondary Education crime statistics available at <a href="http://ope.ed.gov/security/search.asp">http://ope.ed.gov/security/search.asp</a> | Total number of criminal offenses divided by the total number of students times 1000; target value is to be below the average rate for all public 4 year institutions in South Carolina  | An outcome measure indicative of efforts to ensure a safe living and learning environment.  |
|  | M    |        | 3.1.7    |         | Number of Attendees at Training Sessions and Workshops | 593   | >= 593  | 846    | July 1 - June 31 | Internal records of professional development workshops   | Sum of attendees at workshops across three areas: HR, Center for Teaching Excellence, and Sponsored Programs; target is to match or surpass the number of offerings in the previous year   | An output measure of efforts to improve the skills and knowledge of the institution's work force.   |
|  | M    |        | 3.1.8    |         | Number of Full-time Faculty                            | 159   | 142     | 159    | November         | NCES IPEDS Data Center   | Total number of full-time instructional Staff per Federal definition; target represents National peer group median value on November 1, 2013   | An input measure of the number of full-time faculty available to teach classes relative to our national peer group. The ability to achieve the institution's mission is tied to it's cadre of faculty. With salary and benefits |
|  | M    |        | 3.1.9    |         | Number of Full-time Staff                              | 187   | 250     | 184    | November         | NCES IPEDS Data Center   | Total number of full-time non-instructional staff per Federal definition; target represents National peer group median value on November 1, 2013   | An input measure of the number of full-time faculty available to teach classes relative to our national peer group.   |
|  | M    |        | 3.1.10   |         | Number of Training Sessions and Workshops              | 88    | >= 88   | 57     | July 1 - June 30 | Internal records of professional development workshops   | Sum of workshops across three areas: HR, Center for Teaching Excellence, and Sponsored Programs; target is to match or surpass the number of offerings in the previous year  | An output measure highlighting the professional development opportunities provided by the university and supporting the university's mission of enriching the region's quality of life.   |
|  | M    |        | 3.1.11   |         | Percent of Full-time Faculty who are Female            | 49.7% | 53.8%   | 50.3%  | November         | NCES IPEDS Data Center   | Total number of full-time instructional staff per Federal definition who are female divided by Total number of full-time instructional staff per Federal definition; target represents National peer group 75th percentile value on November 1, 2013 | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse faculty.  |

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|--|------|--------|----------|---------|--|-------|---------|--------|-----------------|---|--|--|
|  |      | Goal   | Strategy | Measure |  |       | Target  | Actual |                 |   |  |  |
|  | M    |        |          | 3.1.12  | Percent of Full-time Faculty who are Minorities    | 18.9% | > 21.8% | 19.5%  | November        | NCES IPEDS Data Center  | Total number of full-time instructional staff per Federal definition who are non-white divided by Total number of full-time instructional staff per Federal definition; target represents the National peer group's 75th percentile value on November 1, 2013  | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse faculty. |
|  | M    |        |          | 3.1.13  | Percent of full-time Faculty with Terminal Degrees | 92.3% | 94.9%   | 93.2%  | November 1      | SC CHE Document Catalog - Report FAU0016 available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total of all full-time slotted instructional staff, including the rank of instructor with terminal degrees as defined by SACSCOC in their primary teaching area divided by the total of all full-time slotted instructional staff; target is the average value of the comprehensive teaching sector in the State | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality faculty.             |
|  | M    |        |          | 3.1.14  | Percent of Full-time Staff who are Female          | 58.3% | 57.7%   | 56.5%  | November        | NCES IPEDS Data Center  | Total number of full-time non-instructional staff per Federal definition who are female divided by Total number of full-time non-instructional staff per Federal definition; target represents National peer group median value on November 1, 2013  | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse staff.   |
|  | M    |        |          | 3.1.15  | Percent of Full-time Staff who are Minorities      | 20.9% | 28.9%   | 17.9%  | November        | NCES IPEDS Data Center  | Total number of full-time non-instructional staff per Federal definition who are non-white divided by Total number of full-time non-instructional staff per Federal definition; target represents the National peer group's 75th percentile value on November 1, 2015  | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse staff.   |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description  | Base  | 2018-19 |        | Time Applicable    | Data Source and Availability | Calculation Method  | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|-------|---------|--------|--------------------|------------------------------|---|---|
|  |      | Goal   | Strategy | Measure |  |       | Target  | Actual |                    |                              |   |   |
|  | M    |        |          | 3.1.16  | Student-Faculty Ratio  | 15.0  | 16.1    | 15.2   | October - November | NCES IPEDS Data Center       | Fall fte headcount as reported to IPEDS divided by the number of fte instructional staff as reported to IPEDS; target is the National peer group's median value   | This input measure demonstrates the university's commitment to recruit, nurture, and retain a high quality faculty and support its mission of providing transformative teaching especially through small classes and individual attention.                                    |
|  | M    |        |          | 3.1.17  | Student-Staff Ratio  | 16.9  | < 13.8  | 16.7   | October - November | NCES IPEDS Data Center       | Fall FTE headcount as reported to IPEDS divided by the number of FT non-instructional staff as reported to IPEDS; target is the National peer group's 75th percentile value   | This input measure demonstrates the university's commitment to recruit, nurture, and retain a high quality staff.   |
|  | M    |        |          | 3.1.18  | Turnover rates   | 11.0% | < 10.0% | 7.0%   | July 1 - June 30   | Internal HR records          | Total of resignations, terminations and retirements divided by total slotted employees  | An outcome measure highlighting the university's success with retaining a high quality faculty and staff.   |
|  | M    |        |          | 3.1.19  | Workman Comp Claims  | 7     | 0       | 10     | July 1 - June 30   | Internal HR records          | Count of individuals who filed Workman Comp Claims  | An outcome measure demonstrating the university's commitment to supporting faculty and staff by providing a safe work environment. This measure supports the effort to recruit, nurture, and retain a high quality faculty and staff.   |
|  | M    |        |          | 3.1.20  | Work-Related Injuries and Illnesses                            | 0     | 0       | 0      | July 1 - June 30   | Internal HR records          | Count of individuals who experienced work-related illness or injury; target is to have no loss work time  | An outcome measure demonstrating the university's commitment to supporting faculty and staff by providing a safe work environment. This measure supports the effort to recruit, nurture, and retain a high quality faculty and staff.   |
|  | M    |        |          | 3.1.21  | Average Compression Sensitive Inequity Index of Staff Salaries | 3.6%  | 0.0%    | 5.0%   | July 1 - June 30   | Internal Salary Study        | Difference between expected time-in-rank adjusted salary and actual salary divided by actual salary averaged across all employees (faculty and staff). Target is to decrease the rate and to achieve 0.00% disparity over a five year period. | An efficiency measure that is used to ensure fair adjustment of salaries that minimizes compression. The institution has a strategic objective to address years of salary inequities and this metric allows tracking on progress being made in fulfillment of that objective. |

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|--|------|--------|----------|---------|---|-----------|-------------|-----------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   |           | Target      | Actual    |                  |  |   |   |
|  | M    |        | 3.1.22   |         | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%    | > 82.08%    | 85.69%    | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE             | An efficiency measure indicating the university's success with encouraging excellence in students's research and creative pursuits.   |
|  | M    |        | 3.1.23   |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 92.89%    | > 92.89%    | 85.34%    | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        | 3.1.24   |         | Senior Satisfaction with the Availability of Faculty                                | 96.90%    | > 96.90%    | 91.98%    | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction | An efficiency measure indicating the faculty's success with being accessible to students and aiding in their success.   |
|  | M    |        | 3.1.25   |         | Library Collection: Books and Serials Held  | 153,845   | --          | 149,195   | July 1 -June 30  | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of books and reference material at the Library in support of faculty, students, and the general public.   |
|  | M    |        | 3.1.26   |         | Library Collection: Databases   | 236       | --          | 217       | July 1 -June 30  | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of databases and articles at the Library in support of faculty, students, and the general public.   |
|  | M    |        | 3.1.27   |         | Library Collection: E-books   | 492,942   | --          | 532,833   | July 1 -June 30  | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of e-books and reference material at the Library in support of faculty, students, and the general public.   |
|  | M    |        | 3.1.28   |         | Expenditure per FTE   | \$ 16,795 | < \$ 21,794 | \$ 17,050 | July 1 - June 30 | NCES IPEDS Data Center                       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value              | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgeetary planning. |

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|--|------|--------|----------|---------|---|-----------|-------------|-----------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target      | Actual    |                  |                              |  |   |
|  | M    |        |          | 3.1.29  | Inflation Adjusted Expenditure per FTE  | \$ 10,367 | \$ 10,367   | \$ 10,188 | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | S    |        |          | 3.2     | Ensure a culture that is committed to ethical stewardship and that actively incorporates efficiencies and risk management strategies into its decision making framework |           |             |           |                  |                              |  |   |
|  | M    |        |          | 3.2.1   | Inflation Adjusted Revenue per FTE  | \$ 10,677 | > \$10,677  | \$ 10,338 | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time               | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        |          | 3.2.2   | Revenue per FTE   | \$ 17,298 | \$ 22,695   | \$ 17,299 | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value   | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        |          | 3.2.3   | Expenditure per FTE   | \$ 16,795 | < \$ 21,794 | \$ 17,050 | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |



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|--|------|--------|----------|---------|--|--------------|---------------|--------------|------------------|------------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |  | Base         | Target        | Actual       |                  |                                    |  |   |
|  | M    |        | 3.2.4    |         | Inflation Adjusted Expenditure per FTE                                 | \$ 10,367    | \$ 10,367     | \$ 10,188    | July 1 - June 30 | NCES IPEDS Data Center             | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | M    |        | 3.2.5    |         | Auxilliary Expenditure / Revenue Ratio: Convocation Center             | 0.53         | < 1.0         | 1.34         | July 1 - June 30 | USC Finance Intranet               | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0   | This metric is an efficiency measure used to ensure the auxillary is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue.   |
|  | M    |        | 3.2.6    |         | Auxilliary Expenditure / Revenue Ratio: Housing                        | 0.25         | < 1.0         | 0.28         | July 1 - June 30 | USC Finance Intranet               | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0   | This metric is an efficiency measure used to ensure the auxillary service is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue.   |
|  | M    |        | 3.2.7    |         | Auxilliary Expenditure / Revenue Ratio: Ruth Patrick Science Store     | 1.06         | < 1.0         | 1.04         | July 1 - June 30 | USC Finance Intranet               | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0   | This metric is an efficiency measure used to ensure the auxillary service is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue.   |
|  | M    |        | 3.2.8    |         | Senior Satisfaction with Class Scheduling                              | 88.64%       | > 88.64       | 77.27%       | July 1 - June 30 | Internal Senior Exit Survey        | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the university's success with scheduling classes in a manner that supported student and university progression goals.  |
|  | S    |        | 3.3      |         | <b>Foster the University's commitment to excellence and innovation</b> |              |               |              |                  |                                    |  |   |
|  | M    |        | 3.3.1    |         | Grant Amounts for Research   | \$ 2,196,667 | > \$2,196,667 | \$ 1,728,360 | July 1 - June 30 | Internal Sponsored Program records | Total amount of grant money awarded for Research activities; target is to improve over the previous year's total   | This metric serves as an output measure of our research-related grants and as an input measure of fund available to support research in support of the university mission.  |

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|--|------|--------|----------|---------|---------------------------------------|--------------|---------------|--------------|------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |                                       |              | Target        | Actual       |                  |  |   |  |
|  | M    |        |          | 3.3.2   | Grant Amounts for Training            | \$ 206,271   | > \$206,271   | \$ 205,800   | July 1 - June 30 | Internal Sponsored Program records                                       | Total amount of grant money awarded for Training activities; target is to improve over the previous year's total  | This metric serves as an output measure of our training-related grants and as an input measure of fund available to provide training opportunities in support of the university mission.   |
|  | M    |        |          | 3.3.3   | Family Fund Participation Rates       | 79.0%        | >= 90.0%      | 83.0%        | July 1 - June 30 | Rates of giving within the USC system available through internal records | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees   | An indirect measure of employee satisfaction and belief in the university's mission.   |
|  | M    |        |          | 3.3.4   | Fundraising totals                    | \$ 1,501,791 | > \$1,501,791 | \$ 2,077,105 | July 1 - June 30 | Internal records   | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.                       | An output measure of fundraising efforts relative to peer institutions across the nation.  |
|  | M    |        |          | 3.3.5   | Academic Support Expenditures per FTE | \$ 1,482     | \$ 1,938      | \$ 1,670     | July 1 - June 30 | NCES IPEDS Data Center   | Academic Support expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's current median value | This is an efficiency metric that shows how much the institution spent providing academic support (e.g., tutoring, supplemental instruction, library services, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing academic support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 3.3.6   | Auxiliary Expenditures per FTE        | \$ 1,731     | < \$2,916     | \$ 1,423     | July 1 - June 30 | NCES IPEDS Data Center   | Auxilliary expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's current median value       | This is an efficiency metric that shows how much the institution spent providing auxilliary services (e.g., bookstore, convocation center, housing, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs associated with these services relative to other comparable institutions in the nation and relative to other expenditures within the institution.                        |

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|--|------|--------|----------|---------|--|----------|-------------|----------|------------------|------------------------|--|---|---------------------------|
|  |      | Goal   | Strategy | Measure |  |          | Target      |          |                  |                        |  |   |                           |
|  | M    |        | 3.3.7    |         | Institutional Support Expenditures per FTE | \$ 1,723 | < \$2,590   | \$ 1,756 | July 1 - June 30 | NCES IPEDS Data Center | Institutional Support expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value | This is an efficiency metric that shows how much the institution spent providing institutional support (e.g., general administrative services, central executive level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing institutional support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |                           |
|  | M    |        | 3.3.8    |         | Operations Expenditures per FTE            | \$ 1,471 | <= \$ 1,471 | \$ 1,752 | July 1 - June 30 | Internal records       | Operational expenditure divided by the annualized student FTE; target is to stay or lower operational costs relative to the previous year                                      | This is an efficiency metric that shows how much the institution spent on operational expenditures (e.g., operations, maintenance, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing operational support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution.   |                           |
|  | M    |        | 3.3.9    |         | Student Services Expenditures per FTE      | \$ 2,381 | \$ 2,532    | \$ 2,333 | July 1 - June 30 | NCES IPEDS Data Center | Student Services expenditures as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value                 | This is an efficiency metric that shows how much the institution spent providing student services (e.g., student activities, cultural events, student newspapers, intramural athletics, student organizations, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing student services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution.  |                           |

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|--|------|--------|----------|---------|---|---------------|----------------|---------------|------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |   |               | Target         | Actual        |                  |  |   |  |
|  | M    |        | 3.3.10   |         | Research Expenditures per FTE   | \$ 421        | \$ 271         | \$ 443        | July 1 - June 30 | NCES IPEDS Data Center                       | Research expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be above the national peer group's 75th percentile value  | This is an efficiency metric that shows how much the institution spent on research expenditures (e.g., institutes and research centers and individual and project research, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing research services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        | 3.3.11   |         | Endowment value   | \$ 28,459,415 | > \$28,459,415 | \$ 29,589,169 | July 1 - June 30 | Internal Records                             | Cumulative total of endowment holdings for the University   | The metric serves as both an input measure of financial resources available for scholarships and faculty support, and as an efficiency measure of efforts made by the institution to improve donor relations and to grow the endowment.  |
|  | M    |        | 3.3.12   |         | Utility Costs - Percent Change from Previous Year                                   | -1%           | <= 0%          | -10%          | July 1 - June 30 | USC Accounting Intranet                      | Total of utility expenditures for the current fiscal year minus the total of utility expenditures for the previous fiscal year divided by the total of utility expenditures from the previous fiscal year; target is to have a negative change. | This input measure helps with the tracking of utility expenditures and supports the university's effort to enhance its financial security.   |
|  | M    |        | 3.3.13   |         | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%        | > 82.08%       | 85.69%        | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with encouraging excellence in students' research and creative pursuits.   |
|  | M    |        | 3.3.14   |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 92.89%        | > 92.89%       | 85.34%        | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.   |

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|--|------|--------|----------|---------|---|----------|----------|----------|-----------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   |          | Target   | Actual   |                 |  |  |   |
|  | M    |        | 3.3.15   |         | Average class size for Graduate level Classes | 6.89     | < 10     | 10.17    | August - May    | Internal enrollment tallies on the course matriculation date | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices     | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 3.3.16   |         | Average Class Size for Lower level Classes    | 18.94    | < 20     | 17.70    | August - May    | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices           | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 3.3.17   |         | Average class size for Upper level Classes    | 12.06    | < 15     | 11.56    | August - May    | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices           | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 3.3.18   |         | State Appropriations per FTE                  | \$ 2,574 | \$ 4,148 | \$ 2,650 | July 1- June 30 | NCES IPEDS Data Center                                       | State appropriations as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's 25th percentile | This is an efficiency metric that shows how much the institution received in state appropriations for each full-time student in the academic year. The measure allows us to ascertain the level of state support per student compared to other comparable institutions in the nation and relative to other revenues within the institution.   |

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|--|------|--------|----------|---------|---|----------------|-----------------|----------------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |   |                | Target          | Actual         |                  |                              |  |   |
|  | M    |        | 3.3.19   |         | Return on Investment - Cumulative Additional Annual Earnings of USC Aiken Alumni as a Result of Having a Degree | \$ 309,267,269 | > \$309,267,269 | \$ 324,448,801 | July 1 - June 30 | Internal data analyses       | The difference in cumulative annual earning as a result of USC Aiken alumni gaining a bachelor's degree over a high school diploma (i.e., total number of USC Aiken undergraduate alumni times the median salary for individuals with a bachelor's degree in South Carolina as reported by the US Census Bureau minus the total number of USC Aiken undergraduate alumni times the median salary for individuals with a high school diploma in South Carolina as reported by the US Census Bureau); target is continual growth | This outcome measure helps to determine how successful the institution has been in building student development especially in career readiness and in enhancing alumni relations.   |
|  | M    |        | 3.3.20   |         | Inflation Adjusted Revenue per FTE  | \$ 10,677      | > \$10,677      | \$ 10,338      | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time   | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation. |
|  | M    |        | 3.3.21   |         | Revenue per FTE   | \$ 17,298      | \$ 22,695       | \$ 17,299      | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value   | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |

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|--|------|--------|----------|---------|---|-----------|-------------|-----------|------------------|------------------------|--|---|---------------------------|
|  |      | Goal   | Strategy | Measure |   |           | Target      |           |                  |                        |  |   |                           |
|  | M    |        | 3.3.22   |         | Expenditure per FTE   | \$ 16,795 | < \$ 21,794 | \$ 17,050 | July 1 - June 30 | NCES IPEDS Data Center | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |                           |
|  | M    |        | 3.3.23   |         | Inflation Adjusted Expenditure per FTE  | \$ 10,367 | \$ 10,367   | \$ 10,188 | July 1 - June 30 | NCES IPEDS Data Center | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |                           |
| Government and Citizens                  | G    |        | 4        |         | <b>Create collaborative partnerships and innovative solutions to advance our community, region, and state</b>   |           |             |           |                  |                        |  |   |                           |
|  | S    |        | 4.1      |         | <b>Collaborate intentionally with K-16 to build stronger educational opportunities for the region and state</b> |           |             |           |                  |                        |  |   |                           |
|  | M    |        | 4.1.1    |         | Public Service Expenditure per FTE Student  | \$ 982    | \$ 790      | \$ 911    | July 1 - June 30 | NCES IPEDS Data Center | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile  | This is an efficiency metric that shows how much the institution spent on public service (e.g., conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution.  |                           |

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|--|------|--------|----------|---------|--|------------|--------------|------------|-----------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  | Base       | Target       | Actual     |                 |  |   |   |
|  | M    |        | 4.1.2    |         | Amount of Service-related Grants held  | \$ 973,032 | > \$ 973,032 | \$ 891,291 | July 1 -June 30 | Internal Sponsored Program records           | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount   | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.  |
|  | M    |        | 4.1.3    |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge                        | 73%        | > 68%        | 73%        | August - May    | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.  |
|  | S    |        | 4.2      |         | <b>Leverage our intellectual capital to support and augment a dynamic region and state</b> |            |              |            |                 |  |   |   |
|  | M    |        | 4.2.1    |         | Amount of Service-related Grants held  | \$ 973,032 | > \$ 973,032 | \$ 891,291 | July 1 -June 30 | Internal Sponsored Program records           | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount   | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.  |
|  | M    |        | 4.2.2    |         | Public Service Expenditure per FTE Student   | \$ 982     | \$ 790       | \$ 911     | July 1 -June 30 | NCES IPEDS Data Center                       | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile   | This is an efficiency metric that shows how much the institution spent on public service (e.g.,conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |



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|--|------|--------|----------|---------|---|-----------|------------|-----------|-----------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual    |                 |  |   |   |
|  | M    |        | 4.2.3    |         | State Appropriations per FTE  | \$ 2,574  | \$ 4,148   | \$ 2,650  | July 1- June 30 | NCES IPEDS Data Center                       | State appropriations as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's 25th percentile  | This is an efficiency metric that shows how much the institution received in state appropriations for each full-time student in the academic year. The measure allows us to ascertain the level of state support per student compared to other comparable institutions in the nation and relative to other revenues within the institution. |
|  | M    |        | 4.2.4    |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge | 73%       | > 68%      | 73%       | August - May    | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.  |
|  | M    |        | 4.2.5    |         | Inflation Adjusted Revenue per FTE                                  | \$ 10,677 | > \$10,677 | \$ 10,338 | July 1- June 30 | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEP1 to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        | 4.2.6    |         | Revenue per FTE   | \$ 17,298 | \$ 22,695  | \$ 17,299 | July 1- June 30 | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |

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|--|------|--------|----------|---------|--|---------------|----------------|---------------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  |               | Target         | Actual        |                  |  |  |   |
|  | M    |        | 4.2.7    |         | Expenditure per FTE                    | \$ 16,795     | < \$ 21,794    | \$ 17,050     | July 1 - June 30 | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        | 4.2.8    |         | Inflation Adjusted Expenditure per FTE | \$ 10,367     | \$ 10,367      | \$ 10,188     | July 1 - June 30 | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | M    |        | 4.2.9    |         | Endowment value                        | \$ 28,459,415 | > \$28,459,415 | \$ 29,589,169 | July 1 - June 30 | Internal Records   | Cumulative total of endowment holdings for the University  | The metric serves as both an input measure of financial resources available for scholarships and faculty support, and as an efficiency measure of efforts made by the institution to improve donor relations and to grow the endowment.   |
|  | M    |        | 4.2.10   |         | Fundraising totals                     | \$ 1,501,791  | > \$1,501,791  | \$ 2,077,105  | July 1 - June 30 | Internal records   | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.  | An output measure of fundraising efforts relative to peer institutions across the nation.   |
|  | M    |        | 4.2.11   |         | Family Fund Participation Rates        | 79.0%         | >= 90.0%       | 83.0%         | July 1 - June 30 | Rates of giving within the USC system available through internal records | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees  | An indirect measure of employee satisfaction and belief in the university's mission.  |

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|--|------|--------|----------|---------|---|-------|---------|--------|-----------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   |       | Target  | Actual |                       |  |  |  |
|  | S    | 4.3    |          |         | Expand our global presence through national and international collaborations                                    |       |         |        |                       |  |  |  |
|  | M    |        | 4.3.1    |         | Rankings Given as Reason for Coming to USCA   | 56.7% | > 56.7% | 61.4%  | July 1 - June 30      | Internal surveys given to entering students during orientation                                 | Number of respondents on an orientation survey who indicated that rankings in national magazines was an important and a very important factor divided by the number of respondents on the orientation survey; target is to increase the perceived importance of national rankings over the previous year | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation and provide distinctive high quality educational experiences. |
|  | M    |        | 4.3.2    |         | National Rankings and Recognitions: US News & World Report (Overall - Private and Public Colleges in the South) | 6     | < 6     | 8      | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a> | Target is to rise in the overall rankings relative to both privates and public institutions  | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.  |
|  | M    |        | 4.3.3    |         | National Rankings and Recognitions: US News & World Report (Public Colleges in the South)                       | 1     | 1       | 1      | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a> | Target is to remain as the top ranked public school in the southern region   | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.  |

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|--|------|--------|----------|---------|---|---------|----------|--------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual |                  |  |   |   |
| Education, Training, and Human Development | G    | 1      |          |         | Provide distinctive, high quality educational experiences                               |         |          |        |                  |  |   |   |
|  | S    | 1.1    |          |         | Reinforce quality teaching and learning as the preeminent activities of this University |         |          |        |                  |  |   |   |
|  | M    |        | 1.1.1    |         | Senior Satisfaction with the Level of Academic Challenge                                | 85.69%  | > 82.08% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE)                 | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with encouraging excellence in students' research and creative pursuits.  |
|  | M    |        | 1.1.2    |         | NSSE: Percent of Seniors Who Report Having Studied Abroad                               | 6%      | 14%      |        | July 1 - June 30 | National Survey of Student Engagement (NSSE)                 | Number of senior respondents who indicated that they participated in a study abroad program divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE that responded similarly | An outcome measure of students' exposure to diversity. The metric serves as a measure of how well the institution is doing in providing study abroad opportunities relative to a national peer group.   |
|  | M    |        | 1.1.3    |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study     | 85.34%  | > 85.34% |        | July 1 - June 30 | Internal Senior Exit Survey                                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        | 1.1.4    |         | Average class size for Graduate level Classes   | 10.17   | < 10     |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices  | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |

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|--|------|--------|----------|---------|--|---------|--------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                  |  |  |   |
|  | M    |        | 1.1.5    |         | Average Class Size for Lower level Classes | 17.70   | < 20   |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 1.1.6    |         | Average class size for Upper level Classes | 11.56   | < 15   |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 1.1.7    |         | Percent of Student Body that is Female     | 65.6%   | 63.7%  |        | October          | NCES IPEDS Data Center                                       | Total number of students enrolled on the fall freeze date who were female divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date    | The female percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |
|  | M    |        | 1.1.8    |         | Percent of Student Body that is Minorities | 40.3%   | 44.4%  |        | October          | NCES IPEDS Data Center                                       | Total number of students enrolled on the fall freeze date who were non-white divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date | The minority percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |
|  | M    |        | 1.1.9    |         | Number of USCA Bachelor Degrees Awarded    | 538     | 562    |        | July 1 - June 30 | NCES IPEDS Data Center                                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |

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|--|------|--------|----------|---------|---|---------|---------|--------|-----------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target  | Actual |                 |  |  |   |
|  | M    |        |          | 1.1.10  | Number of USCA Masters Degrees Awarded  | 20      | 122     |        | July 1 -June 30 | NCES IPEDS Data Center                         | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |
|  | M    |        |          | 1.1.11  | Overall Number of USCA Degrees Awarded  | 558     | 810     |        | July 1 -June 30 | NCES IPEDS Data Center                         | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value   | This is an outcome measure of the degrees awarded relative to our national peer group.  |
|  | S    |        |          | 1.2     | <b>Enhance excellence by implementing and supporting student engagement and immersive learning both inside and beyond the classroom</b> |         |         |        |                 |  |  |   |
|  | M    |        |          | 1.2.1   | Percent of students who took at Least One Online Course   | 36.6%   | > 36.6% |        | December        | Fall Student Course Enrollment records (IPEDS) | Unduplicated count of students who have enrolled in an online class during the Fall semester divided by the number of students enrolled in the Fall semester; target is to increase the percent over the current rate                          | An outcome measure that demonstrates the university's commitment to enhance learning and provide greater student access.  |
|  | M    |        |          | 1.2.2   | Honor Program Enrollment  | 88      | > 88    |        | August          | Internal Honors Program Analysis               | Count of registered students in the Honors program at the start of the Fall semester   | An outcome measure establishing the institution's success with enrolling students into the Honors Program and supports the university's mission of challenging students to think critically and creatively. |
|  | M    |        |          | 1.2.3   | Honor Program Six-year Graduation Rates   | 58%     | > 46%   |        | July 1 -June 30 | Internal Honors Program Analysis               | Number of students who entered the Honors Program six years prior who graduated divided by the number of students who entered the Honors Program six years prior; target is to be above the 6 year graduation rate for our national peer group | This outcome measure helps to determine how successful the institution has been in graduating students from the Honors Program.   |
|  | M    |        |          | 1.2.4   | Percent of Course Sections Offered Online   | 13%     | > 13%   |        | August - May    | Internal schedule of classes analyses          | Number of course sections with an online method of instruction divided by the number of course sections for Fall; target is to increase the percent of online course offerings   | This output measure demonstrates the university's commitment to meeting the various scheduling needs of its student body.   |

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|--|------|--------|----------|---------|---|---------|----------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual |                  |  |  |  |
|  | M    |        |          | 1.2.5   | Senior Satisfaction with the Availability of Faculty                                    | 91.98%  | > 91.98% |        | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the faculty's success with being accessible to students and aiding in their success.  |
|  | M    |        |          | 1.2.6   | NSSE - Socially Supportive Environment  | 70%     | > 62%    |        | August - May     | National Survey of Student Engagement (NSSE) | Percentage of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support for the student to thrive socially; target represents the percent of seniors across the Nation who completed the NSSE similarly (average of items 14e & 14f)  | An output measure of institutional efforts to provide social support that students need relative to a national peer group.   |
|  | M    |        |          | 1.2.7   | NSSE - General Education: Analyzing Numerical and Statistical Information               | 2.92    | > 2.86   |        | August - May     | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to analyzing numerical and statistical information; target represents the average rating provided by all seniors across the nation who completed the NSSE               | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to analyze numerical and statistical information. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        |          | 1.2.8   | NSSE - General Education: Developing or Clarifying a Personal Code of Values and Ethics | 2.93    | > 2.84   |        | August - May     | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to developing or clarifying a personal code of values and ethics; target represents the average rating provided by all seniors across the nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of a personal code of values and ethics in students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                              |

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|--|------|--------|----------|---------|--|---------|--------|--------|-----------------|--|---|--|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                 |  |   |  |
|  | M    |        |          | 1.2.9   | NSSE - General Education: Solving Complex Real-world Problems  | 2.91    | > 2.82 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to solving complex real-world problems; target represents the average rating provided by all seniors across the nation who completed the NSSE  | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to solve complex real-world problems. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        |          | 1.2.10  | NSSE - General Education: Speaking Clearly and Effectively     | 2.98    | > 2.92 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to speaking clearly and effectively; target represents the average rating provided by all seniors across the Nation who completed the NSSE     | An outcome measure of the perceived impact the institution has had on the development of effective oral communication skills among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                |
|  | M    |        |          | 1.2.11  | NSSE - General Education: Thinking Critically and Analytically | 3.2     | > 3.28 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to thinking critically and analytically; target represents the average rating provided by all seniors across the Nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of critical and analytical thinking among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                   |



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|--|------|--------|----------|---------|---|---------|--------|--------|-----------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   | Base    | Target | Actual |                 |  |  |  |
|  | M    |        | 1.2.12   |         | NSSE - General Education: Understanding People of Other Backgrounds | 2.88    | > 2.85 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to understanding people of other backgrounds; target represents the average rating provided by all seniors across the Nation who completed the NSSE | An outcome measure of the perceived impact the institution has had on the development of an appreciation for diversity among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                        |
|  | M    |        | 1.2.13   |         | NSSE - General Education: Working Effectively with Others           | 3.08    | > 3.04 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to working effectively with others; target represents the average rating provided by all seniors across the Nation who completed the NSSE           | An outcome measure of the perceived impact the institution has had on the development of knowledge and skills among students to effectively work with others. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |
|  | M    |        | 1.2.14   |         | NSSE - General Education: Writing Clearly and Effectively           | 3.08    | > 3.00 |        | August - May    | National Survey of Student Engagement (NSSE) | Average rating provided by seniors on a 4 point scale to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to writing clearly and effectively; target represents the average rating provided by all seniors across the nation who completed the NSSE           | An outcome measure of the perceived impact the institution has had on the development of effective writing skills among students. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                             |

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|--|------|--------|----------|---------|---|---------|----------|--------|------------------|---|--|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual |                  |   |  |   |
|  | M    |        |          | 1.2.15  | NSSE - Percent of Seniors who Report Participating in Research Projects             | 23%     | > 23%    |        | August - May     | National Survey of Student Engagement (NSSE)  | Number of senior respondents who indicated that they had worked with a faculty member on a research project divided by the number of senior respondents; target represents the percent of seniors across the nation who completed the NSSE similarly | An outcome measure of students' opportunities to participate in research projects. The metric serves as a measure of how well the institution is doing in providing research opportunities relative to a national peer group.   |
|  | M    |        |          | 1.2.16  | Number of Magellan Scholars   | 124     | > 119    |        | July 1 - June 30 | USC's Research Database of Magellan Awardees<br><a href="http://www.sc.edu/our/magellanwinners.php#q">http://www.sc.edu/our/magellanwinners.php#q</a> | Cumulative number of Magellan Scholars; target is to exceed the total of all other non-Columbia USC campuses combined  | An outcome measure establishing the institution's success with providing students the opportunity to participate in sponsored research projects and supporting the university's mission of providing high impact learning practices.  |
|  | M    |        |          | 1.2.17  | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%  | > 82.08% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE)  | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE  | An efficiency measure indicating the university's success with encouraging excellence in students' research and creative pursuits.  |
|  | M    |        |          | 1.2.18  | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 85.34%  | > 85.34% |        | July 1 - June 30 | Internal Senior Exit Survey   | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        |          | 1.2.19  | Average class size for Graduate level Classes                                       | 10.17   | < 10     |        | August - May     | Internal enrollment tallies on the course matriculation date  | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |

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|--|------|--------|----------|---------|--|--------------|---------------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |  | Base         | Target        | Actual |                  |  |  |  |
|  | M    |        |          | 1.2.20  | Average Class Size for Lower level Classes | 17.70        | < 20          |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices                             | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it.  |
|  | M    |        |          | 1.2.21  | Average class size for Upper level Classes | 11.56        | < 15          |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices                             | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it.  |
|  | M    |        |          | 1.2.22  | Research Expenditures per FTE              | \$ 443       | \$ 288        |        | July 1 - June 30 | NCES IPEDS Data Center                                       | Research expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be above the national peer group's 75th percentile value | This is an efficiency metric that shows how much the institution spent on research expenditures (e.g., institutes and research centers and individual and project research, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing research services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 1.2.23  | Grant Amounts for Research                 | \$ 1,728,360 | > \$1,728,360 |        | July 1 - June 30 | Internal Sponsored Program records                           | Total amount of grant money awarded for Research activities; target is to improve over the previous year's total   | This metric serves as an output measure of our research-related grants and as an input measure of fund available to support research in support of the university mission.   |

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|--|------|--------|----------|---------|---|------------|-------------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   | Base       | Target      | Actual |                  |  |  |  |
|  | M    |        |          | 1.2.24  | Grant Amounts for Training  | \$ 205,800 | > \$205,800 |        | July 1 - June 30 | Internal Sponsored Program records                             | Total amount of grant money awarded for Training activities; target is to improve over the previous year's total   | This metric serves as an output measure of our training-related grants and as an input measure of fund available to provide training opportunities in support of the university mission.         |
| Education, Training, and Human Development | G    | 2      |          |         | Enroll, retain, develop and graduate a diverse student body   |            |             |        |                  |  |  |  |
|  | S    | 2.1    |          |         | Recruit a promising and diverse student body  |            |             |        |                  |  |  |  |
|  | M    |        |          | 2.1.1   | Percent of Entering Student Body indicating they intend to Transfer   | 14.3%      | < 14.3%     |        | August           | Internal surveys given to entering students during orientation | Total number of entering freshmen who indicate that they intend to transfer to another institution divided by the total number of entering freshmen; target is decrease the percentage of students planning to transfer from the previous year   | A measure that supports the university's efforts to recruit, retain, and graduate a promising student body. The measure also helps the university ensure strategic growth.                       |
|  | M    |        |          | 2.1.2   | Percent of Entering Freshmen who State Academic Reputation was Important or Very Important as Reason for Coming to USCA | 89.3%      | > 89.3%     |        | August           | Internal surveys given to entering students during orientation | Total number of entering freshmen who indicated academic reputation was important or very important in their decision to come to USCA divided by the total number of entering freshmen; target is to increase the perceived importance of academic reputation over the previous year                     | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation.  |
|  | M    |        |          | 2.1.3   | Rankings Given as Reason for Coming to USCA   | 61.4%      | > 61.4      |        | July 1 - June 30 | Internal surveys given to entering students during orientation | Number of respondents on an orientation survey who indicated that rankings in national magazines was an important and a very important factor divided by the number of respondents on the orientation survey; target is to increase the perceived importance of national rankings over the previous year | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation and provide distinctive high quality educational experiences. |

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|--|------|--------|----------|---------|--|----------|-----------|------------------|---|--|---|---------------------------|
|  |      | Goal   | Strategy | Measure |  | Base     | Target    | Actual           |   |  |   |                           |
|  | M    |        |          | 2.1.4   | NSSE: Diverse Interactions             | 73%      | > 70%     | August - May     | National Survey of Student Engagement (NSSE)  | Number of senior respondents who indicated that they often or very often had discussions with people who were different from them in terms of their religious beliefs, political opinions, personal values, or race divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE that responded similarly (average of items 8a-8d) | An outcome measure of students' exposure to diversity. The metric serves as a measure of how well the institution is achieving its educational mission, relative to a national peer group.  |                           |
|  | M    |        |          | 2.1.5   | Net price                              | \$15,048 | \$ 16,382 | July 1 - June 30 | NCES College Navigator available at <a href="http://nces.ed.gov/collegenavigator">http://nces.ed.gov/collegenavigator</a> | Average net price is generated by subtracting the average amount of federal, state/local government, or institutional grant or scholarship aid from the total cost of attendance. Total cost of attendance is the sum of published tuition and required fees (lower of in-district or in-state), books and supplies, and the weighted average for room and board and other expenses.                 | An output measure of the overall average out-of-pocket costs for a year of full-time instruction. The metric is used to gauge efforts to establish scholarships and waivers to minimize the annual out-of-pocket costs of achieving a degree. |                           |
|  | M    |        |          | 2.1.6   | Percent of Student Body that is Female | 65.6%    | 63.7%     | October          | NCES IPEDS Data Center  | Total number of students enrolled on the fall freeze date who were female divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date  | The female percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.  |                           |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description                                | 2019-20 |        |        | Time Applicable | Data Source and Availability | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|--|---------|--------|--------|-----------------|------------------------------|--|--|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                 |                              |  |  |
|  | M    |        | 2.1.7    |         | Percent of Student Body that is Minorities | 40.3%   | 44.4%  |        | October         | NCES IPEDS Data Center       | Total number of students enrolled on the fall freeze date who were non-white divided by the total number of students enrolled on the fall freeze date; target represents the national peer group's 75th percentile value on the fall freeze date | The minority percentage of the student body measure serves as a means to highlight the university's commitment to recruiting a promising and diverse student body.   |
|  | M    |        | 2.1.8    |         | Annualized FTE                             | 3,124   | 2,914  |        | October         | NCES IPEDS Data Center       | The Annualized Full-time equivalent enrollment per Federal definition on the Fall census date; target represents the National peer group's current median value  | This metric is an important input measure of the number of equivalent full-time students across the fiscal year. It serves as the basis for estimating revenue from tuition and fees as well as how much it costs to educate and provide services to each full-time student.                       |
|  | M    |        | 2.1.9    |         | Fall FTE                                   | 3,098   | 2,907  |        | October         | NCES IPEDS Data Center       | The Full-time equivalent enrollment per Federal definition on the Fall census date; target represents the National peer group median value   | Enrollments are typically the highest at the start of an academic year. Fall FTE is an indirect input measure of revenue from tuition and fees but also serves as a measure of the number of students that need to be served.  |
|  | M    |        | 2.1.10   |         | Fall Graduate Headcount                    | 355     | 366    |        | October         | NCES IPEDS Data Center       | Total number of graduate students on the Fall census date; target represents the National peer group median value  | Enrollments are typically the highest at the start of an academic year. Fall graduate headcount is a predictor of how large graduate classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year.           |
|  | M    |        | 2.1.11   |         | Fall Undergraduate Headcount               | 3,344   | 2,970  |        | October         | NCES IPEDS Data Center       | Total number of undergraduate students on the Fall census date; target represents the National peer group median value   | Enrollments are typically the highest at the start of an academic year. Fall undergraduate headcount is a predictor of how large undergraduate classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year. |

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|--|------|--------|----------|---------|---|---------|--------|-----------|------------------|------------------------------|---|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target | Actual    |                  |                              |   |   |
|  | M    |        |          | 2.1.12  | Number of Transfer-in students  |         | 404    | 273       | October          | NCES IPEDS Data Center       | Total number of transfer-in students as reported to IPEDS during the Fall semester; target is to be above the national peer group median value  | Enrollments are typically the highest at the start of an academic year. Fall transfer in headcount serves as a predictor of how large classes will be and of the amount of support and services (e.g., parking, dining, academic support, etc) that will be provided throughout the year. |
|  | M    |        |          | 2.1.13  | Financial Aid: Average Award by the State                                     | \$      | 4,264  | \$ 3,615  | July 1 - June 30 | NCES IPEDS Data Center       | Average awarded amount for first time full-time students as reported to IPEDS; target is the median awarded amount for our national peer group  | An output measure of student recruitment efforts to attract highly qualified students. The metric has a direct impact on the outcomes measure of student debt upon graduation.  |
|  | M    |        |          | 2.1.14  | Financial Aid: Average Award through Federal Scholarships and Grants          | \$      | 4,824  | > \$4,799 | July 1- June 30  | NCES IPEDS Data Center       | Average awarded amount for first time full-time students as reported to IPEDS; target is the median awarded amount for our national peer group  | An output measure of student recruitment efforts to attract highly qualified students. The metric has a direct impact on the outcomes measure of student debt upon graduation.  |
|  | M    |        |          | 2.1.15  | Financial Aid: Average Institutional Scholarship Awarded to Entering Freshmen | \$      | 2,534  | \$ 6,435  | July 1- June 30  | NCES IPEDS Data Center       | Total institutional scholarships awarded divided by the number of entering first-time students who received an institutional scholarship; target is the average value of 4 year comprehensive teaching institutions in South Carolina | An input measure of institutional financial support to students used to attract and retain highly qualified students and to minimize student debt upon graduation.  |
|  | M    |        |          | 2.1.16  | Financial Aid: Average Student Loan   | \$      | 5,518  | < \$6,136 | July 1- June 30  | NCES IPEDS Data Center       | Total of student loans carried by first-time full-time students divided by the number of first-time full-time students who have student loans   | An early prorated indicator of an outcome measure what the overall average debt load will be for a student upon completion of their education.  |
|  | M    |        |          | 2.1.17  | Financial Aid: Percent of Freshman Class Awarded an Institutional Scholarship |         | 22%    | 35%       | July 1- June 30  | NCES IPEDS Data Center       | Number of entering first-time students who receive an institutional scholarship divided by the number of entering first-time students; target is the average value of 4 year comprehensive teaching institutions in South Carolina    | An input measure of institutional financial support to students used to attract and retain highly qualified students and to minimize student debt upon graduation.  |

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|--|------|--------|----------|---------|---|-----------|------------|--------|-----------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual |                       |  |   |   |
|  | M    |        |          | 2.1.18  | Percent of First-time Full-time Freshman Receiving Any Type of Aid  | 95%       | 95%        |        | July 1 - June 30      | NCES IPEDS Data Center   | Total number of first-time full-time fall freshmen to receive aid divided by the total number of first-time full-time fall freshmen; target is the national peer group median value | An outcome measure indicating the university's success with aiding the students in finding the means to fund their educational expenses and supporting the university's commitment to affordability.  |
|  | M    |        |          | 2.1.19  | Tuition & Fees  | \$ 10,760 | < \$11,820 |        | July 1 - June 30      | NCES IPEDS Data Center   | Tuition and mandatory fees to attend full-time for Fall and Spring combined as reported to IPEDS; target represents the national peer group's 75th percentile value                 | An indirect input measure aiding the university by helping to determine budgets and to track the tuition adjustments as they relate to affordability over time. The measure allows us to judge our relative standing with other comparable institutions in the nation.  |
|  | M    |        |          | 2.1.20  | Tuition Revenue per FTE   | \$ 6,189  | \$ 6,300   |        | July 1 - June 30      | NCES IPEDS Data Center   | Total tuition revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value                              | This is an input measure that shows how much revenue is generated per full-time equivalent student. This is a useful measure to compare to expenditure per FTE and is used to help set budgets and to suggest necessary tuition adjustments to ensure costs are covered. The measure allows us to judge our relative standing with other comparable institutions in the nation. |
|  | M    |        |          | 2.1.21  | Percent of Undergraduates from South Carolina Receiving State Scholarships                                      | 52%       | >= 58%     |        | August - December     | SC CHE Scholarship Statistics available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total number of Fall undergraduates who received a scholarship divided by the total number of in-state enrolled undergraduate students; target is the overall state average         | An outcome measure indicating the university's success with aiding the students in finding the means to fund their educational expenses and supporting the university's commitment to affordability.  |
|  | M    |        |          | 2.1.22  | National Rankings and Recognitions: US News & World Report (Overall - Private and Public Colleges in the South) | 8         | < 8        |        | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a>   | Target is to rise in the overall rankings relative to both privates and public institutions   | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.   |
|  | M    |        |          | 2.1.23  | National Rankings and Recognitions: US News & World Report (Public Colleges in the South)                       | 1         | 1          |        | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a>   | Target is to remain as the top ranked public school in the southern region  | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.   |



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|--|------|--------|----------|---------|--|------------|-------------|--------|-------------------|------------------------------------|---|--|
|  |      | Goal   | Strategy | Measure |  | Base       | Target      | Actual |                   |                                    |   |  |
|  | M    |        |          | 2.1.24  | Percent of Student Body Residing in University Housing | 27%        | >= 27%      |        | August - December | Internal Housing Data              | Number of students residing in University Housing divided by the number of students in the student body   | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.  |
|  | M    |        |          | 2.1.25  | Public Service Expenditure per FTE Student             | \$ 911     | \$ 789      |        | July 1 - June 30  | NCES IPEDS Data Center             | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile                             | This is an efficiency metric that shows how much the institution spent on public service (e.g., conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 2.1.26  | Amount of Service-related Grants held                  | \$ 891,291 | > \$891,291 |        | July 1 - June 30  | Internal Sponsored Program records | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount                                     | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.   |
|  | M    |        |          | 2.1.27  | Number of USCA Bachelor Degrees Awarded                | 538        | 562         |        | July 1 - June 30  | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.  |
|  | M    |        |          | 2.1.28  | Number of USCA Masters Degrees Awarded                 | 20         | 122         |        | July 1 - June 30  | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.  |
|  | M    |        |          | 2.1.29  | Overall Number of USCA Degrees Awarded                 | 558        | 810         |        | July 1 - June 30  | NCES IPEDS Data Center             | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | This is an outcome measure of the degrees awarded relative to our national peer group.   |
|  | M    |        |          | 2.1.30  | Dining Services Satisfaction                           | 4.76       | > 4.75      |        | July 1 - June 30  | EBI Nation Survey                  | Overall satisfaction rating of Dining Services provided by resident students; target is the average satisfaction rating given nationally by resident students | An outcome measure of student satisfaction with dining services relative to industry standards. The metric is used to determine if changes in the food services and options are necessary.   |

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|--|------|--------|----------|---------|---|-----------|------------|--------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual |                  |  |   |   |
|  | M    |        |          | 2.1.31  | Student Satisfaction with Quality of Housing Services               | 5.62      | > 5.25     |        | July 1 - June 30 | EBI Survey of Residence Satisfaction         | Average rating of satisfaction on a 7 point scale; target is to exceed the peer group average rating  | This efficiency measure used to highlight the university's success with providing high quality services to the student residents and supports the university's goal of enhancing its reputation as a high quality residential university.   |
|  | M    |        |          | 2.1.32  | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge | 73%       | > 68%      |        | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.                  |
|  | M    |        |          | 2.1.33  | Inflation Adjusted Revenue per FTE                                  | \$ 10,338 | > \$10,338 |        | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation. |
|  | M    |        |          | 2.1.34  | Revenue per FTE   | \$ 17,299 | \$ 23,391  |        | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |

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|--|------|--------|----------|---------|---|--------------|---------------|--------|-------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   | Base         | Target        | Actual |                   |  |  |   |
|  | M    |        |          | 2.1.35  | Expenditure per FTE   | \$ 17,050    | < \$22,688    |        | July 1 - June 30  | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        |          | 2.1.36  | Inflation Adjusted Expenditure per FTE                                    | \$ 10,188    | \$ 10,188     |        | July 1 - June 30  | NCES IPEDS Data Center   | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | M    |        |          | 2.1.37  | Fundraising totals  | \$ 2,077,105 | > \$2,077,105 |        | July 1 - June 30  | Internal records   | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.  | An output measure of fundraising efforts relative to peer institutions across the nation.   |
|  | M    |        |          | 2.1.38  | Family Fund Participation Rates   | 83.0%        | >= 90.0%      |        | July 1 - June 30  | Rates of giving within the USC system available through internal records | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees  | An indirect measure of employee satisfaction and belief in the university's mission.  |
|  | M    |        |          | 2.1.39  | Percent of First-time, First-year Students Residing in University Housing | 56%          | > 56%         |        | August - December | Internal Housing Data  | Number of first-time, first-year students from the Fall semester residing in University housing divided by the number of first-time, first year students from the Fall semester  | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.   |

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|--|------|--------|----------|---------|--|---------|---------|--------------------|--|---|---|---------------------------|
|  |      | Goal   | Strategy | Measure |  | Base    | Target  | Actual             |  |   |   |                           |
|  | S    | 2.2    |          |         | Achieve a greater percentage of student retention, progression, and graduation |         |         |                    |  |   |   |                           |
|  | M    |        | 2.2.1    |         | Licensure Exams: Nursing   | 97.2%   | > 91.7% | April 1 - March 31 | Baccalaureate Degree NCLEX-RN Pass Rate available at <a href="http://www.llr.state.sc.us/POL/Nursing/index.asp?file=NurPrograms.htm">http://www.llr.state.sc.us/POL/Nursing/index.asp?file=NurPrograms.htm</a> | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become nurses.   |                           |
|  | M    |        | 2.2.2    |         | Student Achievement Measure  | 73.0%   | > 73.0% | October            | College Portrait and Student Achievement measure Initiative available at <a href="http://www.studentachievementmeasure.org/participants">http://www.studentachievementmeasure.org/participants</a>             | Number of the USC Aiken First-time Full-time freshman have graduated or who are still enrolled at an institution of higher learning somewhere in the Nation divided by the number of USC Aiken first-time full-time freshmen from 6 years ago; target is to exceed the previous year's rate | An outcome measure indicating the university's success with retaining and graduating students and/or preparing them for success as a student (even at other institutions). This measure is used in supporting the university's goal of achieving a higher percentage of student retention, progression, and graduation. |                           |
|  | M    |        | 2.2.3    |         | Dining Services Satisfaction   | 4.76    | > 4.75  | July 1 - June 30   | EBI Nation Survey  | Overall satisfaction rating of Dining Services provided by resident students; target is the average satisfaction rating given nationally by resident students   | An outcome measure of student satisfaction with dining services relative to industry standards. The metric is used to determine if changes in the food services and options are necessary.  |                           |
|  | M    |        | 2.2.4    |         | Student Satisfaction with Quality of Housing Services                          | 5.62    | > 5.25  | July 1 - June 30   | EBI Survey of Residence Satisfaction   | Average rating of satisfaction on a 7 point scale; target is to exceed the peer group average rating  | This efficiency measure used to highlight the university's success with providing high quality services to the student residents and supports the university's goal of enhancing its reputation as a high quality residential university.   |                           |
|  | M    |        | 2.2.5    |         | Percent of Students Satisfied with Advising                                    | 87.5%   | > 87.5% | July 1 - June 30   | Internal Academic Advisement Satisfaction Survey   | Total number of respondents satisfied or very satisfied divided by the total number of survey respondents; target is to increase satisfaction over the previous year  | An efficiency measure that allows the university to track the quality of the advisement services that it provides and supports the university's commitment to student retention, progression, and graduation.   |                           |

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|--|------|--------|----------|---------|---|-------------|----------------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   | Base        | Target         | Actual |                  |  |  |   |
|  | M    |        |          | 2.2.6   | Percent of Students Satisfied with Availability of their Academic Advisor | 94.4%       | > 94.4%        |        | July 1 - June 30 | Internal Academic Advisement Satisfaction Survey | Total number of respondents satisfied or very satisfied divided by the total number of survey respondents; tyarget is to increase satisfaction over the previous year  | An efficiency measure that allows the university to track the quality of the advisement services that it provides and supports the university's commitment to student retention, progression, and graduation.                   |
|  | M    |        |          | 2.2.7   | Complete Withdrawals of USC Aiken Students                                | 147         | < 147          |        | August - May     | Internal analyses                                | Number of students who withdrew from all classes during the Fall and Spring semesters  | An outcome measure of lost students. Reasons for complete withdrawals are reviewed when available to ascertain if there is something the institution needs to do to minimize chances of future withdrawals for similar reasons. |
|  | M    |        |          | 2.2.8   | Number of Students on Probation   | 207 (2.94%) | < 207 <(2.94%) |        | August - May     | Internal analyses                                | Number of students who were placed on academic probation for the academic year; target is to decrease this number over previous value through appropriate academic interventions   | An outcome measure used in tracking the university's success in lowering the number of students placed on academic probation and supporting the university's commitment to student retention, progression, and graduation.      |
|  | M    |        |          | 2.2.9   | Number of Students Suspended  | 81 (1.15%)  | < 81 <(1.15%)  |        | August - May     | Internal analyses                                | Number of students who were placed on academic suspension for the academic year; target is to decrease this number over previous value through appropriate academic interventions  | An outcome measure used in tracking the university's success in lowering the number of students suspended and supporting the university's commitment to student retention, progression, and graduation..                        |
|  | M    |        |          | 2.2.10  | Indebtedness  | \$ 19,674   | <= \$19,674    |        | July 1 - June 30 | Internal Financial Aid Records                   | Total of educational loans received by students at the point of being awarded a degree divided by the number of degree recipients for the year; target is to equal or decrease student indebtedness over previous year value | An outcome measure of average student debt upon completion. The metric is used to establish targets for raising of funds in support of scholarships as the institution does all it can to minimize student debt.                |
|  | M    |        |          | 2.2.11  | DFW Rates (Fall & Spring)   | 17% & 16%   | < 17% & < 16%  |        | August - May     | Internal Grade rosters                           | Total number of course grades of D, F or W assigned divided by Total number of Course grades earned for the semester; target is to decrease the rate through appropriate academic interventions and support                  | This metric is an outcome measure of how well students are doing in their classes and as an indirect output measure of faculty efforts to ensure student success.   |

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|--|------|--------|----------|---------|---|---------------|-----------------|--------|-------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |   | Base          | Target          | Actual |                   |  |   |  |
|  | M    |        |          | 2.2.12  | Early Warnings Forms processed Proportional to DFWs (Fall & Spring)       | 1.17          | > 1.17          |        | August - May      | Internal Grade rosters and Academic Success Center report on number of Early Warning forms processed | Total Number of Early Warning Forms processed through the Academic Success Center divided by the Total number of course grades of D,F, or W assigned; target is to improve over previous year's value | An output measure showing how effective early warning efforts are in addressing possible failure. Increasing proportions are indicative of greater effectiveness.  |
|  | M    |        |          | 2.2.13  | Percent of First-time, First-year Students Residing in University Housing | 56%           | > 56%           |        | August - December | Internal Housing Data  | Number of first-time, first-year students from the Fall semester residing in University housing divided by the number of first-time, first year students from the Fall semester                       | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.  |
|  | M    |        |          | 2.2.14  | Percent of Student Body Residing in University Housing                    | 27%           | >= 27%          |        | August - December | Internal Housing Data  | Number of students residing in University Housing divided by the number of students in the student body   | An indirect output measure used to gauge the services needed by our students and support the university's commitment to service excellence as well as enhance the university's reputation as a high-quality residential university.  |
|  | M    |        |          | 2.2.15  | Average Advising Load (Standard Deviation of Advising Across Advisors)    | 17.52 (29.00) | < 17.52 (29.00) |        | August - May      | Internal Records   | The unweighted average of the number advisees across advisors; target is to decrease the average and to minimize variability of loads across advisors by decreasing the sample standard deviation     | Both the average and the standard deviation are output measures. The metric show how many advisees, on average, a given faculty member has in the academic year. The lower the value, the more individualized attention an advisee receives. The standard deviation shows the inequity of advisee loads across faculty - if all faculty had the same number of advisee's, the value would be zero. |
|  | M    |        |          | 2.2.16  | Student-Computer ratio  | 6.7           | < 10.0          |        | July 1 - June 30  | Internal records   | Fall headcount divided by the number of desktop computers recorded by Computer Services Division  | This input measure demonstrates the university's commitment to make better use of technology and improve student academic support.   |
|  | M    |        |          | 2.2.17  | Library Collection: Books and Serials Held                                | 149,195       | --              |        | July 1 - June 30  | NCES IPEDS Data Center   | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of books and reference material at the Library in support of faculty, students, and the general public.  |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description  | 2019-20 |          |        | Time Applicable  | Data Source and Availability                 | Calculation Method   | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|---------|----------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |  | Base    | Target   | Actual |                  |  |  |   |
|  | M    |        |          | 2.2.18  | Library Collection: Databases  | 217     | --       |        | July 1 - June 30 | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs  | An input measure showing the availability of databases and articles at the Library in support of faculty, students, and the general public.                                     |
|  | M    |        |          | 2.2.19  | Library Collection: E-books  | 532,833 | --       |        | July 1 - June 30 | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs  | An input measure showing the availability of e-books and reference material at the Library in support of faculty, students, and the general public.                             |
|  | M    |        |          | 2.2.20  | Senior Satisfaction with Class Scheduling                                    | 77.27%  | > 77.27% |        | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction  | An efficiency measure indicating the university's success with scheduling classes in a manner that supported student and university progression goals.                          |
|  | M    |        |          | 2.2.21  | National Percentile Ranking of Quality of Academic Advisement among Freshmen | 46%     | > 46%    |        | August - May     | National Survey of Student Engagement (NSSE) | Percentage of institutions across the nation that completed the NSSE with an average rating of the quality of academic advising below that of the average rating received by USC Aiken; target is to be in the top half of institutions with improvement over the previous ranking | This efficiency measure helps assess the quality level of advisement services provided by the university to assist with the university's progression goals and student success. |
|  | M    |        |          | 2.2.22  | National Percentile Ranking of Quality of Academic Advisement among Seniors  | 61%     | >= 61%   |        | August - May     | National Survey of Student Engagement (NSSE) | Percentage of institutions across the nation that completed the NSSE with an average rating of the quality of academic advising below that of the average rating received by USC Aiken; target is to be in the top half of institutions with improvement over the previous ranking | This efficiency measure helps assess the quality level of advisement services provided by the university to assist with the university's progression goals and student success. |

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|--|------|--------|----------|---------|---|---------|----------|------------------|--|---|---|---------------------------|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual           |  |   |   |                           |
|  | M    |        |          | 2.2.23  | NSSE: Academic Support                                | 74%     | > 70%    | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support to help students succeed academically; target represents the percent of seniors across the Nation who completed the NSSE similarly | An output measure of institutional efforts to provide academic support that students need relative to a national peer group.  |                           |
|  | M    |        |          | 2.2.24  | Perceived Quality of Interactions with Administrators | 65.36%  | > 59.11% | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of senior participants who indicated positive quality of interactions with administrative staff and offices; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with providing opportunities for students to have meaningful interactions with the university's administration.   |                           |
|  | M    |        |          | 2.2.25  | Number of USCA Bachelor Degrees Awarded               | 538     | 562      | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |                           |
|  | M    |        |          | 2.2.26  | Number of USCA Masters Degrees Awarded                | 20      | 122      | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | An outcome measure indicating the institution's success in graduating students relative to a national peer group.   |                           |
|  | M    |        |          | 2.2.27  | Overall Number of USCA Degrees Awarded                | 558     | 810      | July 1 - June 30 | NCES IPEDS Data Center                       | Sum of awarded degrees for summer, fall and spring terms; target represents National Peer group median value  | This is an outcome measure of the degrees awarded relative to our national peer group.  |                           |
|  | M    |        |          | 2.2.28  | Freshman to Sophomore Retention Rate                  | 64%     | > 69%    | October          | NCES IPEDS Data Center                       | Total number of first-time full-time fall freshmen to register for classes the following fall divided by the total number of first-time fulltime fall freshmen; target is to be above the national peer group mean value  | An output measure of efforts to acclimate new students to the university. The percentage of students retained and lost have an impact on budgetary planning because of the reliance on revenue from tuition and fees. |                           |



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|--|------|--------|----------|---------|--|---------|----------|--------|--------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  | Base    | Target   | Actual |                    |  |   |   |
|  | M    |        |          | 2.2.29  | Six year Graduation Rate   | 40%     | > 46%    |        | October            | NCES IPEDS Data Center   | Total number of first-time full-time fall freshmen to graduate within a 6 year period divided by the total number of first-time full-time fall freshmen; target is to be above the national peer group mean value                     | An outcome measure indicating the university's success with graduating students and used in supporting the university's goal of achieving a higher percentage of student retention, progression, and graduation.  |
|  | M    |        |          | 2.2.30  | Classroom Utilization : Average Room Hours of Instruction Per Week | 28.81   | >= 30.00 |        | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of available classroom facilities relative to the state's standard. The measure can be used in facilities planning and scheduling of classes and events.   |
|  | M    |        |          | 2.2.31  | Classroom Utilization: Square Footage per Student Station          | 18.92   | <= 22.00 |        | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of available classroom and laboratory spaces for seats. Efficient use of space would be indicated by being close to but not exceeding the state standard. The metric allows the institution to determine if additional seats can be placed in a classroom while preventing overcrowding. |
|  | M    |        |          | 2.2.32  | Classroom Utilization: Station Utilization                         | 38%     | >= 60%   |        | July 1 - June 30   | SC CHE Statistical Abstract available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a>   | Target is the South Carolina Standard   | An efficiency measure that shows usage of each seat relative to the state's standard. The measure can be used in facilities planning and scheduling of classes and events.  |
|  | M    |        |          | 2.2.33  | Life Scholarship Retention Rates from Freshman to Sophomore        | 51%     | 60%      |        | August             | SC CHE Scholarship Statistics available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total number of LIFE scholarship recipients to retain scholarship to their sophomore year divided by the total number of first-time Fall freshmen LIFE recipients; target is the overall state average for senior public institutions | An outcome measure that shows the institution's success with aiding students in retaining their LIFE scholarships and increasing the likelihood of their success.   |
|  | M    |        |          | 2.2.34  | Licensure Exams: Praxis Professional Knowledge                     | 100%    | > 99%    |        | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a>                               | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers.   |

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|--|------|--------|----------|---------|--|---------|--------|--------|--------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                    |  |   |   |
|  | M    |        |          | 2.2.35  | Licensure Exams: Praxis Academic Content Areas       | 100%    | > 97%  |        | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a> | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers. |
|  | M    |        |          | 2.2.36  | Licensure Exams: Praxis Teaching Special Populations | 100%    | 100%   |        | April 1 - March 31 | Title II pass rates on Praxis published in USCA Bulletin <a href="https://www.usca.edu/registrar/academic-bulletins">https://www.usca.edu/registrar/academic-bulletins</a> | Target is to exceed the Statewide pass rate   | An outcome measure that shows how successful the institution has been in educating and preparing students to become teachers. |
|  | M    |        |          | 2.2.37  | NSSE - Socially Supportive Environment               | 70%     | > 62%  |        | August - May       | National Survey of Student Engagement (NSSE)   | Percentage of senior respondents who indicated "quite a bit" or "very much" to the question of how much the institution provided the support for the student to thrive socially; target represents the percent of seniors across the Nation who completed the NSSE similarly (average of items 14e & 14f) | An output measure of institutional efforts to provide social support that students need relative to a national peer group.    |

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|--|------|--------|----------|---------|--|----------------|-----------------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |  | Base           | Target          | Actual |                  |  |  |  |
|  | S    | 2.3    |          |         | Develop responsible and socially conscious graduates who are ready to lead, work and contribute to their communities |                |                 |        |                  |  |  |  |
|  | M    |        | 2.3.1    |         | Return on Investment - Cumulative Additional Annual Earnings of USC Aiken Alumni as a Result of Having a Degree      | \$ 324,448,801 | > \$324,448,801 |        | July 1 - June 30 | Internal data analyses                       | The difference in cumulative annual earning as a result of USC Aiken alumni gaining a bachelor's degree over a high school diploma (i.e., total number of USC Aiken undergraduate alumni times the median salary for individuals with a bachelor's degree in South Carolina as reported by the US Census Bureau minus the total number of USC Aiken undergraduate alumni times the median salary for individuals with a high school diploma in South Carolina as reported by the US Census Bureau); target is continual growth | This outcome measure helps to determine how successful the institution has been in building student development especially in career readiness and in enhancing alumni relations.  |
|  | M    |        | 2.3.2    |         | Total Student Contacts through Services Provided by Career Services  | 3,108          | >= 2,500        |        | July 1 - June 30 | Internal Program review metrics              | Total of all contacts through presentations, Career Panels, DISCOVER assessments, non-credit internships and experiential learning, employment, etc. for the fiscal year   | This output measure demonstrates the university's commitment to aiding the students with their career related goals and their pursuit of meaningful work in society.   |
|  | M    |        | 2.3.3    |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge  | 73%            | > 68%           |        | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly  | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group. |

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|--|------|--------|----------|---------|--|---------|----------|--------|------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |  | Base    | Target   | Actual |                  |  |   |  |
|  | M    |        | 2.3.4    |         | NSSE: Student Participation in Internships and Co-ops                                    | 38%     | > 49%    |        | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated that they had completed an internship, co-op, student teaching, clinical placement, or other field experience divided by the number of senior respondents; target represents the average percentage of all seniors across the nation who completed the NSSE            | An outcome measure of students' opportunities to participate in Internships and Co-ops. The metric serves as a measure of how well the institution is doing in providing these types of opportunities relative to a national peer group.   |
|  | M    |        | 2.3.5    |         | Senior Community Service Learning Participation  | 64.44%  | > 60.58% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of seniors indicating that their courses included community based projects; target is to exceed the national percentage reported by NSSE   | This is an indirect outcome metric that serves as an indicator of community-based projects and student engagement while attending classes at the university. Promoting civic engagement is a central tenet of the university's educational mission. The use of NSSE allows us to ascertain performance relative to peer institution's across the nation. |
|  | M    |        | 2.3.6    |         | Institutional Fostering of Being an Informed and Active Citizen                          | 86.73%  | > 86.93% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of seniors indicating that the institution contributed to being informed and active citizens; target is to exceed the national percentage reported by NSSE   | This is an indirect outcome metric that serves as an indicator of how well the institution promotes being informed and active citizens. Promoting civic engagement is a central tenet of the university's educational mission. The use of NSSE allows us to ascertain performance relative to peer institution's across the nation.                      |
|  | M    |        | 2.3.7    |         | NSSE :Percent of Seniors Who Report Participating in Community Service or Volunteer Work | 49%     | 50%      |        | August - May     | National Survey of Student Engagement (NSSE) | Number of seniors respondents who have indicated that they spend at least 1 hour per week on community service or volunteer work while at the university divided by the number of senior respondents; target is the national percent of seniors across the nation who completed the NSSE that responded similarly | An outcome measure of seniors participating in community service and volunteer work. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.  |

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|--|------|--------|----------|---------|---|------------|-------------|--------|-----------------|------------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |   | Base       | Target      | Actual |                 |                                    |  |   |
|  | M    |        |          | 2.3.8   | Public Service Expenditure per FTE Student  | \$ 911     | \$ 789      |        | July 1 -June 30 | NCES IPEDS Data Center             | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile  | This is an efficiency metric that shows how much the institution spent on public service (e.g.,conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        |          | 2.3.9   | Amount of Service-related Grants held   | \$ 891,291 | > \$891,291 |        | July 1 -June 30 | Internal Sponsored Program records | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount  | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.  |
| Government and Citizens                  | G    |        |          | 3       | <b>Develop and manage resources effectively, efficiently and ethically to support the University's mission</b>                                  |            |             |        |                 |                                    |  |   |
|  | S    |        |          | 3.1     | <b>Provide additional support to faculty and staff that promotes job satisfaction and offers opportunities to better serve our constituents</b> |            |             |        |                 |                                    |  |   |
|  | M    |        |          | 3.1.1   | Average Faculty Salaries  | \$ 62,248  | \$ 65,746   |        | November        | NCES IPEDS Data Center             | Average of the 9 month equivalent faculty salaries as reported on the IPEDS HR survey; target is the national peer group median value on November 1 of the previous year | An efficiency measure of a faculty member's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.  |
|  | M    |        |          | 3.1.2   | Average Faculty Salaries by Rank (Assistant Professor)  | \$ 58,903  | \$ 61,922   |        | August - May    | NCES IPEDS Data Center             | Nine month equivalent salary; target represents the average salary for Assistant Professors at Public Comprehensive Teaching institutions in South Carolina              | An efficiency measure of an Assistant Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.  |
|  | M    |        |          | 3.1.3   | Average Faculty Salaries by Rank (Associate Professor)  | \$ 65,985  | \$ 70,143   |        | August - May    | NCES IPEDS Data Center             | Nine month equivalent salary; target represents the average salary for Associate Professors at Public Comprehensive Teaching institutions in South Carolina              | An efficiency measure of an Associate Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.  |

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|--|------|--------|----------|---------|--|-----------|-----------|--------|------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |  | Base      | Target    | Actual |                  |  |  |  |
|  | M    |        |          | 3.1.4   | Average Faculty Salaries by Rank (Full Professor)      | \$ 78,854 | \$ 82,471 |        | August - May     | NCES IPEDS Data Center   | Nine month equivalent salary; target represents the average salary for Full Professors at Public Comprehensive Teaching institutions in South Carolina                                   | An efficiency measure of a Full Professor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions. |
|  | M    |        |          | 3.1.5   | Average Faculty Salaries by Rank (Instructor)          | \$ 47,151 | \$ 51,322 |        | August - May     | NCES IPEDS Data Center   | Nine month equivalent salary; target represents the average salary for Instructors at Public Comprehensive Teaching institutions in South Carolina                                       | An efficiency measure of an instructor's salary, on average. The value shows the salary relative to other comparable institutions in the nation and serves as a gauge of how easy or difficult it will be to compete for faculty with other institutions.    |
|  | M    |        |          | 3.1.6   | Criminal Offense per 1,000 Students                    | 0.86      | < 2.41    |        | July 1 - June 30 | Department of Education, Office of Postsecondary Education crime statistics available at <a href="http://ope.ed.gov/security/search.asp">http://ope.ed.gov/security/search.asp</a> | Total number of criminal offenses divided by the total number of students times 1000; target value is to be below the average rate for all public 4 year institutions in South Carolina  | An outcome measure indicative of efforts to ensure a safe living and learning environment.   |
|  | M    |        |          | 3.1.7   | Number of Attendees at Training Sessions and Workshops | 846       | >= 846    |        | July 1 - June 31 | Internal records of professional development workshops   | Sum of attendees at workshops across three areas: HR, Center for Teaching Excellence, and Sponsored Programs; target is to match or surpass the number of offerings in the previous year | An output measure of efforts to improve the skills and knowledge of the institution's work force.  |
|  | M    |        |          | 3.1.8   | Number of Full-time Faculty                            | 159       | 141       |        | November         | NCES IPEDS Data Center   | Total number of full-time instructional Staff per Federal definition; target represents National peer group median value on November 1, 2013   | An input measure of the number of full-time faculty available to teach classes relative to our national peer group. The ability to achieve the institution's mission is tied to it's cadre of faculty. With salary and benefits                              |
|  | M    |        |          | 3.1.9   | Number of Full-time Staff                              | 184       | 256       |        | November         | NCES IPEDS Data Center   | Total number of full-time non-instructional staff per Federal definition; target represents National peer group median value on November 1, 2013   | An input measure of the number of full-time faculty available to teach classes relative to our national peer group.  |

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|--|------|--------|----------|---------|--|---------|--------|--------|------------------|---|--|---|
|  |      | Goal   | Strategy | Measure |  | Base    | Target | Actual |                  |   |  |   |
|  | M    |        |          | 3.1.10  | Number of Training Sessions and Workshops          | 57      | >= 57  |        | July 1 - June 30 | Internal records of professional development workshops  | Sum of workshops across three areas: HR, Center for Teaching Excellence, and Sponsored Programs; target is to match or surpass the number of offerings in the previous year  | An output measure highlighting the professional development opportunities provided by the university and supporting the university's mission of enriching the region's quality of life. |
|  | M    |        |          | 3.1.11  | Percent of Full-time Faculty who are Female        | 50.3%   | 53.4%  |        | November         | NCES IPEDS Data Center  | Total number of full-time instructional staff per Federal definition who are female divided by Total number of full-time instructional staff per Federal definition; target represents National peer group 75th percentile value on November 1, 2013   | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse faculty.  |
|  | M    |        |          | 3.1.12  | Percent of Full-time Faculty who are Minorities    | 19.5%   | > 24.2 |        | November         | NCES IPEDS Data Center  | Total number of full-time instructional staff per Federal definition who are non-white divided by Total number of full-time instructional staff per Federal definition; target represents the National peer group's 75th percentile value on November 1, 2013  | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse faculty.  |
|  | M    |        |          | 3.1.13  | Percent of full-time Faculty with Terminal Degrees | 93.2%   | 95.6%  |        | November 1       | SC CHE Document Catalog - Report FAU0016 available at <a href="http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx">http://www.che.sc.gov/DataPublications/SearchtheCHEDocumentCatalog.aspx</a> | Total of all full-time slotted instructional staff, including the rank of instructor with terminal degrees as defined by SACSCOC in their primary teaching area divided by the total of all full-time slotted instructional staff; target is the average value of the comprehensive teaching sector in the State | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality faculty.  |
|  | M    |        |          | 3.1.14  | Percent of Full-time Staff who are Female          | 56.5%   | 58.2%  |        | November         | NCES IPEDS Data Center  | Total number of full-time non-instructional staff per Federal definition who are female divided by Total number of full-time non-instructional staff per Federal definition; target represents National peer group median value on November 1, 2013  | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse staff.  |

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|--|------|--------|----------|---------|---|---------|--------|--------|--------------------|------------------------------|---|--|
|  |      | Goal   | Strategy | Measure |   | Base    | Target | Actual |                    |                              |   |  |
|  | M    |        |          | 3.1.15  | Percent of Full-time Staff who are Minorities | 17.9%   | 30.2%  |        | November           | NCES IPEDS Data Center       | Total number of full-time non-instructional staff per Federal definition who are non-white divided by Total number of full-time non-instructional staff per Federal definition; target represents the National peer group's 75th percentile value on November 1, 2015 | An input measure that highlights the university's commitment to recruit, nurture, and retain a high quality and diverse staff.   |
|  | M    |        |          | 3.1.16  | Student-Faculty Ratio                         | 15.2    | 16     |        | October - November | NCES IPEDS Data Center       | Fall fte headcount as reported to IPEDS divided by the number of fte instructional staff as reported to IPEDS; target is the National peer group's median value   | This input measure demonstrates the university's commitment to recruit, nurture, and retain a high quality faculty and support its mission of providing transformative teaching especially through small classes and individual attention. |
|  | M    |        |          | 3.1.17  | Student-Staff Ratio                           | 16.7    | < 14.2 |        | October - November | NCES IPEDS Data Center       | Fall FTE headcount as reported to IPEDS divided by the number of FT non-instructional staff as reported to IPEDS; target is the National peer group's 75th percentile value   | This input measure demonstrates the university's commitment to recruit, nurture, and retain a high quality staff.  |
|  | M    |        |          | 3.1.18  | Turnover rates                                | 7.0%    | < 10%  |        | July 1 - June 30   | Internal HR records          | Total of resignations, terminations and retirements divided by total slotted employees  | An outcome measure highlighting the university's success with retaining a high quality faculty and staff.  |
|  | M    |        |          | 3.1.19  | Workman Comp Claims                           | 10      | 0      |        | July 1 - June 30   | Internal HR records          | Count of individuals who filed Workman Comp Claims  | An outcome measure demonstrating the university's commitment to supporting faculty and staff by providing a safe work environment. This measure supports the effort to recruit, nurture, and retain a high quality faculty and staff.      |
|  | M    |        |          | 3.1.20  | Work-Related Injuries and Illnesses           | 0       | 0      |        | July 1 - June 30   | Internal HR records          | Count of individuals who experienced work-related illness or injury; target is to have no loss work time  | An outcome measure demonstrating the university's commitment to supporting faculty and staff by providing a safe work environment. This measure supports the effort to recruit, nurture, and retain a high quality faculty and staff.      |



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|--|------|--------|----------|---------|---|---------|----------|--------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual |                  |  |   |   |
|  | M    |        | 3.1.21   |         | Average Compression Sensitive Inequity Index of Staff Salaries                      | 5.0%    | 0.0%     |        | July 1 - June 30 | Internal Salary Study                        | Difference between expected time-in-rank adjusted salary and actual salary divided by actual salary averaged across all employees (faculty and staff). Target is to decrease the rate and to achieve 0.00% disparity over a five year period. | An efficiency measure that is used to ensure fair adjustment of salaries that minimizes compression. The institution has a strategic objective to address years of salary inequities and this metric allows tracking on progress being made in fulfillment of that objective. |
|  | M    |        | 3.1.22   |         | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%  | > 82.08% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE) | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with encouraging excellence in students's research and creative pursuits.   |
|  | M    |        | 3.1.23   |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 85.34%  | > 85.34% |        | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        | 3.1.24   |         | Senior Satisfaction with the Availability of Faculty                                | 91.98%  | > 91.98% |        | July 1 - June 30 | Internal Senior Exit Survey                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the faculty's success with being accessible to students and aiding in their success.   |
|  | M    |        | 3.1.25   |         | Library Collection: Books and Serials Held  | 149,195 | --       |        | July 1 - June 30 | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of books and reference material at the Library in support of faculty, students, and the general public.   |
|  | M    |        | 3.1.26   |         | Library Collection: Databases   | 217     | --       |        | July 1 - June 30 | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of databases and articles at the Library in support of faculty, students, and the general public.   |
|  | M    |        | 3.1.27   |         | Library Collection: E-books   | 532,833 | --       |        | July 1 - June 30 | NCES IPEDS Data Center                       | There is no quantitative target; rather, it is based solely upon client needs   | An input measure showing the availability of e-books and reference material at the Library in support of faculty, students, and the general public.   |

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|--|------|--------|----------|---------|--|-----------|------------|--------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |  | Base      | Target     | Actual |                  |                              |  |   |
|  | M    |        |          | 3.1.28  | Expenditure per FTE                    | \$ 17,050 | < \$22,688 |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        |          | 3.1.29  | Inflation Adjusted Expenditure per FTE | \$ 10,188 | \$ 10,188  |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |

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|--|------|--------|----------|---------|---|-----------|------------|--------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual |                  |                              |  |   |
|  | S    | 3.2    |          |         | Ensure a culture that is committed to ethical stewardship and that actively incorporates efficiencies and risk management strategies into its decision making framework |           |            |        |                  |                              |  |   |
|  | M    |        | 3.2.1    |         | Inflation Adjusted Revenue per FTE  | \$ 10,338 | > \$10,338 |        | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time               | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        | 3.2.2    |         | Revenue per FTE   | \$ 17,299 | \$ 23,391  |        | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value   | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        | 3.2.3    |         | Expenditure per FTE   | \$ 17,050 | < \$22,688 |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        | 3.2.4    |         | Inflation Adjusted Expenditure per FTE  | \$ 10,188 | \$ 10,188  |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |

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|--|------|--------|----------|---------|--|--------------|---------------|--------|------------------|--|---|---|--|
|  |      | Goal   | Strategy | Measure |  | Base         | Target        | Actual |                  |  |   |   |  |
|  | M    |        |          | 3.2.5   | Auxilliary Expenditure / Revenue Ratio: Convocation Center             | 1.34         | < 1.0         |        | July 1 - June 30 | USC Finance Intranet   | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0  | This metric is an efficiency measure used to ensure the auxillary is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue.         |  |
|  | M    |        |          | 3.2.6   | Auxilliary Expenditure / Revenue Ratio: Housing                        | 0.28         | < 1.0         |        | July 1 - June 30 | USC Finance Intranet   | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0  | This metric is an efficiency measure used to ensure the auxillary service is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue. |  |
|  | M    |        |          | 3.2.7   | Auxilliary Expenditure / Revenue Ratio: Ruth Patrick Science Store     | 1.04         | < 1.0         |        | July 1 - June 30 | USC Finance Intranet   | Total direct expenses divided by total actual revenue for the fiscal year; target is for the ratio to be below 1.0  | This metric is an efficiency measure used to ensure the auxillary service is self-sufficient and is generating revenue. The metric represents how much it costs to generate \$1 of revenue. |  |
|  | M    |        |          | 3.2.8   | Senior Satisfaction with Class Scheduling                              | 77.27%       | > 77.27%      |        | July 1 - June 30 | Internal Senior Exit Survey  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction | An efficiency measure indicating the university's success with scheduling classes in a manner that supported student and university progression goals.                                      |  |
|  | S    |        |          | 3.3     | <b>Foster the University's commitment to excellence and innovation</b> |              |               |        |                  |  |   |   |  |
|  | M    |        |          | 3.3.1   | Grant Amounts for Research   | \$ 1,728,360 | > \$1,728,360 |        | July 1 - June 30 | Internal Sponsored Program records                                       | Total amount of grant money awarded for Research activities; target is to improve over the previous year's total  | This metric serves as an output measure of our research-related grants and as an input measure of fund available to support research in support of the university mission.                  |  |
|  | M    |        |          | 3.3.2   | Grant Amounts for Training   | \$ 205,800   | > \$205,800   |        | July 1 - June 30 | Internal Sponsored Program records                                       | Total amount of grant money awarded for Training activities; target is to improve over the previous year's total  | This metric serves as an output measure of our training-related grants and as an input measure of fund available to provide training opportunities in support of the university mission.    |  |
|  | M    |        |          | 3.3.3   | Family Fund Participation Rates  | 83.0%        | >= 90.0%      |        | July 1 - June 30 | Rates of giving within the USC system available through internal records | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees   | An indirect measure of employee satisfaction and belief in the university's mission.  |  |
|  | M    |        |          | 3.3.4   | Fundraising totals   | \$ 2,077,105 | > \$2,077,105 |        | July 1 - June 30 | Internal records   | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.                           | An output measure of fundraising efforts relative to peer institutions across the nation.   |  |

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|--|------|--------|----------|---------|--|----------|-----------|--------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |  | Base     | Target    | Actual |                  |                              |  |   |
|  | M    |        |          | 3.3.5   | Academic Support Expenditures per FTE      | \$ 1,670 | \$ 2,061  |        | July 1 - June 30 | NCES IPEDS Data Center       | Academic Support expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's current median value        | This is an efficiency metric that shows how much the institution spent providing academic support (e.g., tutoring, supplemental instruction, library services, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing academic support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution.  |
|  | M    |        |          | 3.3.6   | Auxiliary Expenditures per FTE             | \$ 1,423 | < \$3,057 |        | July 1 - June 30 | NCES IPEDS Data Center       | Auxiliary expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's current median value               | This is an efficiency metric that shows how much the institution spent providing auxiliary services (e.g., bookstore, convocation center, housing, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs associated with these services relative to other comparable institutions in the nation and relative to other expenditures within the institution.  |
|  | M    |        |          | 3.3.7   | Institutional Support Expenditures per FTE | \$ 1,756 | < \$2,756 |        | July 1 - June 30 | NCES IPEDS Data Center       | Institutional Support expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value | This is an efficiency metric that shows how much the institution spent providing institutional support (e.g., general administrative services, central executive level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing institutional support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |

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|--|------|--------|----------|---------|---------------------------------------|---------------|----------------|--------|------------------|------------------------------|--|--|
|  |      | Goal   | Strategy | Measure |                                       | Base          | Target         | Actual |                  |                              |  |  |
|  | M    |        | 3.3.8    |         | Operations Expenditures per FTE       | \$ 1,752      | <= \$ 1,752    |        | July 1 - June 30 | Internal records             | Operational expenditure divided by the annualized student FTE; target is to stay or lower operational costs relative to the previous year                                    | This is an efficiency metric that shows how much the institution spent on operational expenditures (e.g., operations, maintenance, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing operational support to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution.  |
|  | M    |        | 3.3.9    |         | Student Services Expenditures per FTE | \$ 2,333      | \$ 2,378       |        | July 1- June 30  | NCES IPEDS Data Center       | Student Services expenditures as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value               | This is an efficiency metric that shows how much the institution spent providing student services (e.g., student activities, cultural events, student newspapers, intramural athletics, student organizations, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing student services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        | 3.3.10   |         | Research Expenditures per FTE         | \$ 443        | \$ 288         |        | July 1 - June 30 | NCES IPEDS Data Center       | Research expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be above the national peer group's 75th percentile value | This is an efficiency metric that shows how much the institution spent on research expenditures (e.g., institutes and research centers and individual and project research, etc) for each full-time student in the academic year. The measure allows us to ascertain the relative costs of providing research services to a student compared to other comparable institutions in the nation and relative to other expenditures within the institution.                                   |
|  | M    |        | 3.3.11   |         | Endowment value                       | \$ 29,589,169 | > \$29,589,169 |        | July 1 -June 30  | Internal Records             | Cumulative total of endowment holdings for the University  | The metric serves as both an input measure of financial resources available for scholarships and faculty support, and as an efficiency measure of efforts made by the institution to improve donor relations and to grow the endowment.  |

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|--|------|--------|----------|---------|---|---------|----------|--------|------------------|--|---|---|
|  |      | Goal   | Strategy | Measure |   | Base    | Target   | Actual |                  |  |   |   |
|  | M    |        | 3.3.12   |         | Utility Costs - Percent Change from Previous Year                                   | -10%    | <= 0%    |        | July 1 - June 30 | USC Accounting Intranet                                      | Total of utility expenditures for the current fiscal year minus the total of utility expenditures for the previous fiscal year divided by the total of utility expenditures from the previous fiscal year; target is to have a negative change. | This input measure helps with the tracking of utility expenditures and supports the university's effort to enhance its financial security.  |
|  | M    |        | 3.3.13   |         | Senior Satisfaction with the Level of Academic Challenge                            | 85.69%  | > 82.08% |        | July 1 - June 30 | National Survey of Student Engagement (NSSE)                 | Percentage of senior participants who indicated they had been challenged to do their best work; target is to exceed the national percentage as reported by NSSE   | An efficiency measure indicating the university's success with encouraging excellence in students's research and creative pursuits.   |
|  | M    |        | 3.3.14   |         | Senior Satisfaction with the Quality of Instruction in their Major Program of Study | 85.34%  | > 85.34% |        | July 1 - June 30 | Internal Senior Exit Survey                                  | Number of survey participants who indicated they were satisfied or better divided by the number of survey participants; target is to improve upon the rates of satisfaction   | An efficiency measure indicating the university's success with providing high quality instruction and supporting the university's commitment to transformative teaching.  |
|  | M    |        | 3.3.15   |         | Average class size for Graduate level Classes                                       | 10.17   | < 10     |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in graduate level classes divided by the number of graduate level class offerings; target is the number established by best practices  | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        | 3.3.16   |         | Average Class Size for Lower level Classes  | 17.70   | < 20     |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in lower level classes divided by the number of lower level class offerings; target is the number established by best practices  | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |

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|--|------|--------|----------|---------|---|----------------|-----------------|--------|------------------|--|--|---|
|  |      | Goal   | Strategy | Measure |   | Base           | Target          | Actual |                  |  |  |   |
|  | M    |        |          | 3.3.17  | Average class size for Upper level Classes  | 11.56          | < 15            |        | August - May     | Internal enrollment tallies on the course matriculation date | Total enrollment in upper level classes divided by the number of upper level class offerings; target is the number established by best practices   | Class size is an important efficiency measure of how well the institution achieves the balance between being good stewards of resources by controlling costs associated with teaching of classes and providing an ideal learning environment where students can receive individualized guidance and timely feedback. The aim is to get as close to the target as possible without exceeding it. |
|  | M    |        |          | 3.3.18  | State Appropriations per FTE  | \$ 2,650       | \$ 4,517        |        | July 1- June 30  | NCES IPEDS Data Center                                       | State appropriations as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's 25th percentile   | This is an efficiency metric that shows how much the institution received in state appropriations for each full-time student in the academic year. The measure allows us to ascertain the level of state support per student compared to other comparable institutions in the nation and relative to other revenues within the institution.   |
|  | M    |        |          | 3.3.19  | Return on Investment - Cumulative Additional Annual Earnings of USC Aiken Alumni as a Result of Having a Degree | \$ 324,448,801 | > \$324,448,801 |        | July 1 - June 30 | Internal data analyses                                       | The difference in cumulative annual earning as a result of USC Aiken alumni gaining a bachelor's degree over a high school diploma (i.e., total number of USC Aiken undergraduate alumni times the median salary for individuals with a bachelor's degree in South Carolina as reported by the US Census Bureau minus the total number of USC Aiken undergraduate alumni times the median salary for individuals with a high school diploma in South Carolina as reported by the US Census Bureau); target is continual growth | This outcome measure helps to determine how successful the institution has been in building student development especially in career readiness and in enhancing alumni relations.   |



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|--|------|--------|----------|---------|--|-----------|------------|--------|------------------|------------------------------|--|---|
|  |      | Goal   | Strategy | Measure |  | Base      | Target     | Actual |                  |                              |  |   |
|  | M    |        |          | 3.3.20  | Inflation Adjusted Revenue per FTE     | \$ 10,338 | > \$10,338 |        | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time               | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        |          | 3.3.21  | Revenue per FTE                        | \$ 17,299 | \$ 23,391  |        | July 1- June 30  | NCES IPEDS Data Center       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value   | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.   |
|  | M    |        |          | 3.3.22  | Expenditure per FTE                    | \$ 17,050 | < \$22,688 |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value   | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning.  |
|  | M    |        |          | 3.3.23  | Inflation Adjusted Expenditure per FTE | \$ 10,188 | \$ 10,188  |        | July 1 - June 30 | NCES IPEDS Data Center       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |

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|--|------|--------|----------|---------|--|------------|-------------|------------------|--|---|--|---------------------------|
|  |      | Goal   | Strategy | Measure |  | Base       | Target      | Actual           |  |   |  |                           |
| Government and Citizens                  | G    | 4      |          |         | Create collaborative partnerships and innovative solutions to advance our community, region, and state   |            |             |                  |  |   |  |                           |
|  | S    | 4.1    |          |         | Collaborate intentionally with K-16 to build stronger educational opportunities for the region and state |            |             |                  |  |   |  |                           |
|  | M    | 4.1.1  |          |         | Public Service Expenditure per FTE Student   | \$ 911     | \$ 789      | July 1 - June 30 | NCES IPEDS Data Center                       | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile   | This is an efficiency metric that shows how much the institution spent on public service (e.g., conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |                           |
|  | M    | 4.1.2  |          |         | Amount of Service-related Grants held  | \$ 891,291 | > \$891,291 | July 1 - June 30 | Internal Sponsored Program records           | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount   | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.   |                           |
|  | M    | 4.1.3  |          |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge                                      | 73%        | > 68%       | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.   |                           |

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Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | 2019-20    |             |        | Time Applicable  | Data Source and Availability       | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|---|------------|-------------|--------|------------------|------------------------------------|--|--|
|  |      | Goal   | Strategy | Measure |   | Base       | Target      | Actual |                  |                                    |  |  |
|  | S    | 4.2    |          |         | Leverage our intellectual capital to support and augment a dynamic region and state |            |             |        |                  |                                    |  |  |
|  | M    |        | 4.2.1    |         | Amount of Service-related Grants held   | \$ 891,291 | > \$891,291 |        | July 1 - June 30 | Internal Sponsored Program records | Total amount of service related grants held for the fiscal year; target is to increase the amount over the current amount                                  | This metric serves as an output measure of our service-related grants and as an input measure of fund available to provide services to the community in support of the university mission.   |
|  | M    |        | 4.2.2    |         | Public Service Expenditure per FTE Student  | \$ 911     | \$ 789      |        | July 1 - June 30 | NCES IPEDS Data Center             | Total Public Service Expenditure / Annualized Full-time Equivalent Student; target represents National peer group 75th percentile                          | This is an efficiency metric that shows how much the institution spent on public service (e.g., conferences, institutes, general advisory services, reference bureaus, etc) for each full-time student in the academic year. The measure allows us to ascertain the costs of providing public services relative to the annual student fte compared to other comparable institutions in the nation and relative to other expenditures within the institution. |
|  | M    |        | 4.2.3    |         | State Appropriations per FTE  | \$ 2,650   | \$ 4,517    |        | July 1- June 30  | NCES IPEDS Data Center             | State appropriations as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group's 25th percentile | This is an efficiency metric that shows how much the institution received in state appropriations for each full-time student in the academic year. The measure allows us to ascertain the level of state support per student compared to other comparable institutions in the nation and relative to other revenues within the institution.  |

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| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | 2019-20   |            |        | Time Applicable  | Data Source and Availability                 | Calculation Method  | Meaningful Use of Measure  |
|--|------|--------|----------|---------|---|-----------|------------|--------|------------------|--|---|--|
|  |      | Goal   | Strategy | Measure |   | Base      | Target     | Actual |                  |  |   |  |
|  | M    |        | 4.2.4    |         | NSSE: Percent of Seniors to Report Gaining Job Skills and Knowledge | 73%       | > 68%      |        | August - May     | National Survey of Student Engagement (NSSE) | Number of senior respondents who indicated "quite a bit" or "very much" to the question of how much their experiences at the institution has contributed to their knowledge, skills, and personal development with respect to acquiring job or work related knowledge and skills divided by the number of senior respondents; target represents the percent of seniors across the Nation who completed the NSSE similarly | An outcome measure of the perceived impact the institution has had on students gaining skills and knowledge necessary to be successful. The metric serves as a measure of how well the institution is achieving it's educational mission, relative to a national peer group.   |
|  | M    |        | 4.2.5    |         | Inflation Adjusted Revenue per FTE                                  | \$ 10,338 | > \$10,338 |        | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to increase inflation adjusted revenue over time  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year and is inflation adjusted for trending purposes. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.  |
|  | M    |        | 4.2.6    |         | Revenue per FTE   | \$ 17,299 | \$ 23,391  |        | July 1- June 30  | NCES IPEDS Data Center                       | Total revenue as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is the national peer group median value  | This is an efficiency metric that shows the institution's revenue for each full-time student in the academic year. The measure allows us to ascertain the relative revenue generated compared to other comparable institutions in the nation.  |
|  | M    |        | 4.2.7    |         | Expenditure per FTE   | \$ 17,050 | < \$22,688 |        | July 1 - June 30 | NCES IPEDS Data Center                       | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE; target is to be below the national peer group median value  | This is an efficiency metric that shows how much the institution spent overall for the equivalent of a full-time student in the academic year. The measure allows us to ascertain the relative costs of providing education to a single full-time student compared to other comparable institutions in the nation. The metric is used in budgetary planning. |

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Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description                            | 2019-20       |                |        | Time Applicable  | Data Source and Availability  | Calculation Method   | Meaningful Use of Measure   |
|--|------|--------|----------|---------|--|---------------|----------------|--------|------------------|---|--|---|
|  |      | Goal   | Strategy | Measure |  | Base          | Target         | Actual |                  |   |  |   |
|  | M    |        |          | 4.2.8   | Inflation Adjusted Expenditure per FTE | \$ 10,188     | \$ 10,188      |        | July 1 - June 30 | NCES IPEDS Data Center  | Total expenditure as reported to IPEDS on the Finance Survey divided by the annualized student FTE adjusted by HEPI to constant dollars of the year 2000 to facilitate trend comparisons; target is to keep inflation adjusted expenditures constant over time | Similar to the Expenditure per FTE metric, this is an efficiency measure that shows how much the institution spent overall for the equivalent of a full-time student in the academic year adjusted by the buying power of a dollar (i.e., adjusted to the year 2000). The measure allows us to ascertain the inflation adjusted costs of providing instruction to a full-time student over a year compared to other comparable institutions in the nation. The inflation-adjustment allows the institution to compare efficiency over time and is used in budget preparation. |
|  | M    |        |          | 4.2.9   | Endowment value                        | \$ 29,589,169 | > \$29,589,169 |        | July 1 - June 30 | Internal Records  | Cumulative total of endowment holdings for the University  | The metric serves as both an input measure of financial resources available for scholarships and faculty support, and as an efficiency measure of efforts made by the institution to improve donor relations and to grow the endowment.   |
|  | M    |        |          | 4.2.10  | Fundraising totals                     | \$ 2,077,105  | > \$2,077,105  |        | July 1 - June 30 | Internal records  | Total of all dollars raised including cash, in-kind and planned gifts during the fiscal year; the target is to be above the previous years total.  | An output measure of fundraising efforts relative to peer institutions across the nation.   |
|  | M    |        |          | 4.2.11  | Family Fund Participation Rates        | 83.0%         | >= 90.0%       |        | July 1 - June 30 | Rates of giving within the USC system available at: <a href="https://giving.sc.edu/howtogive/annualgiving/familyfund.aspx">https://giving.sc.edu/howtogive/annualgiving/familyfund.aspx</a> | Number of full-time slotted employees who donated to the Family Fund divided by the number of full-time slotted employees  | An indirect measure of employee satisfaction and belief in the university's mission.  |

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Strategic Planning and Performance Measurement Template

| Statewide Enterprise Strategic Objective | Type | Item # |          |         | Description   | 2019-20 |         |        | Time Applicable       | Data Source and Availability   | Calculation Method   | Meaningful Use of Measure  |
|--|------|--------|----------|---------|---|---------|---------|--------|-----------------------|--|--|--|
|  |      | Goal   | Strategy | Measure |   | Base    | Target  | Actual |                       |  |  |  |
|  | S    | 4.3    |          |         | Expand our global presence through national and international collaborations                                    |         |         |        |                       |  |  |  |
|  | M    |        | 4.3.1    |         | Rankings Given as Reason for Coming to USCA   | 61.4%   | > 61.4% |        | July 1 - June 30      | Internal surveys given to entering students during orientation                                 | Number of respondents on an orientation survey who indicated that rankings in national magazines was an important and a very important factor divided by the number of respondents on the orientation survey; target is to increase the perceived importance of national rankings over the previous year | This indirect outcome measure allows the university to determine the perceived importance of its efforts to enhance its reputation and provide distinctive high quality educational experiences. |
|  | M    |        | 4.3.2    |         | National Rankings and Recognitions: US News & World Report (Overall - Private and Public Colleges in the South) | 8       | <8      |        | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a> | Target is to rise in the overall rankings relative to both privates and public institutions  | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.  |
|  | M    |        | 4.3.3    |         | National Rankings and Recognitions: US News & World Report (Public Colleges in the South)                       | 1       | 1       |        | September - September | USNWR available at <a href="http://www.usnews.com/rankings">http://www.usnews.com/rankings</a> | Target is to remain as the top ranked public school in the southern region   | An independent indicator of quality. The ranking assists with recruitment efforts to attract highly qualified students.  |

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Program Template

| Program/Title         | Purpose  | FY 2018-19 Expenditures (Actual) |               |         |               | FY 2019-20 Expenditures (Projected) |               |         |               | Associated Measure(s)   |
|-----------------------|--|----------------------------------|---------------|---------|---------------|-------------------------------------|---------------|---------|---------------|---|
|                       |  | General                          | Other         | Federal | TOTAL         | General                             | Other         | Federal | TOTAL         |   |
| I.A. Unrestricted E&G | Activities that directly support the primary mission of the University to educate the state's diverse citizens through teaching, research and creative activity and service. Current fund resources received by an institution that have no limitations or stipulations placed on them by external agencies or donors, and that have not been set aside for loans, endowments, or plant. These resources are normally derived from state appropriations, student fees, and institutional revenues. | \$ 6,899,166                     | \$ 16,918,883 | \$ -    | \$ 23,818,049 | \$ 8,162,120                        | \$ 22,017,615 | \$ -    | \$ 30,179,735 | 1.1.1, 1.1.10, 1.1.11, 1.1.2, 1.1.3, 1.1.4, 1.1.5, 1.1.6, 1.1.7, 1.1.8, 1.1.9, 1.2.1, 1.2.10, 1.2.11, 1.2.12, 1.2.13, 1.2.14, 1.2.15, 1.2.16, 1.2.17, 1.2.18, 1.2.19, 1.2.2, 1.2.20, 1.2.21, 1.2.22, 1.2.23, 1.2.3, 1.2.4, 1.2.5, 1.2.6, 1.2.7, 1.2.8, 1.2.9, 2.1.1, 2.1.10, 2.1.11, 2.1.12, 2.1.13, 2.1.14, 2.1.15, 2.1.16, 2.1.17, 2.1.18, 2.1.19, 2.1.2, 2.1.20, 2.1.21, 2.1.22, 2.1.23, 2.1.24, 2.1.25, 2.1.26, 2.1.27, 2.1.28, 2.1.29, 2.1.3, 2.1.30, 2.1.31, 2.1.32, 2.1.33, 2.1.34, 2.1.35, 2.1.36, 2.1.37, 2.1.38, 2.1.39, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8, 2.1.9, 2.2.1, 2.2.10, 2.2.11, 2.2.12, 2.2.13, 2.2.14, 2.2.15, 2.2.16, 2.2.17, 2.2.18, 2.2.19, 2.2.2, 2.2.20, 2.2.21, 2.2.22, 2.2.23, 2.2.24 |

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Program Template

| Program/Title       | Purpose   | FY 2018-19 Expenditures (Actual) |              |               |               | FY 2019-20 Expenditures (Projected) |              |               |               | Associated Measure(s)  |
|---------------------|---|----------------------------------|--------------|---------------|---------------|-------------------------------------|--------------|---------------|---------------|--|
|                     |   | General                          | Other        | Federal       | TOTAL         | General                             | Other        | Federal       | TOTAL         |  |
| I.B. Restricted E&G | Activities that directly support the primary mission of the University to educate the state's diverse citizens through teaching, research and creative activity and service. Current fund resources received by an institution that have limitations or stipulations placed on their use by external agencies or donors. These resources are normally derived from gifts, grants, and contracts and used predominantly for research and student scholarship activities. | \$ -                             | \$ 8,171,863 | \$ 10,045,202 | \$ 18,217,065 | \$ -                                | \$ 9,557,354 | \$ 10,350,000 | \$ 19,907,354 | 1.1.1, 1.1.3, 1.1.4, 1.1.5, 1.1.6, 1.1.7, 1.1.8, 1.2.10, 1.2.11, 1.2.12, 1.2.13, 1.2.14, 1.2.15, 1.2.16, 1.2.17, 1.2.18, 1.2.19, 1.2.2, 1.2.20, 1.2.21, 1.2.22, 1.2.23, 1.2.3, 1.2.5, 1.2.7, 1.2.8, 1.2.9, 2.1.1, 2.1.10, 2.1.11, 2.1.12, 2.1.13, 2.1.14, 2.1.15, 2.1.16, 2.1.17, 2.1.18, 2.1.19, 2.1.20, 2.1.21, 2.1.22, 2.1.23, 2.1.25, 2.1.26, 2.1.3, 2.1.32, 2.1.33, 2.1.34, 2.1.35, 2.1.36, 2.1.37, 2.1.38, 2.1.5, 2.1.6, 2.1.7, 2.1.8, 2.1.9, 2.2.17, 2.2.18, 2.2.19, 2.2.20, 2.3.1, 2.3.2, 2.3.3, 2.3.8, 2.3.9, 3.1.1, 3.1.10, 3.1.11, 3.1.12, 3.1.13, 3.1.14, 3.1.15, 3.1.16, 3.1.17, 3.1.18, 3.1.19, 3.1.2, 3.1.20, 3.1.21, 3.1.22, 3.1.23, 3.1.24, 3.1.25, 3.1.26, 3.1.27, 3.1.28, 3.1.29, 3.1.3 |



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Program Template

| Program/Title          | Purpose   | FY 2018-19 Expenditures (Actual) |              |         |              | FY 2019-20 Expenditures (Projected) |              |         |              | Associated Measure(s)  |
|------------------------|---|----------------------------------|--------------|---------|--------------|-------------------------------------|--------------|---------|--------------|--|
|                        |   | General                          | Other        | Federal | TOTAL        | General                             | Other        | Federal | TOTAL        |  |
| II. Auxiliary Services | Self-supporting activities that exist to furnish goods and services to students, faculty, or staff, and charge a fee directly related to the cost of the goods or services. These activities include student health, student housing, food service, bookstore, vending and concessions, athletics, parking, and other services. | \$ -                             | \$ 1,976,992 | \$ -    | \$ 1,976,992 | \$ -                                | \$ 3,727,502 | \$ -    | \$ 3,727,502 | 1.1.3, 1.1.4, 1.1.5, 1.1.6, 1.1.7, 1.1.8, 1.2.1, 1.2.18, 1.2.19, 1.2.20, 1.2.21, 1.2.22, 1.2.23, 1.2.24, 1.2.4, 1.2.5, 2.1.1, 2.1.10, 2.1.11, 2.1.12, 2.1.13, 2.1.14, 2.1.15, 2.1.16, 2.1.17, 2.1.18, 2.1.19, 2.1.2, 2.1.20, 2.1.21, 2.1.22, 2.1.23, 2.1.24, 2.1.25, 2.1.26, 2.1.3, 2.1.30, 2.1.31, 2.1.32, 2.1.33, 2.1.34, 2.1.35, 2.1.36, 2.1.37, 2.1.38, 2.1.39, 2.1.5, 2.1.6, 2.1.7, 2.1.8, 2.1.9, 2.2.13, 2.2.14, 2.2.17, 2.2.18, 2.2.19, 2.2.20, 2.2.3, 2.2.4, 2.3.1, 2.3.3, 2.3.8, 2.3.9, 3.1.1, 3.1.10, 3.1.11, 3.1.12, 3.1.13, 3.1.14, 3.1.15, 3.1.16, 3.1.17, 3.1.18, 3.1.19, 3.1.2, 3.1.20, 3.1.21, 3.1.23, 3.1.24, 3.1.25, 3.1.26, 3.1.27, 3.1.28, 3.1.29, 3.1.3, 3.1.4, 3.1.5, 3.1.6, 3.1.7, 3.1.8, 3.1.9 |

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Program Template

| Program/Title   | Purpose  | FY 2018-19 Expenditures (Actual) |               |               |               | FY 2019-20 Expenditures (Projected) |               |               |               | Associated Measure(s)  |
|---|--|----------------------------------|---------------|---------------|---------------|-------------------------------------|---------------|---------------|---------------|--|
|   |  | General                          | Other         | Federal       | TOTAL         | General                             | Other         | Federal       | TOTAL         |  |
| III. C. Employee Benefits: State Employer Contributions | Fringe Benefits associated with Salaries reflected in the figures and categories above. Includes State Retirement, FICA, State Health Plan Premiums, Unemployment Compensation and Workers Compensation.   | \$ 2,025,034                     | \$ 6,625,069  | \$ 153,175    | \$ 8,803,278  | \$ 2,025,034                        | \$ 6,154,891  | \$ 150,000    | \$ 8,329,925  | 1.1.3, 1.2.18, 1.2.5, 2.2.17, 2.2.18, 2.2.19, 2.2.20, 3.1.1, 3.1.10, 3.1.11, 3.1.12, 3.1.13, 3.1.14, 3.1.15, 3.1.16, 3.1.17, 3.1.18, 3.1.19, 3.1.2, 3.1.20, 3.1.21, 3.1.23, 3.1.24, 3.1.25, 3.1.26, 3.1.27, 3.1.3, 3.1.4, 3.1.5, 3.1.6, 3.1.7, 3.1.8, 3.1.9, 3.2.8, 3.3.14 |
|   |  |                                  |               |               | \$ -          |                                     |               |               | \$ -          |  |
| Total   |  | \$ 8,924,200                     | \$ 33,692,807 | \$ 10,198,377 | \$ 52,815,384 | \$ 10,187,154                       | \$ 41,457,362 | \$ 10,500,000 | \$ 62,144,516 |  |
|   |  |                                  |               |               | \$ -          |                                     |               |               | \$ -          |  |
|   | FY 2018-19 expenditures reported as prepared for Comprehensive Annual Financial Report. FY19 financials are still under review and not final as of the due date for this report. Year-end Financial Statements will be provided to Comptroller General by no later than October 1 in accordance with Proviso 117.57 of the FY20 State Appropriation Act. |                                  |               |               | \$ -          |                                     |               |               | \$ -          |  |
|   | FY 2019-20 projected based on FY 2019-20 State Appropriation Act.  |                                  |               |               | \$ -          |                                     |               |               | \$ -          |  |
|   |  |                                  |               |               | \$ -          |                                     |               |               | \$ -          |  |

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Legal Standards Template

| Item # | Law Number  | Jurisdiction | Type of Law | Statutory Requirement and/or Authority Granted  | Does this law specify who your agency must or may serve? (Y/N) | Does the law specify a product or service your agency must or may provide?      | <i>If yes, what type of service or product?</i>                                 | <i>If other service or product, please specify what service or product.</i> |
|--------|---|--------------|-------------|---|--|---|---|---|
| 1      | Act No. 103 (R156, H1249) of the 1961 Session of the General Assembly | State        | Statute     | Establishment of the Aiken County Commission for Higher Education. Grants authority over higher education in Aiken County and adjacent areas to the Commission  | Yes  | Yes   | Board, commission, or committee on which someone from our agency must/may serve |   |
| 2      | § 1-1-810 of SC Code of Laws  | State        | Statute     | Annual accountability report to be submitted to the Governor and General Assembly   | No   | Yes   | Report our agency must/may provide  |   |
| 3      | § 1-1-820 of SC Code of Laws  | State        | Statute     | Required content of annual accountability reports   | No   | Yes   | Report our agency must/may provide  |   |
| 4      | § 1-1-550 of SC Code of Laws  | State        | Statute     | Qualified honorably discharged veterans have preference for employment  | No   | No - But relates to manner in which one or more agency deliverables is provided |   |   |
| 5      | § 59-101-210 (A)(1) of SC Code of Laws                                | State        | Statute     | Requires public colleges and universities to maintain a report of violations of the institution's Conduct of Student Organizations by fraternity and sorority organizations formally affiliated with the institution                  | Yes  | Yes   | Report our agency must/may provide  |   |
| 6      | § 48-52-620 of SC Code of Laws  | State        | Statute     | Requires public colleges and universities to develop energy conservation plans and to reduce energy consumption by 20% by 2020  | No   | Yes   | Report our agency must/may provide  |   |
| 7      | Act No. 13 (R22, H3726) of the 2017 Session of the General Assembly   | State        | Statute     | Legislation pertaining to oversight of the South Carolina Retirement System with stipulated employer and employee contribution rates  | No   | Yes   | Other service or product our agency must/may provide                            | HR / Payroll services   |
| 8      | Act No. 14 (R23, H3793) of the 2017 Session of the General Assembly   | State        | Statute     | Legislation pertaining to the missions and functions of higher educational institutions in South Carolina. The legislation specifically identified USC Aiken as being permitted to offer a doctoral degree in Nursing Practice        | Yes  | Yes   | Other service or product our agency must/may provide                            | DNP program   |
| 9      | Act No. 22 (R38, H3034) of the 2017 Session of the General Assembly   | State        | Statute     | Legislation that extends in-state tuition to spouses and dependents of military personnel and veterans under specified circumstances  | Yes  | Yes   | Other service or product our agency must/may provide                            | Business/Accounting services  |
| 10     | OSH Act of 1970   | Federal      | Statute     | Requirements to provide a safe and healthful workplace free of serious recognized hazards   | Yes  | Yes   | Other service or product our agency must/may provide                            | Safety services   |
| 11     | 20 USC 1094, Section 487(a)(17)                                       | Federal      | Statute     | Mandates the completion of IPEDS surveys in a timely and accurate manner for institutions participating in Federal financial assistance programs  | No   | Yes   | Report our agency must/may provide  |   |
| 12     | P.L. 109-270, Section 421(a)(1)                                       | Federal      | Statute     | Mandates the collection and reporting of racial and ethnic data of students to the Department of Education for institutions participating in Federal financial assistance programs  | No   | Yes   | Report our agency must/may provide  |   |
| 13     | 29 C.F.R. 1602, subparts O, P, and Q                                  | Federal      | Regulation  | Mandates the collection and reporting of racial and ethnic data for Institutional staff to the Department of Education for institutions participating in Federal financial assistance programs  | No   | Yes   | Report our agency must/may provide  |   |
| 14     | 34 C.F.R. Part 106.9  | Federal      | Regulation  | Requirements to ensure nondiscrimination on the basis of sex of students and employees of educational institutions that receive federal financial assistance  | Yes  | No - But relates to manner in which one or more agency deliverables is provided |   |   |
| 15     | 34 C.F.R. 668.41(c)   | Federal      | Regulation  | Requires an annual notice identifying the availability of institutional and financial aid information as required under FERPA   | Yes  | Yes   | Report our agency must/may provide  |   |
| 16     | 34 C.F.R. 668 Sections 43-44  | Federal      | Regulation  | Must make available to prospective and enrolled students information regarding how and where to contact individuals designated to assist enrolled or prospective students in obtaining the institutional or financial aid information | Yes  | Yes   | Report our agency must/may provide  |   |
| 17     | 34 C.F.R. 668.41 (a)-(d), 34 C.F.R. 668.42, 34 C.F.R. 668.43          | Federal      | Regulation  | Requires institutions to make available to prospective and enrolled students information about financial aid  | Yes  | Yes   | Report our agency must/may provide  |   |
| 18     | 34 C.F.R. 668.40  | Federal      | Regulation  | Requirement that students be notified that drug law violations will result in a loss of eligibility for any Title IV, HEA grant, loan, or work-study assistance   | Yes  | Yes   | Report our agency must/may provide  |   |

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| 19 | 34 C.F.R. 668.41(c), 34 C.F.R. Part 99    | Federal | Regulation | Requirement to inform students of their rights to privacy of student records, what information is included in publically available directories, and how the student can refuse to allow the release of information   | Yes | Yes | Report our agency must/may provide                   |                                |
| 20 | 20 U.S.C. 1015a(i)(1)(V)                  | Federal | Statute    | Requirement to post specified items on the U.S. Department of Education's College Navigator website.   | No  | Yes | Report our agency must/may provide                   |                                |
| 21 | 34 C.F.R. 668.41(a)-(d), 34 C.F.R. 668.43 | Federal | Regulation | Requirement to make available to prospective and enrolled students information about facilities and services available to individuals with disabilities  | Yes | Yes | Report our agency must/may provide                   |                                |
| 22 | HEOA Sec. 488(a)(1)(E)                    | Federal | Statute    | Requires institutions to make available to prospective and enrolled students information about student diversity   | Yes | Yes | Report our agency must/may provide                   |                                |
| 23 | 34 C.F.R. 668.41(a) (d), 34 C.F.R. 668.43 | Federal | Regulation | Requires institutions to make available to prospective and enrolled students information about the price of attendance, including tuition and fees, books and supplies, room and board, transportation costs, and any additional costs for a program in which the student is enrolled or expresses an interest.  | Yes | Yes | Report our agency must/may provide                   |                                |
| 24 | 20 U.S.C. 1015a(a), 20 U.S.C. 1015a(h))   | Federal | Statute    | Requires institutions to make available on their websites a net price calculator   | No  | Yes | Report our agency must/may provide                   |                                |
| 25 | 34 C.F.R. 668.41(a)-(d), 34 C.F.R. 668.43 | Federal | Regulation | Requires institutions to make available to prospective and enrolled students information related to refund policies, procedures for official withdrawal and requirements to return Title IV grants or loan aid   | Yes | Yes | Report our agency must/may provide                   |                                |
| 26 | HEOA Sec. 112                             | Federal | Statute    | Requires that the ISBN and retail price information of required and recommended textbooks and supplemental material be made available to students at the time of course registration; also requires disclosure of other course related metrics such as the number of students enrolled and the maximum number of students to be enrolled in the class  | Yes | Yes | Report our agency must/may provide                   |                                |
| 27 | 34 CFR 668.41(a)-(d), 34 CFR 668.43       | Federal | Regulation | Requires the institution to make available to prospective and enrolled students information about the academic program of the institution, including current degree programs; instructional, laboratory, and other physical facilities that relate to the academic program; faculty and other instructional personnel; and any plans by the institution for improving the academic programs  | Yes | Yes | Report our agency must/may provide                   |                                |
| 28 | HEOA Sec. 488(g)                          | Federal | Statute    | Requires the institution to publicly disclose information about the institution's policies regarding the transfer of credit and articulation agreements  | No  | Yes | Report our agency must/may provide                   |                                |
| 29 | 34 C.F.R. 668.41(a)-(d), 34 C.F.R. 668.43 | Federal | Regulation | Requires the institution to make available to prospective and enrolled students the names of associations, agencies, or governmental bodies that accredit, approve, or license the institution and its programs; and procedures for obtaining or reviewing documents describing accreditation, approval, or licensing.   | Yes | Yes | Report our agency must/may provide                   |                                |
| 30 | HEOA Sec. 488(a)(1)(E)                    | Federal | Statute    | Requires the Institution to annually make available to current and prospective students the institution's policies and sanctions related to copyright infringement, computer use and file sharing  | Yes | Yes | Report our agency must/may provide                   |                                |
| 31 | HEOA Sec. 201                             | Federal | Statute    | Requires the submission of an annual Teacher Preparation Program Report through the state to the U.S. Department of Education  | No  | Yes | Report our agency must/may provide                   |                                |
| 32 | HEOA Sec. 107                             | Federal | Statute    | Requires institutions to distribute in writing to each student and each employee standards of conduct that clearly prohibit the unlawful possession, use, or distribution of illicit drugs and alcohol by students and employees on the institution's property or as part of any of the institution's activities; description of applicable legal sanctions under state, local, and federal law description of health risks; description of available counseling, treatment, rehabilitation, or re-entry programs; and clear statement that institution will impose sanctions for violation of standards of conduct and a description of the sanctions; requires a biennial review of the effectiveness of the institution's drug and alcohol abuse prevention program | Yes | Yes | Report our agency must/may provide                   |                                |
| 33 | HEOA Sec. 488(a)(1)(E)                    | Federal | Statute    | Requires institutions to make available to current and prospective students information about institutional policies regarding vaccinations  | Yes | Yes | Other service or product our agency must/may provide | Enrollment Management services |
| 34 | HEOA Sec. 488(e)(1)(B)-(D)                | Federal | Statute    | Requires for an annual security report that includes emergency response and evacuation procedures, timely warning and a crime log  | Yes | Yes | Report our agency must/may provide                   |                                |
| 35 | HEOA Sec. 488(g)                          | Federal | Statute    | Requires institutions to have a policy in place regarding notification procedures for missing students for those residing in on-campus student housing facilities  | Yes | Yes | Report our agency must/may provide                   |                                |
| 36 | HEOA Sec. 488(a)(1)(E)                    | Federal | Statute    | Requirements of a fire safety report and fire log  | No  | Yes | Report our agency must/may provide                   |                                |
| 37 | HEOA Sec. 493(a)(1)(A)                    | Federal | Statute    | Requires the institution to disclose to the alleged victim of any crime of violence, or a nonforcible sex offense, the results of any disciplinary proceeding conducted by the institution against a student who is the alleged perpetrator of such crime or offense   | Yes | Yes | Report our agency must/may provide                   |                                |

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| 38 | HEOA Sec. 488(a)(1)(E)                                | Federal | Statute    | Requires that institutions make available to current and prospective students the retention rate of certificate- or degree-seeking, first-time, undergraduate students   | Yes | Yes   | Report our agency must/may provide                   |  |
| 39 | HEOA Sec. 488(a)(2)-(3)                               | Federal | Statute    | Requires that institution must annually make available to prospective and enrolled students the 150% completion or graduation rate and transfer-out rates of certificate- or degree-seeking, first-time, fulltime, undergraduate students. The graduation rates must be disaggregated by gender, major racial and ethnic subgroup [as defined in IPEDS], recipients of a Federal Pell Grant, recipients of a subsidized Stafford Loan who did not receive a Pell Grant, and students who did not receive either a Pell Grant or a subsidized Stafford Loan | Yes | Yes   | Report our agency must/may provide                   |  |
| 40 | HEOA Sec. 488(a)(3), Sec. 488(d)                      | Federal | Statute    | Specifies the requirements of a report on the completion, graduation, and transfer out rates of NCAA student athletes receiving athletically related student aid   | No  | Yes   | Report our agency must/may provide                   |  |
| 41 | HEOA Sec. 488(a)(1)(E)                                | Federal | Statute    | Specifies that institutions must make available to current and prospective students information regarding the placement in employment of, and types of employment obtained by, graduates of the institution's degree or certificate programs if those rates have been calculated   | Yes | Yes   | Report our agency must/may provide                   |  |
| 42 | HEOA Sec. 488(a)(1)(E)                                | Federal | Statute    | Requires that institutions make available to current and prospective students information regarding the types of graduate and professional education in which graduates of the institution's 4-year degree programs enrolled   | Yes | Yes   | Report our agency must/may provide                   |  |
| 43 | 34 CFR 668-41(a)-(b), 34 CFR 668.41(g), 34 CFR 668.47 | Federal | Regulation | Specifies the details of reports to be submitted to the U.S. Department of Education and the information to be given to current and prospective students about the gender breakdown of the student body, the intercollegiate athletic teams, revenue and expenditures associated with athletics, and salary of coaches   | Yes | Yes   | Report our agency must/may provide                   |  |
| 44 | HEOA Sec. 493(a)(1)                                   | Federal | Statute    | Requires institutions to make a good faith effort to distribute mail voter registration forms for Federal and State elections  | Yes | Yes   | Other service or product our agency must/may provide | Voter registration services                    |
| 45 | 34 CFR 668.14(b)(11)                                  | Federal | Regulation | Requires that institutions inform all eligible borrowers enrolled in the institution about the availability of and their eligibility for grant assistance from the state in which the institution is located, and provide sources of information about grant assistance from other states to borrowers from other states   | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services                         |
| 46 | HEOA Sec. 488(c)                                      | Federal | Statute    | Requires institutions to provide information about rights and responsibilities of students and institutions under Title IV, HEA loan programs to students at any time that information regarding loan availability is provided   | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services                         |
| 47 | HEOA Sec. 489   | Federal | Statute    | Requires that potential students, students and parents of students who receive a Title IV loan be informed that details of the loan will be submitted to the National Student Loan Data System and will be accessible by guaranty agencies, lenders, and institutions determined to be authorized users of the data system   | Yes | Yes   | Report our agency must/may provide                   |  |
| 48 | HEOA Sec. 488(g)                                      | Federal | Statute    | Specifies the details of disclosure required prior to the disbursement of Federal Direct loans or Parent PLUS loans  | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services                         |
| 49 | HEOA Sec. 488(b)                                      | Federal | Statute    | Specifies the details of required exit counseling to borrowers of loans under the FFEL, Federal Direct Loan, or Perkins Loan programs  | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services                         |
| 50 | HEOA Sec. 493(a)(1)                                   | Federal | Statute    | Specifies the details of disclosure required of institutions or institution-affiliated organizations (e.g., alumni organizations, foundations) that provide information regarding a private education loan from a lender to a prospective borrower   | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 51 | HEOA Sec. 493(a)(1), Sec. 493(c)                      | Federal | Statute    | Specifies the disclosure of terms and conditions and code of conduct for agents of an institution that provides educational loans  | No  | Yes   | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 52 | Americans with Disabilities Act Title II              | Federal | Statute    | Anti-discrimination under any education program or activity receiving Federal financial assistance   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |  |
| 53 | Civil Rights Act Title VII                            | Federal | Statute    | Prohibits employment discrimination  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |  |
| 54 | Education Amendments Act Title IX                     | Federal | Statute    | Anti-discrimination under any education program or activity receiving Federal financial assistance   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |  |

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|----|---------------|-------|--------------------|--|-----|---|---|--|
| 55 | Proviso 1A.2  | State | FY 2018-19 Proviso | Funds provided to develop instructional material and programs and to implement professional learning opportunities related to African-American history   | No  | Yes   | Other service or product our agency must/may provide                            | Higher Education institutions may apply for a grant from the Department of Education to develop curriculum   |
| 56 | Proviso 1A.6  | State | FY 2018-19 Proviso | Specifies funding allocation by CHE to Teaching Fellows Program for the purpose of recruiting teachers   | No  | No - But relates to sources of funding for one or more agency deliverables      |   |  |
| 57 | Proviso 1A.7  | State | FY 2018-19 Proviso | Specifies that appropriations for all 1A provisos be disbursed on a quarterly basis  | No  | No - But relates to sources of funding for one or more agency deliverables      |   |  |
| 58 | Proviso 1A.38 | State | FY 2018-19 Proviso | Specifies that institutions may provide a tuition waiver for one three-hour course for public school teachers who serve as supervisors for full-time students completing education degree requirements                                 | Yes | Yes   | Other service or product our agency must/may provide                            | Tuition waivers  |
| 59 | Proviso 1A.40 | State | FY 2018-19 Proviso | STEM centers that provide professional development and science programming to teachers and students are to be included in the state's STEM strategic plan  | Yes | No - But relates to sources of funding for one or more agency deliverables      |   |  |
| 60 | Proviso 1A.47 | State | FY 2018-19 Proviso | Specifies a periodic evaluation of any institution currently hosting a Teaching Fellows program  | Yes | Yes   | Other service or product our agency must/may provide                            | Appropriate evaluative documents requested by the Center for Educator Recruitment, Retention and Advancement |
| 61 | Proviso 1A.55 | State | FY 2018-19 Proviso | Directs CERRA to develop educational, professional development and incentives and to publish eligibility criteria for higher ed institutions to provide services to support rural teacher recruitment and retention                    | Yes | Yes   | Other service or product our agency must/may provide                            | Educational services   |
| 62 | Proviso 3.1   | State | FY 2018-19 Proviso | Requires state agencies receiving lottery funds develop and implement procedures to monitor expenditures of the funds  | No  | Yes   | Report our agency must/may provide  |  |
| 63 | Proviso 3.4   | State | FY 2018-19 Proviso | All institutions of higher education receiving lottery funds must collect and retain the SUNS number of students that was assigned in high school.   | Yes | Yes   | Report our agency must/may provide  |  |
| 64 | Proviso 3.6   | State | FY 2018-19 Proviso | States appropriated Lottery funding and allocations to institutions of higher education  | No  | Yes   | Other service or product our agency must/may provide                            | Technology repair and maintenance  |
| 65 | Proviso 11.3  | State | FY 2018-19 Proviso | Requires higher ed institutions to cooperate with CHE in providing service for the GEAR-UP program   | Yes | Yes   | Other service or product our agency must/may provide                            | Teacher ed programs to reach disadvantaged middle school students  |
| 66 | Proviso 11.4  | State | FY 2018-19 Proviso | Creates an executive committee for EPSCoR with representation from research institutions and four-year teaching universities   | No  | Yes   | Board, commission, or committee on which someone from our agency must/may serve |  |
| 67 | Proviso 11.7  | State | FY 2018-19 Proviso | Specifies an in-state tuition rate for military and veterans who participate in the Troop to Teachers program  | Yes | Yes   | Other service or product our agency must/may provide                            | Business/Accounting services   |
| 68 | Proviso 11.8  | State | FY 2018-19 Proviso | Additional need-based funding provided to foster youth attending higher educational institutions   | Yes | Yes   | Other service or product our agency must/may provide                            | Financial Aid and Business/Accounting services   |
| 69 | Proviso 11.9  | State | FY 2018-19 Proviso | Waives the age restriction for children of certain war veterans to be admitted to higher education with free tuition   | Yes | Yes   | Other service or product our agency must/may provide                            | Financial Aid and Business/Accounting services   |
| 70 | Proviso 11.10 | State | FY 2018-19 Proviso | Mandates that institutions certify that students are meeting all requirements for their declared major and are eligible programs making progress toward completion if they are receiving LIFE or Palmetto Fellows Enhancement stipends | Yes | Yes   | Report our agency must/may provide  |  |
| 71 | Proviso 11.12 | State | FY 2018-19 Proviso | Require that students with disabilities use all other sources of funding before college transition need-based grants are provided  | Yes | Yes   | Other service or product our agency must/may provide                            | Financial Aid and Business/Accounting services   |
| 72 | Proviso 11.13 | State | FY 2018-19 Proviso | Authorizes the use of Palmetto Fellows and LIFE scholarship awards in the summer   | Yes | Yes   | Other service or product our agency must/may provide                            | Financial Aid and Business/Accounting services   |
| 73 | Proviso 11.14 | State | FY 2018-19 Proviso | Requirement that requests for full-time equivalent positions be covered by sufficient revenue to fund the salary, fringe, future pay increases, and health insurance adjustments   | No  | No - But relates to manner in which one or more agency deliverables is provided |   |  |
| 74 | Proviso 11.15 | State | FY 2018-19 Proviso | Requirement to report to the Commission on Higher Education metrics associated with out of state abatements and fee waivers  | Yes | Yes   | Report our agency must/may provide  |  |
| 75 | Proviso 11.16 | State | FY 2018-19 Proviso | Requirement to report on institutional debt to the Chariman of the Senate Finance Committee, the Chairman of the House Ways and Means Committee and the Commission on Higher Education   | Yes | Yes   | Report our agency must/may provide  |  |
| 76 | Proviso 11.17 | State | FY 2018-19 Proviso | Requires a logitudinal report from CHE showing 5 year trends in tuition and fees for public colleges and universities in the State and for all SREB states during the same time period   | Yes | Yes   | Report our agency must/may provide  |  |

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| 77 | Proviso 11.19 | State | FY 2016-17 Proviso | Authorizes the use of Palmetto Fellows and LIFE scholarship awards in the summer   | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 78 | Proviso 11.21 | State | FY 2018-19 Proviso | Requires that all institutions take into consideration the definition of anti-Semitism when reviewing, investigating and determining if conduct on campus is in violation of anti-discrimination policies  | No  | Yes   | Other service or product our agency must/may provide | Judicial reviews of conduct                    |
| 79 | Proviso 11.25 | State | FY 2016-17 Proviso | Requirement that requests for full-time equivalent positions be covered by sufficient revenue to fund the salary, fringe, future pay increases, and health insurance adjustments   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |  |
| 80 | Proviso 11.29 | State | FY 2016-17 Proviso | Requirement to report to the Commission on Higher Education metrics associated with out of state abatements and fee waivers  | Yes | Yes   | Report our agency must/may provide                   |  |
| 81 | Proviso 11.30 | State | FY 2016-17 Proviso | Requirement to report on institutional debt to the Chariman of the Senate Finance Committee, the Chairman of the House Ways and Means Committee and the Commission on Higher Education   | Yes | Yes   | Report our agency must/may provide                   |  |
| 82 | Proviso 11.42 | State | FY 2016-17 Proviso | Authorizes the reimbursement of loss tuition associated with differential charges to out -of-state veteran students  | Yes | No - But relates to sources of funding for one or more agency deliverables      |  |  |
| 83 | Proviso 61.2  | State | FY 2018-19 Proviso | Restricts the use of appropriate funds for Defence of Indigents as compensation to any state employee providing services   | Yes | No - But relates to sources of funding for one or more agency deliverables      |  |  |
| 84 | Proviso 83.6  | State | FY 2018-19 Proviso | Requires state agencies to enter into data sharing agreements with the Department of Employment and Workforce to track employment training outcomes  | Yes | Yes   | Report our agency must/may provide                   |  |
| 85 | Proviso 91.25 | State | FY 2018-19 Proviso | Requires the immediate furnishing of any information related to the institution when requested by the President Pro Tempore of the Senate or the Speaker of the House of Representative in the manner requested.   | Yes | Yes   | Report our agency must/may provide                   |  |
| 86 | Proviso 93.14 | State | FY 2018-19 Proviso | Requires that the conditions and amount of supplemental pay made to CEO of a college or university be set by the Board of Trustees and be reported to the Department of Admsintration  | Yes | Yes   | Report our agency must/may provide                   |  |
| 87 | Proviso 93.15 | State | FY 2018-19 Proviso | Limits compensation increases to classified and unclassified employees to the ratio of that the employee's base salary is paid from appropriated funds   | Yes | Yes   | Other service or product our agency must/may provide | HR / Payroll services                          |
| 88 | Proviso 93.17 | State | FY 2018-19 Proviso | Permits employees who are serving on active military service as a result of an emergency or conflict to use a specified amount of annual leave and up to 90 days of sick leave as if it were annual leave per calendar year  | Yes | Yes   | Other service or product our agency must/may provide | HR / Payroll services                          |
| 89 | Proviso 93.20 | State | FY 2018-19 Proviso | Requires institutions to provide evidence when requested that cyber security policies and standards meet or exceed those set by the state  | No  | Yes   | Report our agency must/may provide                   |  |
| 90 | Proviso 93.21 | State | FY 2018-19 Proviso | Specifies when holidays are to be observed when they fall on a Saturday or Sunday. Directs the payment of any bills or promissory notes that fall due on observed holidays to be payable on the day following the holiday  | No  | Yes   | Other service or product our agency must/may provide | Business/Accounting services                   |
| 91 | Proviso 97.2  | State | FY 2018-19 Proviso | Requires agencies to follow accounting policy directives issued by the State Comptroller General in conformance with Generally Accepted Accounting Principles (GAAP)   | No  | Yes   | Other service or product our agency must/may provide | Business/Accounting services                   |
| 92 | Proviso 98.8  | State | FY 2018-19 Proviso | Restricts new enrollments into the SC tuition prepayment program for the year and limits the tuition increase for students in the prepayment program to 7% of the tuition and fee level of 2006-07. Mandates that tuition and fee levels above 7% not be passed on to the students but rather be cpvered by a fee waiver | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 93 | Proviso 102.5 | State | FY 2018-19 Proviso | Authorizes state agencies such as institutions of higher education to provide services to the Revenue and Fiscal Affairs Office in an effort to promote efficient and economical operations  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services                   |
| 94 | Proviso 104.2 | State | FY 2016-17 Proviso | Authorizes the State Fiscal Accountability Authority to remove any permanent position in a state agency that remains vacant for more than 12 months  | No  | No - But relates to manner in which one or more agency deliverables is provided |  |  |
| 95 | Proviso 104.9 | State | FY 2018-19 Proviso | Limits the salary of agency heads to rates established by the Agency Head Salary Commission and mandates the State Fiscal Accounting Authority to conduct a study of agency head and technical college president comprensitaion every 4 years with the costs of the study being shared by participating agencies         | No  | No - Does not relate directly to any agency deliverables                        |  |  |
| 96 | Proviso 105.1 | State | FY 2018-19 Proviso | Requires that the costs of an annual audit of federal funds received contracted to a nationally recognized CPA firm be covered in equitable portion by each state agency   | No  | Yes   | Distribute funding to another entity                 |  |

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| 97  | Proviso 108.6  | State | FY 2018-19 Proviso | Specifies an employer premium increase of 7.4% and a subscriber increase of 0% for the State Health plan and authorizes the Public Employee Benefit Authority to adjust the plan and benefits to ensure fiscal stability of the plan  | Yes | Yes  | Other service or product our agency must/may provide | HR and Business/Accounting services                |
| 98  | Proviso 117.5  | State | FY 2018-19 Proviso | Mandates all state agencies to provide a list of their employees who are competent to serve as court examiners to the Judicial Department and for courts to use state employees whenever feasible and for state employees to receive no additional compensation for performing such services.   | No  | Yes  | Report our agency must/may provide                   |  |
| 99  | Proviso 117.8  | State | FY 2018-19 Proviso | Requires the remittance of all revenues and income collected, except fees received as tuition, matriculation and registration, to the State Treasurer. Requires that fees levied to be used to fulfill the purpose for which the fee was levied and that such fees not be charged in excess of the amount necessary to supply the service for which the fee was charged.                  | No  | Yes  | Other service or product our agency must/may provide | Business/Accounting services                       |
| 100 | Proviso 117.9  | State | FY 2018-19 Proviso | Authorizes the transfer of appropriations within programs and within the agency with notification to the Executive Budget Office and Comptroller General. Limits transfer to not exceed 20% of the program budget.  | No  | Yes  | Report our agency must/may provide                   |  |
| 101 | Proviso 117.11 | State | FY 2018-19 Proviso | Directs the fixation of student fees applicable to student housing, dining halls, health services, parking, and personal subsistence by the appropriate Board of Trustees   | No  | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 102 | Proviso 117.13 | State | FY 2018-19 Proviso | Requires State Agencies to report filled vacant positions broken out by race and gender by October 31st to the State Human Affairs Commission.  | No  | Yes  | Report our agency must/may provide                   |  |
| 103 | Proviso 117.14 | State | FY 2018-19 Proviso | Authorizes the Executive Budget Office to monitor FTE employee positions at state agencies and to reduce the number of authorized positions when agencies are carry an excess of positions. Requires agencies to update FTE employee information with the Executive Budget Office.  | No  | Yes  | Report our agency must/may provide                   |  |
| 104 | Proviso 117.15 | State | FY 2018-19 Proviso | Provides for a housing allowance to presidents of state institutions of higher learning and establishes compensation restrictions   | No  | Yes  | Other service or product our agency must/may provide | Business/Accounting services                       |
| 105 | Proviso 117.20 | State | FY 2018-19 Proviso | Establishes conditions and rates for reimbursement of travel and subsistence expenses for state employees and relocation expenses for new employees   | No  | Yes  | Other service or product our agency must/may provide | Business/Accounting services                       |
| 106 | Proviso 117.21 | State | FY 2018-19 Proviso | Requires that institutions that provide appropriate funds to another organization collect a report that includes an accounting of how the funds were spent and the outcome measures used to determine success of goals. Agencies receiving the report must forward the information to the Chairman of the Senate Finance Committee and the Chairman of the House Ways and Means Committee | No  | Yes  | Report our agency must/may provide                   |  |
| 107 | Proviso 117.23 | State | FY 2018-19 Proviso | Authorizes the carrying forward of unspent general fund appropriations from the prior fiscal year to the current fiscal year. Limits the carry forward to a maximum of 10% of the original general fund.  | No  | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 108 | Proviso 117.25 | State | FY 2018-19 Proviso | Requires agencies to first consider contracting for services or purchasing goods and services through the Department of Corrections Prison Industries Program when procuring goods and services.  | No  | Yes  | Other service or product our agency must/may provide | Procurement Services                               |
| 109 | Proviso 117.26 | State | FY 2018-19 Proviso | Mandates the reporting of the top 10%, not to exceed 25 employees who have incurred travel expences along with a brief summary of the type of travel incurred   | No  | Yes  | Report our agency must/may provide                   |  |
| 110 | Proviso 117.28 | State | FY 2018-19 Proviso | Requires institutions that operate a day-care center charge fees comparable to those charged by private entities and to not set lower rates for faculty, staff, or students of the institution  | Yes | Yes  | Other service or product our agency must/may provide | Business/Accounting services                       |
| 111 | Proviso 117.29 | State | FY 2018-19 Proviso | Requirement to identify key program area descriptions and expenditures and to link these to key financial and performance measures in an Annual State Accountability Report   | No  | Yes  | Report our agency must/may provide                   |  |
| 112 | Proviso 117.30 | State | FY 2018-19 Proviso | Allows for the collection of service charges to cover costs associated with processing and collecting of unpaid balances due to dishonored instruments or electronic payments.  | No  | Yes  | Other service or product our agency must/may provide | Business/Accounting services                       |
| 113 | Proviso 117.34 | State | FY 2018-19 Proviso | Mandates the reporting of outstanding amounts due to an institution and methods used to collect that debt   | No  | Yes  | Report our agency must/may provide                   |  |
| 114 | Proviso 111.41 | State | FY 2018-19 Proviso | Mandates agencies to purchase of recycled steel when it can be acquired at a competitively reasonable price   | No  | No - Does not relate directly to any agency deliverables                   |  |  |
| 115 | Proviso 117.42 | State | FY 2018-19 Proviso | Authorizes the waiver of all provisions tha require additional general fund appropriations except those specified for LIFE and Palmetto Fellows Scholarships  | No  | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services     |
| 116 | Proviso 117.45 | State | FY 2018-19 Proviso | Provides an exception for universities and colleges to a provision preventing an increase in parking fees   | No  | Yes  | Other service or product our agency must/may provide | Parking servi ces and Business/Accounting services |
| 117 | Proviso 117.47 | State | FY 2018-19 Proviso | Authorizes the use of insurance reimbursement to offset expenses related to a claim, permitting the funds to be retained, expended and carried forward  | No  | Yes  | Other service or product our agency must/may provide | HR and Business/Accounting services                |



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| 118 | Proviso 117.48 | State | FY 2018-19 Proviso | Requires all state agencies to furnish to the Human Resources Division an organizational chart showing all authorized positions, class title, class code, position number and indications as to whether such positions are filled or vacant  | No  | Yes   | Report our agency must/may provide                   |                                     |
| 119 | Proviso 117.50 | State | FY 2018-19 Proviso | Mandates that state agencies actively pursue cost savings through collaborative efforts and where feasible to combine administrative support functions to maximize efficiency and effectiveness.   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                                     |
| 120 | Proviso 117.55 | State | FY 2018-19 Proviso | Permits state agencies to spend state, federal, and other sources of revenue to provide lump sum bonuses, not to exceed \$3,000 per year. Limits bonuses to employees earning under \$100,000.   | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 121 | Proviso 117.58 | State | FY 2018-19 Proviso | Requires the submission of annual audited financial statements to the State Auditor's Office   | No  | Yes   | Report our agency must/may provide                   |                                     |
| 122 | Proviso 117.65 | State | FY 2018-19 Proviso | Authorizes the use of state, federal and other sources of revenue to provide lump sum bonuses to recruit or retain workers in critical needs jobs. Bonuses cannot exceed \$10,000 per year and must be based on the State Human Resources guidelines. Also per its paid educational leave of employees in FTE positions deemed critical.   | Yes | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 123 | Proviso 117.68 | State | FY 2018-19 Proviso | Authorizes agency heads to institute voluntary employee furlough programs of not more than 90 days per fiscal year   | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 124 | Proviso 117.70 | State | FY 2018-19 Proviso | Mandates compliance with antidiscrimination laws in the event of a reduction in force  | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 125 | Proviso 117.71 | State | FY 2018-19 Proviso | Requires that the agency head take 5 days furlough in the current fiscal year in the event of a reduction in force.  | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 126 | Proviso 117.72 | State | FY 2018-19 Proviso | Waives the requirement to submit printed copies of reports mandated by Sections 2-47-40, 2-47-50, and 59-103-110 of the 1976 Code of Laws and to submit documents electronically. Waives submission of reports required by Sections 59-101-350, 59-103-30, 59-103-45(4), and 59-103-160(D) for the current fiscal year with exception of student pass rates on professional examinations and data elements required by the Commission on Higher Education Management Information System. | No  | Yes   | Report our agency must/may provide                   |                                     |
| 127 | Proviso 117.74 | State | FY 2018-19 Proviso | Requires that a report be made available to the public on the institution's website showing aggregate amounts of fines and fees that were charge and collected in the prior fiscal year  | No  | Yes   | Report our agency must/may provide                   |                                     |
| 128 | Proviso 117.75 | State | FY 2018-19 Proviso | Requires mandatory furloughs and establishes guidelines for implementation in the event general funds appropriated to a state agency are less than the general funds appropriated for the agency in the prior fiscal year. The requirement includes situations where there is a midyear across-the-board reduction   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                                     |
| 129 | Proviso 117.76 | State | FY 2018-19 Proviso | Establishes guidelines for implementation of furloughs in the event general funds appropriated to a state agency are less than the general funds appropriated for the agency in the prior fiscal year and when there is a reduction in force.  | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 130 | Proviso 117.77 | State | FY 2018-19 Proviso | Requires that state agencies realize a cost savings of at least 25% in the aggregate when managing positions that become vacant due to retirements. Requires agencies to review salaries of such positions and to consider the possibility of delay before filling such vacant positions.  | No  | Yes   | Other service or product our agency must/may provide | HR and Business/Accounting services |
| 131 | Proviso 117.80 | State | FY 2018-19 Proviso | Prevents state agencies from dismissing, suspending, demoting, or reducing the compensation of an employee solely because of sworn testimony regarding alleged wrongdoing given to a legislative committee   | No  | Yes   | Other service or product our agency must/may provide | HR / Payroll services               |
| 132 | Proviso 117.81 | State | FY 2018-19 Proviso | Mandates that state agencies operate within approved limits and to avoid operating deficits for the fiscal year.   | No  | Yes   | Other service or product our agency must/may provide | Business/Accounting services        |
| 133 | Proviso 117.84 | State | FY 2018-19 Proviso | Requires state agencies to provide a link online to monthly reports containing substantially all information contained in the monthly state procurement card statements. Stipulates what must and must not be on the website.  | No  | Yes   | Report our agency must/may provide                   |                                     |
| 134 | Proviso 117.85 | State | FY 2018-19 Proviso | Requires tht any proposal or regulation that levies or incrases a fee, fine or that otherwise generates revenue be titled to indicate the fee, fine or revenue source  | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                                     |
| 135 | Proviso 117.88 | State | FY 2018-19 Proviso | Requires state agencies to pay from recovered monies the cost associated with the State Fiscal Accountability Authority contracting with firms to conduct recovery audits of payments made by state agencies to vendors for good and services.   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                                     |

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| 136 | Proviso 117.91  | State | FY 2018-19 Proviso | In the event of a base reduction, agencies are to first institute payroll management strategies such as furloughs, employee compensation reduction and hiring freezes; followed by eliminating administrative overhead costs; and as a last resort, reducing programmatic funding   | No  | No  | But relates to manner in which one or more agency deliverables is provided      |                       |
| 137 | Proviso 117.92  | State | FY 2017-18 Proviso | Stipulates how to manage agency reductions in the event agencies are assessed a base reduction.   | No  | Yes | Other service or product our agency must/may provide                            | HR / Payroll services |
| 138 | Proviso 117.98  | State | FY 2018-19 Proviso | Requires agencies to provide either a separate audit of federal expenditures or a schedule of all federal program expenditures to the Office of the State Auditor no later than August 15th each year.  | No  | Yes | Report our agency must/may provide  |                       |
| 139 | Proviso 117.101 | State | FY 2018-19 Proviso | Allows higher education institutions to use state aircraft for the purpose of athletic recruitment provide the institution fully reimburses all costs using non-general funds.  | No  | No  | But relates to sources of funding for one or more agency deliverables           |                       |
| 140 | Proviso 117.102 | State | FY 2017-18 Proviso | Allows higher education institutions to use state aircraft for the purpose of athletic recruitment provide the institution fully reimburses all costs using non-general funds.  | No  | No  | But relates to sources of funding for one or more agency deliverables           |                       |
| 141 | Proviso 117.05  | State | FY 2018-19 Proviso | Mandates the conditions and details of disclosure of any breach of security of data systems.  | Yes | Yes | Report our agency must/may provide  |                       |
| 142 | Proviso 117.106 | State | FY 2017-18 Proviso | Mandates the conditions and details of disclosure of any breach of security of data systems.  | Yes | Yes | Report our agency must/may provide  |                       |
| 143 | Proviso 117.112 | State | FY 2018-19 Proviso | Mandates all state agencies to submit an information technology plan and an information security plan to the Department of Administration by August 1st of the fiscal year and to submit any changes or updates to the plans as they occur.   | No  | Yes | Report our agency must/may provide  |                       |
| 144 | Proviso 117.113 | State | FY 2017-18 Proviso | Mandates all state agencies to submit an information technology plan and an information security plan to the Department of Administration by August 1st of the fiscal year and to submit any changes or updates to the plans as they occur.   | No  | Yes | Report our agency must/may provide  |                       |
| 145 | Proviso 117.122 | State | FY 2018-19 Proviso | Allowance for state employees to donate annual or sick leave to specific state employees in the event of a medical emergency rather than to a leave pool account. Establishes conditions for such transfers.  | No  | Yes | Other service or product our agency must/may provide                            | HR / Payroll services |
| 146 | Proviso 117.124 | State | FY 2017-18 Proviso | Allowance for state employees to donate annual or sick leave to specific state employees in the event of a medical emergency rather than to a leave pool account. Establishes conditions for such transfers.  | No  | Yes | Other service or product our agency must/may provide                            | HR / Payroll services |
| 147 | Proviso 117.131 | State | FY 2016-17 Proviso | Authorizes funds allocated for proviso 118.16 of Act 286 of 2014 be redirected for the purpose of energy efficiency repair and maintenance  | No  | No  | But relates to sources of funding for one or more agency deliverables           |                       |
| 148 | Proviso 117.148 | State | FY 2018-19 Proviso | Directs the Department of Administration (DOA) to implement updated policies to protect mobile technologies such as cellular phone, tablets and laptops and to consolidate all existing protection plans in effect at state agencies. The DOA is to implement a statewide contract for protecting all state owned mobile devices. | No  | No  | But relates to manner in which one or more agency deliverables is provided      |                       |
| 149 | Proviso 117.153 | State | FY 2018-19 Proviso | Directs state agencies to employ guidelines established by the State Fiscal Authority for contracts exceeding \$50,000 in which the agency takes into consideration a prospective contractor's record of promptly paying its employees when considering a new or renewal of existing contracts.                                   | No  | Yes | Other service or product our agency must/may provide                            | Procurement Services  |
| 150 | Proviso 117.155 | State | FY 2018-19 Proviso | Specifies the creation of a SC Industry, Workforce and Education Data Warehouse and oversight committee to link industry, workforce and education data. Procedures shall be developed for the sharing of personal information currently held by state agencies.   | Yes | Yes | Board, commission, or committee on which someone from our agency must/may serve |                       |
| 151 | Proviso 118.1   | State | FY 2018-19 Proviso | Mandates that state agencies submit all fiscal documents and electronic workflow for accounts payable transactions to the Office of Comptroller General by July 12, 2019 for the 2018-19 fiscal year.   | No  | Yes | Report our agency must/may provide  |                       |
| 152 | Proviso 118.6   | State | FY 2018-19 Proviso | Prohibits institutions from using general appropriated funds to compensate employees engaged in lobbying on behalf of the institution or from using state funds to enter into contracts for lobbying services   | No  | No  | But relates to manner in which one or more agency deliverables is provided      |                       |
| 153 | § 11-35-10      | State | Statute            | Specifies procedures for procurement of goods and services  | Yes | Yes | Other service or product our agency must/may provide                            | Procurement Services  |
| 154 | 11-35-20        | State | Statute            | Purpose and policies  | Yes | Yes | Other service or product our agency must/may provide                            | Procurement Services  |

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| 155 | 11-35-25   | State | Statute | Supersession of conflicting laws   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 156 | 11-35-30   | State | Statute | Obligation of good faith   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 157 | 11-35-35   | State | Statute | Surety bonds; public entity may not designate surety company   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 158 | 11-35-40   | State | Statute | Application of Procurement Code  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 159 | 11-35-45   | State | Statute | Payment for goods and services received by State   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 160 | 11-35-50   | State | Statute | Political subdivisions required to develop and adopt procurement laws  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 161 | 11-35-55   | State | Statute | Purchase of goods or services from entity employing prison inmates of another state paid less than federal minimum wage prohibited | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 162 | 11-35-60   | State | Statute | Dissemination of regulations   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 163 | 11-35-70   | State | Statute | School district subject to consolidated procurement code; exemptions   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 164 | 11-35-210  | State | Statute | Determinations   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 165 | 11-35-310  | State | Statute | Definitions  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 166 | 11-35-410  | State | Statute | Public access to procurement information   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 167 | 11-35-450  | State | Statute | Reporting purchases  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 168 | 11-35-510  | State | Statute | Centralization of materials management authority   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 169 | 11-35-530  | State | Statute | Advisory committees  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 170 | 11-35-540  | State | Statute | Authority and duties of the board  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 171 | 11-35-710  | State | Statute | Exemptions   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 172 | 11-35-810  | State | Statute | Creation of Materials Management Office  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 173 | 11-35-820  | State | Statute | Creation of Information Technology Management Office   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 174 | 11-35-830  | State | Statute | Creation of the Office of State Engineer   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 175 | 11-35-835  | State | Statute | Office of State Engineer to review completed documents within specified time   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 176 | 11-35-840  | State | Statute | Delegation of authority  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 177 | 11-35-845  | State | Statute | Oversight of permanent improvement projects  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 178 | 11-35-1010 | State | Statute | Relationship with using agencies   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 179 | 11-35-1020 | State | Statute | Advisory groups  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 180 | 11-35-1030 | State | Statute | Procurement training and certification   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 181 | 11-35-1210 | State | Statute | Certification  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 182 | 11-35-1220 | State | Statute | Collection of data concerning public procurement   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |

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| 183 | 11-35-1230 | State | Statute | Auditing and fiscal reporting                                    | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 184 | 11-35-1240 | State | Statute | Administrative penalties   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 185 | 11-35-1250 | State | Statute | Authority to contract for auditing services                      | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 186 | 11-35-1260 | State | Statute | Authority to contract for legal services                         | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 187 | 11-35-1410 | State | Statute | Definitions of terms used in this article                        | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 188 | 11-35-1510 | State | Statute | Methods of source selection                                      | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 189 | 11-35-1520 | State | Statute | Competitive sealed bidding                                       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 190 | 11-35-1524 | State | Statute | Resident vendor preference                                       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 191 | 11-35-1525 | State | Statute | Competitive fixed price bidding                                  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 192 | 11-35-1528 | State | Statute | Competitive best value bidding                                   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 193 | 11-35-1529 | State | Statute | Competitive online bidding                                       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 194 | 11-35-1530 | State | Statute | Competitive sealed proposals                                     | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 195 | 11-35-1540 | State | Statute | Negotiations after unsuccessful competitive sealed bidding       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 196 | 11-35-1550 | State | Statute | Small purchase procedures; when competitive bidding required     | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 197 | 11-35-1560 | State | Statute | Sole source procurement  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 198 | 11-35-1570 | State | Statute | Emergency procurements   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 199 | 11-35-1575 | State | Statute | Participation in auction or sale of supplies from bankruptcy     | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 200 | 11-35-1580 | State | Statute | Information technology procurements                              | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 201 | 11-35-1710 | State | Statute | Cancellation of invitation for bids or request for proposals     | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 202 | 11-35-1810 | State | Statute | Responsibility of bidders and offerors                           | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 203 | 11-35-1820 | State | Statute | Prequalification of supplies and suppliers                       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 204 | 11-35-1830 | State | Statute | Cost or pricing data   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 205 | 11-35-2010 | State | Statute | Types of contracts; contracting documents and usage instructions | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 206 | 11-35-2020 | State | Statute | Approval of accounting system                                    | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 207 | 11-35-2030 | State | Statute | Multiterm contracts  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 208 | 11-35-2210 | State | Statute | Right to inspect plant   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 209 | 11-35-2220 | State | Statute | Right to audit records   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 210 | 11-35-2410 | State | Statute | Finality of determinations                                       | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |

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| 211 | 11-35-2420 | State | Statute | Reporting of anticompetitive practices   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 212 | 11-35-2430 | State | Statute | Retention of procurement records   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 213 | 11-35-2440 | State | Statute | Records of procurement actions   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 214 | 11-35-2610 | State | Statute | Definitions of terms used in this article  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 215 | 11-35-2710 | State | Statute | Issuance of specifications; duties of the board  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 216 | 11-35-2720 | State | Statute | Duties of the chief procurement officers and the using agencies  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 217 | 11-35-2730 | State | Statute | Assuring competition   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 218 | 11-35-2740 | State | Statute | Relationship with using agencies   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 219 | 11-35-2750 | State | Statute | Specifications prepared by architects and engineers  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 220 | 11-35-2910 | State | Statute | Definitions of terms used in this article  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 221 | 11-35-3005 | State | Statute | Project delivery methods authorized  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 222 | 11-35-3010 | State | Statute | Choice of project delivery method  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 223 | 11-35-3015 | State | Statute | Source selection methods assigned to project delivery methods  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 224 | 11-35-3020 | State | Statute | Additional bidding procedures for construction procurement   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 225 | 11-35-3021 | State | Statute | Subcontractor substitution   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 226 | 11-35-3023 | State | Statute | Prequalification on state construction   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 227 | 11-35-3024 | State | Statute | Additional procedures applicable to procurement of certain project delivery methods  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 228 | 11-35-3030 | State | Statute | Bond and security  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 229 | 11-35-3035 | State | Statute | Errors and omissions insurance   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 230 | 11-35-3037 | State | Statute | Other forms of security  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 231 | 11-35-3040 | State | Statute | Contract clauses and their administration  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 232 | 11-35-3050 | State | Statute | Cost principles regulations for construction contractors   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 233 | 11-35-3060 | State | Statute | Fiscal responsibility  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 234 | 11-35-3070 | State | Statute | Approval of architectural, engineering, or construction changes which do not alter scope or intent or exceed approved budget | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 235 | 11-35-3210 | State | Statute | Policy   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 236 | 11-35-3215 | State | Statute | Preference for resident design service; definitions; exceptions  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 237 | 11-35-3220 | State | Statute | Qualifications based selection procedures  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 238 | 11-35-3230 | State | Statute | Exception for small architect-engineer and land surveying services contract  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |

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| 239 | 11-35-3240 | State | Statute | Manual for planning and execution of state permanent improvements  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 240 | 11-35-3245 | State | Statute | Architect, engineer, or construction manager; performance of other work  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 241 | 11-35-3310 | State | Statute | Indefinite delivery contracts for construction items, architectural-engineering, and land surveying services     | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 242 | 11-35-3410 | State | Statute | Contract clauses and their administration  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 243 | 11-35-3510 | State | Statute | Cost principles required for supplies and services contracts   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 244 | 11-35-3620 | State | Statute | Management of warehouses and inventory   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 245 | 11-35-3810 | State | Statute | Regulations for sale, lease, transfer and disposal   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 246 | 11-35-3820 | State | Statute | Allocation of proceeds for sale or disposal of surplus supplies  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 247 | 11-35-3830 | State | Statute | Trade-in sales   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 248 | 11-35-3840 | State | Statute | Licensing for public sale of certain publications and materials  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 249 | 11-35-3850 | State | Statute | Sale of unserviceable supplies   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 250 | 11-35-4210 | State | Statute | Right to protest; procedure; duty and authority to attempt to settle; administrative review; stay of procurement | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 251 | 11-35-4215 | State | Statute | Posting of bond or irrevocable letter of credit  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 252 | 11-35-4220 | State | Statute | Authority to debar or suspend  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 253 | 11-35-4230 | State | Statute | Authority to resolve contract and breach of contract controversies   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 254 | 11-35-4310 | State | Statute | Solicitations or awards in violation of the law  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 255 | 11-35-4320 | State | Statute | Contract controversies   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 256 | 11-35-4330 | State | Statute | Frivolous protests   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 257 | 11-35-4410 | State | Statute | Procurement Review Panel   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 258 | 11-35-4420 | State | Statute | Participation in review  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 259 | 11-35-4610 | State | Statute | Definitions of terms used in this article  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 260 | 11-35-4810 | State | Statute | Cooperative purchasing authorized  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 261 | 11-35-4820 | State | Statute | Selective mandatory opting   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 262 | 11-35-4830 | State | Statute | Sale, acquisition, or use of supplies by a public procurement unit   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 263 | 11-35-4840 | State | Statute | Cooperative use of supplies or services  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 264 | 11-35-4850 | State | Statute | Joint use of facilities  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 265 | 11-35-4860 | State | Statute | Supply of personnel, information, and technical services   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |
| 266 | 11-35-4870 | State | Statute | Use of payments received by a supplying public procurement unit  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services |

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|-----|-------------|-------|---------|---|-----|-----|--|--------------------------------|
| 267 | 11-35-4880  | State | Statute | Public procurement units in compliance with code requirements   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 268 | 11-35-4890  | State | Statute | Review of procurement requirement   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 269 | 11-35-5010  | State | Statute | Definitions of terms used in this article   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 270 | 11-35-5210  | State | Statute | Statement of policy and its implementation  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 271 | 11-35-5220  | State | Statute | Duties of the chief procurement officers  | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 272 | 11-35-5230  | State | Statute | Regulations for negotiation with state minority firms   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 273 | 11-35-5240  | State | Statute | Minority business enterprise (MBE) Utilization Plan   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 274 | 11-35-5250  | State | Statute | Progress payments and letters of credit   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 275 | 11-35-5260  | State | Statute | Reports of number and dollar value of contracts awarded to minority firms   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 276 | 11-35-5270  | State | Statute | Division of Small and Minority Business Contracting and Certification   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 277 | 11-35-5300  | State | Statute | Prohibition of contracting with discriminatory business   | Yes | Yes | Other service or product our agency must/may provide | Procurement Services           |
| 278 | § 59-26-10  | State | Statute | Establishes requirements and standards relating to the teacher education programs                                       | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 279 | 59-26-20    | State | Statute | Duties of State Board of Education and Commission on Higher Education   | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 280 | 59-26-30    | State | Statute | Cognitive assessments for teachers and teacher certification; examinations; regulations                                 | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 281 | 59-26-40    | State | Statute | Induction, annual and continuing contracts; evaluations; termination of employment for annual contract teacher; hearing | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 282 | 59-26-45    | State | Statute | Retired educator teaching certificates  | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 283 | 59-26-50    | State | Statute | Creation and membership of Educator Improvement Task Force; duties and powers   | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 284 | 59-26-60    | State | Statute | Educational Improvement Task Force; appropriation   | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 285 | 59-26-70    | State | Statute | Adjustments in instructional time permitted; foreign language requirements for diploma                                  | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 286 | 59-26-85    | State | Statute | NBPTS recertification; development of application fee loan program  | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 287 | 59-26-90    | State | Statute | Teacher of the year honorarium programs   | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 288 | 59-26-100   | State | Statute | Incentives for teachers serving as mentors  | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 289 | 59-26-110   | State | Statute | Youth suicide prevention teacher training   | Yes | Yes | Other service or product our agency must/may provide | Teacher ed programs            |
| 290 | § 59-101-10 | State | Statute | Statutory recognition of colleges and institutions of higher learning   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 291 | 59-101-40   | State | Statute | Presidents of student bodies may be ex officio members of boards of trustees  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 292 | 59-101-50   | State | Statute | Enrollment preference given to residents  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 293 | 59-101-55   | State | Statute | State appropriated funds restriction  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 294 | 59-101-80   | State | Statute | Degree of licentiate of instruction   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |

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| 295 | 59-101-90  | State | Statute | Suspending exercises for Christmas and New Year's Day  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 296 | 59-101-100 | State | Statute | Display of United States and State flags   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 297 | 59-101-110 | State | Statute | Display of State flag on buildings of State University and State colleges  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 298 | 59-101-120 | State | Statute | Charge for diplomas  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 299 | 59-101-130 | State | Statute | High schools shall report to Superintendent of Education; institutions of higher learning shall report to high schools                                 | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 300 | 59-101-140 | State | Statute | Tabulation of reports  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 301 | 59-101-150 | State | Statute | Approval of new programs   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 302 | 59-101-170 | State | Statute | Liability insurance  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 303 | 59-101-180 | State | Statute | Sale and disposal of real property   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 304 | 59-101-185 | State | Statute | Governing boards of state institutions of higher learning authorized to maintain financial management and accounting systems                           | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 305 | 59-101-187 | State | Statute | Events recognizing academic and research excellence; funding sources   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 306 | 59-101-190 | State | Statute | Deans' Committee on Medical Education  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 307 | 59-101-195 | State | Statute | Maximum compensation of medical school physicians and employees  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 308 | 59-101-197 | State | Statute | Reporting requirement of financial information for medical school receiving state appropriation  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 309 | 59-101-200 | State | Statute | Hazing prohibited; penalties   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 310 | 59-101-210 | State | Statute | Institutional reports of certain violations; contents; availability; redress for violations  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 311 | 59-101-280 | State | Statute | Colleges and universities to emphasize teaching as career opportunity  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 312 | 59-101-285 | State | Statute | Governing board meeting attendance requirements for board members  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 313 | 59-101-290 | State | Statute | Notification of risk of contracting certain diseases if living on-campus   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 314 | 59-101-335 | State | Statute | Authorization to establish penalties and bonds for traffic and parking violations; availability of schedule of penalties and bonds for such offenses   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 315 | 59-101-340 | State | Statute | Allocation of funds appropriated for the "Cutting Edge: Research Investment Initiative"  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 316 | 59-101-345 | State | Statute | Authority to reallocate funds between Palmetto Fellows Program and need-based grants; priority to students in custody of Department of Social Services | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 317 | 59-101-350 | State | Statute | Commission on Higher Education annual report; submission of information by educational institutions for inclusion in report; alumni surveys            | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 318 | 59-101-360 | State | Statute | Certain revenue from tax on catalog sales creditable to Mail Order Sales Tax Fund; disposition   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 319 | 59-101-370 | State | Statute | New technical college construction projects; matching state funds  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 320 | 59-101-395 | State | Statute | Refund of tuition and academic fees when activated for military service; opportunity to complete courses   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 321 | 59-101-400 | State | Statute | Educational credit for certain courses that are part of the military training or service   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 322 | 59-101-410 | State | Statute | Loan of endowment funds and auxiliary enterprise funds   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |



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|-----|-------------|-------|---------|---|-----|-----|--|--------------------------------|
| 323 | 59-101-420  | State | Statute | Annual reporting of out-of-state undergraduate student population and policy  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 324 | 59-101-430  | State | Statute | Unlawful aliens; eligibility to attend public institution of higher learning; development of process for verifying lawful presence; eligibility for public benefits on basis of residence | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 325 | 59-101-610  | State | Statute | Use of funds for lump-sum bonus plans   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 326 | 59-101-620  | State | Statute | Educational fee waivers   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 327 | 59-101-630  | State | Statute | Funding research grant positions  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 328 | 59-101-640  | State | Statute | Graduate assistant health insurance   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 329 | 59-101-650  | State | Statute | Eminent domain  | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 330 | 59-101-660  | State | Statute | Annual audit and quality review process; negotiation with preapproved public accountant firms   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 331 | 59-101-670  | State | Statute | Transaction register of funds expended; contents; posting on website; procurement card statement information; redaction; technical consultation   | Yes | Yes | Other service or product our agency must/may provide | Teaching, research and service |
| 332 | § 59-102-10 | State | Statute | Statutory requirements for student athletes   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 333 | 59-102-20   | State | Statute | Definitions   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 334 | 59-102-30   | State | Statute | Service of process on nonresident agents; subpoenas; use of funds   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 335 | 59-102-40   | State | Statute | Certificate of registration as athlete agent required; exceptions   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 336 | 59-102-50   | State | Statute | Application for registration; contents; registration in another state   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 337 | 59-102-60   | State | Statute | Issuance of certificate of registration; grounds for refusal; application for renewal; renewal application submitted in another state   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 338 | 59-102-70   | State | Statute | Suspension, revocation or refusal to renew certificate of registration  | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 339 | 59-102-80   | State | Statute | Temporary certificate of registration   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 340 | 59-102-90   | State | Statute | Fees  | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 341 | 59-102-100  | State | Statute | Agency contracts  | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 342 | 59-102-110  | State | Statute | Notice of contract to athletic director   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 343 | 59-102-120  | State | Statute | Cancellation of agency contract by student  | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 344 | 59-102-130  | State | Statute | Records to be maintained by athlete agent   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 345 | 59-102-140  | State | Statute | Prohibited acts of athlete agents   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 346 | 59-102-150  | State | Statute | Violations and penalties  | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 347 | 59-102-160  | State | Statute | Actions for damages; attorney's fees; accrual   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 348 | 59-102-170  | State | Statute | Administrative fine   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 349 | 59-102-180  | State | Statute | Application and construction of act   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |
| 350 | 59-102-190  | State | Statute | Relation to Electronic Signatures in Global and National Commerce Act   | Yes | Yes | Other service or product our agency must/may provide | Student and athletic services  |

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|-----|------------|-------|---------|--|----|---|
| 351 | § 59-103-5 | State | Statute | Establishment of the State Commission on Higher Education with authority over public supported higher education in the State | No | No - But relates to manner in which one or more agency deliverables is provided |
| 352 | 59-103-10  | State | Statute |  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 353 | 59-103-15  | State | Statute | State Commission on Higher Education created; membership   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 354 | 59-103-17  | State | Statute | Higher education mission and goals   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 355 | 59-103-20  | State | Statute | Interstate reciprocity for postsecondary distance education  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 356 | 59-103-25  | State | Statute | Studies of institutions of higher learning   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 357 | 59-103-30  | State | Statute | Publication of legislation; standing committees  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 358 | 59-103-35  | State | Statute | Critical success factors and performance indicators  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 359 | 59-103-36  | State | Statute | Submission of budget; new and existing programs  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 360 | 59-103-40  | State | Statute | Military students included in count of full-time students  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 361 | 59-103-45  | State | Statute | Council of presidents of State institutions of higher learning   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 362 | 59-103-50  | State | Statute | Additional duties and functions of commission regarding public institutions of higher learning                               | No | No - But relates to manner in which one or more agency deliverables is provided |
| 363 | 59-103-55  | State | Statute | Advisory Council of Private College Presidents   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 364 | 59-103-60  | State | Statute | Representation of four-year colleges on commission councils, advisory groups, committees and task forces                     | No | No - But relates to manner in which one or more agency deliverables is provided |
|     |            |       |         | Recommendations to Governor's Office and General Assembly  |    |   |

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|-----|------------|-------|---------|---|----|---|
| 365 | 59-103-65  | State | Statute |   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 366 | 59-103-70  | State | Statute | Close of institution; reallocation of funds   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 367 | 59-103-80  | State | Statute | Reports   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 368 | 59-103-90  | State | Statute | Expenses; compensation of Commission members  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 369 | 59-103-100 | State | Statute | Professional staff  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 370 | 59-103-110 | State | Statute | Federal and private research grants not to be limited   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 371 | 59-103-120 | State | Statute | Approval for new construction; exemptions   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 372 | 59-103-130 | State | Statute | Accreditation and chartering of chiropractic colleges   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 373 | 59-103-140 | State | Statute | Colleges and universities to emphasize teaching as career opportunity   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 374 | 59-103-150 | State | Statute | Contracts with colleges and universities for provision of teacher training programs                                   | No | No - But relates to manner in which one or more agency deliverables is provided |
| 375 | 59-103-155 | State | Statute | Early retirement plans for faculty of public institutions of higher learning  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 376 | 59-103-160 | State | Statute | Health care profession education; controlled substances training  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 377 | 59-103-162 | State | Statute | English Fluency in Higher Learning Act  | No | No - But relates to manner in which one or more agency deliverables is provided |
| 378 | 59-103-165 | State | Statute | South Carolina Manufacturing Extension Partnership; review of activities and board membership; budget recommendations | No | No - But relates to manner in which one or more agency deliverables is provided |
|     |            |       |         | Information packages for eighth-grade students regarding higher education; pilot programs                             |    |   |

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| 379 | 59-103-170  | State | Statute |   | No  | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 380 | 59-103-180  | State | Statute | Small group and one-on-one counseling sessions; Education Options Week  | No  | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 381 | 59-103-190  | State | Statute | Participation of State Board of Education, State Department of Education, and public schools and districts  | No  | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 382 | 59-103-195  | State | Statute | Business and industry requested to participate  | No  | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 383 | § 59-104-10 | State | Statute | Regulation of culinary arts instruction requiring student under 21 to taste alcoholic beverage Meeting of admissions pre-requisites, Palmetto Scholarship program, competitive grants, Governor's Professor of the Year recognition, endowed professorship programs, accountability through assessment and planning, institutional effectiveness requirements | Yes | Yes   | Report our agency must/may provide |
| 384 | 59-104-20   | State | Statute | Palmetto Fellows Scholarship Program established; adjudication of delinquency; drug and alcohol offenses  | Yes | Yes   | Report our agency must/may provide |
| 385 | 59-104-25   | State | Statute | Additional Palmetto Fellows Scholarship stipend   | Yes | Yes   | Report our agency must/may provide |
| 386 | 59-104-30   | State | Statute | Developmental education plans, studies, and programs  | Yes | Yes   | Report our agency must/may provide |
| 387 | 59-104-210  | State | Statute | Competitive grants program established  | Yes | Yes   | Report our agency must/may provide |
| 388 | 59-104-220  | State | Statute | Governor's Professor of the Year Award established  | Yes | Yes   | Report our agency must/may provide |
| 389 | 59-104-230  | State | Statute | Endowed professorships program  | Yes | Yes   | Report our agency must/may provide |
| 390 | 59-104-260  | State | Statute | Commission shall encourage development of joint programs  | Yes | Yes   | Report our agency must/may provide |
| 391 | 59-104-410  | State | Statute | Research Investment Fund created  | Yes | Yes   | Report our agency must/may provide |
| 392 | 59-104-420  | State | Statute | Criteria for use of fund  | Yes | Yes   | Report our agency must/may provide |
| 393 | 59-104-430  | State | Statute | Comprehensive reports to be made at the end of fiscal year  | Yes | Yes   | Report our agency must/may provide |
| 394 | 59-104-440  | State | Statute | Allocation of funds   | Yes | Yes   | Report our agency must/may provide |
| 395 | 59-104-610  | State | Statute | Statewide planning system   | Yes | Yes   | Report our agency must/may provide |
| 396 | 59-104-620  | State | Statute | Advisory Council on Planning  | Yes | Yes   | Report our agency must/may provide |
| 397 | 59-104-630  | State | Statute | Individual planning process   | Yes | Yes   | Report our agency must/may provide |
| 398 | 59-104-640  | State | Statute | Prospectus for planning; statewide planning document; revisions   | Yes | Yes   | Report our agency must/may provide |
| 399 | 59-104-650  | State | Statute | Institutional effectiveness program   | Yes | Yes   | Report our agency must/may provide |
| 400 | 59-104-660  | State | Statute |   | Yes | Yes   | Report our agency must/may provide |
| 401 | § 59-105-10 | State | Statute | State-supported institutions to establish procedures and programs to measure student achievement Statutory requirements for a comprehensive sexual assault policy to address prevention and awareness of sexual assault   | Yes | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 402 | 59-105-20   | State | Statute | Definitions.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 403 | 59-105-30   | State | Statute | Purpose   | Yes | No - But relates to manner in which one or more agency deliverables is provided |                                    |
| 404 | 59-105-40   | State | Statute | Campus sexual assault policy; development and implementation; contents; private right of action; distribution.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |                                    |

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| 405 | 59-105-50   | State | Statute | Information relating to procedures for institutional disciplinary proceedings to be made available.  | Yes |     | No - But relates to manner in which one or more agency deliverables is provided |                              |
| 406 | 59-105-60   | State | Statute | Model sexual assault policy.   | Yes |     | No - But relates to manner in which one or more agency deliverables is provided |                              |
| 407 | § 59-106-10 | State | Statute | Statutory requirements for inclusion of information regarding registered sex offenders in annual security reports  | Yes | Yes | Report our agency must/may provide  |                              |
| 408 | 59-106-20   | State | Statute | Annual security reports; inclusion of statement as to obtaining information concerning registered sex offenders.   | Yes | Yes | Report our agency must/may provide  |                              |
| 409 | 59-106-30   | State | Statute | Institution of higher education.   | Yes | Yes | Report our agency must/may provide  |                              |
| 410 | § 59-107-10 | State | Statute | Statutory requirements regarding remittance and application of tuition fees for permanent improvements and other expenses, regulations for issuance of State institution bonds | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 411 | 59-107-20   | State | Statute | Tuition fees required at State institutions  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 412 | 59-107-30   | State | Statute | Remittance and application of tuition fees   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 413 | 59-107-40   | State | Statute | Application for funds for permanent improvements and other expenses; content of application  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 414 | 59-107-50   | State | Statute | Authority of State Fiscal Accountability Authority as to applications  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 415 | 59-107-60   | State | Statute | Request for issuance of State institution bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 416 | 59-107-70   | State | Statute | Governor and State Treasurer empowered to authorize issuance of bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 417 | 59-107-80   | State | Statute | Single issue of bonds may cover several applications   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 418 | 59-107-90   | State | Statute | Maximum amount of outstanding bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 419 | 59-107-100  | State | Statute | Full faith, credit and taxing power of State pledged to pay bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 420 | 59-107-110  | State | Statute | Negotiability and registration   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 421 | 59-107-120  | State | Statute | Denominations of bonds; interest rate; maturity; redemption  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 422 | 59-107-140  | State | Statute | Bonds exempt from taxes  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 423 | 59-107-150  | State | Statute | Bonds as legal investments   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 424 | 59-107-160  | State | Statute | Sale of bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 425 | 59-107-170  | State | Statute | Deposit and use of proceeds of bonds   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 426 | 59-107-180  | State | Statute | Tuition fees placed in special fund to pay bonds; application of surplus   | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 427 | 59-107-190  | State | Statute | Declaration of sufficiency of tuition fees to pay bonds  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 428 | 59-107-200  | State | Statute | Defeasance of bonds; trust fund established  | No  | Yes | Other service or product our agency must/may provide                            | Business/Accounting services |
| 429 | § 59-110-10 | State | Statute | Statutory requirements for incentives to retain and attract new nurse faculty and to provide technology to increase accessibility to clinical education needs                  | Yes | Yes | Other service or product our agency must/may provide                            | HR / Payroll services        |
| 430 | 59-110-20   | State | Statute | Administration of fund; consultation   | Yes | Yes | Other service or product our agency must/may provide                            | HR / Payroll services        |
| 431 | 59-110-30   | State | Statute | Use of funds; priorities   | Yes | Yes | Other service or product our agency must/may provide                            | HR / Payroll services        |

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| 432 | 59-110-40   | State | Statute | Faculty salary enhancements   | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 433 | 59-110-50   | State | Statute | New nursing faculty positions   | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 434 | 59-110-60   | State | Statute | Scholarships, student loans and grants  | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 435 | 59-110-70   | State | Statute | Office of Health Care Workforce research; purpose; duties and functions; funding  | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 436 | 59-110-80   | State | Statute | Use of simulation technology to educate nurses  | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 437 | 59-110-90   | State | Statute | Funds from private and federal sources  | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 438 | 59-110-100  | State | Statute | Appropriations  | Yes | Yes | Other service or product our agency must/may provide | HR / Payroll services                          |
| 439 | § 59-111-10 | State | Statute | State scholarships and loan programs  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 440 | 59-111-15   | State | Statute | Tuition assistance for permanent faculty and staff  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 441 | 59-111-20   | State | Statute | Free tuition for certain veterans' children   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 442 | 59-111-25   | State | Statute | Scholarships exempted from mid-year budget reduction  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 443 | 59-111-30   | State | Statute | South Carolina defense scholarship fund   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 444 | 59-111-40   | State | Statute | Provisions creating South Carolina defense scholarship fund applicable to students and institutions qualifying under Health Professions Educational Assistance Act of 1963 and Nurse Training Act of 1964 | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 445 | 59-111-50   | State | Statute | Persons defaulting on certain student loans precluded from employment by State  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 446 | 59-111-60   | State | Statute | Scholarship, free tuition, and other financial assistance for trustee or member of immediate family prohibited; exceptions  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 447 | 59-111-75   | State | Statute | College loan program for National Guard members   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 448 | 59-111-110  | State | Statute | Tuition not charged children of firemen, law-enforcement officers and government employees totally disabled or killed in line of duty   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 449 | 59-111-120  | State | Statute | "Fireman" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 450 | 59-111-130  | State | Statute | "Law-enforcement officer" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 451 | 59-111-140  | State | Statute | "Corrections officer" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 452 | 59-111-145  | State | Statute | "Government employee" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 453 | 59-111-150  | State | Statute | "State-supported college or university" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 454 | 59-111-160  | State | Statute | "Total disability" defined  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 455 | 59-111-170  | State | Statute | Application for free tuition  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 456 | 59-111-180  | State | Statute | Penalties for misrepresenting eligibility   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 457 | 59-111-310  | State | Statute | "Tuition" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 458 | 59-111-320  | State | Statute | Persons age sixty and over may attend classes without payment of tuition  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 459 | 59-111-330  | State | Statute | Rules and regulations   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |

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| 460 | 59-111-340  | State | Statute | Institutions to which article applies  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 461 | 59-111-350  | State | Statute | Persons attending under article not counted in computing enrollment  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 462 | 59-111-360  | State | Statute | Proof of eligibility   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 463 | 59-111-370  | State | Statute | Penalties for misrepresenting eligibility  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 464 | 59-111-510  | State | Statute | Medical and dental scholarship fund  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 465 | 59-111-520  | State | Statute | Consideration of applications and granting of loans or scholarships by Department of Health and Environmental Control    | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 466 | 59-111-530  | State | Statute | Amounts and conditions of loans or scholarships  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 467 | 59-111-540  | State | Statute | Contracts required   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 468 | 59-111-550  | State | Statute | Department authorized to enter and cancel contracts with medical and dental schools for admission of students            | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 469 | 59-111-560  | State | Statute | Penalty for failure to complete contract   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 470 | 59-111-570  | State | Statute | Deposits and disbursements   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 471 | 59-111-580  | State | Statute | Rules and regulations  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 472 | 59-111-710  | State | Statute | "Qualifying institution" or "institution" defined  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 473 | 59-111-720  | State | Statute | Environmental Scholars Endowment Fund created; financing; deposit of fines and penalties                                 | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 474 | 59-111-730  | State | Statute | "Environmental Scholars Endowment" at qualifying institutions; private match funds                                       | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 475 | 59-111-740  | State | Statute | Award of scholarships and fellowships from Environmental Scholars Endowment; criteria; amounts; preference for residents | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 476 | 59-111-750  | State | Statute | Establishment of Environmental Scholars Endowment by the State Board for Comprehensive and Technical Education           | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 477 | 59-111-760  | State | Statute | Annual accounting of funds in Environmental Scholars Endowments; reports   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 478 | 59-111-770  | State | Statute | Final disbursements from fund; dissolution of fund   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 479 | § 59-112-10 | State | Statute | Requirements for determination of tuition and fee rates and abatements   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 480 | 59-112-20   | State | Statute | South Carolina domicile defined for purposes of rates of tuition and fees  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 481 | 59-112-30   | State | Statute | Effect of change of residency  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 482 | 59-112-40   | State | Statute | Effect of marriage   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 483 | 59-112-50   | State | Statute | Tuition rates for military personnel and their dependents  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 484 | 59-112-60   | State | Statute | Faculty, administrative employees and dependents; eligibility to attend classes and receive tuition assistance           | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 485 | 59-112-70   | State | Statute | Abatement of rates for nonresidents on scholarship   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 486 | 59-112-80   | State | Statute | Administration of chapter; burden of proving eligibility on students   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 487 | 59-112-90   | State | Statute | Penalties for willful misrepresentations   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |

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| 488 | 59-112-100  | State | Statute | Regulations   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 489 | 59-112-110  | State | Statute | University of South Carolina's Aiken Campus and Aiken Technical College; in-state tuition for certain Georgia residents | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 490 | 59-112-115  | State | Statute | Vote on tuition change  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 491 | 59-112-120  | State | Statute | In-state tuition at technical colleges for bordering state residents  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 492 | 59-112-130  | State | Statute | Institutions with law schools; fee waivers  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 493 | 59-112-140  | State | Statute | Caterpillar Dealer Academy  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 494 | 59-112-150  | State | Statute | School tuition; boundary clarification  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 495 | § 59-113-10 | State | Statute | Requirements for tuition grants   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 496 | 59-113-20   | State | Statute | Qualifications of applicants for grants   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 497 | 59-113-30   | State | Statute | Students covered by chapter; amount of grants; adjustment for scholarships  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 498 | 59-113-40   | State | Statute | Misapplication of grants  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 499 | 59-113-45   | State | Statute | Disbursement of funds; awards of accrued interest on undisbursed funds  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 500 | 59-113-47   | State | Statute | Exemption from mid-year budget reductions   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 501 | 59-113-50   | State | Statute | "Independent institution of higher learning" defined  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 502 | § 59-114-10 | State | Statute | National Guard College Assistance requirements  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 503 | 59-114-20   | State | Statute | Definitions   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 504 | 59-114-30   | State | Statute | College assistance program grants; restrictions.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 505 | 59-114-40   | State | Statute | Qualification requirements.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 506 | 59-114-65   | State | Statute | Grants dependent on availability of funds; administration costs.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 507 | 59-114-75   | State | Statute | Grants to institutions; recovery of funds upon withdrawal of student; promulgation of regulations.                      | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 508 | § 59-115-10 | State | Statute | Authority and requirements for state student loans  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 509 | 59-115-20   | State | Statute | Definitions   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 510 | 59-115-30   | State | Statute | Function of Authority   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 511 | 59-115-40   | State | Statute | State Education Assistance Authority  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 512 | 59-115-50   | State | Statute | Powers of Authority   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 513 | 59-115-60   | State | Statute | State Education Assistance Authority Loan Fund  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 514 | 59-115-70   | State | Statute | Sinking fund; State Education Assistance Authority Loan Guarantee Reserve Fund  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 515 | 59-115-80   | State | Statute | Authority empowered to issue revenue bonds  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |



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| 516 | 59-115-90   | State | Statute | Bond resolution; custody of moneys received; expenses payable from loan fund   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 517 | 59-115-100  | State | Statute | Fees, charges, interest and premiums; contracts with United States and others; pledge of money in sinking fund                     | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 518 | 59-115-110  | State | Statute | All money received deemed trust funds; investment thereof  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 519 | 59-115-120  | State | Statute | Rights of bondholders  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 520 | 59-115-130  | State | Statute | Bonds as negotiable instruments  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 521 | 59-115-140  | State | Statute | Bonds as legal investments   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 522 | 59-115-150  | State | Statute | Security for bonds   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 523 | 59-115-160  | State | Statute | Liability of State and Authority; expenses of Authority  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 524 | 59-115-170  | State | Statute | Exemption of bonds from taxation   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 525 | 59-115-180  | State | Statute | Annual report of Authority; audit  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 526 | § 59-116-10 | State | Statute | Authority and requirements for campus police   | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 527 | 59-116-20   | State | Statute | Authority to establish campus safety department and employ security officers; officers to be commissioned constables; jurisdiction | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 528 | 59-116-30   | State | Statute | Authority, powers, and duties of campus police officers  | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 529 | 59-116-40   | State | Statute | Qualifications for employment as campus police officer   | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 530 | 59-116-50   | State | Statute | Ranks and grades of campus police; promotion policy  | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 531 | 59-116-60   | State | Statute | Campus police vehicles and radio systems   | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 532 | 59-116-70   | State | Statute | Bond and reporting requirements of campus police officers  | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 533 | 59-116-80   | State | Statute | Impersonation of campus police officer prohibited; penalties   | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 534 | 59-116-100  | State | Statute | Processing of persons arrested by campus police  | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 535 | 59-116-110  | State | Statute | Training of campus police officers   | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 536 | 59-116-120  | State | Statute | Construction and application of chapter  | Yes | Yes | Other service or product our agency must/may provide | Campus Police                                  |
| 537 | § 59-117-10 | State | Statute | Statutory authority for the University of South Carolina and its governance by a board of trustees                                 | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 538 | 59-117-20   | State | Statute | Terms of elected members of board  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 539 | 59-117-30   | State | Statute | Vacancies; compensation  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 540 | 59-117-40   | State | Statute | Board constituted body corporate and politic; powers   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 541 | 59-117-50   | State | Statute | Meetings of board; quorum  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 542 | 59-117-60   | State | Statute | Property and rights vested in University   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |
| 543 | 59-117-65   | State | Statute | University of South Carolina Board of Trustees; authority to enter into ground lease agreements                                    | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service          |

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| 544 | 59-117-70   | State | Statute | Right of condemnation by board   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 545 | 59-117-80   | State | Statute | Board authorized to lease or sell real property donated during fund campaign | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 546 | 59-117-85   | State | Statute | Faculty participation in school's practice plan; handling of generated funds | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 547 | 59-117-90   | State | Statute | Closing of streets bordered by University property                           | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 548 | 59-117-100  | State | Statute | President shall not be atheist or infidel                                    | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 549 | 59-117-110  | State | Statute | Prior authorization for campus closing                                       | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 550 | 59-117-210  | State | Statute | Purpose; authorization   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 551 | 59-117-220  | State | Statute | Definitions  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 552 | 59-117-230  | State | Statute | Trustees authorization; acquisition of facilities; bond refunds              | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 553 | 59-117-240  | State | Statute | Issuance of bonds; limit   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 554 | 59-117-250  | State | Statute | Funding of bonds; security, generally  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 555 | 59-117-260  | State | Statute | Bonds not guaranteed by State; trustees not personally liable                | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 556 | 59-117-270  | State | Statute | Bond specifications; issuing resolutions                                     | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 557 | 59-117-280  | State | Statute | Tax exempt status  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 558 | 59-117-290  | State | Statute | Who may invest in bonds  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 559 | 59-117-300  | State | Statute | Execution of bonds and coupons; registration as to principal and interest    | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 560 | 59-117-310  | State | Statute | Sale; advertisement; discounts   | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 561 | 59-117-320  | State | Statute | Trustees' powers for purposes of securing principal and interest of bonds    | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 562 | 59-117-330  | State | Statute | No time limit for issuing bonds  | No  | Yes | Other service or product our agency must/may provide | Research, Teaching and Public Service |
| 563 | § 59-118-10 | State | Statute | Statutory requirements over academic endowments                              | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 564 | 59-118-20   | State | Statute | Purpose  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 565 | 59-118-30   | State | Statute | Definitions  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 566 | 59-118-40   | State | Statute | Matching state gifts on qualified disbursements                              | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 567 | 59-118-50   | State | Statute | Use of disbursements   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 568 | 59-118-60   | State | Statute | South Carolina Higher Education Matching Gift Fund                           | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 569 | 59-118-70   | State | Statute | Provision of matching funds  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 570 | 59-118-80   | State | Statute | Conditions on matching gifts   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |
| 571 | 59-118-90   | State | Statute | Procedures for submission and documentation of requests                      | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services          |

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| 572 | 59-118-100  | State | Statute | Proportionate shares; undistributed funds  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 573 | § 59-142-10 | State | Statute | Statutory authority and requirements for state need-based grants   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 574 | 59-142-20   | State | Statute | Promulgation of regulations  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 575 | 59-142-30   | State | Statute | Assessment of need   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 576 | 59-142-40   | State | Statute | Funds allocation methodology   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 577 | 59-142-50   | State | Statute | "Eligible public institution of higher learning" defined   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 578 | 59-142-60   | State | Statute | Unlawful use of grant  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 579 | § 59-143-10 | State | Statute | Establishment of a state educational endowment to fund grants and scholarship programs   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 580 | 59-143-30   | State | Statute | Allocation for students attending independent colleges.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 581 | § 59-147-10 | State | Statute | Requirements for higher education revenue bonds  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 582 | 59-147-20   | State | Statute | Definitions  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 583 | 59-147-30   | State | Statute | Issuance of revenue bonds; purpose   | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 584 | 59-147-40   | State | Statute | Requirement of university board resolution; content of authorizing resolution  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 585 | 59-147-50   | State | Statute | Authorized revenue bonds; terms; negotiability   | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 586 | 59-147-60   | State | Statute | Bond exemptions  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 587 | 59-147-70   | State | Statute | Signature of bonds   | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 588 | 59-147-80   | State | Statute | Sale of bonds  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 589 | 59-147-90   | State | Statute | Required filing of obligation with State Treasurer   | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 590 | 59-147-100  | State | Statute | Effect of authorizing resolution to issue bonds; enforceability of contract  | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 591 | 59-147-110  | State | Statute | Sources of revenue or funds for payment of bonds; liability of signers   | No  | Yes | Other service or product our agency must/may provide | Business/Accounting services                   |
| 592 | § 59-149-10 | State | Statute | Authorization and requirements for the LIFE Scholarship program  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 593 | 59-149-15   | State | Statute | Additional LIFE Scholarship stipend  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 594 | 59-149-20   | State | Statute | Residency requirements for eligibility; recipients of Palmetto Fellows Scholarships  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 595 | 59-149-30   | State | Statute | Full-time enrollment requirement   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 596 | 59-149-40   | State | Statute | Scholarships not to exceed cost of attendance  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 597 | 59-149-50   | State | Statute | Graduating classes covered; cumulative grade point average requirements; regaining eligibility; eligibility for freshman beginning 2002-2003 | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 598 | 59-149-60   | State | Statute | Duration of scholarship  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 599 | 59-149-70   | State | Statute | Default on education loan  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |

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| 600 | 59-149-80   | State | Statute | Transfer to other eligible institution   | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 601 | 59-149-90   | State | Statute | Adjudication of delinquency or for drug or alcohol offenses; additional degrees  | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 602 | 59-149-100  | State | Statute | Scholarship eligibility for study-abroad or out-of-state program; summer school  | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 603 | 59-149-110  | State | Statute | Effect of credits exempted or earned prior to high school graduation on semester limits; continuing education or remedial courses                                    | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 604 | 59-149-120  | State | Statute | Funding to be carried forward  | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 605 | 59-149-130  | State | Statute | Promulgation of regulations and procedures; monitoring grades to ensure accountability   | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 606 | 59-149-140  | State | Statute | Enrollment reports   | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 607 | 59-149-150  | State | Statute | Appropriation from general fund  | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 608 | 59-149-160  | State | Statute | Additional staff to administer scholarship program authorized  | Yes | Yes  | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 609 | § 59-150-10 | State | Statute | Use of Lottery funds in support of higher education  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 610 | 59-150-20   | State | Statute |  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 611 | 59-150-30   | State | Statute | Definitions  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 612 | 59-150-40   | State | Statute | Lottery Commission created; management performance audit   | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 613 | 59-150-50   | State | Statute | Commission board; member requirements; appointment; terms; quorum; functions and procedure; general membership restrictions  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 614 | 59-150-60   | State | Statute | Duties of the board  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 615 | 59-150-70   | State | Statute | Powers of the commission   | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 616 | 59-150-75   | State | Statute | Temporary regulations; initial availability of tickets; alternate use for nonwinning tickets   | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 617 | 59-150-80   | State | Statute | Authority to enter agreements for sale of multi-state lottery products; sale of tickets and products   | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 618 | 59-150-90   | State | Statute | Executive director; internal auditor   | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 619 | 59-150-100  | State | Statute | Executive director, duties and powers; prohibited campaign activities  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 620 | 59-150-110  | State | Statute | Commission employees; personnel program and compensation; conflicting financial interests; background investigation; criminal record of applicants; bond requirement | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
| 621 | 59-150-120  | State | Statute | Lottery Retailer Advisory Board  | Yes | No - But relates to sources of funding for one or more agency deliverables |  |  |
|     |             |       |         | Assistance to small and minority businesses; annual report   |     |  |  |  |

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| 622 | 59-150-130 | State | Statute | Lottery vendors; background investigation; disclosure; vendor noncompliance; criminal record; restrictions; contingency contracts  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 623 | 59-150-140 | State | Statute | Lottery vendor performance bond; residency; public official ownership interest; resident vendor preference   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 624 | 59-150-150 | State | Statute | Lottery retailers; statewide network; criteria for selection; criminal background investigation  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 625 | 59-150-160 | State | Statute | Transfer of lottery retailer contract; lottery goods and services contracts and ticket sales restrictions  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 626 | 59-150-165 | State | Statute | State and national criminal background investigation   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 627 | 59-150-170 | State | Statute | Fidelity fund; reserve account; lottery retailer bond; deposit of securities with commission   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 628 | 59-150-180 | State | Statute | Lottery retail contract; cancellation, suspension, revocation, termination; hearing; appeal bond   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 629 | 59-150-190 | State | Statute | Lottery ticket sale proceeds; retailer fiduciary duty; retailer deposit; commission priority; retailer payment   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 630 | 59-150-200 | State | Statute | Lottery retailer rental payments   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 631 | 59-150-210 | State | Statute | Lottery tickets and shares; pricing; promotional use; location of sale; age restriction; sale on election day; sale on campus  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 632 | 59-150-220 | State | Statute | Instant tickets; theft, loss, or damage  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 633 | 59-150-230 | State | Statute | Lottery prizes; income tax; attachments, garnishments, or executions; validity of winning tickets or shares; discharge of liability; commission members excluded; lottery machines; unclaimed prizes                       | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 634 | 59-150-240 | State | Statute | Freedom of Information Act; investigative, supervisory, and reporting duties of the commission   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 635 | 59-150-250 | State | Statute | Lottery ticket or share; sale to a minor; purchase by a minor; accepting lottery prize while incarcerated  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 636 | 59-150-260 | State | Statute | Falsely making, altering, forging, uttering, passing, or counterfeiting of lottery ticket; influencing the winning of a lottery prize through coercion, fraud, deception, or tampering; ineligible for prize or employment | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 637 | 59-150-270 | State | Statute | False statements to commission, false entries in records   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 638 | 59-150-280 | State | Statute | Agreements with law enforcement or regulatory agencies; confidentiality of investigative records   | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 639 | 59-150-290 | State | Statute | Compliance with Consolidated Procurement Code  | Yes | No - But relates to sources of funding for one or more agency deliverables |
| 640 | 59-150-300 | State | Statute | Appeal of board action; reversal; remand; judicial review; costs of appeal; priority of actions under chapter  | Yes | No - But relates to sources of funding for one or more agency deliverables |

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| 641 | 59-150-310 | State | Statute |   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 642 | 59-150-320 | State | Statute | Spending power of commission; self-funded and self-sustaining; lease, purchase, procurement   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 643 | 59-150-325 | State | Statute | Financial integrity of the lottery; reports; audits, weekly records; financial statement; annual operating budget; comprehensive security study | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 644 | 59-150-330 | State | Statute | Education Lottery Oversight Committee; powers; duties; report of minority participation; demographic analysis                                   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 645 | 59-150-340 | State | Statute | Set off of certain debts against prizes; definitions; remedies  | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 646 | 59-150-350 | State | Statute | Education Lottery Account   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 647 | 59-150-355 | State | Statute | Education Lottery Account management; administration; educational purposes and programs; uncommitted funds; surplus funds                       | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 648 | 59-150-356 | State | Statute | Education lottery appropriations and uses   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 649 | 59-150-360 | State | Statute | Use of Education Lottery funds for technology   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 650 | 59-150-370 | State | Statute | Tuition assistance to attend state technical college or public two-year institution; eligibility; county funding for technical colleges         | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 651 | 59-150-375 | State | Statute | HOPE Scholarships; eligibility; administration; reporting requirement   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 652 | 59-150-380 | State | Statute | Scholarships for visual or hearing impaired or multi-handicapped students   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 653 | 59-150-390 | State | Statute | Educational Lottery Teaching Scholarship Grants Program   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 654 | 59-150-400 | State | Statute | Primary and secondary technology funding  | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 655 | 59-150-410 | State | Statute | Conspiracy defined; penalty   | Yes | No - But relates to sources of funding for one or more agency deliverables |                                      |
| 656 | § 9-1-10   | State | Statute | Enforcement by State Ethics Commission, Attorney General<br>Retirement system for employees   | No  | Yes  | Distribute funding to another entity |
| 657 | § 9-1-20   | State | Statute | South Carolina Retirement System created; system shall have powers and privileges of corporation; purposes of system                            | No  | Yes  | Distribute funding to another entity |
| 658 | § 9-1-30   | State | Statute | Property of system exempt from taxation   | No  | Yes  | Distribute funding to another entity |
| 659 | § 9-1-40   | State | Statute | Penalties for making false statement or record  | No  | Yes  | Distribute funding to another entity |
| 660 | § 9-1-50   | State | Statute | Reservation of right to revise system to conform to changes in Federal Social Security Act  | No  | Yes  | Distribute funding to another entity |
| 661 | § 9-1-60   | State | Statute | Implementation of "cafeteria" plan  | No  | Yes  | Distribute funding to another entity |
| 662 | 9-1-100    | State | Statute | Payments to beneficiaries may include payments to persons, trustees, and estates  | No  | Yes  | Distribute funding to another entity |
| 663 | 9-1-210    | State | Statute | Board shall administer system   | No  | Yes  | Distribute funding to another entity |
| 664 | 9-1-230    | State | Statute | Authority to engage actuarial and other services  | No  | Yes  | Distribute funding to another entity |
| 665 | 9-1-240    | State | Statute | Actuary for board   | No  | Yes  | Distribute funding to another entity |
| 666 | 9-1-250    | State | Statute | Investigation and valuation by actuary every five years   | No  | Yes  | Distribute funding to another entity |

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| 667 | 9-1-260  | State | Statute | Annual valuation by actuary   | No | Yes | Distribute funding to another entity |
| 668 | 9-1-270  | State | Statute | Board shall keep actuarial data in convenient form  | No | Yes | Distribute funding to another entity |
| 669 | 9-1-280  | State | Statute | Board shall determine interest rate; base rate established  | No | Yes | Distribute funding to another entity |
| 670 | 9-1-290  | State | Statute | Rules and regulations   | No | Yes | Distribute funding to another entity |
| 671 | 9-1-300  | State | Statute | Records and reports   | No | Yes | Distribute funding to another entity |
| 672 | 9-1-310  | State | Statute | Administrative costs of retirement systems funded from interest earnings; allocation of costs   | No | Yes | Distribute funding to another entity |
| 673 | 9-1-320  | State | Statute | Confidentiality of member records   | No | Yes | Distribute funding to another entity |
| 674 | 9-1-410  | State | Statute | Membership generally  | No | Yes | Distribute funding to another entity |
| 675 | 9-1-420  | State | Statute | Certain persons employed after December 31, 1948, are automatically members of system   | No | Yes | Distribute funding to another entity |
| 676 | 9-1-425  | State | Statute | Contributing member of system   | No | Yes | Distribute funding to another entity |
| 677 | 9-1-430  | State | Statute |   | No | Yes | Distribute funding to another entity |
| 678 | 9-1-450  | State | Statute | Special provision for certain persons employed between April 26, 1945 and December 31, 1966<br>Members of other agency or departmental retirement plans   | No | Yes | Distribute funding to another entity |
| 679 | 9-1-460  | State | Statute | Discontinuance of certain local plans or funds  | No | Yes | Distribute funding to another entity |
| 680 | 9-1-470  | State | Statute | Political subdivisions may apply for admission to system as employers   | No | Yes | Distribute funding to another entity |
| 681 | 9-1-480  | State | Statute | Employees of political subdivisions as members  | No | Yes | Distribute funding to another entity |
| 682 | 9-1-490  | State | Statute | Firemen and peace officers  | No | Yes | Distribute funding to another entity |
| 683 | 9-1-510  | State | Statute | Option of employees and teachers receiving \$100 or less a month; legislators, and certain elected officials  | No | Yes | Distribute funding to another entity |
| 684 | 9-1-520  | State | Statute |   | No | Yes | Distribute funding to another entity |
| 685 | 9-1-530  | State | Statute | Certain members of General Assembly may elect to remain members of system; contributions  | No | Yes | Distribute funding to another entity |
| 686 | 9-1-540  | State | Statute | Certain former legislators may elect to remain members following termination of service; contributions; members must establish service and qualify for allowance on or before December 31, 1965<br>Certain constitutional officers and members of General Assembly may elect, prior to December 31, 1965, to return to system | No | Yes | Distribute funding to another entity |
| 687 | 9-1-550  | State | Statute | Option of certain public school employees   | No | Yes | Distribute funding to another entity |
| 688 | 9-1-560  | State | Statute | Option of day laborers  | No | Yes | Distribute funding to another entity |
| 689 | 9-1-570  | State | Statute |   | No | Yes | Distribute funding to another entity |
| 690 | 9-1-580  | State | Statute | Option of state employees required to become members of Federal Railroad Retirement System<br>Option of certain hospital employees  | No | Yes | Distribute funding to another entity |
| 691 | 9-1-610  | State | Statute | Determination of who is teacher or employee   | No | Yes | Distribute funding to another entity |
| 692 | 9-1-620  | State | Statute | Effect on members, beneficiaries, their widows or other dependents, of other statutes   | No | Yes | Distribute funding to another entity |
| 693 | 9-1-630  | State | Statute | Certain persons may withdraw from system  | No | Yes | Distribute funding to another entity |
| 694 | 9-1-640  | State | Statute | Employers and members divided into two classes; change from Class One to Class Two  | No | Yes | Distribute funding to another entity |
| 695 | 9-1-650  | State | Statute | Continuation of membership in correlated systems  | No | Yes | Distribute funding to another entity |
| 696 | 9-1-660  | State | Statute | Firemen eligible for Police Officers Retirement System; benefits  | No | Yes | Distribute funding to another entity |
| 697 | 9-1-670  | State | Statute | Members eligible for membership in South Carolina State Employees Credit Union  | No | Yes | Distribute funding to another entity |
| 698 | 9-1-810  | State | Statute | Claims for prior service  | No | Yes | Distribute funding to another entity |
| 699 | 9-1-820  | State | Statute |   | No | Yes | Distribute funding to another entity |
| 700 | 9-1-830  | State | Statute | Verification of service claimed; determination of compensation paid during period of prior service<br>Prior service certificates  | No | Yes | Distribute funding to another entity |
| 701 | 9-1-840  | State | Statute | What constitutes one year of service  | No | Yes | Distribute funding to another entity |
| 702 | 9-1-1010 | State | Statute |   | No | Yes | Distribute funding to another entity |
| 703 | 9-1-1020 | State | Statute | Assets to be credited to employee annuity savings fund and employer annuity accumulation fund<br>Employee annuity savings fund; deductions from compensation of members of System; employer to pay No required member contributions on earnings after July 1, 1982; tax treatment; funding; retirement treatment              | No | Yes | Distribute funding to another entity |
| 704 | 9-1-1030 | State | Statute | Deductions must be made although compensation is reduced below legal minimum; consent to deductions   | No | Yes | Distribute funding to another entity |
| 705 | 9-1-1050 | State | Statute | Employer annuity accumulation fund; contributions paid by employers   | No | Yes | Distribute funding to another entity |
| 706 | 9-1-1060 | State | Statute | Normal contribution rate  | No | Yes | Distribute funding to another entity |
| 707 | 9-1-1070 | State | Statute | Accrued liability contribution rate   | No | Yes | Distribute funding to another entity |
| 708 | 9-1-1080 | State | Statute | Minimum contributions to employer annuity accumulation fund   | No | Yes | Distribute funding to another entity |
| 709 | 9-1-1085 | State | Statute | Employer and employee contribution rates  | No | Yes | Distribute funding to another entity |
| 710 | 9-1-1090 | State | Statute | Discontinuance of accrued liability contribution  | No | Yes | Distribute funding to another entity |
| 711 | 9-1-1100 | State | Statute | Employer annuities and benefits to be paid from employer annuity accumulation fund  | No | Yes | Distribute funding to another entity |

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| 712 | 9-1-1110 | State | Statute | Obligations of employer annuity accumulation fund   | No | Yes | Distribute funding to another entity |
| 713 | 9-1-1120 | State | Statute | Transfer between funds on return of retired employee to active service  | No | Yes | Distribute funding to another entity |
| 714 | 9-1-1130 | State | Statute | Earnings to be credited to employer annuity accumulation fund   | No | Yes | Distribute funding to another entity |
| 715 | 9-1-1135 | State | Statute | Interest on member accounts   | No | Yes | Distribute funding to another entity |
| 716 | 9-1-1140 | State | Statute | Establishing service credits by making payments into system; career highest fiscal year salary; credits during absences; employer payments; rules and regulations; credits for unused sick leave                  | No | Yes | Distribute funding to another entity |
| 717 | 9-1-1160 | State | Statute | Collection of members' contributions; failure to make payroll reports and remittances; employer to pay required member contributions on earnings after July 1, 1982; tax treatment; funding; retirement treatment | No | Yes | Distribute funding to another entity |
| 718 | 9-1-1170 | State | Statute | Collection of employers' contributions  | No | Yes | Distribute funding to another entity |
| 719 | 9-1-1175 | State | Statute | Employer contributions  | No | Yes | Distribute funding to another entity |
| 720 | 9-1-1180 | State | Statute | Deductions and employer contributions for teachers and employees of technical training schools  | No | Yes | Distribute funding to another entity |
| 721 | 9-1-1190 | State | Statute | Board may change accounting methods and procedures of system  | No | Yes | Distribute funding to another entity |
| 722 | 9-1-1210 | State | Statute | Employer contributions shall reflect cost of Preretirement Death Benefit Program  | No | Yes | Distribute funding to another entity |
| 723 | 9-1-1310 | State | Statute | Trustee of retirement system; investment of funds   | No | Yes | Distribute funding to another entity |
| 724 | 9-1-1320 | State | Statute | Custodian of assets of the Retirement System  | No | Yes | Distribute funding to another entity |
| 725 | 9-1-1330 | State | Statute | Cash kept available with State Treasurer  | No | Yes | Distribute funding to another entity |
| 726 | 9-1-1340 | State | Statute | Conflicts of interest and use of funds by commission members or employees   | No | Yes | Distribute funding to another entity |
| 727 | 9-1-1350 | State | Statute | Transfers from general fund authorized  | No | Yes | Distribute funding to another entity |
| 728 | 9-1-1510 | State | Statute | Retirement of members at age 60 or after 28 years' service  | No | Yes | Distribute funding to another entity |
| 729 | 9-1-1515 | State | Statute | Early retirement  | No | Yes | Distribute funding to another entity |
| 730 | 9-1-1540 | State | Statute | Disability retirement   | No | Yes | Distribute funding to another entity |
| 731 | 9-1-1545 | State | Statute | Election between service retirement and disability retirement; receipt of service retirement pending approval of disability retirement  | No | Yes | Distribute funding to another entity |
| 732 | 9-1-1550 | State | Statute | Service retirement allowances   | No | Yes | Distribute funding to another entity |
| 733 | 9-1-1560 | State | Statute | Allowances upon retirement for disability   | No | Yes | Distribute funding to another entity |
| 734 | 9-1-1570 | State | Statute | Reexamination of beneficiaries retired on account of disability; consequences of refusal to submit to reexamination   | No | Yes | Distribute funding to another entity |
| 735 | 9-1-1580 | State | Statute | Effect of ability to engage in gainful occupation; change in amount of disability retirement allowance  | No | Yes | Distribute funding to another entity |
| 736 | 9-1-1590 | State | Statute | Effect of restoring beneficiaries to active service   | No | Yes | Distribute funding to another entity |
| 737 | 9-1-1610 | State | Statute | Members of General Assembly may draw retirement benefits under certain conditions   | No | Yes | Distribute funding to another entity |
| 738 | 9-1-1615 | State | Statute | Retirement allowances payable in monthly installments; payments after death of retired member   | No | Yes | Distribute funding to another entity |
| 739 | 9-1-1620 | State | Statute | Optional forms of allowances  | No | Yes | Distribute funding to another entity |
| 740 | 9-1-1625 | State | Statute | Compliance with Internal Revenue Code   | No | Yes | Distribute funding to another entity |
| 741 | 9-1-1630 | State | Statute | Special benefits to teachers for service prior to July 1, 1945  | No | Yes | Distribute funding to another entity |
| 742 | 9-1-1640 | State | Statute | Manner of paying annuities  | No | Yes | Distribute funding to another entity |
| 743 | 9-1-1650 | State | Statute | Amounts paid upon termination of employment; election to leave contributions in system; effect of death before or after retirement  | No | Yes | Distribute funding to another entity |
| 744 | 9-1-1660 | State | Statute | Nominee on member's death may receive monthly allowance instead of accumulated contributions  | No | Yes | Distribute funding to another entity |
| 745 | 9-1-1665 | State | Statute | Compliance with Internal Revenue Code Section 401(a)(9)   | No | Yes | Distribute funding to another entity |
| 746 | 9-1-1670 | State | Statute | Change or error in records  | No | Yes | Distribute funding to another entity |
| 747 | 9-1-1680 | State | Statute | Exemption from taxation and legal process; exceptions; assignment   | No | Yes | Distribute funding to another entity |
| 748 | 9-1-1690 | State | Statute | Credit of State is not pledged for payments; rights in case of termination of system or discontinuance of contributions   | No | Yes | Distribute funding to another entity |
| 749 | 9-1-1740 | State | Statute | Increase in benefits for persons who were receiving benefits prior to July 1, 1966  | No | Yes | Distribute funding to another entity |
| 750 | 9-1-1750 | State | Statute | Increase in benefits for persons who were receiving benefits prior to July 1, 1967 and subsequent to June 30, 1966  | No | Yes | Distribute funding to another entity |
| 751 | 9-1-1760 | State | Statute | Increase in benefits for persons who retired prior to July 1, 1972  | No | Yes | Distribute funding to another entity |
| 752 | 9-1-1765 | State | Statute | Additional increase in benefits for persons who retired prior to July 1, 1972   | No | Yes | Distribute funding to another entity |
| 753 | 9-1-1766 | State | Statute | Further additional increase in benefits for persons who retired prior to July 1, 1972   | No | Yes | Distribute funding to another entity |
| 754 | 9-1-1767 | State | Statute | Increase of benefits payable due to retirement before July 1, 1988 and July 1, 1989   | No | Yes | Distribute funding to another entity |
| 755 | 9-1-1770 | State | Statute | Preretirement Death Benefit Program; post-retirement benefit payment  | No | Yes | Distribute funding to another entity |



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| 756 | 9-1-1775   | State | Statute | Death Benefit Plan  | No | Yes | Distribute funding to another entity                 |                      |
| 757 | 9-1-1780   | State | Statute | Recomputation allowances of certain persons having thirty-five or more years of creditable service  | No | Yes | Distribute funding to another entity                 |                      |
| 758 | 9-1-1790   | State | Statute | Amount which may be earned upon return to covered employment  | No | Yes | Distribute funding to another entity                 |                      |
| 759 | 9-1-1795   | State | Statute | Employment of certain retired teachers without loss of retirement benefits; procedure by which retired teachers may be employed               | No | Yes | Distribute funding to another entity                 |                      |
| 760 | 9-1-1800   | State | Statute | Recalculation of benefits for certain persons who retired prior to July 1, 1964   | No | Yes | Distribute funding to another entity                 |                      |
| 761 | 9-1-1812   | State | Statute | Revision of sections upon certain conditions  | No | Yes | Distribute funding to another entity                 |                      |
| 762 | 9-1-1814   | State | Statute | Revision of sections upon certain conditions  | No | Yes | Distribute funding to another entity                 |                      |
| 763 | 9-1-1815   | State | Statute | Retirement allowance adjustments  | No | Yes | Distribute funding to another entity                 |                      |
| 764 | 9-1-1830   | State | Statute | Payment and transfer of funds to the employer annuity accumulation fund   | No | Yes | Distribute funding to another entity                 |                      |
| 765 | 9-1-1850   | State | Statute | Purchases of additional service credit by members with at least twenty-five years of creditable service                                       | No | Yes | Distribute funding to another entity                 |                      |
| 766 | 9-1-1870   | State | Statute | Beneficiaries receiving Medicaid (Title XIX) sponsored nursing home care; effect on benefits; exception                                       | No | Yes | Distribute funding to another entity                 |                      |
| 767 | § 9-1-1910 | State | Statute | Minimum allowance for persons retiring with twenty or more years of service, generally  | No | Yes | Distribute funding to another entity                 |                      |
| 768 | § 9-1-1920 | State | Statute | Minimum allowance for certain persons who retired prior to July 1, 1945   | No | Yes | Distribute funding to another entity                 |                      |
| 769 | § 9-1-1930 | State | Statute | Minimum allowance for certain persons whose membership became effective on or after January 1, 1953   | No | Yes | Distribute funding to another entity                 |                      |
| 770 | § 9-1-1940 | State | Statute | Minimum allowance for certain persons whose membership became effective on or after January 1, 1951   | No | Yes | Distribute funding to another entity                 |                      |
| 771 | § 9-1-1950 | State | Statute | Minimum allowance for certain members of General Assembly   | No | Yes | Distribute funding to another entity                 |                      |
| 772 | § 9-1-1960 | State | Statute | Additional payments to certain members of the General Assembly effective July 1, 1972   | No | Yes | Distribute funding to another entity                 |                      |
| 773 | § 9-1-1970 | State | Statute | Compensation used for determining benefits to be subject to federal limitations   | No | Yes | Distribute funding to another entity                 |                      |
| 774 | § 9-1-1975 | State | Statute | Compliance with USERRA  | No | Yes | Distribute funding to another entity                 |                      |
| 775 | § 9-1-1980 | State | Statute | Compliance with Internal Revenue Code Section 415   | No | Yes | Distribute funding to another entity                 |                      |
| 776 | § 13-17-10 | State | Statute | Establishment and requirements of the South Carolina Research Authority to facilitate research activities at institutions of higher education | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 777 | 13-17-20   | State | Statute | South Carolina Research Authority; divisions; objectives  | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 778 | 13-17-30   | State | Statute | Reserved  | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 779 | 13-17-40   | State | Statute | Members of board; terms; vacancies; compensation; annual reports; meetings  | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 780 | 13-17-70   | State | Statute | Powers of board of trustees   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 781 | 13-17-80   | State | Statute | Board of trustees to exercise power of authority; exceptions; quorum  | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 782 | 13-17-81   | State | Statute | "Research park" defined   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 783 | 13-17-83   | State | Statute | South Carolina Research Division to operate research parks in cooperation with other entities   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 784 | 13-17-85   | State | Statute | Confidentiality   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 785 | 13-17-87   | State | Statute | Establishment of Research Innovation Centers; purposes; operation; locations; funding   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 786 | 13-17-88   | State | Statute | Target programs of excellence; Industry Partnership Fund  | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 787 | 13-17-89   | State | Statute | Prohibition on pledging credit of State   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 788 | 13-17-90   | State | Statute | Exemption from taxation   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 789 | 13-17-100  | State | Statute | State not obligated, liable, or responsible   | No | Yes | Other service or product our agency must/may provide | Research, activities |
| 790 | 13-17-130  | State | Statute | Assistance to public and private universities   | No | Yes | Other service or product our agency must/may provide | Research, activities |

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| 791 | 13-17-140                       | State | Statute    | Identification of common interest areas; promotion of universities   | No  | Yes   | Other service or product our agency must/may provide | Research, activities |
| 792 | 13-17-150                       | State | Statute    | Establishment of statewide professional research organization  | No  | Yes   | Other service or product our agency must/may provide | Research, activities |
| 793 | 13-17-160                       | State | Statute    | Restrictions on authority  | No  | Yes   | Other service or product our agency must/may provide | Research, activities |
| 794 | 13-17-170                       | State | Statute    | Exemption of authority and its employees from certain Code provisions  | No  | Yes   | Other service or product our agency must/may provide | Research, activities |
| 795 | 13-17-180                       | State | Statute    | Not-for-profit corporations; powers and limitations; annual audit  | No  | Yes   | Other service or product our agency must/may provide | Research, activities |
| 796 | § 44-96-80                      | State | Statute    | Requires the submission of an annual report of recycling data to be submitted to DHEC  | No  | Yes   | Report our agency must/may provide                   |                      |
| 797 | 44-96-140                       | State | Statute    | Recycling programs of state government; state procurement policy; report of the Department of Transportation.  | No  | Yes   | Report our agency must/may provide                   |                      |
| 798 | 119-1 Code of State Regulations | State | Regulation | Regulations for drivers of vehicles on campuses of the University of South Carolina System; authority to issue fines and authority of Chancellor to appoint boards, committees, and courts to oversee regulation | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 799 | 119-2                           | State | Regulation |  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 800 | 119-3                           | State | Regulation | To Whom Regulations Apply.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 801 | 119-4                           | State | Regulation | Traffic Signs.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 802 | 119-5                           | State | Regulation | Altering or Defacing of Traffic Signs.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 803 | 119-6                           | State | Regulation | Authority of President.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 804 | 119-7                           | State | Regulation | Liability for Protection of Motor Vehicles.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 805 | 119-8                           | State | Regulation | Motor Vehicle Registration.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 806 | 119-9                           | State | Regulation | Registration of Students' Vehicles.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 807 | 119-10                          | State | Regulation | Faculty and Staff Parking Permits.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
| 808 | 119-11                          | State | Regulation | Registration Fees.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                      |
|     |                                 |       |            | Traffic and Parking Instructions.  |     |   |  |                      |

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| 809 | 119-12                                    | State | Regulation |   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 810 | 119-13                                    | State | Regulation | Meter Charges.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 811 | 119-14                                    | State | Regulation | Parking Garages and Fees.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 812 | 119-15                                    | State | Regulation | Responsibility for Violations.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 813 | 119-16                                    | State | Regulation | Payment of Penalties and Bonds.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 814 | 119-17                                    | State | Regulation | Traffic, Parking and the Registration of Motor Vehicles for the University of South Carolina.                                     | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 815 | 119-18                                    | State | Regulation | Delinquent Violations—Increase in Bonds.  | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 816 | 119-19                                    | State | Regulation | Increase in Bonds After Service of Warrant.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 817 | 119-20                                    | State | Regulation | Depositing of Substitute for a Coin in a Meter.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 818 | 119-21                                    | State | Regulation | Campus Speed Limit.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 819 | 119-22                                    | State | Regulation | When Vehicle May Be Towed or Impounded.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 820 | 119-23                                    | State | Regulation | Appointment of Boards, Committees and Courts.   | Yes | No - But relates to manner in which one or more agency deliverables is provided |  |                        |
| 821 | 62 Code of State Regulations, Sec. 62-250 | State | Regulation | Who May Issue Summons or Citations.<br>State Regulations promulgated for South Carolina National Guard College Assistance Program | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services |
| 822 | 62-251                                    | State | Regulation | Program Definitions.  | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services |
| 823 | 62-252                                    | State | Regulation | Program Benefits and Maximum Assistance.  | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services |
| 824 | 62-253                                    | State | Regulation | College Assistance Program Terms of Eligibility (Student Eligibility).  | Yes | Yes   | Other service or product our agency must/may provide | Financial Aid services |

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| 825 | 62-254                                    | State | Regulation | Participant Application Process and Continued Eligibility.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 826 | 62-255                                    | State | Regulation | Enrollment in Internships, Cooperative Work Programs, Travel Study Programs and National and International Student Exchange Programs. | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 827 | 62-256                                    | State | Regulation | Military Mobilization.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 828 | 62-257                                    | State | Regulation | Exception to Policy.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 829 | 62-258                                    | State | Regulation | Institutional Policies and Procedures for Awarding.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 830 | 62-259                                    | State | Regulation | Benefits Disbursement and Reimbursements.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 831 | 62-260                                    | State | Regulation | Program Administration and Audits.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 832 | 62-261                                    | State | Regulation | Suspension or Termination of Institutional Participation.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 833 | 62-262                                    | State | Regulation | Funding.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 834 | 62 Code of State Regulations, Sec. 62-300 | State | Regulation | State Regulation promulgated for Palmetto Fellows Scholarship Program   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 835 | 62-305                                    | State | Regulation | Allocation of Program Funds.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 836 | 62-310                                    | State | Regulation | Definitions.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 837 | 62-315                                    | State | Regulation | Initial Eligibility for Palmetto Fellows Scholarship.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 838 | 62-318                                    | State | Regulation | Eligibility for Palmetto Fellows Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 839 | 62-320                                    | State | Regulation | Palmetto Fellows Scholarship Application.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 840 | 62-325                                    | State | Regulation | Palmetto Fellows Scholarship Selection Process.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 841 | 62-330                                    | State | Regulation | Policies and Procedures for Awarding the Palmetto Fellows Scholarship and the Palmetto Fellows Scholarship Enhancement.               | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 842 | 62-335                                    | State | Regulation | Duration and Renewal of Awards.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 843 | 62-340                                    | State | Regulation | Transfer of or Reapplication for the Palmetto Fellows Scholarship and the Palmetto Fellows Scholarship Enhancement.                   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 844 | 62-345                                    | State | Regulation | Students with Disabilities.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 845 | 62-350                                    | State | Regulation | Enrollment in Internships, Cooperative Work Programs, Travel Study Programs, or National or International Student Exchange Programs.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 846 | 62-351                                    | State | Regulation | Military Mobilization.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 847 | 62-355                                    | State | Regulation | Appeals Procedures.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 848 | 62-360                                    | State | Regulation | Institutional Disbursement of Funds.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 849 | 62-365                                    | State | Regulation | Refunds and Repayments.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 850 | 62-370                                    | State | Regulation | Program Administration and Audits.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 851 | 62-375                                    | State | Regulation | Suspension or Termination of Institutional Participation.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |
| 852 | 62 Code of State Regulations, Sec. 62-450 | State | Regulation | State Regulation promulgated for the SC Need-based Grant Program for public institutions  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services |

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| 853 | 62-455                                    | State | Regulation | Allocation of Need-based Grant Funds to Public and Independent Institutions.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 854 | 62-460                                    | State | Regulation | Program Definitions for Administering South Carolina Need-based Grants at Public Institutions.                                       | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 855 | 62-465                                    | State | Regulation | Student Eligibility.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 856 | 62-470                                    | State | Regulation | Policies and Procedures for Awarding Need-based Grants.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 857 | 62-475                                    | State | Regulation | Duration of Award and Continued Eligibility.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 858 | 62-480                                    | State | Regulation | Students with Disabilities.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 859 | 62-485                                    | State | Regulation | Enrollment in Internships, Cooperative Work Programs, Travel Study Programs, or National or International Student Exchange Programs. | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 860 | 62-490                                    | State | Regulation | Institutional Disbursement of Need-based Grants.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 861 | 62-495                                    | State | Regulation | Refunds and Repayments.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 862 | 62-500                                    | State | Regulation | Program Administration and Audits.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 863 | 62-505                                    | State | Regulation | Suspension or Termination of Institutional Participation.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 864 | 62 Code of State Regulations, Sec. 62-510 | State | Regulation | State Regulation promulgated for the Governor's Teaching Scholarship/Loan Program  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 865 | 62-520                                    | State | Regulation | Loan Maximums.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 866 | 62-521                                    | State | Regulation | Loan Administration.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 867 | 62-522                                    | State | Regulation | Repayment.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 868 | 62 Code of State Regulations, Sec. 62-540 | State | Regulation | State Regulation promulgated for the African-American Teacher Loan Program   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 869 | 62-550                                    | State | Regulation | Borrower Eligibility.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 870 | 62-560                                    | State | Regulation | Loan Maximums.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 871 | 62-570                                    | State | Regulation | Loan Administration.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 872 | 62-580                                    | State | Regulation | Loan Repayment.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 873 | 62-590                                    | State | Regulation | Reporting Requirements.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid services       |
| 874 | 62 Code of State Regulations, Sec. 62-600 | State | Regulation | State Regulation promulgated for the determination of rates of tuition and fees (State Residency for tuition).                       | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 875 | 62-601                                    | State | Regulation | Code of Laws Governing Residence.  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 876 | 62-602                                    | State | Regulation | Definitions.   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 877 | 62-603                                    | State | Regulation | Establishing Residency, Citizens and Permanent Residents.  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 878 | 62-604                                    | State | Regulation | Non-Resident Aliens, Non-Citizens, and Non-Permanent Residents.  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 879 | 62-605                                    | State | Regulation | Establishing the Requisite Intent to Become a South Carolina Domiciliary.  | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |
| 880 | 62-606                                    | State | Regulation | Maintaining Residence.   | Yes | Yes | Other service or product our agency must/may provide | Business/Accounting services |

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| 881 | 62-607                                    | State | Regulation | Effect of Change of Residency.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 882 | 62-608                                    | State | Regulation | Effect of Marriage.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 883 | 62-609                                    | State | Regulation | Exceptions.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 884 | 62-610                                    | State | Regulation | Application for Change of Resident Status.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 885 | 62-611                                    | State | Regulation | Incorrect classification.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 886 | 62-612                                    | State | Regulation | Inquiries and Appeals.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 887 | 62 Code of State Regulations, Sec. 62-700 | State | Regulation | State Regulation for Performance Standards and Funding and the Reduction, Expansion, Consolidation, or Closure of an Institution.                                   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 888 | 62-710                                    | State | Regulation |   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 889 | 62-720                                    | State | Regulation | Definitions.  | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 890 | 62-730                                    | State | Regulation | Measures and Standards.   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 891 | 62-740                                    | State | Regulation | Performance Funding Allocation Plan.  | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 892 | 62-750                                    | State | Regulation | Performance Evaluation.   | No  | No - But relates to manner in which one or more agency deliverables is provided |  |                              |
| 893 | 62 Code of State Regulations, Sec. 62-820 | State | Regulation | Process for Review for Reduction, Expansion, Consolidation or Closure.<br>State Regulation promulgated for matching of gifts and funds for institutional endowments | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 894 | 62-830                                    | State | Regulation | Eligible Institutions.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 895 | 62-835                                    | State | Regulation | Definitions.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 896 | 62-840                                    | State | Regulation | Incentives for Donors.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 897 | 62-850                                    | State | Regulation | Determination of Qualifying Earnings.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 898 | 62-860                                    | State | Regulation | The South Carolina Higher Education Matching Gift Fund.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 899 | 62-870                                    | State | Regulation | Availability of Matching Gift Funds.  | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 900 | 62-880                                    | State | Regulation | Conditions Pertaining to Matching Gift Funds.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 901 | 62-890                                    | State | Regulation | Procedures for Submission and Documentation of Requests of Matching Gift Funds.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |
| 902 | 62-900                                    | State | Regulation | Carry Forward of Matching Gift Funds.   | Yes | Yes   | Other service or product our agency must/may provide | Business/Accounting services |

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|-----|--|-------|------------|--|-----|-----|--|--|
| 903 | 62 Code of State Regulations, Sec. 62-900.85 | State | Regulation | State Regulation promulgated for the administration of the SC HOPE scholarship program   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 904 | 62-900.86                                    | State | Regulation | Funding.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 905 | 62-900.90                                    | State | Regulation | Program Definitions.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 906 | 62-900.95                                    | State | Regulation | Student Eligibility.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 907 | 62-900.100                                   | State | Regulation | Duration of Award.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 908 | 62-900.105                                   | State | Regulation | Transfer Students.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 909 | 62-900.110                                   | State | Regulation | Students with Disabilities.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 910 | 62-900.111                                   | State | Regulation | Military Mobilization.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 911 | 62-900.115                                   | State | Regulation | Refunds or Repayments.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 912 | 62-900.120                                   | State | Regulation | Appeals Procedures.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 913 | 62-900.125                                   | State | Regulation | Institutional Policies and Procedures for Awarding.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 914 | 62-900.130                                   | State | Regulation | Institutional Disbursements.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 915 | 62-900.135                                   | State | Regulation | Program Administration and Audits.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 916 | 62-900.140                                   | State | Regulation | Suspension or Termination of Institutional Participation.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 917 | 62 Code of State Regulations, Sec. 62-1000   | State | Regulation | State Regulation promulgated for the administration of LIFE Scholarship and Palmetto Fellows Scholarship Appeals                                 | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 918 | 62-1005                                      | State | Regulation | Identifying Eligibility for Scholarship Renewal.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 919 | 62-1010                                      | State | Regulation | Filing an Appeal.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 920 | 62-1020                                      | State | Regulation | Supporting Materials.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 921 | 62-1025                                      | State | Regulation | Appeals Committee.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 922 | 62-1030                                      | State | Regulation | Approval of Appeals.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 923 | 62-1035                                      | State | Regulation | Notification Process for Appeals Decisions.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 924 | 62-1040                                      | State | Regulation | Appeals Decision.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 925 | 62 Code of State Regulations, Sec. 62-1100   | State | Regulation | State Regulation promulgated for oversight and administration of the program for free tuition for residents of SC aged sixty years old and older | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 926 | 62-1110                                      | State | Regulation | Eligibility.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 927 | 62-1120                                      | State | Regulation | Authorization.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 928 | 62-1130                                      | State | Regulation | Program Definitions.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 929 | 62-1140                                      | State | Regulation | Proof of Eligibility.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 930 | 62-1150                                      | State | Regulation | Inquiries and Appeals.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |

|     |  |       |            |  |     |     |  |  |
|-----|--|-------|------------|--|-----|-----|--|--|
| 931 | 62-1160                                      | State | Regulation | Penalties for Misrepresenting Eligibility.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 932 | 62-1170                                      | State | Regulation | Institutional Eligibility for State Support.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 933 | 62 Code of State Regulations, Sec. 62-1200.1 | State | Regulation | State Regulation promulgated for the administration of the LIFE Scholarship and LIFE Scholarship Enhancements  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 934 | 62-1200.5                                    | State | Regulation | Program Definitions.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 935 | 62-1200.10                                   | State | Regulation | Student Eligibility: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 936 | 62-1200.15                                   | State | Regulation | Continued Eligibility: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 937 | 62-1200.20                                   | State | Regulation | Terms of Eligibility: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 938 | 62-1200.25                                   | State | Regulation | Regaining or Earning Eligibility: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 939 | 62-1200.30                                   | State | Regulation | Transfer Students: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 940 | 62-1200.35                                   | State | Regulation | Students with Disabilities: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 941 | 62-1200.40                                   | State | Regulation | Enrollment in Internships, Cooperative Work Programs, Travel Study Programs and National and International Student Exchange Programs: LIFE Scholarship and LIFE Scholarship Enhancement. | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 942 | 62-1200.45                                   | State | Regulation | Military Mobilization: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 943 | 62-1200.50                                   | State | Regulation | LIFE Scholarship Refunds and Repayments.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 944 | 62-1200.55                                   | State | Regulation | Appeals Procedures: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 945 | 62-1200.60                                   | State | Regulation | Institutional Policies and Procedures for Awarding: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 946 | 62-1200.65                                   | State | Regulation | Institutional Disbursements: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 947 | 62-1200.70                                   | State | Regulation | Program Administration and Audits: LIFE Scholarship and LIFE Scholarship Enhancement.  | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |
| 948 | 62-1220.75                                   | State | Regulation | Suspension or Termination of Institutional Participation: LIFE Scholarship and LIFE Scholarship Enhancement.   | Yes | Yes | Other service or product our agency must/may provide | Financial Aid and Business/Accounting services |



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Customer Template

| Service/Product Provided to Customers  | Customer Segments               | Specify only for the following Segments:<br>(1) Industry: Name; (2) Professional Organization: Name; (3) Public: Demographics.                               | Divisions or Major Programs  | Description   |
|--|---------------------------------|--|--|---|
| Reporting data, analyses, and metric performance to ensure sound financial management, academic excellence, public accountability, and integrity       | Industry                        | US Department of Education/IPEDS   | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Reporting data, analyses, and metric performance to ensure sound financial management, academic excellence, public accountability, and integrity       | Executive Branch/State Agencies |  | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Reporting data, analyses, and metric performance for compliance and improvement initiatives  | Professional Organization       | SACSCOC, CAEP, CCNE, NASM, MPCAC, AACSB  | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Providing quality, affordable academic and support programs leading to a baccalaureate and masters degrees   | General Public                  | Students: racially and culturally diverse individuals of all ages, including military personnel and students from South Carolina, the nation, and the world. | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Providing quality programs and services to enhance K-12 instruction in and a general appreciation for Science, Technology, Engineering and Mathematics | School Districts                |  | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Providing quality, affordable academic and support programs leading to a baccalaureate and masters degrees   | General Public                  | Parents; racially and culturally diverse individuals , including military personnel, from South Carolina, the nation, and the world.                         | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Providing quality, affordable personal; athletics; general wellness; and cultural enrichment programs  | General Public                  | Community members; racially and culturally diverse individuals of all ages, including military personnel, from South Carolina, the nation, and the world.    | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |
| Providing highly skilled student interns and graduates to meet the demands of the job market   | Industry                        | Employers (hospitals, social service agencies, K-12, etc...)   | I.A. Unrestricted E&G;<br>I.B. Restricted E&G;<br>II. Auxiliary Services;<br>III. C. Employee Benefits | Responsible for effectively and efficiently educating and enriching the lives of residents of SC and beyond |

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20B

**Partner Template**

| Name of Partner Entity  | Type of Partner Entity        | Description of Partnership  | Associated Goal(s) |
|---|-------------------------------|---|--------------------|
| South Carolina Legislature  | State Government              | Provides state appropriations to fund educational initiatives   | 1, 2, 3, 4         |
| Aiken County Commission for Higher Education                        | State Government              | Provides administrative oversight of higher Education offerings at the campus   | 1, 3, 4            |
| University of South Carolina Board of Trustees                      | State Government              | Provides oversight of university operations, policies, long-range planning and public accountability  | 1, 2, 3, 4         |
| South Carolina Commission on Higher Education                       | State Government              | Works as a channel through which information about SC institutions higher education is provided to state entities   | 1, 2, 3, 4         |
| United States Department of Education                               | Federal Government            | Federal Financial Aid   | 1, 2               |
| Southern Association of Colleges and Schools Commission on Colleges | Professional Association      | Accredits the institution, ensures quality of academic programs administration, and compliance with federal requirements  | 1, 2, 3, 4         |
| USC Columbia  | Higher Education Institute    | Collaboration on infrastructure (e.g., information management, financial, course management systems)  | 1, 2, 3, 4         |
| USC Columbia  | Higher Education Institute    | Offering a joint online Master of Education in Educational Technology program   | 1, 2, 3            |
| Palmetto College  | Higher Education Institute    | Partnership for online completion of baccalaureate degree in Business Administration or Special Education through USC Aiken   | 1, 2, 3, 4         |
| USC Sumter  | Higher Education Institute    | Partnership for on campus completion of baccalaureate degrees in Business Administration through USC Aiken  | 1, 2, 3            |
| USC Salkehatchie  | Higher Education Institute    | Partnership for on campus completion of baccalaureate degree in Elementary Education through USC Aiken  | 1, 2, 3            |
| USC Union   | Higher Education Institute    | Partnership with the Pacer Pathway program - designed to provide remedial work through USC Union on the USC Aiken campus with a path to full admission at USC Aiken                             | 1, 2, 3            |
| South Carolina Technical Colleges                                   | Higher Education Institute    | Various articulation agreements and MOUs to specify transfer of credits   | 3, 4               |
| South Carolina School Districts                                     | K-12 Education Institute      | Collaborate on college fairs, recruitment events, teacher cadet programs, dual enrollment offerings, and increasing HS graduation and continuation to college, STEM support                     | 1, 2, 3            |
| Granting Agencies   | Federal Government            | Collaborate on college fairs, recruitment events, teacher cadet programs, dual enrollment offerings, and increasing HS graduation and continuation to college, STEM support                     | 1, 3, 4            |
| Community members   | Individual                    | Donors, support of USC Aiken events/cultural offerings, life-long learning opportunities, and wellness programs   | 2, 3, 4            |
| Business and Industry   | Private Business Organization | USC Aiken prepares graduates to meet employment needs of businesses; Businesses provide internship and learning opportunities for students  | 1, 2, 3            |
| Aiken Regional Medical Center                                       | Private Business Organization | USC Aiken provides rehabilitation services to heart patients  | 3                  |
| Cumbee Center   | Non-Governmental Organization | Collaborate on awareness programs of domestic violence and fund raising   | 2, 3               |
| Aiken Downtown Development Association                              | Professional Association      | Partnership for joint events such as Oktoberfest, local economic development initiatives  | 3                  |
| Local hospitals   | Private Business Organization | Partnerships for internship placement and nursing practicums  | 1, 2, 3            |
| Council of Public Liberal Arts Colleges                             | Professional Association      | Collaborate with other liberal arts colleges across the nation to champion the advantages of a strong liberal arts and science curriculum; share learning resources, exchanges, and information | 1, 2, 3            |

|   |                                   |  |            |
|---|-----------------------------------|--|------------|
| Aiken Partnership Board                       | Professional Association          | Raises funds to support the continuous improvement of the University of South Carolina Aiken   | 1, 2, 3, 4 |
| The Travel Mechanic                           | Private Business Organization     | Provides support to the USC Aiken travel club with excursions around the world with a special focus on special interest and cultural immersions  | 2, 3       |
| Sanjay Ghodawat Group of Institutions         | Higher Education Institute        | Partnerships with three Higher Education institutions in India for program completion at USC Aiken   | 1, 2, 3    |
| T.A. Marryshow Community College in Grenada   | Higher Education Institute        | A partnership that allows students from TAMC College to articulate to USC Aiken after their first two years  | 1, 2, 3    |
| Local Equestrian Community                    | Private Business Organization     | Partnership with Equine Facilities in the Aiken area to board horses and provide support to students interested in Equestrian events; provide online training and courses in equestrian related classes  | 2, 3, 4    |
| Aiken/Augusta Warrior Project                 | Non-Governmental Organization     | Partnership to ensure transition from the military to civilian life; fund raising and scholarship support  | 2, 3, 4    |
| University of Central Lancashire              | Higher Education Institute        | Partnership for student and faculty exchanges to the United Kingdom  | 1, 2, 3    |
| Partners in Friendship                        | Non-Governmental Organization     | A group of business and civic leaders, elected officials and educators that has partnered with USC Aiken to provide an exchange of Italian students and opportunities for Aiken students to intern with an international telecommunications company. | 1, 2, 3    |
| Savannah River Nuclear Solutions              | Private Business Organization     | Opportunities for internships, funding and scholarship support   | 1, 2, 3, 4 |
| Savannah River National Laboratory            | Federal Government                | Opportunities for internships, funding and scholarship support   | 1, 2, 3, 4 |
| Aiken Scholar Academy (ASA)                   | Public 9-12 High School on Campus | Partnership with admissions, academics, and dual enrollment  | 1, 2, 3, 4 |
| City of Aiken                                 | City Government                   | Partners with the Downtown Alley Space, monthly meetings with Division of Student Affairs and partner with the Chancellor  | 3, 4       |
| Inclusion Advisory Council (IAC)              | Higher Education Organization     | Partners with the University on inclusion, diversity and belonging serving students, faculty and staff   | 1, 2, 3, 4 |
| USC Aiken Alumni Council                      | Higher Education Organization     | Partners with the Alumni Office and the University with and the 20,000+ alumni nationwide  | 1, 2, 3    |
| The Mill on Park                              | Private Business Organization     | Partners with the University for downtown space/classrooms – mostly used for with the School of Business and community reps  | 3, 4       |
| Economic Development Corporation              | State Government                  | Office on campus, and partners with economic studies, impact reports, and university liaison for talented workforce  | 1, 2, 3, 4 |
| Small Business Development Association (SBDA) | State Government                  | Partners on campus that work with students, faculty and staff on small business development, as well as community partners   | 1, 2, 3, 4 |
| The First Tee of Aiken                        | Non-Profit Organization           | Partnering with the University to prepare leadership skills in young students through higher education/golf initiative   | 1, 2, 3, 4 |

Agency Name: UNIVERSITY OF SOUTH CAROLINA - AIKEN

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Report and External Review Template

| Item | Is this a Report, Review, or both? | Report or Review Name   | Name of Entity Requesting the Report or Conducting Review                     | Type of Entity       | Reporting Frequency | Current Fiscal Year: Submission Date or Review Timeline (MM/DD/YYYY) | Summary of Information Requested in the Report or Reviewed  | Method to Access the Report or Information from the Review  |
|------|------------------------------------|---|---|----------------------|---------------------|--|---|---|
| 1    | External Review and Report         | Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) | Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) | Outside Organization | Other               | 07/01/2011 - 03/25/2021  | The SACSCOC reaffirmation process requires interim reports demonstrating continued compliance with SACSCOC standards.   | Contact the USC Aiken Office of Institutional Effectiveness, Research & Compliance  |
| 2    | External Review only               | USCA Financial Statements Audit   | Elliott Davis   | Outside Organization | Annually            | 07/1/2017 - 06/30/2018   | An audit of the business-type activities of the University of South Carolina - Aiken and related notes to the USCA's financial statements.  | <a href="https://www.sc.edu/about/offices_and_divisions/controller/documents/aiken_final_fy18.pdf">https://www.sc.edu/about/offices_and_divisions/controller/documents/aiken_final_fy18.pdf</a> |
| 3    | External Review and Report         | Institutional Profile   | Southern Association of Colleges and Schools Commission on Colleges           | Outside Organization | Annually            | 1/8/2019   | Headcount and FTE for credit and non-credit offerings; general institutional information and personal information of university officials; graduation rates   | <a href="http://ie.usca.edu/assessment/AAC/sacsinstitutionalprofiles.html">http://ie.usca.edu/assessment/AAC/sacsinstitutionalprofiles.html</a>   |
| 4    | External Review and Report         | Financial Profile   | Southern Association of Colleges and Schools Commission on Colleges           | Outside Organization | Annually            | 7/8/2019   | Revenues and Expenditures broken out by program area; key financial indicators such as total assets, total liabilities, net assets, net tuition and fees, and debt  | <a href="http://ie.usca.edu/assessment/AAC/sacsfinancialprofiles.html">http://ie.usca.edu/assessment/AAC/sacsfinancialprofiles.html</a>   |
| 5    | External Review and Report         | IPEDS: Institutional Characteristics  | U.S. Department of Education  | Federal              | Annually            | 10/17/2018   | Report includes basic institutional contact information, tuition and fees, room and board charges, control or affiliation, type of calendar system, levels of awards offered, types of programs, and admissions requirements                                    | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 6    | External Review and Report         | IPEDS: Completions  | U.S. Department of Education  | Federal              | Annually            | 10/17/2018   | Report on the number of students who complete a postsecondary education program by type of program and level of award   | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 7    | External Review and Report         | IPEDS: 12-month Enrollment  | U.S. Department of Education  | Federal              | Annually            | 10/17/2018   | Report of unduplicated enrollment and instructional activity for an entire 12 month period of July 1 through June 30  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 8    | External Review and Report         | IPEDS: Student Financial Aid  | U.S. Department of Education  | Federal              | Annually            | 2/13/2019  | Report of the number of undergraduate students who receive different types of student financial aid, including grants and loans from different sources, how much money they receive as well as metrics to allow for the calculation of net cost to the students | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 9    | External Review and Report         | IPEDS: Graduation Rates   | U.S. Department of Education  | Federal              | Annually            | 2/13/2019  | Report of the rate of graduation at 4, 5, and 6 year periods; includes transfer out rates and exclusions  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 10   | External Review and Report         | IPEDS: 200% Graduation Rates  | U.S. Department of Education  | Federal              | Annually            | 2/13/2019  | Report that extends the Graduation Rate report to a period between 151% and 200% of the normal time for degree completion   | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 11   | External Review and Report         | IPEDS: Admissions   | U.S. Department of Education  | Federal              | Annually            | 2/13/2019  | Report on the applications, admissions considerations, yields, and standardized test scores of students applying, being admitted and enrolling at the institution   | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 12   | External Review and Report         | IPEDS: Outcome Measures   | U.S. Department of Education  | Federal              | Annually            | 2/13/2019  | Report of award and enrollment data at the 6-year and eight year period for four cohorts of degree-seeking students: full-time, first-time; part-time, first-time; fulltime, transfer; and part-time, transfer  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 13   | External Review and Report         | IPEDS: Fall Enrollment  | U.S. Department of Education  | Federal              | Annually            | 4/10/2019  | Report of Fall enrollment data broken out by race/ethnicity; gender; enrollment status (part-time or full-time), and or level of study (undergraduate or graduate)  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |

|    |                            |  |  |                      |          |           |  |   |
|----|----------------------------|--|--|----------------------|----------|-----------|--|---|
| 14 | External Review and Report | IPEDS: Finance                                     | U.S. Department of Education                                 | Federal              | Annually | 4/10/2019 | Report of financial data from items associated with an institution's general purpose financial statements from the previous fiscal year  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 15 | External Review and Report | IPEDS: Human Resources                             | U.S. Department of Education                                 | Federal              | Annually | 4/10/2019 | Report on the instructional and non-instructional, fulltime and part-time staff broken out by gender and race/ethnicity  | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 16 | External Review and Report | IPEDS: Academic Libraries                          | U.S. Department of Education                                 | Federal              | Annually | 4/10/2019 | Report on library collections, expenses, and services provided   | <a href="https://iesecure.usca.edu/IPEDS_Data/index.asp">https://iesecure.usca.edu/IPEDS_Data/index.asp</a>   |
| 17 | External Review and Report | Institutional Effectiveness Report                 | South Carolina Commission for Higher Education               | State                | Annually | 10/1/2018 | Results of Professional Examinations   | <a href="http://ie.usca.edu/assessment/IEReports/index.htm">http://ie.usca.edu/assessment/IEReports/index.htm</a>   |
| 18 | External Review and Report | State Accountability Report                        | South Carolina Department of Administration                  | State                | Annually | 9/17/2018 | Provides information related to strategic planning efforts and public accountability   | <a href="https://www.admin.sc.gov/budget/agency-accountability-reports">https://www.admin.sc.gov/budget/agency-accountability-reports</a>   |
| 19 | External Review and Report | Clery Report                                       | U.S. Department of Education                                 | Federal              | Annually | 10/1/2018 | Crime stats for the campus   | <a href="https://www.usca.edu/campus-safety/campus-crime-statistics">https://www.usca.edu/campus-safety/campus-crime-statistics</a>   |
| 20 | External Review and Report | ACRL Academic Library Trends and Statistics Survey | Association of College and Research Libraries                | Outside Organization | Annually | 3/7/2019  | Statistics reported by the library as well as selected per capita computations are included  | <a href="https://acrl.countingopinions.com/">https://acrl.countingopinions.com/</a> (requires password login)   |
| 21 | External Review and Report | End of Fiscal Year Energy Report                   | Office of Regulatory Staff                                   | State                | Annually | 9/13/2018 | Report on energy efficiency measures for the year  | <a href="http://www.energy.sc.gov/edata">http://www.energy.sc.gov/edata</a>   |
| 22 | External Review and Report | End of Fiscal Year Recycling Report                | Department of Health and Environmental Control               | State                | Annually | 9/14/2018 | Report on recycling efforts  | <a href="http://www.scdhec.gov/HomeAndEnvironment/Recycling/DataReports/">http://www.scdhec.gov/HomeAndEnvironment/Recycling/DataReports/</a>   |
| 23 | External Review and Report | Title II Report                                    | South Carolina Department of Education                       | State                | Annually | 4/30/2019 | Title II provides a Compete Report Card with institutional information. Title II data provides program information including undergraduate requirements, enrollment data, median GPA of accepted candidates, completers and number of students by major, diversity information, annual goals, and assessment pass rates. It provides a detailed and organized report regarding institutional data, diversity information, and demonstrates an accurate representation of program goals and assurances. | <a href="https://www.usca.edu/education/about/reports-statistics/title-ii-assessment-reports">https://www.usca.edu/education/about/reports-statistics/title-ii-assessment-reports</a> |
| 24 | External Review and Report | EPP Annual Report                                  | CAEP (Council for the Accreditation of Educator Preparation) | Outside Organization | Annually | 4/15/2019 | The EPP Annual Report provides a detailed analysis of program information to CAEP for accreditation purposes. The report highlights any substantive program changes, displays candidate performance data, and summarizes any areas for improvement. It provides the number of program completers, link to Title II data, number of candidates enrolled during last 5 years, employment status and assurances. The report serves to demonstrate that we continuing to meet CAEP standards.              | Contact the USC Aiken School of Education   |
| 25 | External Review and Report | IHE ADEPT Program Evaluation                       | South Carolina Department of Education                       | State                | Annually | 7/1/2019  | IHE Educator Preparation Program Performance reports comply to provide accurate data for detailed program evaluation. The report provides information to ensure that each IHE adheres to ADEPT Performance standards to meet the general requirements and expectations in each preparation program. It provides a statement of assurances and IHE ADEPT Program Documentation.   | Contact the USC Aiken School of Education   |

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| 26 | External Review and Report | NCAA Graduation and Academic Success Report                     | NCAA   | Outside Organization | Annually | 6/1/2019                                    | Graduation Rate Report shows the 6 year graduation rate of students who had initially entered the university as a full-time freshman with an athletics scholarship. Rates are based upon tracking the student, even if they quit athletics at any point. The Academic Success Rate Reports are calculated for student athletes only and includes not only freshmen, but also transfers into the institution, mid-year athletic enrollees, and non-scholarship holding athletes.   | <a href="http://ie.usca.edu/Athletics/index.html">http://ie.usca.edu/Athletics/index.html</a>               |
| 27 | External Review and Report | Equity in Athletics Disclosure Act Report                       | U.S. Department of Education                     | Federal              | Annually | 10/15/2018                                  | Complete financial disclosure reporting for the USCA athletic department; reported as comparative data of expenses/revenues by female sports as compared to male sports   | <a href="http://ie.usca.edu/Athletics/index.html">http://ie.usca.edu/Athletics/index.html</a>               |
| 28 | External Review and Report | NCAA Financial Report   | NCAA   | Outside Organization | Annually | 1/15/2019                                   | Complete financial disclosure reporting for the USCA athletic department; reported in a variety of categories by sport; not made public, but a "dashboard" view is available to university administration, where comparative data is shown anonymously and the user can compare USCA to the Peach Belt Conference and other regional peers.   | Contact the USC Aiken Athletic Department   |
| 29 | External Review and Report | Completions   | South Carolina Commission on Higher Education    | State                | Annually | 9/28/2018                                   | Report of all degrees and other formal awards conferred by the institution during the previous academic year  | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 30 | External Review and Report | Enrollment  | South Carolina Commission on Higher Education    | State                | Annually | 10/31/2018, 3/29/2019, 8/15/2019            | Report all students enrolled in courses creditable toward a diploma, certificate, degree, or other formal award. Include high school students taking regular courses for credit.  | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 31 | External Review and Report | Identifier  | South Carolina Commission on Higher Education    | State                | Annually | 10/31/2018, 3/29/2019, 8/15/2019            | Report all student identifier changes that have occurred since the last Enrollment and/or Completions tape submission.  | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 32 | External Review and Report | Disbursements   | South Carolina Commission on Higher Education    | State                | Annually | 10/31/2018, 3/29/2019, 6/18/2019, 8/15/2019 | Students receiving a scholarship from state programs.   | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 33 | External Review and Report | Course  | South Carolina Commission on Higher Education    | State                | Annually | 10/31/2018, 3/29/2019, 8/15/2019            | Report Course data for the Fall, Spring, and Summer semesters. The course data included is as of the reporting institution's matriculation date and includes courses creditable toward a diploma, certificate, degree, or other formal award.   | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 34 | External Review and Report | Facilities  | South Carolina Commission on Higher Education    | State                | Annually | 10/31/2018, 3/29/2019, 8/15/2019            | Institutions are to report Facilities data annually with a freeze date of September 15. The inventory should include buildings that are under the jurisdiction or control of the institution's governing board, regardless of their location, whether owned or not, and whether in active use or not. Where the institution occupies space in buildings not owned by the institution or shared with other tenants, include in the inventory only that portion of the building leased or controlled by the institution and its prorated gross and assignable area. | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 35 | External Review and Report | Faculty   | South Carolina Commission on Higher Education    | State                | Annually | 11/30/2018                                  | Institutions are to report Faculty data for the Fall semester to coincide with the reporting of the course data. This faculty data will include the annual pay raises.  | <a href="http://www.che.sc.gov/DataPublications.aspx">http://www.che.sc.gov/DataPublications.aspx</a>       |
| 36 | External Review and Report | Fiscal Operations Report and Application to Participate (FISAP) | U.S. Department of Education Federal Student Aid | Federal              | Annually | 9/30/2018                                   | Request for funding from the Department of Education for future aid years and report of expenditures for the previous aid year  | <a href="https://ifap.ed.gov/cbawards/1920CBAwards.html">https://ifap.ed.gov/cbawards/1920CBAwards.html</a> |

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| 37 | External Review and Report | AACSB International Annual Report       | AACSB  | Outside Organization | Annually | 2/14/2018             | Annual report on metrics associated with professional accreditation                             | Contact the USC Aiken School of Business Administration                            |
| 38 | External Review and Report | American Chemical Society Annual Report | American Chemical Society                                    | Outside Organization | Annually | 8/31/2018             | Annual report on metrics associated with certification by the American Chemical Society         | Contact the USC Aiken Department of Physics and Chemistry                          |
| 39 | External Review and Report | ABET Accreditation Application          | ABET   | Outside Organization | Other    | 6/28/2018             | Initial application for accreditation for the Industrial Process Engineering program by ABET    | Contact the USC Aiken Department of Mathematical Sciences and Engineering          |
| 40 | External Review only       | ABET Site Visit                         | ABET   | Outside Organization | Other    | 10/14/2018-10/16/2018 | Initial on-site review for accreditation for the Industrial Process Engineering program by ABET | Contact the USC Aiken Department of Mathematical Sciences and Engineering          |
| 41 | External Review and Report | NCAA Division II Compliance Review      | NCAA   | Outside Organization | Other    | 4/17/2019-4/18/2019   | On-site review of NCAA compliance blueprint process   | Contact the Department of Athletics  |
| 42 | External Review and Report | AACSB Business School Questionnaire     | AACSB  | Outside Organization | Other    | 6/7/2019              | Annual report on metrics associated with professional accreditation                             | Contact the USC Aiken School of Business Administration                            |
| 43 | External Review and Report | CHE Financial Matrix                    | South Carolina Commission on Higher Education                | State                | Annually | 11/9/2018             | Annual trend report on financial aid counts and totals awarded to students.                     | Contact the USC Aiken Office of Institutional Effectiveness, Research & Compliance |
| 44 | External Review and Report | CAEP Self-Study                         | CAEP (Council for the Accreditation of Educator Preparation) | Outside Organization | Annually | 7/3/2019              | Annual self-study report to CAEP to maintain accreditation standards                            | Contact the USC Aiken School of Education  |