

2026 Annual Accountability Report

SC Confederate Relic Room and Military Museum

Agency Code: H960

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AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

AGENCY'S DISCUSSION AND ANALYSIS

PART 1 – STATUS OF MUSEUM IN FY26

The Confederate Relic Room and Military Museum began the year by continuing the cosmetic refreshing of new carpet and paint by sprucing up the Education Room following the conclusion of the Collections Storage Project, which had seen the space be re-assigned as temporary storage while the new shelving and cabinets were being installed in FY25. Once that process was complete, the Museum was once again able to host Homeschool programs, lectures, and rentals. Attendance at these events contributed to yet another record attendance year, continuing the trend interrupted by the FY25 closure due to the Atrium roof replacement.

A new security camera system, with much more powerful and flexible viewing options came online in the summer, as well. New camera placements now allow staff to monitor all exterior entrances and much more of the gallery spaces. An improved view of the Atrium outside the front entrance also enhances the ability of Front Desk staff to count visitors to the Vietnam Firebase Ripcord diorama.

The extension of the Museum's most popular exhibit, *A War With No Front Lines: SC and the Vietnam War 1965-1973*, through the rest of the Fiscal Year and on into FY27 was a large factor in attracting visitors, and the Vietnam War was the topic of many of the lunchtime lectures produced by the Museum at both the Richand County Library and the Lexington County Library, and the Museum's Education Room, which were very positively received. Special Saturday programs featured veterans speaking about their experiences, as well.

The Museum advertised and accepted applications for a new Chief Curator to improve staff supervision, exhibit development, and program production. Screening of

applicants commenced in late Spring, and the selection of interviewees was scheduled for the beginning of the new fiscal year.

Part 2 – Overview of FY25 Museum Operation

I. Museum Exhibits

A. A War with No Front Lines: SC and the Vietnam War, 1965 – 1973

The years 2015-2023 marked the 50th Anniversary of the Vietnam War, from which 900 South Carolinians never returned. The Museum's major exhibit opened on Veterans Day, November 11, 2022, and has been extended through December of 2026, due to its continued popularity. This exhibit features many of the strange and iconic weapons, uniforms, and equipment unique to America's involvement in Vietnam. Digital kiosks provide a timeline of the Vietnam War as well as comprehensive overviews of additional topics and excerpts of oral histories. Recreated environments depict US Marines in urban warfare, Army patrols in the rich Delta of southern South Vietnam, and US troops fighting in the Central Highlands. Topics explored in the exhibit include the key role of helicopters and aircraft, nursing and medicine, the experience of POWs, and the legacy of the war. Over 60 oral interviews with SC Vietnam veterans are incorporated into this exhibit to commemorate their history and service in Vietnam and give voice to their unique stories. A special section commemorates the service of those who died and highlights the stories of Medal of Honor recipients from South Carolina.

B. Travelling Exhibits Produced by the Confederate Relic Room and Military Museum

1. The Twilight of Revolutionaries and the Dawn of Photography

This exhibit featuring 15 Daguerreotypes of Revolutionary War veterans was supported by two grants, one from the SC 250th Commission and one from the SC Humanities Council. The reproduction enlargements of the portraits and the text panels describing the

veterans' lives and military service comprise a low-security travelling exhibit which is available through the end of the Semiquincentennial (the 250th anniversary celebration of the Revolutionary War) observances in SC. During a break in the booking of the traveling exhibit, the entirety of it was re-mounted in the Gist Gallery, including the borrowing of the original Daguerreotypes from the owner. The exhibit opened on March 28, 2026, and will remain on view until the end of October, at which time it will once again be available for rental.

2. The History and Archaeology of Fort Motte

This traveling exhibition examines the 1781 siege of Fort Motte, as well as the excavation of the site and the artifacts uncovered. Fort Motte, in present Calhoun County, South Carolina, was a Revolutionary War British outpost. In May 1781, an American force under Francis Marion and Henry "Lighthorse Harry" Lee laid siege to the fort, and the British garrison of 184 men surrendered after resisting for seven days.

In addition to informational panels, this exhibit features 12 reproduction objects for display, including: an American 6 pounder solid shot cannon ball, a wrought iron arrow head, a British butt plate, canister shot (American), musket balls (American and British), a "Westervald" stoneware sherd, buttons and a British coin. To enhance the educational impact of the exhibit, there are an additional 14 reproduction objects to use for hands-on educational programming. This exhibit is available through the State Museum's Traveling Exhibition Service and was shown at the Morris Center for Lowcountry Heritage from July 2025 – June 2026.

II. Museum Programs, Series and Education Programs

A. As mentioned previously, the SC Confederate Relic Room and Military Museum's Saturday programs developed into strong attractions:

1. **Toy Soldier Show: November 15** Fourth year hosting the event. The show was held in the Congaree room. The event had over 100 attendees.

2. **Swordfest**: **March 7** Demonstrations, displays, activities, programs: it has developed into our most popular event, and this year had 857 attendees.
3. **Revolutionary War Day**, **March 28** Reenactors, displays, and programs on the era of the Revolutionary War, including the live firing of a cannon in the parking lot overlooking the canal. This annual event had 690 attendees. The museum was awarded a grant from the SC 250th Commission to support the activities.

B. Tours and School Visits: (FY25 & FY24 attendance on the right):

o 232 School Groups	FY25: 250	FY24: 210
o 8486 Students in School Groups	FY25: 9066	FY24: 9954
o 4 Senior/Misc. Groups	FY25: 12	FY24: 3
o 603 Homeschool Friday attendees	FY:25 130	FY24: 426
o Individual visits by Home School families: 1085		
o 49 JROTC/Scout/Cadet groups	FY25: 69	FY24:106

C. Noon Debrief: This free program held on Fridays at noon features live historical presentations from experts and includes some who were participants in the events they spoke about. This year's topics covered subjects from the Revolutionary War, through the 21st century. Many lectures were on the Vietnam War, corresponding with material in the Vietnam exhibit. Other talks highlighted the Civil War, WWI and WWII. Over 527 people attended. Lectures were held in the Museum's Education Room, at Richland Library's Main branch and Lexington Library's Cayce branch. These programs have proven to be so popular that both libraries have requested that they continue in FY27.

D. Outreach Programs – The Education Curator (41), History Curator (2), Vietnam Historical Consultant (9) and Executive Director (4) conducted 56 off site programs, lectures, and events throughout SC to civic groups, school groups and

heritage organizations reaching 3,175 people to promote the museum and its programs.

E. Homeschool Friday – The Homeschool program offerings expanded to add Tuesday Skirmish Club meetings to the monthly Homeschool Friday events. Special tours for Homeschool Support Groups enhanced the material shared in the classroom format.

III. Collections

A. Staffing changes: In FY26, most of the Collections Department staff changed. The former Curator of Collections and Exhibits left in July and the part-time Collections Assistant left in August. The Registrar moved up to a supervisory position, and the museum advertised a position for a Collections Manager, who was selected and hired in May, to begin employment in the new fiscal year. Two part-time paid interns assisted in cataloging projects, one in the Fall and Spring semesters, and one during Summer School.

B. Acquisitions: There were 11 new lots accessioned. There were 214 individual objects added to the Museum's Permanent Collection and 460 items added to the Archives.

C. Conservation: Three Civil War uniform coats, Desportes, Rogers and Moore, were sent to professional conservation studios in late January 2026.

D. **Storage Project:** The inventory of permanent storage is mostly complete. Additional trays and locks for the gun cabinets were ordered from Patterson Pope in September. The trays were delivered in mid-March, and the locks were installed in early May. Additional storage space remains necessary as the collection continues to grow at a rapid pace.

IV. Miscellaneous

A. Several staff represented the Museum at professional association conferences and symposia.

B. There were 29 Research Requests completed by Museum staff for state agencies, researchers, and the public seeking historical information.

C. The Museum Facebook site has 23,315 followers. Over the course of the year, we had had 436,334 views on the page.

D. The Museum has 375 subscribers to our YouTube channel. On our videos, we had 4,206 views for a total of 384 hours.

E. The main Museum website, crr.sc.gov, welcomed 9,997 visitors, while the special Vietnam exhibit website welcomed 20,003.

F. Over 2,100 museum brochures were distributed to statewide highway welcome centers and local venues.

Part 3 – Museum's Strategic Plan

The South Carolina Confederate Relic Room and Military Museum plans to undergo its third expansion in FY27-FY29. The expansion during the next three years will encompass a renovated Congaree Room, upstairs and above the current museum. Twice the size of the existing Cistern Gallery, the Congaree Room will house a state-of-the-art program space for programs, lectures, and events that will house significantly more visitors than the existing Education Room which will then be converted to additional secure, collections storage to house the museum's great South Carolina artifact collection which has doubled during this century. The Congaree Room will also house a new exhibit gallery!

Planned exhibits in both the Cistern Gallery and the Congaree Room will include an exhibit that has been years in the making, whose working title is, *The International Aspect of the American Civil War,* featuring the museum's McRae Archival Collection of British Invoices for Confederate war matériel combined with the C.A. Huey Collection of imported European-made Confederate arms and equipment, two of our sub-collections which are the best collections on this subject in existence. The exhibit, which is planned to open in 2027, will focus on the ships and captains running the Union Blockade of Confederate seaports, the business and espionage in Europe related to the American Civil War, and the technological significance of European arms and ammunition.

The SC Confederate Relic Room has steadily been building a collection related to the American Revolution which will be showcased in a major exhibit on the Southern Campaign of the American Revolution scheduled to open in December 2028 for the 250th Anniversary of the *Revolutionary War in the South* that began in December 1778 with the British siege and capture of Savannah, Georgia, and the subsequent capture of Charleston, SC. The battles and campaigns in the interior of South Carolina, in the Low Country, Midlands, and Upstate, became a brutal civil war between South Carolina Patriot and Tory militias, with American Continental soldiers against British and Hessian Regulars. Legendary historical personalities will be featured, like guerilla fighters Francis Marion, the *Swamp Fox,* Andrew Pickens, the *Fighting Elder,* and Thomas Sumter, the *Gamecock.* British General Lord Charles Cornwallis and Colonel Banastre Tarleton, and Continental Army Generals Nathanael Green and Daniel Morgan will all be a major part of the exhibit.

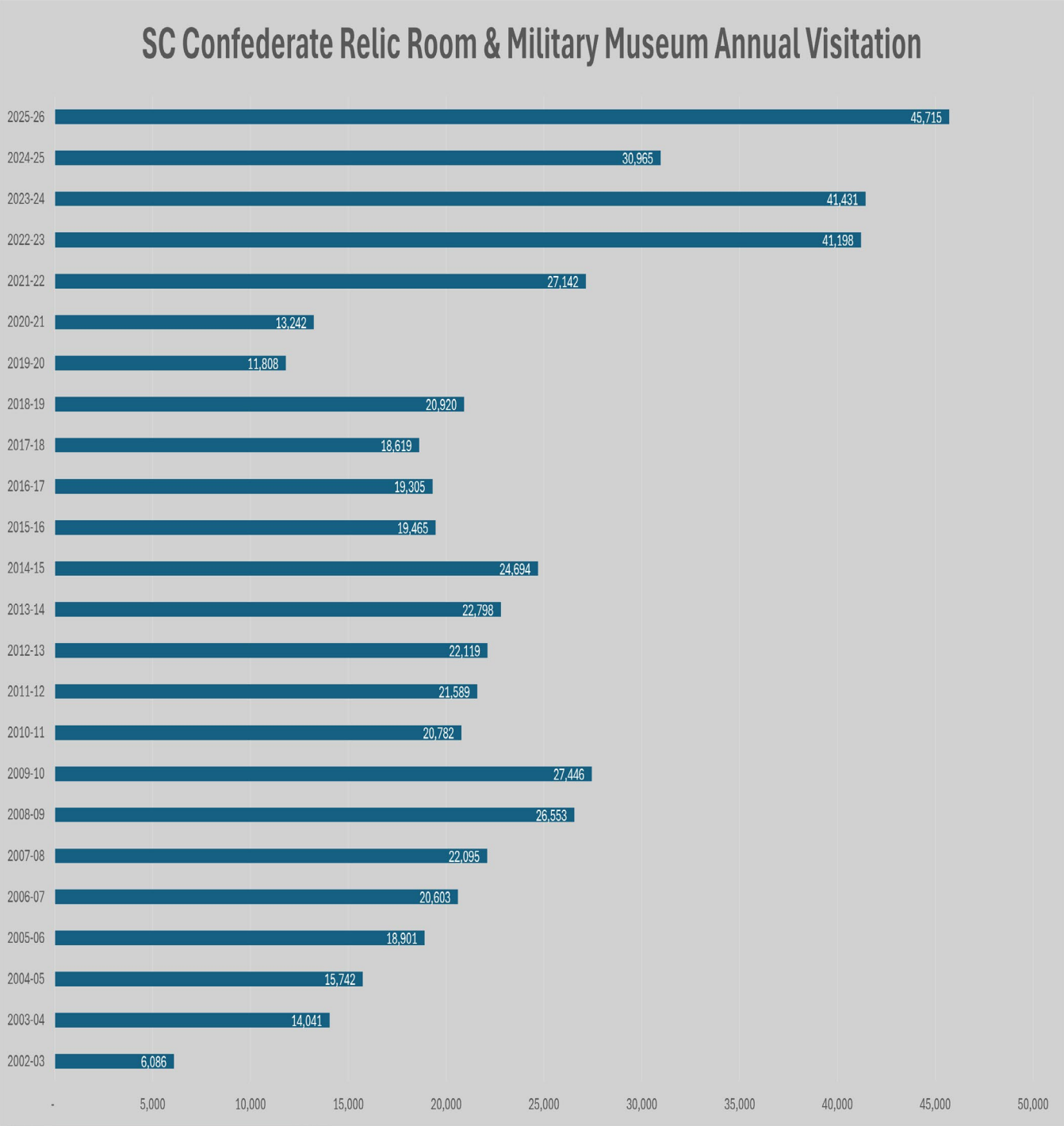
Our museum also has plans for exhibits on the archaeological excavation of Confederate arms and ammunition recently recovered from the Congaree River, where it was dumped during the occupation of Columbia by General Sherman's army, as well as an exhibit on

the archaeological excavation of the Civil War Camp Asylum, housing Union POWs at the old State Hospital, and on German POWs in SC during World War II.

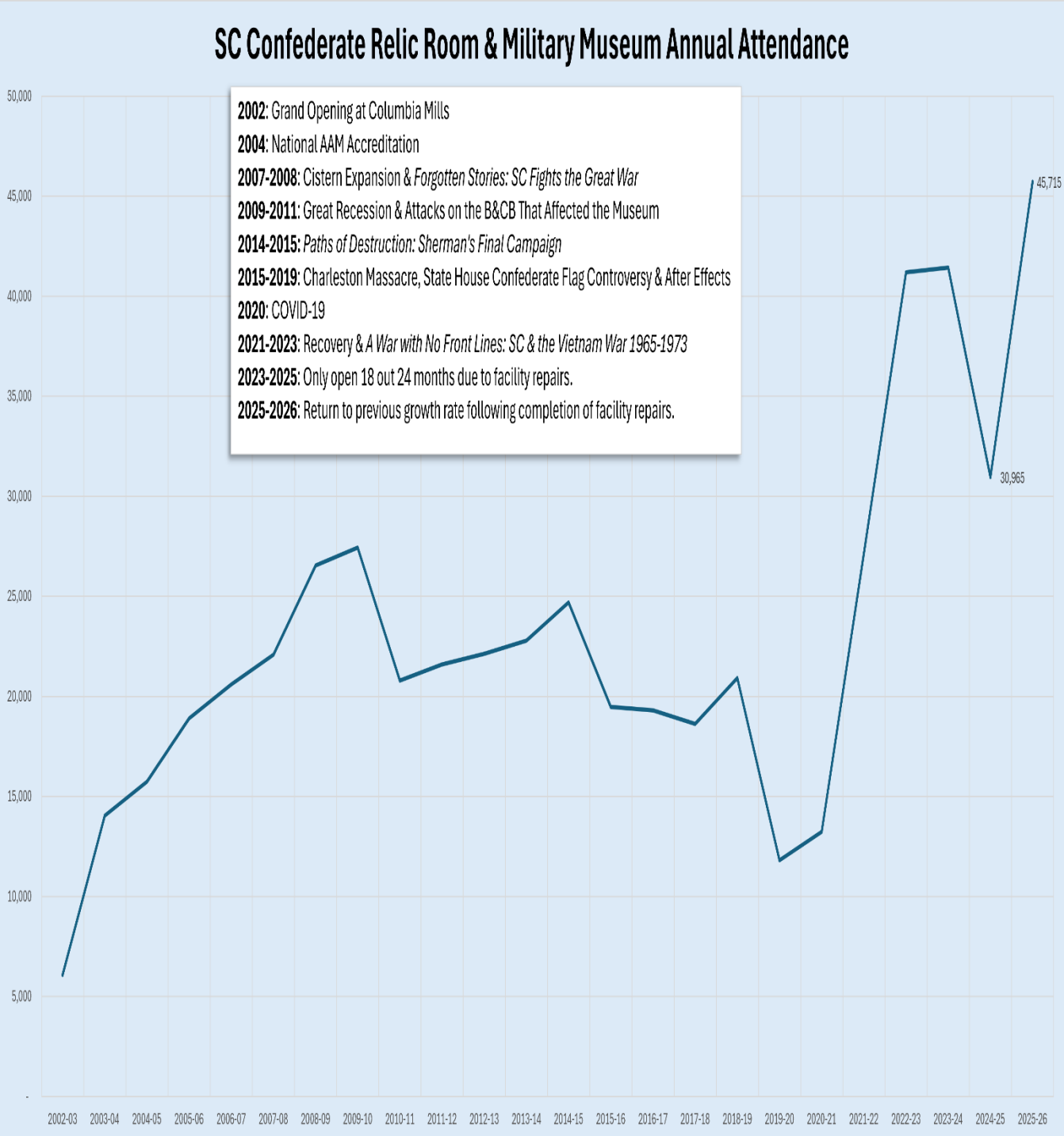
The SC Confederate Relic Room and Military Museum also has plans to update and rejuvenate *The South Carolina Martial Tradition* in its Main Gallery and will be hiring additional staff to implement these plans over the next four to five years, as well as to help get ready for its third national reaccreditation by the American Alliance of Museums due in 2029. The SC Confederate Relic Room & Military Museum is one of only nineteen out of approximately 150 museums and historic sites in South Carolina meeting the standards of excellence for national accreditation. Before that process begins, the museum will be developing a new three-year strategic plan in late 2027 and the first half of 2028.

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APPENDIX 1 – Visitation charts

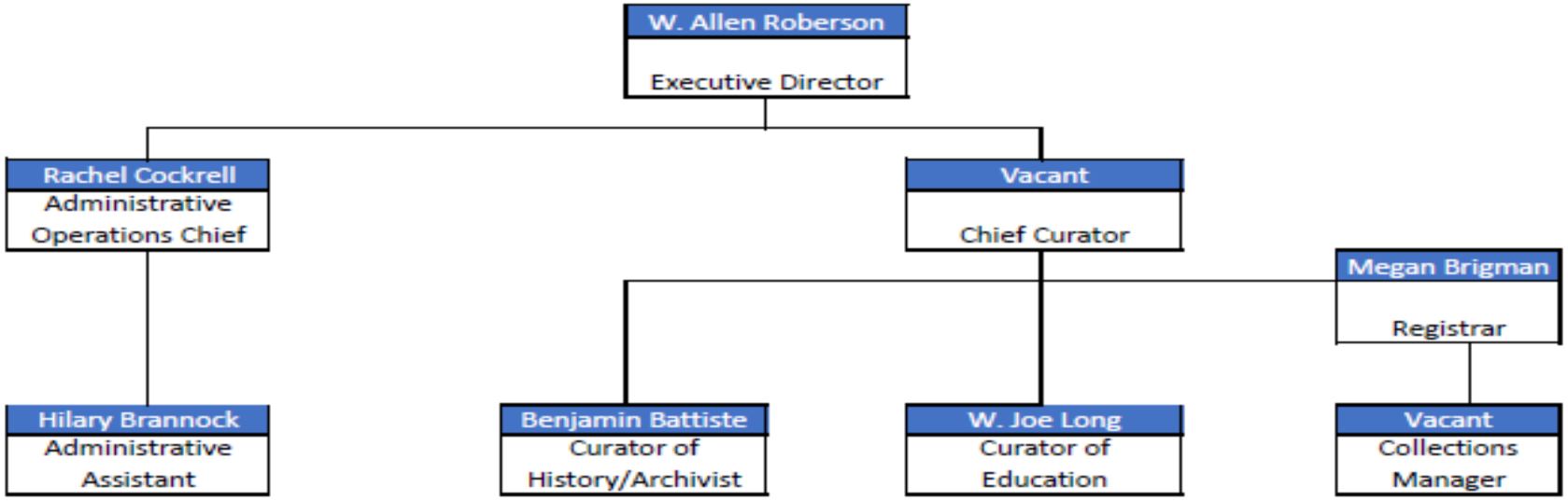


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AGENCY NAME:	Confederate Relic Room and Military Museum		
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SC Confederate Relic Room and Military Museum
FTE Organization Chart
June 2026



6/30/2026

2026

Reorganization and Compliance

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Primary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Rachel	Cockrell	Administrative Operations Chief	rcockre@crr.sc.gov	803-737-8020

Secondary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Allen	Roberson	Executive Director	arobers@crr.sc.gov	803-737-8096

Agency Mission	**Adopted in:**	**2019**

The South Carolina Confederate Relic Room and Military Museum connects people to the distinguished martial heritage of South Carolina where soldiers and civilians willingly sacrificed their lives and fortunes for liberty, home, state, and country.

Agency Vision	**Adopted in:**	**2019**

Through collecting and interpreting the State's military history, we strive to engage the public in a conversation about South Carolina's history in its social and cultural contexts, to foster an understanding of the past and how it relates to the present, and encourage critical thinking about the future.

Recommendations for reorganization requiring legislative change:

Upon recommendation of the South Carolina Confederate Relic Room and Military Museum Commission, amend SECTION 60-17-30. Removal or disposition of artifacts in permanent collection. / No artifacts owned by the State in the permanent collections of the South Carolina Confederate Relic Room and Military Museum may be permanently removed or disposed of except by a Concurrent Resolution of the General Assembly. / HISTORY: 2014 Act No. 121 (S.22), Pt VI, § 17.A, eff July 1, 2015. "... except by a unanimous vote of the South Carolina Confederate Relic Room and Military Museum Commission after a complete deaccessioning process."

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:
None

Significant events related to the agency that occurred in FY2026				
Description of Event	**Start**	**End**	**Agency Measures Impacted**	**Other Impacts**
Illness of Executive Director	July	June	Digitize Archival records and create effective finding aid.	
Illness of Executive Director	July	June	Develop plan for exhibit content and design.	
Illness of Executive Director	July	June	Engage and solicit opinions and support for possible Museum name change.	
Illness of Executive Director	July	June	Establish partnership with new Governor's Office of Veteran's Affairs	
Illness of Executive Director	July	June	Augment Curatorial workforce by hiring a Chief Curator	
Illness of Executive Director	July	June	Augment corporate fundraising ability of the Museum by hiring a Development Director	

Illness of Executive Director	July	June	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	
Illness of Executive Director	July	June	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	
Illness of Executive Director	July	June	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	
Illness of Executive Director	July	June	With Foundation, develop strategies for raising additional funding	
Illness of Executive Director	July	June	Work with the SC State Museum director to continue expansion into currently shared spaces	
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				

Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).	Yes
Does the law allow the agency to promulgate regulations?	No
Law number(s) which gives the agency the authority to promulgate regulations:	
Has the agency promulgated any regulations?	No
Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?	Yes
(End of Reorganization and Compliance Section)	

Strategic Plan Results

as submitted for the Accountability Report by:

FY2026

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Goal 1 Successfully connect patrons to the martial history of South Carolina

Goal 2 Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations

Goal 3 Enhance the standing of the Museum within its broader community

Goal 4 Solidify the Museum's longevity through diversification and growth of its financial resources

Goal 5 Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences**									**State Objective:**	**Education, Training, and Human Development**			
1.1.1	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	45%	60%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	0%	33%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.2	**Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience**									**State Objective:**	**Education, Training, and Human Development**			
1.2.1	Survey visitors and program attendees as much as practical	66%	100%	66%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000	Education and programming staff need to implement more formal surveying
2.1	**Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations**									**State Objective:**	**Education, Training, and Human Development**			
2.1.1	Digitize Archival records and create effective finding aid.	50%	75%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	Lack of staff performance and problems with coordination with external state agency
2.1.2	Continue conservation initiative for SC uniform collection.	0%	33%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.2	**Open "SC in the Vietnam War" major exhibition.**									**State Objective:**	**Education, Training, and Human Development**			

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.2.1	Develop and present Vietnam-centered educational programming.	80%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
2.3	**Plan and open exhibit on the Revolutionary War in SC and attending programs.**									**State Objective:**	**Education, Training, and Human Development**			
2.3.1	Develop plan for exhibit content and design.	0%	33%	0%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	Staff shortages
3.1	**Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War**									**State Objective:**	**Government and Citizens**			
3.1.1	Engage and solicit opinions and support for possible Museum name change.	50%	100%	75%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Surveys and other feedback	Director's records	Evaluate reactions to specific examples of potential new Museum names.	Museum staff, governance, and supporters	0113.000000.000	Resistance from some supporting organizations
3.1.2	Use expansion and new programming facilities as an opportunity to change the Museum's name.	33%	66%	33%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Legislative action	Code of Laws	Public perception of the Museum is improved.	Citizens of the State.	0113.000000.000	Still seeking approval for expansion
3.1.3	Use new name of the Museum to enhance and broaden corporate fundraising	0%	50%	0%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Museum operation and reputation is enhanced.	Citizens of the State.	0113.000000.000	Still seeking approval for expansion
3.2	**Raise general public awareness of the Museum through a professional marketing plan**									**State Objective:**	**Government and Citizens**			
3.2.1	Establish partnership with new Governor's Office of Veteran's Affairs	75%	100%	85%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	Initial contact made, lack of follow-up due to Director's illness
3.3	**Further lift the academic standing of the Museum and staff**									**State Objective:**	**Government and Citizens**			
3.3.1	Augment Curatorial workforce by hiring a Chief Curator	75%	100%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	Still in progress, narrowed list to finalists
3.3.2	Augment corporate fundraising ability of the Museum by hiring a Development Director	0%	33%	33%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Increased fundraising for Museum programming.	Staff of the Museum.	0113.000000.000	Stalled hiring process, no FTE

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.3.3	Identify weaknesses in Museum's collection and seek opportunities to strengthen and grow collection of SC material culture	66%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	SC material culture is preserved.	Citizens of the State.	0113.000000.000	
3.3.4	Continue to emphasize staff authoring texts for national and regional historical publications.	0%	33%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	
4.1	**Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources**										**State Objective: Public Infrastructure and Economic Development**			
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	25%	50%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	Foundation leadership aging out, needs more guidance from Museum Director
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	25%	50%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	Foundation leadership aging out, needs more guidance from Museum Director
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	30%	60%	30%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	Foundation leadership aging out, needs more guidance from Museum Director
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.	75%	100%	90%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group pf potential Museum visitors.	0113.000000.000	Exhibit still open through December 2026
4.2	**Ensure that recurring funding grows relative to inflation and the Museum's needs.**										**State Objective: Public Infrastructure and Economic Development**			
4.2.1	Plan increases to Museum's operating budget and annual appropriation so they are sufficient to offset inflation and rising expenses.	66%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
4.2.2	Increase staff salaries to enhance Recruitment and Retention of high-quality Museum professionals.	0%	50%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1	**Strategize solutions to ongoing spatial needs across all Museum functions**										**State Objective: Public Infrastructure and Economic Development**			

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
5.1.1	With Foundation, develop strategies for raising additional funding	50%	75%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	Foundation leadership aging out, needs more guidance from Museum Director
5.1.2	Work with the SC State Museum director to continue expansion into currently shared spaces	75%	100%	90%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Plans and proposals	Additional space for programming, exhibits, and secure Collection storage.	Staff of the Museum.	0113.000000.000	State Museum plans for shared spaces changed.
5.1.3	Acquire funding for expansion into existing space above the SC Confederate Relic Room and Military Museum	25%	50%	50%	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	

FY2027

Strategic Plan Development

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Goal 1 Successfully connect patrons to the martial history of South Carolina

Goal 2 Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations

Goal 3 Enhance the standing of the Museum within its broader community

Goal 4 Solidify the Museum's longevity through diversification and growth of its financial resources

Goal 5 Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences**								**State Objective: Education, Training, and Human Development**				
1.1.1	Revitalize Lunch and Learn/Noon Debrief Program to regain support base and increase attendance and membership.	60%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	33%	66%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.2	**Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience**								**State Objective: Education, Training, and Human Development**				
1.2.1	Survey visitors and program attendees as much as practical	66%	100%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000	
2.1	**Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations**								**State Objective: Education, Training, and Human Development**				
2.1.1	Digitize Archival records and create effective finding aid.	50%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Archivist records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.1.2	Continue conservation initiative for SC uniform collection.	33%	66%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.2	**Plan and open exhibit of the international aspect of the American Civil War and attending programs**								**State Objective: Education, Training, and Human Development**				
2.2.1	Develop plan for exhibit content and design.	0%	50%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
2.3	**Plan and open exhibit on the Revolutionary War in SC and attending programs.**								**State Objective: Education, Training, and Human Development**				
2.3.1	Develop plan for exhibit content and design.	0%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
2.4	**Plan exhibits on the Congaree River collection of recovered Confederate arms and ammunition and on POWs in South Carolina.**								**State Objective: Education, Training, and Human Development**				
2.4.1	Develop plan for exhibit content and design.	0%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
3.1	**Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War**								**State Objective: Government and Citizens**				
3.1.1	Use expansion and new programming facilities as an opportunity to change the Museum's name.	33%	66%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Legislative action	Code of Laws	Public perception of the Museum is improved.	Citizens of the State.	0113.000000.000	
3.1.2	Use new name of the Museum to enhance and broaden corporate fundraising	0%	50%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Museum operation and reputation is enhanced.	Citizens of the State.	0113.000000.000	
3.2	**Raise general public awareness of the Museum through a professional marketing plan**								**State Objective: Government and Citizens**				
3.2.1	Establish partnership with new Governor's Office of Veteran's Affairs	85%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.3	**Further lift the academic standing of the Museum and staff**								**State Objective: Government and Citizens**				
3.3.1	Augment Curatorial workforce by hiring a Chief Curator	75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	
3.3.2	Augment corporate fundraising ability of the Museum by hiring a Development Director	33%	66%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Increased fundraising for Museum programming.	Staff of the Museum.	0113.000000.000	
3.3.3	Continue to emphasize staff authoring texts for national and regional historical publications.	33%	66%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	
4.1	**Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources**								**State Objective: Public Infrastructure and Economic Development**				
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	30%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.	90%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group pf potential Museum visitors.	0113.000000.000	
4.2	**Ensure that recurring funding grows relative to inflation and the Museum's needs.**								**State Objective: Public Infrastructure and Economic Development**				

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
4.2.1	Increase staff salaries to enhance Recruitment and Retention of high-quality Museum professionals.	50%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1	**Strategize solutions to ongoing spatial needs across all Museum functions**								**State Objective: Public Infrastructure and Economic Development**				
5.1.1	With Foundation, develop strategies for raising additional funding	50%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
5.1.2	Acquire funding for expansion into existing space above the SC Confederate Relic Room and Military Museum	50%	75%	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	

Budget Data

2026

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
0113.000000.000	Confederate Relic Room & Military Museum	Operations of the state's military history museum.	$ 1,260,180.11	$ 72,778.39	$ -	$ 1,332,958.50	$ 1,044,374.00	$ 40,927.00	$ -	$ 1,085,301.00
0118.050000X000	Southern Maritime Collection	Management of the Collection on behalf of the state.	$ 9,151.08	$ -	$ -	$ 9,151.08	$ 9,200.00	$ -	$ -	$ 9,200.00
9500.050000.000	State Employer Contributions	Salaries and benefits for Museum employees.	$ 182,371.78	$ -	$ -	$ 182,371.78	$ 258,898.53	$ -	$ -	$ 258,898.53
9801.460000X000	Maritime Collection Maintenance & Security	Management of the Collection on behalf of the state.	$ -	$ -	$ -	$ -	$ -	$ 21.84	$ -	$ 21.84
9810.470000X000	SC VIETNAM VETERANS		$ 8,537.50	$ -	$ -	$ 8,537.50	$ 5,878.53	$ -	$ -	$ 5,878.53
9819.530000X000	SC VIETNAM VETS ORAL		$ -	$ -	$ -	$ -	$ 30,000.00	$ -	$ -	$ 30,000.00
9820.490000X000	RENOV GIST ROTATING		$ 208,250.00	$ -	$ -	$ 208,250.00	$ -	$ -	$ -	$ -

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
9821.520000X000	MAIN GALLERY UPDATES		$ -	$ -	$ -	$ -	$ 500,000.00	$ -	$ -	$ 500,000.00
9823.500000X000	C W CHAPMAN PAINT		$ 150,000.00	$ -	$ -	$ 150,000.00	$ -	$ -	$ -	$ -
9824.010000X000	Uniform Collection	Conservation costs of Civil War uniforms in the Permanent Collection.	$ 3,285.85	$ -	$ -	$ 3,285.85	$ 3,310.09	$ -	$ -	$ 3,310.09
9825.510000X000	INTL CIVIL WAR EXHIB		$ -	$ -	$ -	$ -	$ 750,000.00	$ -	$ -	$ 750,000.00
9830.030000X000	HIGH DENSITY MOBILE		$ 2,423.92	$ -	$ -	$ 2,423.92	$ -	$ -	$ -	$ -

2026

Legal Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2026
60-17-10	State	Statute	Establishes the SC Confederate Relic Room & Military Museum Commission, the number of Commissioners, their terms, and whom should appoint them (Governor of SC, President Pro Tempore of the Senate, Speaker of the House of Representatives) and any organizations that the Commissioners should represent.	Not related to agency deliverable		No Change
60-17-20	State	Statute	SC Confederate Relic Room & Military Museum is authorized to supplement its state appropriations with revenue from fees and donations and expend the revenue on the museum's operations and for the acquisition, restoration, preservation, and display of its collection.	Not related to agency deliverable		No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2026
60-70-40	State	Statute	The Director of the South Carolina Confederate Relic Room and Military Museum must be selected by the South Carolina Confederate Relic Room and Military Museum Commission after consultation with the South Carolina Division Commander of the Sons of the Confederate Veterans and the President of the South Carolina Chapter of the United Daughters of the Confederacy. The director shall serve at the pleasure of the commission.	Not related to agency deliverable		No Change

2026

Services Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2026	Summary of changes to services
Primarily Insures that museum follows State approved procurement, budget, personnel, and public operational policies practices	Department of Administration	Admin	Citizens of the state	Administration	Budgeting, Procurement, Revenue Accountability, Personnel, Janitorial, Mail, Shipping, Space Rentals, Museum Events, Brochure Distribution.	Daily operation of the Museum is hindered.	No Change	
Preserves historically significant archival material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Archival Collections & Research Library	Maintaining historic papers, correspondence, documents, manuscripts and processing new additions to the archival collection, according to American Alliance of Museums' standards. Maintaining the museum's research library and budgeting for new additions. Maintaining the Museum Archives.	Scholarly impact of the Museum is damaged.	No Change	
Preserves historically significant artifactual material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Artifact Collections	Maintaining the Artifact Collection according to AAM standards. Accessioning, cataloging, condition reporting, storing, data entry on all SC historical artifacts added to, or already in the Collection. Conducting 3 year inventory. Conservation treatment. Maintaining artifact storage.	Preservation mission of the Museum is hindered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2026	Summary of changes to services
Supports and provides educational services to SC school children	Private, public, and homeschool students, 3rd grade - college	Students	Families	Education	Recruiting private, public, and home school attendance for tours and programs related to the current exhibits. Also conducting tours for church groups, civic organizations, historical organizations, colleges, Fort Jackson soldiers, and visiting dignitaries.	Educational mission of the Museum is hindered.	No Change	
Supports and meets SC Secondary Education Standards and provides educational entertainment for SC citizens and tourists. Also necessary, in tandem, with programming.	Private, public, and homeschool students, 3rd grade - high school	General public	Students	Exhibits	Conceiving, researching, artifact selection, design, production, and installation of exhibits, which includes writing text panels and artifact labels, selecting images, maps, art, and graphic production. Constructing interactives. Selecting, conserving, and interpreting artifacts to be exhibited, borrowing artifacts, if necessary.	Educational mission of the Museum is hindered.	No Change	
Supplements State Appropriation with Donations to Museum	Older college educated male and females, veterans	Supporters		Foundation	Developing the Foundation as a source of revenue to support the museum's mission. Foundation candidates become members first, and over time express an increasing interest in the museum, and a willingness to monetarily support the museum and enlist others to donate. Potential foundation members must believe in the museum's mission, be vetted, included in museum activities, and cultivated for long-term support of the institution.	Financial stability of the Museum is endangered.	No Change	
Supplements State Appropriation with Donations to Museum	Sons of Confederate Veterans, Military Order of the Stars and Bars, United Daughters of the Confederacy, DAR, Colonial Dames, 1812 Society, Vietnam Combat Veterans, USS Columbia Association	Interest groups	General public	Fundraising	Appealing to individuals or organizations to support specific museum activities, from conservation or acquisition of artifacts, reception expenses, or for specific infrastructure for the museum operation.	Financial stability of the Museum is endangered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2026	Summary of changes to services
Visitor entry and access and museum security and Admissions and Gift Shop revenue	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Gift Shop & Admissions Desk	The Admissions Desk is front line for the visiting public, tours or events, staff appointments, maintenance, sales, etc. It is the first line of security for both the Collection and employees, must be staffed at all time during public hours, transfers general phone calls to specific staff members, handles deliveries. The Gift Shop is also controlled from the front admissions desk, and involves sales, ordering and inventory of merchandise, pricing, and merchandise security.	Daily operation of the Museum is hindered.	No Change	
Museum promotion and public accountability	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Marketing and Public Relations	This includes media relations, press releases, marketing, advertising, social media, web site, etc.	Public perception of the Museum is damaged.	No Change	
Free museum admission, event and program invitation, special tours	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Membership	The museum has a membership program for individuals, family, and institutional, but due to lack of staffing, it has not grown very rapidly. Currently, the Administrative Assistant handles membership recruitment and schedules and plans events for members with staff assistance.	Support of the Museum is hindered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2026	Summary of changes to services
Maintain museum's physical plant	Department of Administration	Facilities Management		Operations	Includes monitoring the museum's physical plant, coordinating construction, repairs, and building issues with General Services staff and independent contractors, handling building-wide issues with other Columbia Mills tenants (State Museum & other state agencies), maintaining 24 hour security, insuring public safety and comfort, and updating the Standard Operating Procedures.	Daily operation of the Museum is hindered.	No Change	
Military History lectures and programs	Private, public, and homeschool students, 3rd grade - college	Students	General public	Outreach	Outreach involves visiting schools, civic organizations, education providers, historical organizations, to lecture, present programs, and promote the museum and is conducted by the Executive Director, Curator of Education, and Curator of History.	Public perception of the Museum is damaged.	No Change	
Military History lectures and programs	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Programs	Programs are generally scheduled for lunch times, after hours, or on weekends to attract repeat visitation or promote exhibit openings, books signings, lectures, etc. They can be on site or part of outreach and all staff are involved in programs as much as time allows. Effective programing in conjunction is essential for the museum's growth but demands significant staff time and resources.	Public perception of the Museum is damaged.	No Change	

2026

Partnerships Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Non-Governmental Organization	American Heritage Foundation	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	American Legion	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Black Vietnam Veterans Association	Attendance, promotion, partnerships	No Change
Private Business Organization	Lake Murray Country	Attendance, promotion, partnerships	No Change
Federal Government	Shaw AFB	Attendance, programs, outreach	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Non-Governmental Organization	Veterans of Foreign Wars	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Vietnam Veterans of America	Attendance, promotion, partnerships	No Change
State Government		Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Sons of Confederate Veterans	Attendance, donations, revenue donations, programs, outreach	No Change
Non-Governmental Organization	United Daughters of the Confederacy	Attendance, programs, outreach	No Change
State Government	University of South Carolina	Attendance, graduate assistants, historical research	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Local Government	Columbia Chamber of Commerce	Attendance, promotion, partnerships	No Change
Local Government	Metropolitan Convention Center	Attendance, promotion, partnerships	No Change
Federal Government	Fort Jackson	Attendance, programs, outreach	No Change
Non-Governmental Organization	Military Order of the Stars and Bars	Attendance, donations, revenue donations, programs, outreach	No Change
State Government	Hunley Commission	Oversight of the Southern Maritime Collection, Exhibits	No Change
Non-Governmental Organization	Daughters of the American Revolution	Attendance, donations, revenue donations, programs, outreach	No Change
K-12 Education Institute	SC Public & Private Schools, Home Schools	Attendance, programs, outreach	No Change
Non-Governmental Organization	USS Columbia Association	Attendance, donations, revenue donations, programs, outreach	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Non-Government Organization	SC Combat Veterans	Attendance, programs, outreach	No Change
Non-Government Organization	SC American Revolution Sestercentennial Commission	Funding programs relating to the 250th anniversary of the American Revolution	No Change
State Government	Governor's Office of Veterans Affairs	Attendance, programs, outreach	No Change
Federal Government	SC Liaison to Secretary of Defense	Promotes exhibits and programs to US military entities	No Change
State Government	National Guard and SC Military Museum	Coordination and mutual promotion of museum events	No Change

Reports Data

2026

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Agency Accountability Report	§1-1-810	The report "must contain the agency's or department's mission, objectives to accomplish the mission, and performance measures that show the degree to which objectives are being met." Agencies must "identify key program area descriptions and expenditures and link these to key financial and performance results measures."	September 2025	Annually	Governor or Lt. Governor AND Legislative entity or entities	Provided to LSA for posting online	LSA	No Change	
Agreed-Upon Procedures		Financial	April 2026	Annually	South Carolina state agency or agencies	Available on another website	rcockre@crr.sc.gov	No Change	
Fines and Fees	Proviso 117.73	Fines and fees collected by the agency	September 2025	Annually	Legislative entity or entities	Available on agency's website	crr.sc.gov	No Change	
Gift Shop Audit		Gift Shop inventory	June 2026	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	
SC Confederate Relic Room and Military Museum Commission Reports		Various	June 2026	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	
Various DOA Budget Reports		Financial	June 2026	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	
Various PMO, EPO, DIS reports	Various proviso requirements	IT Planning, Privacy, InfoSec	June 2026	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	servicedesk@admin.sc.gov	No Change	

AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

2026
Accountability Report

SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
  - Reorganization and Compliance
  - FY2026 Strategic Plan Results
  - FY2027 Strategic Plan Development
  - Legal
  - Services
  - Partnerships
  - Report or Review
  - Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/29/2026
(TYPE/PRINT NAME):	W. Allen Roberson, Executive Director	

BOARD/CMSN CHAIR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/29/2026
(TYPE/PRINT NAME):	T. Leeland Summers, Chairman	