AGENCY NAME:	Francis Marion University		
<b>AGENCY CODE:</b>	H180	SECTION:	017

2022 Accountability Report

## **SUBMISSION FORM**

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
  - o Reorganization and Compliance
  - o FY2022 Strategic Plan Results
  - o FY2023 Strategic Plan Development
  - o Legal
  - o Services
  - o Partnerships
  - o Report or Review
  - Budget
- Discussion Template

AGENCY DIRECTOR

Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

(SIGN AND DATE):	SIGNATURE ON FILE	<b>Signature Received:</b> 9/15/2022 10:16
(TYPE/PRINT NAME):	Dr. Luther F. Carter	
Board/ <u>Cmsn</u> Chair (Sign and Date):	SIGNATURE ON FILE	Signature Received: 9/15/2022 10:16
(TYPE/PRINT NAME):	Mr. Robert E. Lee	

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## **AGENCY'S DISCUSSION AND ANALYSIS**

Founded as a state college in 1970, Francis Marion University (FMU) adheres to the primary purpose of its establishment: to make available excellent educational programs for the people of the region and the state. The University offers bachelor's degrees in a wide range of liberal arts disciplines, as well as in the health sciences, education, engineering, and business. FMU provides traditional classroom and laboratory instruction, innovative on-line and hybrid courses, as well as access to an excellent library and electronic learning resources. The University is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC).

FMU places high value on academic and intellectual development of students, scholarly and professional development of faculty, and educational and cultural enrichment of citizens of the Pee Dee. The University also delivers educational opportunities to a diverse population and prepares South Carolina students to contribute to the growth and quality of life in South Carolina. FMU embraces the development of professional and graduate programs in response to community needs while recognizing the importance of increased interdependence in the world and awareness of other cultures. To this end, we have become the first South Carolina higher education institution to gain the Professional/Doctoral University designation. The hope is that an examination of a common body of knowledge will ensure that students have the necessary skills and information to function independently, effectively, and ethically in a rapidly changing world.

The COVID-19 pandemic continued to impact educational institutions during the 2021-2022 academic year. FMU continued many of the policies and procedures informed by recommendations from the Centers for Disease Control and the Department of Health and Environmental Control, with additional guidance from the South Carolina state government and various epidemiologists, that were developed and enacted the previous year. This investment in and commitment to safety protocols helped keep our COVID numbers the lowest in the state for any public institution of higher learning once again. In Fall of 2021 we prepared for students to return to oncampus instruction while continuing to monitor the progression and variants of COVID-19. Continued mitigation strategies to address the ongoing pandemic included: increased sanitization of classrooms, common spaces, offices, dining facilities, and student residences; providing face masks and other PPE upon request; expansion of health services on campus; and other efforts to reduce the impact of the pandemic.

In 2021, the Department of Physics and Engineering began using Undergraduate Learning Assistants in selected introductory courses. Learning Assistants complement the instruction of faculty and are recognized as an effective way to improve recruitment and retention in STEM disciplines, particularly among underrepresented populations. The department also made significant improvements to the Engineering Technology curriculum which should have greater benefits to students in that program. Work on two externally funded grants (one from the National Science Foundation and another from the South Carolina Research Authority) continued this year. The two grants provide funding for FMU Physics and Engineering students to work in applied research projects.

The Nursing program received confirmation of compliance from the Commission on Collegiate Nursing Education (CCNE) in Spring of 2021. The Speech-Language Pathology program submitted its application for initial accreditation to The Council on Academic Accreditation in Audiology and Speech-Language Pathology (CAA) in August 2022. Details for the site visit are pending. The School of Health Sciences (comprised of Nursing, Speech-Language Pathology, and Healthcare Administration) is continuing to expand healthcare education into telehealth. To facilitate translation of knowledge gained in the classroom to clinical practice, the Speech-Language Pathology program uses Today's One Room School House (TORSH). TORSH is a HIPAA compliant platform that facilitates observation, coaching, and self-assessment for students. The aim of this instructional

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framework is to use the power of self-assessment to help students be responsible for and critically reflect on their own learning process and performance. In the 2021-2022 academic year, CHE approved a new Doctor of Occupational Therapy (OTD) program to start in fall 2024. The university initiated completed a successful search for the Director of Occupational Therapy. The university is initiating a feasibility study for a Doctor of Physical Therapy.

FMU's School of Education has expanded its graduate curriculum with three new programs. The first is an M.A.T. in Multi-Categorical Special Education. The two others are Accelerated Master's Programs in Early Childhood Education and Elementary Education. Additionally, the School was once again the recipient of a substantial Project CREATE Grant. The bulk of that money is going to graduate student tuition and textbooks. The School of Education is an active participant in the Teaching Fellows Program and has the largest Teacher Cadet program in the state. The School is currently in the process of developing programs in Montessori Education and Autism Education.

The School of Business created two new certificate programs this year, one in Negotiation and Conflict Resolution and one in Business Analytics. These certificate programs provide continuing education for individuals and businesses in our region. Additionally, they have partnered with Hope Health to provide on-site education for interested employees to attain their Masters in Business Administration.

As a part of our SACSCOC reaffirmation of accreditation process, we developed a new Quality Enhancement Program (QEP) focused on professional preparation for the benefit of our students. Fall 2021 saw continued support for our new QEP program, PEAK (Professional Experience And Knowledge). By supporting our students' professional endeavors, PEAK fosters skills and experiences that are attractive to employers, with the end goal of assisting our students in obtaining career positions. It provides a necessary complement to our REAL (Ready to Experience Applied Learning) program; one that will help students make the transition from the university to the workplace. We are continuing to support and promote both programs to the extent we are able with the limitations imposed by the COVID-19 pandemic.

Francis Marion University has continued working through the Pee Dee Medical and Health Education Partnership—a consortium composed of the University of South Carolina, Francis Marion University, Carolinas Hospital System, and McLeod Health—to deliver healthcare education programs to the region and the state. We collaborate as appropriate with the USC School of Medicine in bring third- and fourth-year medical students to the Florence regional clinical campus of USC-SOM. The City of Florence has conveyed the former Circle Park Behavioral Health Center to the university for development for use as a health education building. With funding and support from the State of South Carolina, the City of Florence, and Drs. Bruce and Lee Foundation we have begun the planning process for this facility. Additionally, in cooperation with The City of Florence, FMU's Kelley Center for Enterprise and Innovation will further grow and develop in Downtown Florence in the Business Incubator in the North Dargan Innovation Center (NDIC).

The Center of Excellence to Prepare Teachers of Children of Poverty has continued to offer online access Summer Institute, providing more than 50 hours of professional learning content. The recently developed 'learn' website that was developed in 2020 had continued to provid subscribers with on-demand access to archives from the summer event, plus featured recordings of live 2021-2022 Fall and Spring semester keynotes. The Center has continued to offer an OnLine Professional Learning Series expanding the reach of distance delivery. The Center's 'learn' website was again expanded to host subscriber access to that event plus more than 30 hours of bonus content. The success of this format enabled the Center to convene events—in excess of 100—using this same technology, reaching almost 10,000 educators, including representatives of 14 sister SC institutions of higher education, and stakeholders from across the United States and 5 foreign countries.

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The Center of Excellence for College and Career Readiness provided professional development to South Carolina teachers this year, both in-person at schools in Florence and Columbia and through on-demand webinars, online workshops, and virtual book clubs. Additionally, they trained pre-service teachers to deliver project-based learning to students in a summer literacy camp and taught two summer courses to introduce K-12 teachers to principles of college and career readiness. In summer of 2022, the Center was once again able to offer their Activate Academy, which brings middle school students to the FMU campus for an on-campus immersive experience to prepare students for college and career readiness as they prepare to enter high school. In December 2017 FMU and Coastal Carolina University entered into an agreement with the Belle W. Baruch Foundation to create the Belle W. Baruch Institute for South Carolina Studies at Hobcaw Barony, a 16,000-acre research reserve located on the South Carolina coast near Georgetown, SC. At present there are multiple active research projects involving FMU faculty and students in progress at Hobcaw Barony.

Through the sponsorship and continued partnership with Duke Energy, FMU offers the Non-Profit Leadership Institute (NPLI). This Institute brings together nonprofit professionals from across the Pee Dee region to develop and enhance their skills over the course of several months. The Duke Energy Foundation provides for scholarships to attend NPLI and to create a workshop on grant writing.

In 2021-2022, Francis Marion University was the only public university in South Carolina to earn top marks in all categories of the "Great College to Work for" survey, conducted by Modern Think. It was the second year in a row that the University earned this prestigious honor. The University was also recognized in U.S. News & World Report "America's Best Colleges" issue in the categories of Best Regional Universities in the South, Top Public Universities in the South, Best Value Schools, Social Mobility, Best College for Veterans, and Best Undergraduate programs for Nursing and Business. FMU was also ranked again as one of the "50 Most Affordable Colleges and Universities in America" by <a href="study.com">study.com</a> and recognized as having the lowest cost of attendance in all of South Carolina.

Fall 2019 saw the opening of FMU's newest community engagement effort, the Continuum. Located in Lake City, SC, the Continuum is a state-of-the-art educational facility developed in partnership with the Darla Moore Foundation (DMF), Florence-Darlington Technical College (FDTC) and FMU. This innovative facility houses a number of classrooms and labs for dual enrollment and certificate programs for high school students from the Pee Dee region. Over the course of the 2021-2022 academic year, the Continuum has developed partnerships with 10 schools and districts. The Continuum also houses a business incubator run by the University's Kelley Center for Economic Development to serve the Lake City area.

FMU's Kelley Center for Economic Development provides business incubator services, post-launch assistance, technical support, and enterprise development aid to new and expanding businesses throughout the Pee Dee. Summer 2019 saw the completion of construction of the Kelley Center's new home, University Place, in downtown Florence. The Center now has locations in both Florence and Lake City to serve a greater population of the Pee Dee. In February 2022 we added a Florence County legislative delegation office for constituent services to University Place in downtown Florence. The new building also houses the North Eastern Strategic Alliance (NESA) and the Gately Gallery contributing to downtown Florence's designation as a Cultural District. The University Place gallery hosts three to five artists a year and provides seminars, workshops, and talks with the exhibiting artists.

FMU continuously maintains and improves campus facilities to foster a productive learning environment and ensure the university can fulfill its mission. In 2021, the Leatherman Medical Education Complex came online with speech-language pathology and behavioral health clinics serving clients from around the region. The newly approved occupational therapy program will also be housed in this facility. Additionally, the FMU Honors Center

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became operational and provides classrooms, meeting spaces, gathering spaces, and offices for the Honors Program, International Programs, and the McNair Institute for Research and Service. A full range of classes and activities are currently offered in the facility. The Freshwater Ecology and Conference Center was completed, and classes and events have been offered at that location. Both state appropriations and private funds support these initiatives. We have four new facilities projects slated to begin in 2022-2023. The School of Education/School of Business building, The Edward C. Floyd Medical Education Consortium building, an Engineering Workshop, and a Forestry/Environmental Sciences building have all been fully funded and are each in various stages of the planning process. We are in the midst of a 5-year initiative to renew capital assets on campus, including a variety of building mechanical systems, sidewalks, parking lots, and roadways. During the spring of 2023 we will begin the renovation of the Smith University Center.

#### **Subsection One: Risk Assessment and Mitigation Strategies**

In this subsection we are required to identify the potentially most negative impact on the public as a result of Francis Marion University not accomplishing our goals and objectives. Simply put, if we do not meet our self-imposed goals or address those Statewide Enterprise Strategic Objectives, we will fail in our very mission to exist; which is to provide students with an excellent education, stimulate inquiry and research, and serve the Pee Dee region and the state of South Carolina. From new program development, through accreditation compliance and completion, undertaking faculty and staff development, and continuing with campus infrastructure upgrades and maintenance, while safeguarding revenue for operations, we must embrace a levelheaded, multifaceted approach to have success and serve the citizens of the Pee Dee region and our state. Significant problems could arise if we as an institution fail to keep current with educational accreditations and requirements as well as not remain current with new developments in all the various fields. Moreover, if we fail to be good stewards and trustees of public funds, disastrous consequences could befall our agency. While we are very prudent and efficient in regards to our agency's operations, progressive and forward thinking on the part of the agency's leadership will help to mitigate the effects of an economic downturn or significant loss of enrollment.

Our ongoing initiatives of growing new programs, most recently in the area of the health sciences, have aided in keeping our enrollments at sustainable levels. The recent legislative action to allow a new designation of higher education institutions to offer up to 5 professional doctorates will allow us to continue to develop programing in this vital area. Other alleviation strategies to deal with possible financial concerns for the agency could include the return of state appropriations to levels prior to the 2008 recession. Additional requests in legislative appropriations are designed to grow and develop our new initiatives and programs in education, business, and the health sciences. These appropriations will also be applied to the recruitment and hiring of additional faculty in the areas of Science, Technology, Education, Business, Health Sciences, and Math to help us expand these programs to better serve our students, our region, and the State.

#### **Subsection Two: Restructuring Recommendations and Implementations**

One area of internal restructuring that came out of recommendations from our SACSCOC reaffirmation process was the creation of a University Planning Council. This new entity will be comprised of the President, Provost, vice president for administration, vice president for business affairs, education foundation director, faculty chair, and other vice presidents, when appropriate. This body was created by the university's President in April 2018 to perform more systematically the planning, budgeting, and assessment responsibilities previously assumed by the senior staff. Staff serving the University Planning Council include: the director of institutional planning, the director of institutional effectiveness, and the director of institutional research. Some stated duties and areas of concern for the University Planning Council would include the following:

- · Review Faculty Budget Review and Planning Committee recommendations
- · Review finances of university (accounts, unallocated contingencies, reserves, development, and education foundation balances)

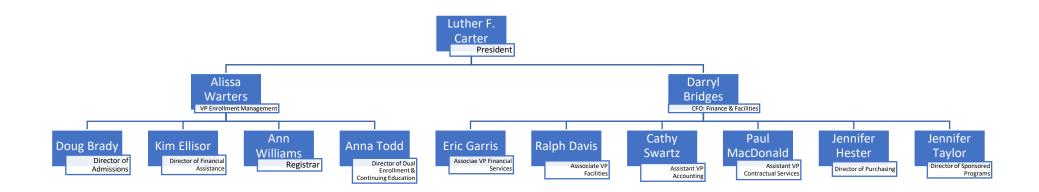
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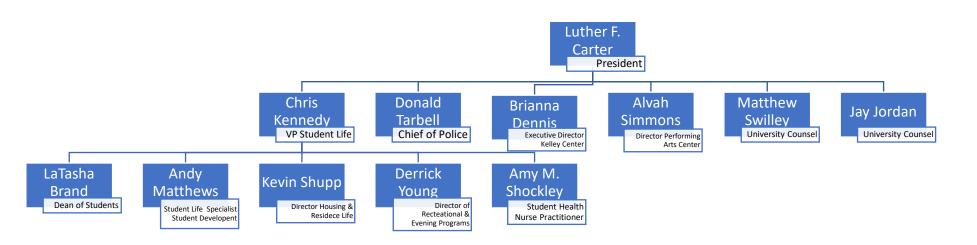
- Assess implications to the university plans, goals, and programs
- Begin development of university Accountability Report
- · Receive reports for programmatic accreditation reviews for existing year
- · Review legislative FY20-21 appropriations
- Review FY21-22 planning assumptions [e.g., expected growth; availability of FTEs; community activities and support (e.g., outreach to rural counties)]

Beyond the creation and implementation of the University Planning Council, there are no additional restructuring recommendations at this time.

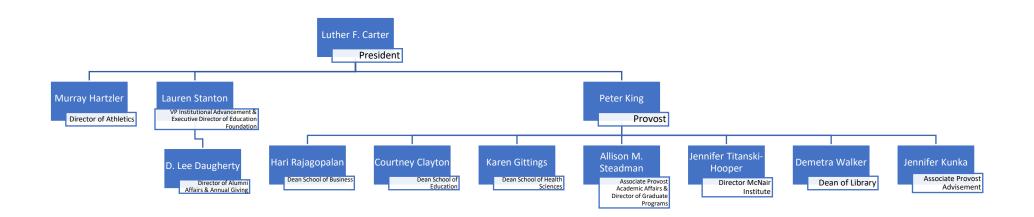
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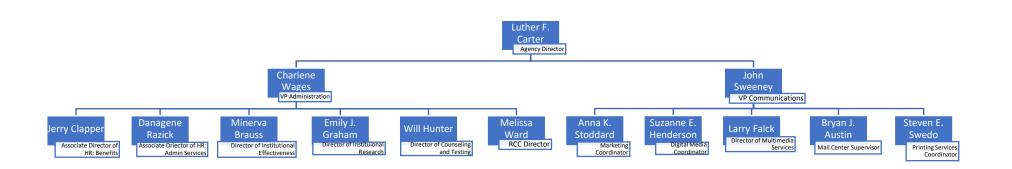
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## Reorganization and Compliance

as submitted for the Accountability Report by:

#### Primary Contact

#### H180 - FRANCIS MARION UNIVERSITY

Timary Conta	ict					
First Name	Last Name	Role/Title	Email Address	Phone		
Allison	Steadman	Associate Provost for Academic Affairs	ASteadman@fmarion.edu	843-661-1685		
Secondary Contact						
First Name	Last Name	Role/Title	Email Address	Phone		
Eric	Garris	Associate VP of Financial Services	EGarris@fmarion.edu	843-661-1134		
Agency Mission	n		Adopted in	: 2020		

Francis Marion University is a four-year public institution established by the state of South Carolina. It is located in the northeastern part of the state near the city of Florence. Enrollment is approximately 4,000.

Its purpose is threefold: to provide students with an excellent education, stimulate inquiry and research, and serve the Pee Dee region and the state of South Carolina.

Francis Marion University adheres to the primary purpose of its establishment as a college in 1970: to make available excellent educational programs for the people of the region and the state. The University offers bachelor's degrees in a wide range of liberal arts disciplines, as well as in the health sciences, education, engineering, and business. The University also offers professional degrees at the baccalaureate, master's, and specialist levels, and three applied doctoral programs in health professions. While maintaining high standards, FMU serves students with a broad range of preparation and ability. The University seeks a wide variety of students, primarily from the Pee Dee region, but also from the entire state, other states, and foreign countries. We believe that a student body diverse in age, racial and ethnic background, and country of origin enriches the education of all students.

To achieve its educational goals, the University has outstanding faculty members distinguished by high achievement and diverse academic backgrounds. We provide traditional and, when appropriate, non-traditional instruction, access to an excellent library as well as electronic resources, and staff members committed to student learning and success. A low student-faculty ratio and faculty concern for the individual student help us to achieve our goals. The University recognizes the importance of the out-of-the-classroom experience and offers opportunities for students to engage in activities that promote personal growth. In addition, the University provides students with special learning opportunities, such as an honors program, internships, study abroad destinations, and cooperative degree programs.

Since our highest priority is excellence in teaching and learning, we believe that intellectual inquiry and analysis by students and faculty members are essential. We encourage all scholarly pursuits, including student research for courses and faculty research for presentation and publication and for use in the classroom. The University provides faculty members with support for professional development through resources for innovative teaching, scholarship, and service. Our goal of an academic experience built on inquiry and research as well as the transmission of information allows students to develop their ability to think and communicate, to gain knowledge and skills, to pursue a career or further study, to appreciate the creativeness of the human mind, to be aware of the human and natural environment of the world, and to have the capacity to pursue a life of learning and understanding.

The University also serves the needs of Florence and the surrounding area in ways beyond formal education. Numerous artistic and cultural activities, athletic programs, health initiatives, and outreach efforts benefit not only our students, but also the community. To foster the economic development of the region, we offer consulting services to business, industry, and government. Academic and practical assistance to area schools is basic to our endeavors. Faculty and staff members participate in and contribute to a wide range of community activities.

Francis Marion emphasizes liberal arts education while offering new academic programs with innovative technology. It is small enough to provide attention to each student, but large enough to offer a variety of academic and cultural resources. It thus combines the advantages of a liberal arts college with the resources and programs of a public university.

Agency Vision Adopted in: 2012

Francis Marion University aspires to be an academic leader recognized for innovation and quality in teaching and learning with a commitment to outreach and service to the Pee Dee Region of South Carolina and beyond.

#### Ongoing objectives:

- 1. Transforming Education for a Rapidly Changing World: We must create a transformative faculty whose scholarship crosses disciplinary boundaries and whose energy sparks intellectual creativity. As such, we need to:
- a. Maintain and expand quality academic programs.
- b. Continue to support and build an excellent faculty
- c. Maintain academic accreditations as indicators of program quality
- 2. Success Starts Here: We must develop new initiatives and measures to increase our student success rates and further support our campus community of scholars and learners. As such, we must:
- a. Improve student academic success rates
- b. Increase student enrollment and retention
- c. Develop the technology on campus to address future needs of students, faculty, staff and administrators
- d. Maintain investments in informational resources and educational support services
- e. Increase external funding
- f. Develop the physical facilities, natural resources and infrastructure of the campus
- g. Enhance the University's image through an aggressive, focused marketing campaign
- 3. Creating Scholarship with Consequence: We must be responsive to our local community which means launching new programs to support local industry and creating organizations and structures that enhance culture and public life in the Pee Dee Region and across the State. We must increase our commitment to translational research, creative work, and practice in order to address great challenges, notably in health care, life sciences, and engineering, but also in the arts, humanities, professions, and social sciences. As such, we must:
- a. Raise the quality, variety, and visibility of athletic, artistic, cultural, and other community-supported programs
- b. Emphasize career development and job placement services for all students of the University
- c. Increase internship opportunities for our students with business, governmental, and public organizations
- d. Develop new programs that support the initiatives and needs of local employers
- 4. Connecting the Individual to the World: We must promote global and local engagement to foster mutual understanding and encourage citizenship in a global context. As the world grows more interconnected, so does the need for self-reflection and critical thought, appreciation of diversity, civility, reconciliation, and empathy across all spheres of life. As such we need to:
- a. Increase opportunities for all students and faculty to become aware of multicultural and global issues and to have international educational opportunities
- b. Support and fund student and faculty travel
- c. Develop international partnerships

This strategic vision is a call to action, a call to think boldly and to enact the transformations envisioned.

#### Recommendations for reorganization requiring legislative change:

None

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

None

Significan	t avante r	alated to t	he agency tha	t accurred in	EV2022

Significant events related to the agency t	nat occurred in	F 1 2022		
Description of Event	Start	End	Agency Measures Impacted	Other Impacts
Adjusted mission statement to allow for additional professional doctoral programs and becoming the first SC Professional Doctoral University designated by the Commission on Higher Education	June	June	Complete CHE approval process of a new Doctor of Occupational Therapy Program	Allows the university to develop up to 5 professional doctoral programs
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				
eason agency is out of compliance: (if oplicable)				
s the agency in compliance with various of the Department of Archives and History of the South Carolin of through 20-1-180) and the South Carolin of through 26-10-210).	ory? See the Pub	olic Records Act (	S.C. Code Ann. § 20-1-10	Yes
Does the law allow the agency to promul	gate regulations	?		No
aw number(s) which gives the agency the uthority to promulgate regulations:				
Has the agency promulgated any regulat	ions?			No

Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?	No
(End of Reorganization and Compliance Section)	

#### **Strategic Plan Results**

as submitted for the Accountability Report by:

H180 - FRANCIS MARION UNIVERSITY

Goal 1 Provide South Carolina and the Pee Dee region with high quality higher education
Goal 2 Provide Programs Necessary to Ensure Student Academic Success and Engagement
Goal 3 Support Faculty and Staff Development
Goal 4 Expand Cooperative Programs with Community Partners
Goal 5 Provide a Safe and Secure Campus Environment for Students, Staff, Faculty and Visitors
Goal 6 Improve the Technical Tools Necessary to Address the Needs of the University Community
Goal 7 Develop and/or Improve Facilities and Infrastructure
Goal 8 Raise and promote the University's general brand awareness and recognition with prospective students and their families, members of the current campus community, and members of the general public as well as alumni through targeted marketing campaigns.

Perf. Measure						Desired							State Funded Program	
Number 1	Description  Develop new baccalaureate programs, or	Base	Target		Value Type		Time Applicable	Calculation Method	Data Source		Stakeholder Need Satisfied Education, Training, and Hu		Number Responsible	Notes
•	Develop new baccaraureate programs,	options and tra-	cks designed to	meet student	and commun	ty needs				State Objective.	Education, Training, and Tre	mian Development		
1.1.1	Complete Faculty approval process and CHE approval process of a BS/BA in Environmental Science and Studies	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in environmental science	FMU Students	6000.010100.000	
1.1.2	In August of 2021 begin Health track in Sociology	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in social services and healthcare	FMU Students	6000.010100.000	
1.1.3	In August of 2021 begin Network Systems Management track in Management Information Systems	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in network systems management	FMU Students	6000.010100.000	
1.1.4	In August of 2021 begin Digital Marketing track in Marketing	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in digital marketing	FMU Students	6000.010100.000	
.2	Develop new graduate-level programs of	designed to mee	et student and c	community ne	eds			agency.		State Objective:	Education, Training, and Hu	uman Development		
						T	1							
1.2.1	Complete CHE approval process of a new Doctor of Occupational Therapy Program	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in occupational therapy and related healthcare fields	FMU Students	6000.010100.000	
1.2.2	Work to complete accreditation from CAA ASHA for our Master of Speech Language-Pathology program	75%	100%	95%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in speech-language pathology and related healthcare fields	FMU Students	6000.010100.000	Final Candidacy Application submitted in August 2022. This will be considered 100% complete upon receiving approval from CAA-ASHA
1.2.3	Complete Faculty approval process and CHE approval process of an MAT in Mulit-Categorical Special Education Program	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in special needs education	FMU Students	6000.010100.000	
1.2.4	Complete Faculty approval process and CHE approval process of an Accelerated MAT	0%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent completion of project described as determined by the agency.	Internal records	Provost Office	Educational support for careers in education	FMU Students	6000.010100.000	
.1	Student Body development: recruitmen	it								State Objective:	Education, Training, and Hu	aman Development		
2.1.1	While maintaining its commitment to educating students from the Pee Dee region, FMU must incrementally increase enrollment from other areas of SC, as well as nationally and internationally	4148	4000	392	3 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of enrolled students.	Internal records	Office of Enrollment Management	Improve and expand educational and employment opportunities	FMU Students	6000.010100.000	
2.1.2	Develop more virtual and on campus programming efforts to attract and keep students and aid in student engagement	31	25	2'	7 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of virtual programs.	Internal records	Office of Student Life	Enrichment and social engagement to promote community, communication and networking	FMU Students	6000.010100.000	

Perf.														
Measure						Desired							State Funded Program	
Number 2.1.3	Description To develop and offer more co-curricular	Base	Target	Actual	Value Type	Outcome equal to or	Time Applicable State Fiscal Year	Calculation Method Count of co-curricular	Data Source Internal records	Data Location Office of Student Life	Stakeholder Need Satisfied Enrichment and social	Primary Stakeholder FMU Students	Number Responsible 6000.010100.000	Notes
2.1.5	events with academic departments.	0	0	0	Count	greater than	(July 1 - June 30).	programs	internal records	Office of Student Life	engagement to promote	rivio students	6000.010100.000	
	events with academic departments.					Breater than	(sury 1 sunc 50).	programs			community, communication			
											and networking			
2.1.1							0 . T. 177	0 . 0		0.07		FMU Students		a i l il govern to
2.1.4	To develop and offer more diversity and inclusion as well as multicultural events.	0	8	4	Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of diversity and inclusion and multicultural programs.	Internal records	Office of Student Life	Enrichment and social engagement to promote	FMU Students	6000.010100.000	Continued concerns with COVID-19 transmission restricted event planning.
	inclusion as wen as municultural events.					greater than	(July 1 - Julie 30).	and municultural programs.			community, communication			transmission restricted event planning.
											and networking			
2.2														
2.2	Student Body development: retention ar	id completions								State Objective:	Education, Training, and H	uman Development		
2.2.1	Seek to increase scholarships and	26500	40000	36000	Dollar	equal to or	State Fiscal Year	Total scholarship dollars	Internal records	Education Foundation	Expanded access to	FMU Students	6000.010100.000	Fundraising goal not met for the Fiscal
	funding for needs-based and merit				Amount	greater than	(July 1 - June 30).	awarded.			underserved populations			Year. Donors expressed interest in
	scholarships through growth of the First										seeking higher education			donating in future academic years.
	Generation Fund													
222	Office in dividual texts (1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	2227	2000	207	Ct	1:	C4-4- E:- 137	Count of totalish Co. 1	Internal 1	0101	I	EMILE: 1 ·	6000 010100 000	4
2.2.2	Offer individual tutorials during the academic year through the Writing	2335	3000	2954	Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of tutorials offered.	Internal records	CASA	Improve academic performance to improve	FMU Students	6000.010100.000	1
	Center and Tutoring Center					Breater than	(sury 1 sunc 50).				retention and individual			
	9										success			1
														1
2.2.3	Continue to offer Center for Academic	11	15	21	Count	equal to or	State Fiscal Year	Count of workshops.	Internal records	CASA	Improve academic	FMU Students	6000.010100.000	
	Success and Advisement (CASA)					greater than	(July 1 - June 30).				performance to improve			
	Workshops offered during the academic vear										retention and individual			
	year										success			
2.2.4	Work to offer more and improved student	11	10	14	Count	equal to or	State Fiscal Year	Count of orientation sessions.	Internal records	Office of Enrollment	Expand engagement	SC Students entering college	6000.010100.000	
2.2.4	orientation sessions during summer	11	10	10	Count	greater than	(July 1 - June 30).	Count of orientation sessions.	internal records	Management	opportunities to potential	SC Students entering conege	6000.010100.000	
	orenation sessions during summer					greater than	(July 1 - Julie 30).			ivianagement	FMU students			
2.3	Increase Student Engagement with Enri	ichment Oppor	rtunities							State Objective:	Education, Training, and H	uman Development		
2.3.1	Continue to provide Ready to Experience	876	900	665	Count	equal to or	State Fiscal Year	Count of student participants in	Internal records	Provost Office	Experiential educational	FMU Students	6000.010100.000	
	Applied Learning (REAL) grants to					greater than	(July 1 - June 30).	REAL grants offered.			enrichment opportunities to			
	support experiential learning										promote practical application			
	opportunities for more FMU students										of coursework			
2.3.2	Continue to provide Professional	565	650	476	Count	equal to or	State Fiscal Year	Count of student participants in	Internal records	Provost Office	Professional practical	FMU Students	6000.010100.000	+
	Experience And Knowledge (PEAK)					greater than	(July 1 - June 30).	PEAK grants offered.			experiences to promote			
	grants to support experiential learning										employability and job			
	opportunities for more FMU students										performance			
2.3.3	Continue to support and develop our	11	13	13	Count	equal to or	State Fiscal Year	Count of exchange partners	Internal records	Office of International	Provide international	FMU Students	6000.050000.000	
	international exchange program to offer					greater than	(July 1 - June 30).	with FMU.		Studies	engagement opportunities for			
	new exchange partners for our students										FMU students			1
				1										1
2.3.4	Increase student participation in the	38	40	73	Count	equal to or	State Fiscal Year	Count of student participants.	Internal records	Provost Office	Provide a venue for	FMU Students	6000.010100.000	1
	Research and Exposition Day (RED)					greater than	(July 1 - June 30).				presentation of research to promote practical application			1
						1					of coursework			1
				1							ar a a a a a a a a a a a a a a a a a a			1
													<u> </u>	<u> </u>
3.1	Faculty development through training a	na special prog	gram attendanc	ce						State Objective:	Education, Training, and H	uman Development		
3.1.1	Faculty Advising Workshops	1	2	2	Count	equal to or	State Fiscal Year	Count of workshops.	Internal records	Provost Office	improving the quality of	FMU Students and Faculty	6000.010100.000	
						greater than	(July 1 - June 30).				student-faculty engagement			1
						1					and efficacy of advising and			1
											course planning			1
				1										1
3.1.2	Faculty Higher ed. Leadership Training	0	7	,	Count	equal to or	State Fiscal Year	Count of trainings participated	Internal records	Provost Office	Supporting faculty	FMU Faculty	6000.010100.000	Continued travel and venue
3.1.2	Opportunities @ Harvard, HERs, ACE,	9	'		Count	greater than	(July 1 - June 30).	in.	antenna records	r iovost Office	development for internal	rivio racuny	0000.010100.000	restrictions limited
	etc.			1		promot that	(July 1 Julie 50).				promotion and productivity			
											l · · · · · · ·			1

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Measure		Base		Actual	** * **	Desired Outcome		Calculation Method	Data Source		Stakeholder Need Satisfied		State Funded Program	
Number 3.1.3	Description  Develop in-house professional	Base 5	Target 6	Actual 2	Value Type Count	equal to or	Time Applicable State Fiscal Year	Count of workshops developed.	Internal records	Data Location Provost Office	Stakeholder Need Satisfied Supporting faculty	Primary Stakeholder FMU Faculty and students	Number Responsible 6000,010100,000	Notes There was a shift in focus from
	development seminars and workshops for					greater than	(July 1 - June 30).				development to improve			campus-wide programming to
	faculty teaching and learning										classroom practices and			individual department and school
											teaching efficacy			training within disciplines.
3.2	Staff development through training and	special progra	am attendance			•				State Objective:	Education, Training, and H	uman Development		
3.2.1	Provide for in-house workshops and other	105	105	87	Count	equal to or	State Fiscal Year	Count of days of in-house	Internal records	Finance and Facilities	FMU staff need workshop	FMU staff.	6000.010100.000	Continued restrictions and
	training programs					greater than	(July 1 - June 30).	training			and training opportunities to			precaustions related to COVID-19
											support skill acquisition and development.			limited the number of programs offered.
											исчеюринени.			oncrea.
3.2.2	Continue to fund and support Staff Group	20	20	10	Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of days in training	Internal records	Finance and Facilities	FMU staff need training	FMU staff.	6000.010100.000	Continued restrictions and precaustions related to COVID-19
	Travel Opportunities for Team development					greater than	(July 1 - June 50).				opportunities to support skill acquisition and			limited the number of programs
	•										development.			offered.
4.1	Work with regional partners to provide	Quality Healt	hcare to the Pe	e Dee Region a	and State and o	offer clinical ex	perience for our stud	lents		State Objective:	Public Infrastructure and E	Conomic Development		
4.1.1	Continue to maintain and develop	318	350	152	Count		State Fiscal Year	Count of consensus	Internal records	School of Health	Nursing students require	FMU Nursing Students, local	6000.050000.000	The actual number of sites is an
4.1.1	agreements with Physicians, SLPs, Nurse	318	330	132	Count	equal to or greater than	(July 1 - June 30).	Count of agreements	internal records	School of Health Science	clinical rotations to advance	hospitals, physicians, and the	6000.030000.000	approximate count of the clinical sites
	Practitioners and PAs, etc. to serve as					8	()				through their degree	general public.		that we used during the last fiscal
	preceptors for our students in their										requirements. Local			year. Additional clinical sites were
	clinical rotations										hospitals, physicians, and the general public benefit			available but not used.
											from qualified nurses.			
											-			
4.1.2					0 1	1.	C F. 137	Course offered	T . 1 1	School of Health	The second second	0 1 11	6000.050000.000	
4.1.2	Continue the support of the Advancing Rural Community Health Program	1	1	1	Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Course offered	Internal records	School of Health Science	To support health initiatives in rural SC communities.	General public.	6000.050000.000	
	(ARCH) through the offering of IPHC					8	()							
	500 Rural Health course													
4.2	Develop new initiatives through Busines	ss and Govern	ment Partnersl	hips						State Objective:	Public Infrastructure and E	conomic Development		
					1-	1 .	I							
4.2.1	Continue to support and develop FMU's Center for Excellence for College and	243	150	144	Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of participants	Internal records	Center for Excellence for College and	Education and support for teachers to assist students to	SC Teachers	6000.050000.000	The number of teacher participants is dependent on individual participation
	Career Readiness in offering workshops					greater than	(July 1 - Julie 30).			Career Readiness	prepare for college and			among SC teachers. This number
	for K-12 TEACHERS from many school										careers			varies dependent on individual
	districts in the region.													interest, district support, and faculty
														resources and varies from year to year. We will continue to develop
														programming and recruit teacher
														participants to attain our goal.
4.2.2	Continue to support and develop FMU's	108	100	192	Count	equal to or	State Fiscal Year	Count of workshops	Internal records	Center for Excellence	Preparing 6-12 year students	SC 6- through 12-year students	6000.050000.000	
	Center for Excellence for College and					greater than	(July 1 - June 30).			for College and	for college and career	,		
	Career Readiness in offering workshops									Career Readiness	planning.			
	for K-12 STUDENTS from many school districts in the region.													
										1				
4.2.3	Continue to support and develop the	2	A	2	Count	equal to or	State Fiscal Year	Count of student participants	Internal records	Center for Excellence	FMU History students need	FMU History students and local	6000.010100.000	There were fewer internship
4.2.3	History internships with various local	2	4	-	Count	greater than	(July 1 - June 30).	Count of student participants	internal records	for College and	internship opportunities.	museums and historical	5000.010100.000	opportunities available than there had
	entities, museums and historical									Career Readiness		societies.		been in previous years. The History
	societies.			1						ĺ				Department is working with local and regional entities to increase
										1				regional entities to increase opportunites and placements.
5.1	Maintain and Expand Safety and Securi	ity Systems and	d Measures							State Objective:	Maintaining Safety, Integrit	ty and Security		
5.1.1	Continue to upgrade the tactical	12	12	12	Count	equal to or	State Fiscal Year	Count of officers who receive	Internal records	Campus Police/Public	Provide security for FMU	FMU Students, Faculty, and	6000.010100.000	
1	equipment and police gear for our					greater than	(July 1 - June 30).	upgraded tactical equipment		Safety	students, faculty, and staff.	Staff.		
	officers.							and police gear.		1				
-	1		·	<b>.</b>	1	1	1	1		1				1

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Measure						Desired							State Funded Program	
Number	Description	Base	Target		Value Type	Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	Number Responsible	Notes
5.1.2	Continue to provide training opportunities for FMU Campus Police Officers throughout the year including active shooter tactical training.	12	12	1:	2 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of officers attending training	Internal records	Campus Police/Public Safety	Provide security for FMU students, faculty, and staff.	FMU Students, Faculty, and Staff.	6000.010100.000	
6.1	Provide for Hardware and Software up	pgrades								State Objective:	Public Infrastructure and E	conomic Development		
6.1.1	Continue refresh cycle for campus computers	86	100	10	0 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of upgraded CPUs to include PCs, laptops, VDIs and Mac computers	Internal records	Campus Technology	University faculty, staff, and student computer labs need new computers on a cyclical basis.	FMU Faculty, Staff, and Students	6000.010100.000	
6.1.2	Continue to provide technical support for	12	12		7 Count	equal to or	State Fiscal Year	Count of labs	Internal records	Campus Technology	FMU students utilize	FMU Students	6000.010100.000	
0.1.2	student computer labs on campus.	17	17	1	Count	greater than	(July 1 - June 30).	Count of faos	internal records	Campus Technology	academic computer labs for class assignments and projects.	FIVO Students	6000.010100.000	
7.1	Provide New Facilities to meet the need	de of now Initio	tives and Prom	rame		<u> </u>				State Objective:	Public Infrastructure and E	conomic Development		
7.1	Trovide New Facilities to lineer the need	us of new finda	uves and 110gi	ams						State Objective.	T ubite filit astructure and E	conomic Development		
7.1.1	Begin design and construction planning for campus building to house the School of Business and the School of Education	100%	100%	100%	Percent Complete	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of projects	Internal records	Finance and Facilities	FMU students, particularly those that major in Business and Education, will benefit from this capital project.	FMU students, faculty, staff, and the general public.	6000.050000.000	Bid and selection process was delayed. Bid process is complete, designer and contractor have been selected, and design is finalized. Construction to begin in late fall 2022.
7.1.2	For Spring 2022, complete construction of the FMU Ecology Center	1	1		1 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of projects	Internal records	Finance and Facilities	FMU students, particularly those that major in Biology, will benefit from this capital project.	FMU students, faculty, staff, and the general public.	6000.050000.000	
7.2	Renovate existing Facilities to meet the	e needs of the ca	ampus commun	nity						State Objective:	Public Infrastructure and E	conomic Development		
7.2.1	Begin expending recent deferred maintenance funding to complete deferred maintenance projects on campus	C	25	2	5 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of projects	Internal records	Finance and Facilities	All FMU stakeholders benefit from well maintained, modern, and functioning facilities.	FMU students, faculty, staff, and the general public.	6000.050000.000	The goal of 25 is for the number of projects to complete over the next 5 years. Future strategic development will provide year-by-year targets as opposed to overall project total.
8.1	Develop strategies to promote brand av	wareness and r	ecognition thro	l ugh unique an	d narrative bas	ed storytelling	centered on the Uni	versity, its students, faculty,		State Objective:	Public Infrastructure and E	conomic Development		
	staff and alumni.				-1-			I						
8.1.1	Increase audience/followers for social media promotion	28177	30000	2957	8 Count	equal to or greater than	State Fiscal Year (July 1 - June 30).	Count of followers	Internal records	Office of Communications	Raising awareness of educational opportunities and career preparation to SC Residents	FMU Faculty, Staff, and Students; General Public	6000.010100.000	
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## **Strategic Plan Development**

as submitted for the Accountability Report by

Goal 1	Provide South Carolina and the Pee Dee region with high quality higher education
Goal 2	Provide Programs Necessary to Ensure Student Academic Success and Engagement
Goal 3	Support Faculty and Staff Development
Goal 4	Expand Cooperative Programs with Community Partners
Goal 5	Provide a Safe and Secure Campus Environment for Students, Staff, Faculty and Visitors
Goal 6	Improve the Technical Tools Necessary to Address the Needs of the University Community
Goal 7	Develop and/or Improve Facilities and Infrastructure
Goal 8	Raise and promote the University's general brand awareness and recognition with prospective students and their families, members of the current campus community, and members of the general public as well as alumni through targeted marketing campaigns.

Perf.													
Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible Notes	
1.1	Develop new baccalaureate programs, o						Carculation Method	Data Source		Education, Training, and H	<u> </u>	Number responsible 1votes	
1.1.1	Complete Faculty approval process and CHE approval process of a BS in	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the	Internal Records	Provost Office	Educational support for careers in forestry and	FMU Students	6000.010100.000	
	Forestry			complete			agency.			related fields			
1.1.2	Develop curriculum for a BS in	0%	100%	Percent	Complete	State Fiscal Year	Percent completion of project	Internal Records	Provost Office	Educational support for	FMU Students	6000.010100.000	
	Performing Arts: Entertainment			complete	1		described as determined by the			technical positions in the			
	Technology						agency.			entertainment industry and related fields			
										related fields			
1.1.3	Develop a certificate program for	0%	100%	Percent	Complete	State Fiscal Year	Percent completion of project	Internal Records	Provost Office	Educational support for	FMU Students	6000.010100.000	
	teaching children with Autism			complete			described as determined by the agency.			special needs education			
1.2	Develop new graduate-level programs d	esigned to mee	et student and	community ne	eds				State Objective:	Education, Training, and H	uman Development		
		_										,	
1.2.1	Complete feasibility study for Master of Arts in Writing and initiate Faculty	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the	Internal Records	Provost Office	Educational support for careers in professional and	FMU Students	6000.010100.000	
	Approval process			complete			agency.			creative writing			
1.2.2	Complete Faculty approval process and	0%	100%	Percent	Complete	State Fiscal Year	Percent completion of project	Internal Records	Provost Office	Edudcational support for	FMU Students	6000.010100.000	
	initiate CHE approval process of a new			complete	-		described as determined by the			careers in Clinical and			
	Doctor of Psychology						agency.			School Psychology			
1.2.3	Complete Faculty approval process and initiate CHE approval process of an	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the	Internal Records	Provost Office	Educational support for careers in Montessori	FMU Students	6000.010100.000	
	Accelerated MAT in Montessori			complete			agency.			Education			
	Education												
1.2.4	Submit application to complete	95%	100%	Percent	Complete	State Fiscal Year	Percent completion of project	Internal Records	Provost Office	Educational support for	FMU Students	6000,010100,000	
	accreditation from CAA ASHA for our			complete			described as determined by the			careers in speech-language			
	Master of Speech Language-Pathology program						agency.			pathology and related healthcare fields			
	program									neartheare needs			
1.2.5	Initiate feasibility study and	0%	100%	Percent	Complete	State Fiscal Year	Percent completion of project	Internal Records	Provost Office	Educational support for	FMU Students	6000.010100.000	
	accreditation process research for Doctorate in Physical Therapy			complete			described as determined by the agency.			careers in physical therapy and related healthcare fields			
	, ,,												
2.1	Student Body development: recruitment	1							State Objective:	Education, Training, and H	uman Development		
2.1.1	While maintaining its commitment to educating students from the Pee Dee	3923	4000	Count	Equal to or greater than	State Fiscal Year	Count of enrolled students.	Internal Records	Office of Enrollment Management	Improve and expand educational and	FMU Students	6000.010100.000	
	region, FMU must incrementally				5. carci man				Management	employment opportunities			
	increase enrollment from other areas of												
	SC, as well as nationally and internationally to maintain or increase												
	enrollment												
					<u> </u>	1							

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Measure					Desired							State Funded Program	
Number 2.1.2	Description  Maintain virtual and on campus	Base 27	Target 30	Value Type Count	Outcome Equal to or	Time Applicable State Fiscal Year	Calculation Method Count of programs developed	Data Source Internal Records	Data Location Office of Student Life	Stakeholder Need Satisfied Enrichment and social	Primary Stakeholder FMU Students	Number Responsible Notes 6000.010100.000	
2.1.2	programming efforts to attract and keep	21	30	Count	greater than	State Fiscal Tear	Count of programs developed	internal Records	Office of Student Life	engagement to promote	FWO Students	0000.010100.000	
	students and aid in student engagement									community, communication			
										and networking			
2.1.3	To develop and offer more co-curricular	6	6	Count	Equal to or	State Fiscal Year	Count of co-curricular events	Internal Records	Office of Student Life	Enrichment and social	FMU Students	6000.010100.000	
	events with academic departments.				greater than		developed			engagement to promote community, communication			
										and networking			
2.1.4	To develop and offer more diversity and inclusion as well as multicultural events.	4	5	Count	Equal to or greater than	State Fiscal Year	Count of programs developed	Internal Records	Office of Student Life	Enrichment and social engagement to promote	FMU Students	6000.010100.000	
	inclusion as wen as municultural events.				greater than					community, communication			
										and networking			
2.2									0 01				
2.2	Student Body development: retention a	nd completions	i						State Objective:	Education, Training, and I	luman Development		
2.2.1	Seek to increase scholarships and	36,000.00	45,000.00		Equal to or	State Fiscal Year	Total scholarship dollars	Internal Records	Education	Expanded access to	FMU Students	6000.010100.000	
	funding for first-generation students			Amount	greater than		awarded to first-generation students		Foundation	underserved populations seeking higher education			
					1								
2.2.2	Offer individual tutorials during the	2954	3000	Count	Equal to or	State Fiscal Year	Count of appointments	Internal Records	Center for Academic	Improve academic	FMU Students	6000.010100.000	
	academic year through the Writing				greater than		requested by students		Success and	performance to improve			
	Center and Tutoring Center								Advisement (CASA)	retention and individual success			
2.2.3	Continue to offer Center for Academic	21	18	Count	Equal to or	State Fiscal Year	Count of workshops developed	Internal Records	Center for Academic	Improve academic	FMU Students	6000.010100.000	
	Success and Advisement (CASA)				greater than				Success and	performance to improve			
	Workshops offered during the academic year								Advisement (CASA)	retention and individual success			
	year									success			
2.2.4	Work to offer more and improved	16	10	Count	Equal to or	State Fiscal Year	Count of orientation sessions	Internal Records	Office of Enrollment	Expand engagement	SC Students Entering College	6000.010100.000	
2.2.1	student orientation sessions during	10	10	Count	greater than	State 1 isour 1 cur	planned	mema records	Management	opportunities to potenial	be bladents Entering conege	0000.010100.000	
	summer									FMU students			
2.3	Increase Student Engagement with Enr	ichment Onno	rtunities						State Objective:	Education, Training, and I	Juman Develonment		
2.3.1	Continue to provide Ready to Experience Applied Learning (REAL)	665	900	Count	Equal to or greater than	State Fiscal Year	Count of students recieving grant funding	Internal Records	Provost Office	Experiential educational enrichment opportunites to	FMU Students	6000.010100.000	
	grants to support experiential learning				greater than		grant funding			promote practical			
	opportunities for more FMU students									application of coursework			
					1								
2.3.2	Continue to provide Professional Experience And Knowledge (PEAK)	476	550	Count	Equal to or greater than	State Fiscal Year	Count of students recieving grant funding	Internal Records	Provost Office	Professional practical experiences to promote	FMU Students	6000.010100.000	
	grants to support experiential learning				Secure man		5t			employability and job			
	opportunities for more FMU students									performance			
2.3.3	Continue to support and develop our	13	14	Count	Equal to or	State Fiscal Year	Count of international	Internal Records	Office of	Provide international	FMU Students	6000.050000.000	
2.3.3	international exchange program to offer		17	Lount	greater than		exchange partners	records	International Studies	engagement opportunities	1.110 Students		
	new exchange partners for our students				1					for FMU students			
2.3.4	Increase student participation in the	73	65	Count	Equal to or	State Fiscal Year	Count of student participants	Internal Records	Provost Office	Provide a venue for	FMU Students	6000.010100.000	
	Research and Exposition Day (RED)				greater than		who submit poropsals			presentation of research to			
					1					promote practical application of coursework			
					1					application of coursework			
3.1	Faculty development through training a	nd special pro	gram attenda	nce					State Objective:	Education, Training, and I	Iuman Development		

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Measure Number	Description	Base	Target	Value Type	Desired	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	
3.1.1	Faculty Advising Workshops	2	2	Count	Equal to or greater than	State Fiscal Year	Count of workshops developed	Internal Records	Registrar	Improving the quality of student-faculty engagement and efficacy of advising and course planning	FMU Students and Faculty	6000.010100.000	Notes
3.1.2	Faculty Higher ed. Leadership Training Opportunities @ Harvard, HERs, ACE, etc.	3	5	Count	Equal to or greater than	State Fiscal Year	Count of faculty participants sponsored into programs	Internal Records	Provost Office	Supporting faculty development for internal promotion and productivity	FMU Faculty	6000.010100.000	
3.1.3	Develop in-house professional development seminars and workshops for faculty teaching and learning	2	4	Count	Equal to or greater than	State Fiscal Year	Count of university-wide seminars and workshops developed	Internal Records	Provost Office	Supporting faculty development to improve classroom practices and teaching efficacy	FMU Students and Faculty	6000.010100.000	
3.2	Staff development through training and	enocial progr	am attendance						State Objective	Education, Training, and H	Juman Davalanmant		
		special progr	ala attenuance						State Objective:	Education, Fraining, and F			
3.2.1	Continue to fund and support Staff Group Travel Opportunities for Team development	10	5	Count	Equal to or greater than	State Fiscal Year	Count of staff participants in programs developed	Internal Records	Finance and Facilities	Training opportunities to support skill acquisition and development.	FMU Staff	6000.010100.000	
4.1	Work with regional partners to provide	Quality Heal	thcare to the I	Pee Dee Region	and State and	offer clinical experi	ence for our students		State Objective:	Public Infrastructure and I	Economic Development		
4.1.1	Continue to maintain and develop agreements with Physicians, SLPs, and Nurse Practitioners, etc. to serve as preceptors for our students in their clinical rotations	152	250	Count	Equal to or greater than	State Fiscal Year	Count of preceptor agreements	Internal Records	School of Health Sciences	Application and development of critical job skills in the field of healthcare	FMU Students; General Public	6000.050000.000	
4.2	Develop new initiatives through Busine	ss and Govern	ment Partner	ships					State Objective:	Public Infrastructure and I	Economic Development		
4.2.1	Continue to support and develop FMU's Center for Excellence for College and Career Readiness in offering workshops for K-12 TEACHERS from many school districts in the region.	144	150	Count	Equal to or greater than	State Fiscal Year	Count of teacher participants in programs offered	Internal Records	Center for Excellence for College and Career Readiness	Education and support for teachers to assist students to prepare for college and careers	SC Teachers	6000.050000.000	
4.2.2	Continue to support and develop FMU's Center for Excellence for College and Career Readiness in offering workshops for K-12 STUDENTS from many school districts in the region.	192	100	Count	Equal to or greater than	State Fiscal Year	Count of student participants in programs offered	Internal Records	Center for Excellence for College and Career Readiness	Preparing 6-12 year students for college and carreer planning.	SC 6- through 12-year students	6000.050000.000	
5.1	Maintain and Expand Safety and Secur	ity Systems an	nd Measures						State Objective:	Maintaining Safety, Integri	ity and Security		
5.1.1	Continue to upgrade the tactical equipment and police gear for our officers.	12	12	Count	Equal to or greater than	State Fiscal Year	Count of officers who receive upgraded tactical equipment and police gear.	Internal Records	Campus Police	Provide security for FMU students, faculty, and staff.	0	6000.010100.000	
5.1.2	Continue to provide training opportunities for FMU Campus Police Officers throughout the year including active shooter tactical training.	12	12	Count	Equal to or greater than	State Fiscal Year	Count of officers attending training	Internal Records	Campus Police	Provide security for FMU students, faculty, and staff.	FMU Students, Faculty, and Staff.	6000.010100.000	
6.1	Provide for Hardware and Software up	grades	I		1				State Objective:	Public Infrastructure and I	L Economic Development		

Perf.												
Measure					Desired							State Funded Program
Number 6.1.1	Description  Continue refresh cycle for campus computers	100	Target 100	Value Type Count	Outcome Equal to or greater than	State Fiscal Year	Calculation Method  Count of upgraded CPUs to include PCs, laptops, VDIs and Mac computers	Data Source Internal Records	Data Location  Campus Technology	Stakeholder Need Satisfied University faculty, staff, and student computer labs need new computers on a cyclical basis.	Primary Stakeholder FMU Students, Faculty, and Staff.	Number Responsible Notes 6000.010100.000
6.1.2	Continue to provide technical support for student computer labs on campus.	17	17	Count	Equal to or greater than	State Fiscal Year	Count of labs	Internal Records	Campus Technology	FMU students utilize academic computer labs for class assignments and projects.	FMU Students, Faculty, and Staff.	6000.010100.000
7.1	Provide New Facilities to meet the need	s of new Initia	tives and Prog	rams					State Objective:	Public Infrastructure and E	conomic Development	
7.1.1	Initiate construction for campus building to house the School of Business and the School of Education	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the agency.	Internal Records	Finance and Facilities	FMU students, particularly those that major in Business and Education, will benefit from this capital project.	FMU Students	6000.050000.000
7.1.2	Initiate bid process, design, and construction planning for Circle Park facility to house 3rd and 4th year medical students and the Pec Dec Medical Health Science Education Consortium	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the agency.	Internal Records	Finance and Facilities	The PDMHSEC is intended to provide overall improvement in healthcare and healthcare cducation therefore USC, MUSC, and FMU students and the public will benefit from this capital project.	FMU students, faculty, staff, and the general public.	6000.050000.000
7.1.3	Initiate design and construction process for engineering workshop on main campus	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the agency.	Internal Records	Finance and Facilities	FMU students, particularly those that major in Engineering, will benefit from this capital project.	FMU students, faculty, staff, and the general public.	6000.050000.000
7.1.4	Initiate bid and design process for Forestry and Environmental Sciences Building on main campus	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the agency.	Internal Records	Finance and Facilities	FMU students, particularly those that major in Forestry and Environmental Sciences, will benefit from this capital project.	FMU students, faculty, staff, and the general public.	6000.050000.000
7.1.5	Initiate and complete renovation of Smith University Center on main campus	0%	100%	Percent complete	Complete	State Fiscal Year	Percent completion of project described as determined by the agency.	Internal Records	Finance and Facilities	All FMU stakeholders benefit from well maintained, modern, and functioning facilities.	FMU students, faculty, staff, and the general public.	6000.050000.000
7.1.6	Continue expending recent deferred maintenance funding to complete deferred maintenance projects on campus	2	6	Count	Equal to or greater than	State Fiscal Year	Count of projects completed	Internal Records	Finance and Facilities	All FMU stakeholders benefit from well maintained, modern, and functioning facilities.	FMU students, faculty, staff, and the general public.	6000.050000.000
8.1	Develop strategies to promote brand aw students, faculty, staff and alumni.	vareness and re	ecognition thre	ough unique an	d narrative ba	sed storytelling cent	ered on the University, its		State Objective:	Public Infrastructure and E	conomic Development	
8.1.1	Increase audience/followers for social media promotion	29578	30000	Count	Equal to or greater than	State Fiscal Year	Count of followers	Internal Records	Office of Communications	Raising awareness of educational opportunities and career preparation to SC Residents	FMU students, faculty, staff, and the general public.	6000.010100.000

## **Budget Data**

as submitted for the Accountability Report by:

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General		(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General2	(Projected) Other	(Projected) Federal4	(Projected) Total
6000.010100.000	E&G-Unrestricted	This is the primary program for our Instructional and general operations of the University. With exception of restricted funding and auxiliary operations all other activities of the University operate through this program.	\$ 17,353,66	68.00	\$ 12,268,088.00	\$ -	\$ 29,621,756.00	\$ 21,532,385.00	\$ 10,860,918.00	\$ -	\$ 32,393,303.00
6000.050000.000	E&G-Restricted	This is the primary program for administration for grants, scholarships, and other funding restricted funds received by the University.	\$	- !	\$ 13,183,292.00	\$ 17,360,702.00	\$ 30,543,994.00	s -	\$ 29,380,911.00	\$ 4,844,715.00	\$ 34,225,625.00
7000.000000.000	Auxiliary Services	Auxiliary Services are our Dining, Bookstore and other self- sustaining internal operations of the University.	\$	- !	\$ 435,354.00	s -	\$ 435,354.00	s -	\$ 338,000.00	\$ -	\$ 338,000.00
9500.050000.000	State Employer Contributions		\$ 3,847,2	10.00	\$ 9,024,484.00	\$ 4,533.00	\$ 12,876,227.00	\$ 4,115,888.00	\$ 9,146,626.00	\$ -	\$ 13,262,514.00

## **Legal Data**

as submitted for the Accountability Report by:

Law number	Jurisdiction	Туре	Description	Purpose the law serves:	Notes:	Changes made during FY2022
11.15	State	FY22-23 Proviso	It requires state supported institutions of higher learning to submit to the Commission on Higher Education the total number of out-of-state undergraduate students during the prior fiscal year that received abatement of rates	Report our agency must/may provide		No Change
11.16	State	FY22-23 Proviso	Proviso 11.16 Outstanding Institutional Debt	Requires a service		No Change
117.33	State	FY22-23 Proviso	Proviso 117.34 Agency Debt Collection	Requires a service		Amended Proviso Number Only
117.70	State	FY22-23 Proviso	State Appropriation Act Proviso 117.74	Requires a service		Amended Proviso Number Only
117.29.	State	FY22-23 Proviso	Annual accountability reports as required in section 1-1-810 must be accessible to the Governor, Senate Finance Committee, House Ways and Means Committee, and to the public on or before September fifteenth, for the purpose of a zero-base budget analysis and in order to ensure that the Agency Head Salary Commission has the accountability reports for use in a timely manner.	Report our agency must/may provide		No Change
1-1-810	State	Statute	Requires that the Agency complete and submit and annual accountability report	Report our agency must/may provide		No Change
1-1-820	State	Statute	Deals with the content of annual accountability reports. It must have the agency's mission statement, objectives to accomplish the mission, and performance measures that show the degree to which objectives are being met.	Report our agency must/may provide		No Change
59-101-350	State	Statute	Commission on Higher Education annual report; submission of information by educational institutions for inclusion in report; alumni surveys.	Report our agency must/may provide		No Change
59-103-15	State	Statute	Approves change in FMU mission statement to allow the granting of the doctoral degree in Nursing Practice	Requires a service		No Change
59-133-10	State	Statute	Establishes Francis Marion University as a state agency	Requires a service		No Change
59-133-15	State	Statute	Changed name from Francis Marion College to Francis Marion University.	Requires a service		No Change
59-133-20	State	Statute	Statute regarding the operation of the Francis Marion Board of Trustees.	Requires a service		No Change
59-133-210	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-220	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-230	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-240	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-250	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-260	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	*		No Change
59-133-270	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-280	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.			No Change
59-133-290	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-30	State	Statute	Statute regarding the operation of the Francis Marion Board of Trustees.	Requires a service		No Change
59-133-300	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-310	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-320	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-330	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change

Law number	Jurisdiction	Туре	Description	Purpose the law serves:	Notes:	Changes made during FY2022
59-133-340	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-350	State	Statute	Statute regarding the issuance of Athletic Revenue Bonds by Francis Marion University.	Requires a service		No Change
59-133-40	State	Statute	Statute regarding the operation of the Francis Marion Board of Trustees.	Requires a service		No Change
59-133-50	State	Statute	Authority to sell or lease donated real property.	Requires a service		No Change
59-133-60	State	Statute	Authority to enter into ground lease agreements with private entities regarding student housing facilities.	Requires a service		No Change
59-1-375	State	Statute	Statute requiring that student ID cards provide contact information for National Suicide Prevention Lifeline and certain other Crisis Resources.	Requires a service	Added for 2021 Report	No Change
59-29-120	State	Statute	Statute requires Public Universities to require students to take 3 hours of American History highlighting certain historical events/documents.	Requires a service	Added for 2021 Report	No Change
59-1-375	State	Statute	Statute requiring that student ID cards provide contact information for National Suicide Prevention Lifeline and certain other Crisis Resources.	Requires a service	Please Remove	Duplicate Entry. Same information as row 35
59-29-120	State	Statute	Statute requires Public Universities to require students to take 3 hours of American History highlighting certain historical events/documents.	Requires a service	Please Remove	Duplicate Entry. Same information as row 36
117.148	State	FY 21-22 Proviso	Proviso allowing insitutions to recieve and expend COVID relief funds from the federal government	Funding agency deliberable(s)		Added
117.139	State	FY22-23 Proviso	Proviso requiring CHE and IHEs to develop transfer credit policies for AA/AS degree recipients	Requires a manner of delivery		Added
117.14	State	FY22-23 Proviso	Provides greater value thresholds for instittions to construct certan permanent improvement projects subject to approval by their boards of trustees.	Report our agency may/must provide		Added
117.145	State	FY22-23 Proviso	Prohibits IHEs from requiring proof of COVID vaccination as a condition of enrollment, attendance on-campus, or residing on campust	Requires a manner of delivery		Added
117.15	State	FY22-23 Proviso	Prohibits IHEs from using state funds to purchase or accepting fetal remains resulting from abortion and decreases funding for IHEs that do so.	Not related to agency deliverable.		Added
117.190	State	FY 2021-22 Proviso	Prohibits IHEs to require students to requiring COVID vaccines of students to be present on campus without masks.	Requires a manner of delivery		Added
118.18	State	FY 2019-20 Proviso	Provides funding to FMU for capital and maintenance projects.	Funding agency deliberable(s)		Added
H4100 Section 17 H180	State	Statute	Provides General Funds to FMU for operations	Funding agency deliberable(s)		Added
117.162	State	FY22-23 Proviso	Requires IHEs to allow students facing criminal charges to retain representative legal counsel during associated IHE disciplinary or honor hearings	Requires a service		Added

## **Services Data**

as submitted for the 2022 Accountability Report by

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2022	Summary of changes to services
Makes legal and fiduciary decisions, approvals organization's missions, strategic goals and objectives as well as new programs.	All University stakeholders.	Students, Faculty, and Staff	Surrounding Community	Board of Trustees	Officials that are charged with responsibility for overseeing effective governance of the Agency	The University must have a Board of Trustees by Statute.	No Change	
Reports to the Board of Trustees and State Govt. on the state of the Agency	Board members and State Government officials/ administrators	Students, Faculty, and Staff	Surrounding Community	Office of the President	Public leader of the Agency	The University must have an agency head who communicates to Board of Trustee members and State agencies.	No Change	
Chief spokesperson and provides a public face of the University	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White	·	Surrounding Community	Office of the President	Public leader of the Agency	Loss of critical communications to University stakeholders and the general public.	No Change	
Initiates partnerships as well as fund raising efforts with business and industry	Various industries and economic concerns	Students, Faculty, and Staff	Surrounding Community	Office of the President	Public leader of the Agency	Loss of fundraising and key partnerships that benefit the University and local businesses and industry.	No Change	
Provides leadership, direction and vision for the Agency	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White		Surrounding Community	Office of the President	Public leader of the Agency	The University must have an ageny head to function - this individual provides key services to all University stakeholders.	No Change	
Provides oversite of all academic programs at the University	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White	Students, Faculty, and Staff	Surrounding Community	Office of the Provost	Chief academic officer/office that oversees undergraduate and graduate programs at the University	Loss of a critical support services for the Academic mission of the University.	No Change	
Enrollment management, student retention other student related issues	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White		Surrounding Community	Office of the Provost	Chief academic officer/office that oversees undergraduate and graduate programs at the University	Loss of a critical support services for the Academic mission of the University.	No Change	
Provides instruction in the liberal arts and sciences at both the undergraduate and graduate levels	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White		Surrounding Community	College of Liberal Arts	The division within the University charged to provide instruction in the liberals arts and sciences	Loss of a critical Academic function of the University as well as loss of a public service for the general public.		
Provides the development of internships and School placements for our students to better their educational experience and to meet accreditation standards for the Secondary Education Track Option of the Program.	FMU Students, local schools, and surrounding community.	Students, Surrounding Community		College of Liberal Arts, Department of Biology	The Department within the CLA Division charged with instruction in Biology	Loss of Biology-related internships and school placements that support the academic function of the University and support local school districts and the surrounding community.		
Provides the development of internships and School placements for our students to better their educational experience and to meet accreditation standards for the Secondary Education Track Option of the Program.	FMU Students, local schools, and surrounding community.	Students, Surrounding Community		College of Liberal Arts, Department of History	The Department within the CLA Division charged with instruction in History	Loss of History-related internships and school placements that support the academic function of the University and support local school districts and the surrounding community.	, and the second	
Provides the development of internships and practicum placements, etc. for our students to better their educational experience and to meet accreditation standards.	FMU Students and surrounding community.	Students, Surrounding Community		College of Liberal Arts, Department of Psychology	The Department within the CLA Division charged with instruction in Psychology	Loss of Psychology-related internships and practicums that support the academic function of the University and support the surrounding community.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if	Changes made to services during FY2022	Summary of changes to
Develops and implements internships		Local businesses/ industry						services
and partnerships with local govt. and businesses		·	Surrounding Community	College of Liberal Arts	The division within the University charged to provide instruction in the liberals arts and sciences	partnerships and internships with local industry.	No Change	
disciplines at both the undergraduate and graduate levels	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White		Surrounding Community	School of Business	The division within the University charged to provide instruction in business related disciplines	Loss of a critical Academic function of the University as well as loss of a public service for the general public.		
Develops partnerships and internships within local industry	Various industries and economic concerns	Local businesses/ industry	Surrounding Community	School of Business	The division within the University charged to provide instruction in business related disciplines	Loss of support functions for partnerships and internships with local industry.	No Change	
Develops partnerships and internships within local Govt.	City of Florence, County of Florence	City of Florence, County of Florence	Surrounding Community	School of Business	The division within the University charged to provide instruction in business related disciplines	Loss of support functions for/partnerships with the City of Florence and the County of Florence	No Change	
Provides teacher education instruction at both the undergraduate and graduate levels	95% students from SC; The University enrolls students from 36 states and 16 foreign countries; 48% of our students are African- American	FMU Students	Surrounding Community	School of Education	The division within the University charged to provide instruction in teacher education	Loss of a critical Academic function of the University as well as loss of a public service for the general public.		
Develops partnerships and internships within local school districts	FSD 1-5, various other School districts in the region	Surrounding Community, FMU Education Students		School of Education	The division within the University charged to provide instruction in the health sciences, Nursing, PA program	Loss of a support function for local school discticts and a critical Academic support function for FMU students.	No Change	
Provides education and professional training in the health sciences at both the undergraduate and graduate levels	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White	FMU Students	Surrounding Community	School of Health Sciences	The division within the University charged to provide instruction in the health sciences, Nursing, PA program, and SLP Program	Loss of a critical Academic function of the University as well as loss of a public service for the general public.		
	McLeod Regional Medical Center; Carolinas Hospital System	FMU students and the Surrounding Community		School of Health Sciences	The division within the University charged to provide instruction in the health sciences, Nursing, PA program, and SLP Program	Loss of critical support services for the Academic mission of the University as well as loss of a public service for the general public.	No Change	
Develops partnerships and internships with Educational providers, school districts, etc.	The Pee Dee Education Consortium, which represents 19 school districts in the region	FMU students and the Surrounding Community		School of Education	The division within the University charged to provide instruction in the health sciences, Nursing, PA program	Loss of a critical support services for the Academic mission of the University as well as loss of a public service for the general public.	No Change	
of physical and virtual academic resources, holdings, and collections for	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non- White	Students, Faculty, and Staff	Surrounding Community	Rogers' Library	The division within the Agency that provides physical access to various holdings and collections of documents, books, etc.	Loss of a critical support services for the Academic mission of the University as well as loss of a public service for the general public.	No Change	
advising and tutoring. Provides career development which supports FMU	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White		Surrounding Community	Center for Academic Success and Advisement	Newly established center to assist in student advising, retention, and increased graduation rates		No Change	

				Division or major organizational unit	Description of division or major	Primary negative impact if	Changes made to services	Summary of changes to
Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	providing the service.	organizational unit providing the service.	service not provided.	during FY2022	services
Recruits new and transfer students, conducts open houses, orientation events, as well as financial assistance and registrar functions	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White			Enrollment Management	Division at the Agency charged with student recruitment, admissions, financial aid and registrar functions	Loss of a critical support services for the Academic mission of the University.	No Change	
Works to train current teachers from the local school districts; provides workshops and other on-site training programs	FSD 1-5, various other school districts in the region	Surrounding school districts.		The Center of Excellence to Prepare Teachers of Children of Poverty	Center at the Agency developed to educate both students and current educators in areas of instruction for children of Poverty	Loss of a key public service for the region.	No Change	
Provides guidance and training for school-age children in the region. Established the Activate Academy, provides various workshops and training sessions	region	School-aged children from throughout the region		The Center of Excellence for College and Career Readiness	Center at the Agency developed to prepare local school children for the transition to college and post high school life	Loss of a key public service for the region.	No Change	
Following a creative curriculum, the Center works to enhance and support children's intellectual, social, emotional, and physical growth and development.		Surrounding Community, FMU Education and Psychology Students		The Gail and Terry Richardson Center for the Child	The Gail and Terry Richardson Center for the Child serves as a regional and state model for the dissemination of best practices in early childhood education, evaluation, and intervention		No Change	
Facilitates and promotes the effective use and integration of information technology in teaching and learning, scholarship and creative activity, business processes, and community engagement and service.	Serves FMU Faculty, Students, and Staff	Students, Faculty, and Staff	Surrounding Community	Campus Technology	Assists and utilizes technology in the teaching and learning environment of the University	Loss of a critical support service for the Academic mission of the University.	No Change	
Coordinates testing services, provides testing accommodations for students with disabilities, administers exams such as CLEP, MAT, and proctors exams for those in distance education courses.	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White		Surrounding Community	Counseling and Testing Center	The Office of Counseling and Testing (OCT) assists students in enhancing their academic and personal well being.	Loss of a critical support service for the Academic mission of the University.	No Change	
Coordinates the business operations of the University, provides financial oversight, coordinates construction projects, oversees maintenance of all University facilities, and oversees the University bookstore, and Dining Services.	96% students from SC; The University enrolls students from 27 states and 24 foreign countries; 48% of our students identify as non-White	Students, Faculty, and Staff	Surrounding Community	Finance & Facilities Division and Administration Division	These departments include the Accounting Office, Facilities Management, Financial Services, Human Resources, and Purchasing	Loss of critical support services for the Academic mission of the University.	No Change	
Maintains and renovates existing facilities, coordinates construction of new facilities, provides campus vehicle dispatch/rentals, setups for special events, facility keys, and shipping and receiving services.	Serves FMU students, faculty, and staff	Students, Faculty, and Staff	Surrounding Community	Facilities Management Dept.	Facilities Management is charged with keeping the campus facilities and grounds clean and well maintained.	Loss of a critical support service for the Academic mission of the University as well as the detoriation of State-owned buildings and property.	No Change	
investigates crimes, responds to emergencies, conducts crime prevention education/awareness and provides support services tailored to meet the needs of those who reside, work and visit the campus	Serves FMU students, faculty, and staff	Students, Faculty, and Staff	Surrounding Community	Campus Police/Security	Campus Police Department is an organization committed to providing a safe and secure campus environment for students, faculty, staff, and visitors	Loss of a critical support service for the Academic mission of the University. Negative impacts on safety and well-being of campus community.	No Change	

Description of Service Provides scholarship support for students and also assists faculty members by granting funds for professional development and sponsors various lecture series and cultural events.	Description of Direct Customer Serves FMU students, faculty, and staff	Customer Name Students, Faculty, and Staff	Others Impacted by Service Surrounding Community	Division or major organizational unit providing the service. FMU Foundation and Development Office	Description of division or major organizational unit providing the service. The Francis Marion University Education Foundation was organized to provide a means for soliciting and accepting substantial gifts of money or property in order to build an endowment fund that would aid in the promotion of the educational purpose and welfare of Francis Marion University.	Loss of a critical support service for the Academic mission of the	Changes made to services during FY2022 No Change	Summary of changes to services
Promotes external media relations, internal communications, produces official university publications for officampus audiences, and markets and communicates support for university initiatives.	Serves FMU students, faculty, and staff and promotes the University to the general public.	Students, Faculty, and Staff	Surrounding Community	FMU Office of Communications	communications channel through which the university disseminates information internally and externally	Loss of a critical support service for the Academic mission of the University as well as loss of key communications to the general public regarding Universities activities and services.	No Change	
Provides education and professional training in the Fine Arts to FMU students. Serves FMU stakeholders and the general public by providing art, music, and theatre programs/ performances.	the general public.	Students, Faculty, and Staff	Surrounding Community	FMU Department of Fine Arts and the FMU Performing Arts Center	The Department of Fine Arts offers major programs in art education, music industry, theatre arts, and visual arts.		No Change	There was no change in service; However, the following should be entered into cell K37 to note the primary negative impact if service is not provided for Service number 34: Loss of a key public service for the surrounding community as well as experiential opportunities for fine arts students.

## **Partnerships Data**

as submitted for the 2022 Accountability Report by:

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year		
Professional Association	AAUP	Partnership with the organization to assist in issues of faculty governance and compliance	No Change		
Professional Association	SACSCOC	Partnership with the organization to assist in issues of accreditation, faculty training and compliance	No Change		
Private Business Organization	Accustaff	Partnership to provide internships for FMU students in the school of Business	Remove		
Professional Association	ACE Fellows Program, Harvard Institute, HERS, Penn State Deans and Chairs Academy, AASCU	Working with various entities to provide training and professional development for FMU faculty members	No Change		
Private Business Organization	ACS Technologies, Inc.	Partnership to provide internships for FMU students in the school of Business and the Computer science program	No Change		
Professional Association	Association American Association of Colleges for Teacher Education (AACTE) Voluntary association Advocacy and capacity building in the field of education		No Change		
Private Business Organization	Atlantic Urology Clinic	Partnership to provide internships for FMU students in the school of Health Sciences	No Change		
Private Business Organization	Atrium Health	Partnership to provide internships for FMU students in the school of Health Sciences	Remove		
Private Business Organization	Beach Medicine	Partnership to provide internships for FMU students in the school of Health Sciences	Remove		
Non-Governmental Organization	Belle W. Baruch Foundation	Joint partnership to establish the Institute for South Carolinas Studies in the Humanities at Hobcaw Barony	No Change		
State Government	Berkley Community Mental Health Center	Partnership to provide internships for FMU students in the school of Health Sciences and Psychology program	Remove		
Private Business Organization	BMW North America Operations	Partnership to provide internships for FMU students in the school of Business and the Industrial engineering program	No Change		
Private Business Organization	BMW North America Operations	Partnership to provide internships for FMU students in the school of Business and the Industrial engineering program	Remove		
Private Business Organization	Burch Oxner Seale Co., CPAs	Partnership to provide internships for FMU students in the school of Business	No Change		
Private Business Organization	Camden Family Care	Partnership to provide internships for FMU students in the school of Health Sciences	Remove		
Private Business Organization	Care House of Florence	Partnership to provide internships for FMU students in the Psychology program	No Change		
Higher Education Institute	Carlow College, St. Patricks, Carlow, Republic of Ireland	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change		
Private Business Organization	Carolina Diabetic and Kindney Center	Partnership to provide internships for FMU students in the school of Health Sciences	Remove		
Private Business Organization	Charles Ingram Lumber Co.	Partnership to provide internships for FMU students in the school of Business	Remove		
Local Government	City of Florence/County of Florence	Working with local government to provide internships and training for FMU students	No Change		

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Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Higher Education Institute	Clemson University	Partnership to provide cooperative major programs for FMU undergraduate students in Engineering, Forest Resources, and Wildlife and Fisheries Biology	No Change
Higher Education Institute	Coastal Carolina University	Joint partnership to establish the Institute for South Carolinas Studies in the Humanities at Hobcaw Barony	No Change
Professional Association	Council for the Accreditation of Educator Preparation (CAEP)	Accrediting body Advancement of equity and excellence in educator preparation through evidence-based accreditation	No Change
Private Business Organization	Crossroads Treatment Centers	Partnership to provide internships for FMU students in the Psychology program	No Change
Private Business Organization	Darla Moore Foundation	Partnership with FMU to develop the Continuum for accessible dual eenrollment for students of the Peo Dee region	e No Change
Higher Education Institute	DeMonfort University, Leicester England, UK	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Private Business Organization	Dillion Family Medicine	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
Private Business Organization	Dillon Provision Co	Partnership to provide internships for FMU students in the school of Business	Remove
Private Business Organization	Durant Children's Center	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
Higher Education Institute	EAH Jena University of Applied Sciences, Jena, Germany	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	EAO, European Academy, Otzenhausen, Germany	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Private Business Organization	Eastern Carolina Pediatrics	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
Private Business Organization	Fastenal	Partnership to provide internships for FMU students in the school of Business	Remove
Higher Education Institute	FH University of Applied Sciences, Schmalkalden, Germany	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	Florence Darlington Technical College	Continue to support and grow the Patriot Pathways/Bridge Program between FDTC and FMU	No Change
Higher Education Institute	Florence Darlington Technical College	Partnership with FMU to develop the Continuum for accessible dual eenrollment for students of the Per Dee region	e No Change
K-12 Education Institute	Florence School District One	Continue to support and develop our 'Patriot College' for dual credit with FSD1 and Home schooled students	No Change
K-12 Education Institute	Florence School District One	Continue to support and develop FMU's Center for Excellence for College and Career Readiness in offering workshops for K-12 students and teachers from many school districts in the region.	No Change
Private Business Organization	Highland Industires	Partnership to provide internships for FMU students in the school of Business	No Change
Individual	Homeschoolers	Continue to support and develop our 'Patriot College' for dual credit Home schooled students	No Change
Private Business Organization	Honda Corp. of America, SC Branch	Partnership to provide internships for FMU students in the school of Business and the Industrial engineering program	No Change
Private Business Organization	Hope Health, Inc.	Partnership to provide internships for FMU students in the Schools of Health Sciences and Business, and the Psychology program	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Local Government	Housing Authority of Darlington	Partnership to provide internships for FMU students in the school of Business	No Change
	Totaling radiotry of Samington	The state of the s	
Non-Governmental Organization	Kelley Center for Enterprise and Innovation	Working with various community, governmental and business for profit and non-profit entities to	No Change
Non-Governmental Organization	Reney Center for Enterprise and innovation	provide internships and training for FMU students	No Change
K-12 Education Institute	Kershaw School District	Partnership to provide internships for FMU students in the Psychology program	No Change
R 12 Education Institute	Reisina Selion District	Tailorsing to provide internsings for 1700 statents in the 13501010gg program	The Change
Private Business Organization	Lighthouse Ministries	Partnership to provide internships for FMU students in the Psychology program	No Change
Private Business Organization	McLeod Darlington Behavioral Health	Partnership to provide internships for FMU students in the Psychology program	No Change
Non-Governmental Organization	McLeod Regional Medical Center	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
Tion Governmental organization	The Esset Regional Interior County	Talled State of the Control of the C	- Change
Non-Governmental Organization	McLeod Regional Medical Center	Partnership to provide cooperative major program for FMU undergraduate students in MRMC School	No Change
		of Medical Technology	
Private Business Organization	Mercy Medicine Free Clinic	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
Tirrute Business engamenten		Talled State of the Control of the C	- Change
Higher Education Institute	MUSC College of Pharmacy	Partnership to provide cooperative major program for FMU undergraduate students for a B.S. in	No Change
		Pharmaceutical Studies	
Professional Association	National Association of Colleges and Employers (NACA)	Partnership with the FMU Career Development Office to provide guidance and reference/referrals to	No Change
1 Totosson 1 Essonaton	. Miles I Become of Conteges and Employers (1.1.10.1)	our Students	- Change
Local Government	North Dargan Innovation Center	Working with various community, governmental and business for profit and non-profit entities to	Remove
		provide internships and training for FMU students	
Private Business Organization	Palemetto Health Credit Union	Partnership to provide internships for FMU students in the school of Business	No Change
ě			
Private Business Organization	Palmetto Counseling of Hartsville & Equine Therapy	Partnership to provide internships for FMU students in the Psychology program	No Change
Ü			
Private Business Organization	Pee Dee Coalition	Partnership to provide internships for FMU students in the school of Business	No Change
· ·			
Non-Governmental Organization	Pee Dee Health Partnership	Working on various initiatives to improve health care and services for the Pee Dee residents	No Change
Ü	·		
Private Business Organization	Pee Dee Mental Health Center	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
· ·			
K-12 Education Institute	Pee Dee Region School Districts	Continue to support and develop FMU's Center for Excellence for College and Career Readiness in	No Change
		offering workshops for K-12 students and teachers from many school districts in the region.	
Paireta Projecca Oceania (Con	Diamada Naturak Calutiana	Destruction to according intermedian for TMII study to 1. do not 1	No Change
Private Business Organization	Pinnacle Network Solutions	Partnership to provide internships for FMU students in the school of Business	No Change
Higher Education Institute	Pontificia Universidad Católica del Ecuador (PUCE) Quito, Ecuador	Dortnowhin with the EMII at the Wildownson Dielanial Station to Station to Station and Sta	No Chango
riigher Education institute	Tommera Omversidad Catonea del Ecuador (POCE) Quito, Ecuador	Partnership with the FMU at the Wildsumaco Biological Station to offer study abroad opportunities for our Students	10 Change
Private Business Organization	Regional Finance	Partnership to provide internships for FMU students in the school of Business	No Change
Tirace Duamess Organization	regional i manec	a discount to provide internships for 1300 students in the senior of dustness	Change
Private Business Organization	Riverbend Golf and Country Club	Partnership to provide internships for FMU students in the school of Business	No Change
Duomess organization	The state of the s	- Special memory of the seasons in the sensor of Dusiness	
State Government	SC State Authorization Reciprocity Agreement (SARA)	Working with body to provide access for more clinical sites in neighboring states, particularly SE North	No Change
State Government	Se State Authorization Reciprocity Agreement (SARA)	Carolina	Charge

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Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	Sonoco Products Company	Partnership to provide internships for FMU students in the school of Business and the Industrial engineering program	No Change
State Government	South Carolina Department of Corrections	Partnership to provide internships for FMU students in the school of Health Sciences	No Change
State Government	South Carolina First Steps	Partnership to provide internships for FMU students in the school of Business	Remove
Higher Education Institute	Staff Leadership Fellows Program	Working with various entities to provide training and professional development for FMU staff members	No Change
Private Business Organization	Stewart Behavioral Health Private Practice	Partnership to provide internships for FMU students in the Psychology program	No Change
K-12 Education Institute	The Pee Dee Education Consortium	Partnership to provide internships for FMU students in the school of Health Sciences and Education	Remove
Private Business Organization	UCI Medical	Partnership to provide internships for FMU students in the school of Business	Remove
Higher Education Institute	Universitat Koblenz-Landau, Landau, Germany	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	Universitat Trier, Trier, Germany	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	Universite de Caen Basse-Normandie, Caen, France	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	University College Cork/National University of Ireland, Cork, Republic of Ireland	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	University of North Carolina Wilmington	Partnership with the FMU at the Wildsumaco Biological Station to offer study abroad opportunities for our Students	No Change
Higher Education Institute	University of Prince Edward Island, PEI, Canada	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Higher Education Institute	USC College of Pharmacy	Partnership to provide cooperative major program for FMU undergraduate students for a B.S. in Pharmaceutical Studies	No Change
Higher Education Institute	USC Medical School Clinical Program	Providing classroom, clinical and office space for 3rd and 4th yr. medical residents in new Carter Center for the Health Sciences	No Change
Non-Governmental Organization	Veterans Resource Center of Florence	Partnership to provide internships for FMU students in the Psychology program	No Change
Private Business Organization	Webster Rogers Accountants LLC	Partnership to provide internships for FMU students in the school of Business	No Change
Private Business Organization	Wells Fargo	Partnership to provide internships for FMU students in the school of Business	No Change
Higher Education Institute	Wildsumaco Biological Station, Ecuador	Partnership with the FMU International Studies Programs to offer study abroad opportunities for our Students	No Change
Non-Government Organization	Pee Dee Medical and Health Science Education Consortium	Collaboration between FMU, MUSC, and USC to coordinate Medical Education in the Pee Dee Region of South Carolina	Add
Private Business Organization	First Reliance Bank	Partnership to provide internships for FMU students in the school of Business	Add
Private Business Organization	Match Factors	Partnership to provide internships for FMU students in the school of Business	Add
Private Business Organization	Tubbs Shrimp and Fish Co.	Partnership to provide internships for FMU students in the school of Business	Add
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Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	Darlington Veneer Company	Partnership to provide internships for FMU students in the school of Business	Add
Private Business Organization	Toledo Carolina	Partnership to provide internships for FMU students in the school of Business	Add
Private Business Organization	Wyman Gordan	Partnership to provide internships for FMU students in the school of Business	Add
K-12 Education Institute	Richland One Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Horry County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
Private Business Organization	Hope Health Behavioral Health	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Oconee County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Darlington County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Clarendon County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Georgetown County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Saluda County Schools	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Florence School District 3	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Lancaster Public School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Spartanburg 2	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Newberry County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Union County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Greenwood 50 School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Chester County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Fort Mill School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Hampton County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Marlboro County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Cherokee County School District	Partnership to provide internships for FMU students in the Psychology program	Add
K-12 Education Institute	Spartanburg School District 7	Partnership to provide internships for FMU students in the Psychology program	Add
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Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
K-12 Education Institute	Aiken County School District	Partnership to provide internships for FMU students in the Psychology program	Add
Private Business Organization	Seasons Psychology	Partnership to provide internships for FMU students in the Psychology program	Add
Private Business Organization	ALPHA Behavioral Health Center	Partnership to provide internships for FMU students in the Psychology program	Add
Private Business Organization	Fuller Life Strategies	Partnership to provide internships for FMU students in the Psychology program	Add

### Reports Data

as submitted for the Accountability Report by

							Direct access hyperlink or		
	Law Number	Summary of information requested	Date of most recent submission				agency contact (if not provided		Explanation why a report wasn't
Report Name	(if applicable)	in the report	DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	to LSA for posting online)	the past fiscal year	submitted
AACN Annual Survey	N/A	Faculty and student information	October-21	Annually	Other	Electronic copy available upon	Karen Gittings, Dean of School of	No Change	
						request	Health Sciences, kgittings@fmarion.edu		
Abatements Report	Annual Appropriation Act	Report of abatements of fees for out of	Oatobar 21	Annually	Legislative entity or entities AND	Hard copy available upon request.	Eric Garris, Associate VP for	No Change	
Abatements Report	(Proviso 11.15 for FY21-	state students and the amount of 4%	October-21	Annuany	South Carolina state agency or	riard copy available upon request.	Financial Services,	No Change	
	22)	waivers annually provided.			agencies		egarris@fmarion.edu		
	,								
Agency Debt Collection Review	Provosion 117.33	Required to maintain practices that are	February-22	Annually	Legislative entity or entities	Hard copy available upon request.	Cathy Swartz, Assistant VP for	No Change	
		transparent to be good stewards of					Accounting, cswartz@fmarion.edu		
		public funds.							
10.10	0 0 111 50 61	D. I. I	7 22	. "	0.10 %	77.1	DILLD I I I I I I I I I	N. CI	
Annual Real Property Review	Section 1-11-58 of the South Carolina Code of	Required to maintain practices that are transparent to be good stewards of	June-22	Annually	South Carolina state agency or agencies	Hard copy available upon request.	Facilities Maintenance,	No Change	
	Laws	public funds.			agencies		rdavis@fmarion.edu		
	Land	public rands.					ran isometa		
Annual Rental Value Residence	N/A	Required to maintain practices that are	September-21	Annually	South Carolina state agency or	Hard copy available upon request.	Charlene Wages, VP of	No Change	
Reporting Form		transparent to be good stewards of		·	agencies		Administration & Planning,		
		public funds.					cwages@fmarion.edu		
Annual Report of Unclaimed	SC Code of Laws Section	Required data collection	November-21	Annually	South Carolina state agency or	Hard copy available upon request.	Cathy Swartz, Assistant VP for	No Change	
Property	37-18-180				agencies		Accounting, cswartz@fmarion.edu		
Annual Report on Possible	42 CFR Part 93	Institutional reporting ensuring FMU	April-22	Annually	Entity within federal government	Electronic copy available upon	Jennifer Taylor, Director of	No Change	
Research Misconduct	42 CIRTAIT /5	complies with the ORI policy on	April-22	Amuany	Entry within federal government	request	Sponsored Programs	Tvo Change	
		research misconduct and the PHS				1	jtaylor@fmarion.edu		
		regulations in responding to allegations							
		of research misconduct, administrative							
		actions taken, and overall policy							
		compliance.							
Audited Financial Statements	SC Code of Laws Section	Required to maintain practices that are	Santambar 21	Annually	South Carolina state agency or	Available on another website	https://osa.sc.gov/Reports/	No Change	
Audited Financial Statements	11-7-20	transparent to be good stewards of	September-21	Annuany	agencies	Available on another website	https://osa.sc.gov/Reports/	No Change	
	11-7-20	public funds.			ageneres				
		i e							
Business School Questionnaire		data on faculty; enrollment numbers,		Annually	Other	Electronic copy available upon	Hari Rajagopalan, Dean of the	No Change	Last reported in July 2020. Next
(BSQ)		graduate and undergraduate, programs,				request	School of Business,		report will be submitted in Spring
		mission statements, and objectives					hrajagopalan@fmarion.edu		2023
Charge Card Usage	59-101-670 SC Code of	Required to maintain practices that are	June-22	Monthly	South Carolina state agency or	Available on another website	https://cg.sc.gov/fiscal-	No Change	
Charge Card Osage	Laws	transparent to be good stewards of	June-22	Wollding	agencies	Available on another website	transparency/monthly-charge-card-		
		public funds.					usage		
CHE 14 A,B,C File	N/A	Data on students that receive senior	April-22	Quarterly	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic	No Change	
		citizen waivers or employee tuition			agencies		ations.aspx		
orm o 1 d m	27/4	waivers	0 . 1 0	. "	0.10 %		1	N. Cl	
CHE Completions File	N/A	Data on graduates; race/gender, major, degree level, program info, hours	September-21	Annually	South Carolina state agency or agencies	Available on another website	https://www.che.sc.gov/DataPublic ations.aspx	No Change	
		earned, etc.			agencies		auous.aspx		
CHE Course File	N/A	Data on courses; department, # of credit	March-22	Quarterly	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic	No Change	
		hours, CIP code, start/end dates, method			agencies		ations.aspx		
		of instruction, etc.							
CHE Disbursement File	N/A	Data on students receiving particular	March-22	Quarterly	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic	No Change	
		aid including LIFE, Hope, Palmetto Fellows, National Guard, Pell, etc.			agencies		ations.aspx		
		2 chors, ranonai Guaru, i en, etc.							
CHE Enrollment File	N/A	Data on students; race/gender, major,	March-22	Quarterly	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic	No Change	
		SAT/ACT scores, HS graduation date,			agencies		ations.aspx		
		student level, etc.							
orm n. der . re	27/4	n may an	14. 1.00		0.40 %		1	N. Cl	
CHE Facilities File	N/A	Data on FMU buildings/structures; date	March-22	Quarterly	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic	No Change	
		of construction, kind of use, original cost, size/area, renovation info, etc.			agencies		ations.aspx		
		cost, sizz/area, renovation into, etc.							
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Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
CHE Faculty File	N/A	Data on our faculty; includes area of	November-21	Annually	South Carolina state agency or	Available on another website	https://www.che.sc.gov/DataPublic		
		teaching, tenure status, rank, race/gender, date of hire, etc.			agencies		ations.aspx		
Comprehensive Permanent Improvement Plan (CPIP)	Section 2-47-55 of the S.C. Code of Laws	Required to maintain practices that are transparent to be good stewards of public funds.	July-21	Annually	South Carolina state agency or agencies	Hard copy available upon request.	Ralph Davis, Associate VP for Facilities Maintenance, rdavis@finarion.edu	No Change	
CUPA HR- Faculty in Higher Education Salary Survey	N/A	data on faculty, number/amount of faculty per teaching area by CIP code, rank, tenure status, average salary, lowest/highest salary	February-22	Annually	Other	Electronic copy available upon request	Emily Graham, Director of Institutional Research, emily.graham3@fmarion.edu	No Change	
Emergency Procurement Report		Required reporting of all emergency procurements above \$10,000.	January-22	Quarterly	South Carolina state agency or agencies	Available on another website	https://reporting.procurement.sc.go v/general/transparency/audit- reports	No Change	
Equal Employment Opportunity Applicant Information Report	Section 709(c) of Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. § 2000e-8(c), and 29 CFR 1602.714 and 41 CFR 60-1.7(a).	data on applicants; race/gender and status (applied, interviewed, hired, etc.) for each EEO job category	November-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Charlene Wages, VP of Administration & Planning, cwages@finarion.edu	No Change	
Equal Employment Opportunity Employment File	Section 709(c) of Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. § 2000e-8(c), and 29 CFR 1602.714 and 41 CFR 60-1.7(a).	data on faculty and staff; race/gender, department, pay band, job group, census code, etc.	March-22	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Charlene Wages, VP of Administration & Planning, cwages@finarion.edu	No Change	
Equal Employment Opportunity Progress Report	Section 709(c) of Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. § 2000e-8(c), and 29 CFR 1602.714 and 41 CFR 60-1.7(a).	data on actual work force; race/gender for each EEO job category that reveal underutilization in certain areas		Other	South Carolina state agency or agencies	Electronic copy available upon request	Charlene Wages, VP of Administration & Planning, cwages@fmarion.edu	No Change	Level is such that we do not need to submit a progress report.
Equity in Athletics Disclosure	Public Law 110-315	Required to maintain practices that are transparent concerning equity in sports	November-21	Annually	Entity within federal government	Available on another website	http://ope.ed.gov/athletics	No Change	
EZ-Audit Annual Submission	34 CFR Parts 668, 662, and 685	Required to maintain practices that are transparent to be good stewards of public funds.	March-22	Annually	Entity within federal government	Hard copy available upon request.	Cathy Swartz, Assistant VP for Accounting, cswartz@fmarion.edu	No Change	
Financial Audit and Review	SC Code of Laws Section 11-7-20	Required to maintain practices that are transparent to be good stewards of public funds.	September-21	Annually	South Carolina state agency or agencies	Available on another website	Cathy Swartz, Assistant VP for Accounting, cswartz@fmarion.edu	Remove	Duplicate of Line 11: Audited Financial Statements
Fines and Fees Report	Annual Appropriation Act (Proviso 117.71 for FY21- 22)		September-21	Annually	Legislative entity or entities	Available on agency's website	https://www.fmarion.edu/budgetan daccountability/	No Change	
Fiscal Operations Report and Application to Participate	34 CFR 674.19 (Federal Perkins Loan), 34 CFR 675.19 (Federal Work- Study), and 34 CFR 676.19 and 20 U.S.C. 1094	The Fiscal Operations Report and Application to Participate (FISAP) is used by schools to apply for Campus-Based Program funding for the upcoming award year and to report Campus-Based Program expenditures for the previous award year.	September-21	Annually	Entity within federal government	Electronic copy available upon request	Kim Ellisor, Director of Financial Assistance, Kellisor@finarion.edu; https://cod.ed.gov/cod/LoginPage	No Change	
IPEDS 12-Month Enrollment	Educational Opportunity Grant)	unduplicated headcount for fiscal year	September-21	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Academic Libraries	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	data on library collections and expenditures	March-22	Annually	Entity within federal government	Available on another website		No Change	

	Law Number	Summary of information requested	Date of most recent submission				Direct access hyperlink or agency contact (if not provided	Changes to this report during	Explanation why a report wasn't
Report Name	(if applicable)	in the report	DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	to LSA for posting online)	the past fiscal year	submitted
IPEDS Admissions	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)		January-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Completions	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	numbers of graduates by major CIP code, race/gender	September-21	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Enrollment	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	numbers of students by race/gender, FT/PT, degree/non-degree seeking, etc.	March-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Finance	N/A	data primarily from income statement/balance sheet; revenue, expenditures, assets, liabilities, etc.	February-22	Annually	Entity within federal government	Available on another website	Cathy Swartz, Assistant VP for Accounting, cswartz@fmarion.edu	No Change	
IPEDS Financial Assistance	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	financial assistance figures; numbers of students receiving as well as dollar amounts	January-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Graduation Rates	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	graduation rates, transfer out rates, etc.	January-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Graduation Rates 200%	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	graduation rates; different cohort and way of looking at rates	January-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Human Resources	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	data on FT faculty and staff and PT faculty and staff	March-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
IPEDS Institutional Characteristics	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	basic institution information; web addresses, tuition/fees, etc.	October-21	Annually	Entity within federal government	Available on another website	Charlene Wages, VP of Administration & Planning, cwages@fmarion.edu	No Change	
IPEDS Outcomes	20 USC 1094, Section 487(a)(17) and 34 CFR 668.14(b)(19)	similar to graduation rates, but presented in a different way; this was new data that they asked for last year	January-22	Annually	Entity within federal government	Available on another website	https://nces.ed.gov/ipeds/use-the- data	No Change	
Jeanne Clery Disclosure of Campus Security Police and Campus Crime Statistics Act Report & Annual Fire Safety Report	The Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act or Clery Act, signed in 1990, is a federal statute codified at 20 U.S.C. § 1092, with implementing regulations in the U.S. Code of Federal Regulations at 34 CFR 668.46.	Information about crime on campus and our efforts to improve campus safety as well as inform the public of crime in or around campus. Support for victims of crimes on campus and policies and procedures are covered in the report as well as emergency notification procedures and how and where to report crimes. The report also includes fire statistics for the campus.		Annually	Entity within federal government	Available on agency's website	https://www.finarion.edu/police/	No Change	
Lottery Fund Utilization Procedures	Proviso 3.1 of the SC FY 2019-2020 General Appropriations Bill	Required data collection	September-21	Annually	Legislative entity or entities	Hard copy available upon request.	Kim Ellisor, Director of Financial Assistance, Kellisor@fmarion.edu; https://cod.ed.gov/cod/LoginPage	No Change	
Minority Business Enterprise Progress Report		Required reporting of University purchases from Certified Minority Businesses.	June-22	Quarterly	South Carolina state agency or agencies	Hard copy available upon request.	Paul MacDonald, Assistant VP for Purchasing & Contractual Services, Pmacdonald@finarion.edu	No Change	
Minority Business Enterprise Utilization Plan		Anticipated utilization of Certified Minority Businesses during the upcoming year.	June-22	Annually	South Carolina state agency or agencies	Hard copy available upon request.	Paul MacDonald, Assistant VP for Purchasing & Contractual Services, Pmacdonald@fmarion.edu	No Change	
NCAA Division I APP/APR (Academic Performance Program/Academic Progress Rate) Data	N/A	data on student athletes; academic progress including GPAs, credit hours, NCAA eligibility, athletics aid status, etc.	October-21	Annually	Other	Electronic copy available upon request	Emily Graham, Director of Institutional Research, emily.graham3@fmarion.edu	No Change	
NCAA Division II APC (Academic Performance Census) Data	N/A	data on student athletes; academic progress including GPAs, credit hours, NCAA eligibility, athletics aid status, etc.	November-21	Annually	Other	Electronic copy available upon request	Emily Graham, Director of Institutional Research, emily.graham3@finarion.edu	No Change	
NCAA Graduation Rates	N/A	data on student graduation rates per cohort; non-athlete grad rates and athlete grad rates by sport	May-22	Annually	Other	Electronic copy available upon request	Emily Graham, Director of Institutional Research, emily.graham3@finarion.edu	No Change	

	Law Number	Summary of information requested	Date of most recent submission				Direct access hyperlink or agency contact (if not provided		Explanation why a report wasn't
Report Name	(if applicable)	in the report	DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	to LSA for posting online)	the past fiscal year	submitted
NCAA Revenue and Expenses Reporting/Review	N/A	Required data collection	January-22	Annually	Other	Hard copy available upon request.	Cathy Swartz, Assistant VP for Accounting, cswartz@fmarion.edu	No Change	
Nurse Faculty Loan Program	HRSA required reporting	Program Progress and the number of Students funded	July-21	Annually	Entity within federal government	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@fmarion.edu	No Change	
Outstanding Institutional Debt	Annual Appropriation Act (Proviso 11.16 for FY21- 22)	Required to maintain practices that are transparent to be good stewards of public funds.	August-21	Annually	Legislative entity or entities	Hard copy available upon request.		No Change	
Procurements Using 10% Rule	11-35-1220 South Carolina	Required reporting of any procurements of items found and documented 10% cheaper than available on State Contract.	April-22	Quarterly	South Carolina state agency or agencies	Hard copy available upon request.	•	No Change	
Record of Applied Preferences Procurements	11-35-1220 South Carolina Consolidated Procurement Code	Required reporting of any contract awards decided by application of state- required preferences.	June-22	Quarterly	South Carolina state agency or agencies	Hard copy available upon request.	Paul MacDonald,Assistant VP for Purchasing & Contractual Services, Pmacdonald@finarion.edu	No Change	
Report on completion and graduation rates of degree- seeking, full-time students	N/A	Completion or graduation rates of degree-seeking, full-time undergraduate students	January-22	Annually	Other	Available on another website	Charlene Wages, VP of Administration & Planning, cwages@fmarion.edu	No Change	
	H. 4100 General Appropriations Bill FY 2021-2022 SECTION 1A- H630 - DEPARTMENT OF EDUCATION-EIA 1A.31.	Program History, Relevant State Law, Governing Guidelines, Program Description, Goal Research/Evidence, Resources, Strategies, Indicators, Outputs, Outcomes, External Factors, Program Evaluation Outcomes, Implementation, External Favaluation, Program Planning and Fiscal Information, Potential ElA Reductions, Loss of EIA Funding, Recommendations, Current Program Budget, Budget Summary, Future EIA Funding Requests	September-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Tammy Pawloski, Center Director, tpawloski@fmarion.edu	No Change	
SF-SAC Data Collection Form	31 U.S.C. 7502(h), Circular A-133 §320(a), and 2 C.F.R.200.512(d)	Required data collection	March-22	Annually	Entity within federal government	Hard copy available upon request.	https://facdissem.census.gov/Searc hA133.aspx	No Change	
Sole Source Procurement Report	11-35-2440 South Carolina	Required reporting of all sole source procurements above \$10,000.	June-22	Quarterly	South Carolina state agency or agencies	Available on another website	https://reporting.procurement.sc.go v/general/transparency/audit- reports	No Change	
South Carolina Department of Labor, Licensing and Regulation	N/A	Data on Faculty, Student Curriculum, and Program Outcomes	June-22	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@fmarion.edu	No Change	
State Board of Nursing for South Carolina	N/A	Data on Faculty, Student Curriculum, and Program Outcomes	October-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@fmarion.edu	Remove	Duplicate Report
Title II of the Every Student Succeeds Act	ESSA, Title II	Single Assessment Institution and Single Pass Rate Data	September-21	Annually	Entity within federal government	Available on another website	https://www.everystudentsucceeds act.org/title-ii-/	No Change	
Transparency Report	SC Code of Laws Title 11 Chapter 11	Required to maintain practices that are transparent. As part of Francis Marion University's effort to provide transparency to the constituents of South Carolina, Each monthly report will indicate from what source the funds are spent and for what purpose.	June-22	Monthly	South Carolina state agency or agencies	Available on agency's website	http://www.fmarion.edu/about/tran sparencyreports	No Change	
Travel Report	SC Code of Laws Title 11 Chapter 11	Required to maintain practices that are transparent to be good stewards of public funds.	August-21	Annually	South Carolina state agency or agencies	Hard copy available upon request.	Cathy Swartz, Assistant VP for Accounting, cswartz@fmarion.edu	No Change	

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't
		Required reporting of any FMU Student Honor Code/Community standards policy violations by registered social Fraternities & Sororities. Report updates required 45 days prior to the start of the Fall & Spring academic terms		Annually	Legislative entity or entities	Available on agency's website	https://www.fmarion.edu/tuckerhip ps/		
Unauthorized Procurement Report		Required reporting of all unauthorized procurements above \$10,000.	June-22	Annually	South Carolina state agency or agencies	Available on agency's website	https://reporting.procurement.sc.go v/general/transparency/audit- reports	No Change	
Council on Academic Accreditation in Audiology and Speech-Language Pathology Candidacy Annual Progress Report	N/A	Report on program progress with meeting the standards toward accreditation.	August-21	Annually	Other	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@fmarion.edu	Add	
Federal Projects Review	SC Federal and Other Funds Oversight Act (Title 2, Chapter 65, SC Code of Laws)	Compilation of anticipated federal grants received during the upcoming fiscal year.	February-22	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Eric Garris, Associate VP for Financial Services, egarris@fmarion.edu	Add	
Fiscal Year Budget Plans	Title 11, Chapter 11, SC Code of Laws	Compilation of agency planned funding and expenditure reports for the upcoming fiscal year.	September-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Eric Garris, Associate VP for Financial Services, egarris@finarion.edu	Add	
Fiscal Year Expenditure Reports	Title 11, Chapter 11, SC Code of Laws	Itemized expenditure report by source of funds for the preceding year.	October-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Eric Garris, Associate VP for Financial Services, egarris@finarion.edu	Add	
NLN Biennial Survey of Schools of Nursing	N/A	Report of nursing programs and student enrollment/demographics.		Every Two years	Other	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@fmarion.edu	Add	This survey is completed every 2 years. It was last sent in in November 2020 and the next report will be submitted in November 2022
NLN Faculty Census Survey	N/A	Report on faculty numbers, degrees, etc.	October-21	Every Two years	Other	Electronic copy available upon request	Karen Gittings, Dean of School of Health Sciences, kgittings@finarion.edu	Add	
Other Funds Survey	Section 2-65-20, SC Code of Laws	Detailed report of the actual and anticipated revenue by source.	October-21	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Eric Garris, Associate VP for Financial Services, egarris@finarion.edu	Add	
BSQ Programs Module	N/A	Program information survey for accrediting body	January-22	Annually	Other	Electronic copy available upon request	Hari Rajagopalan, Dean of the School of Business, hrajagopalan@fmarion.edu	Add	