

2026 Annual Accountability Report

Patriot's Point Development Authority

Agency Code: P360

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AGENCY NAME:	Patriots Point Development Authority		
AGENCY CODE:	P360	SECTION:	052

AGENCY'S DISCUSSION AND ANALYSIS

About the Agency

Patriots Point Development Authority (PPDA) was established in the 1970s to develop a naval and maritime museum on Charleston Harbor with the World War II aircraft carrier, USS Yorktown as its centerpiece. In addition to the USS Yorktown, Patriots Point Naval & Maritime Museum includes the USS Laffey, the most decorated World War II era destroyer still in existence. The only Vietnam Experience Exhibit in the U.S., a Cold War Memorial, and the Congressional Medal of Honor Society's official Medal of Honor Museum round out the museum.

Since opening in 1976, Patriots Point has become one of the state's most popular tourist attractions with more than 300,000 visitors each year. The agency boasts one of the largest education and overnight camping programs in the nation, with tens of thousands of school age children attending these programs each year.

Patriots Point Naval & Maritime Museum serves as a national destination of excellence for the preservation and education of current and future generations about America's history, traditions and values.

Mission

The primary mission of the Patriots Point Development Authority is two-fold. First, establish, develop, and operate a national museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art, and historical materials to foster patriotism, generate pride and respect for the U.S., and honor our valiant dead from World War II to the present.

Second, develop and enhance the Patriots Point land area (approximately 460 acres) and water areas of the contiguous Cooper River to support the operation of ships, provide a place of education and recreation, and stimulate national and international travel by providing museums, attractions, lodging, and accommodation.

Introduction

The Patriots Point Development Authority would like to begin this report by expressing gratitude and thanks to Governor McMaster and the State Legislature for their support of the USS Yorktown Remediation Project. Governor McMaster's Executive Order 2022-20 directed the South Carolina Office of Resilience to remove the pollutants that on been onboard the USS Yorktown since it was donated from the Navy to PPDA. Not only was the project of immense importance to protect the Charleston Harbor from the possibility of contamination, but Patriots Point did not have the financial means to fund the $31.6 million final project cost. The removal of the pollutants also allowed Patriots Point to fund permanent repairs of the USS Yorktown that were previously not possible due to the existence of the pollutants. The remediation project ensured the environmental safety of the precious South Carolina

coastline as well as ensured the Yorktown will continue to serve as a place where visitors can learn about our country's greatest heroes. The remediation project was completed in November 2025, and Patriots Point cannot thank those who championed the effort enough.

For five decades, Patriots Point Naval & Maritime Museum has inspired generations through stories of courage, innovation, and service. 2026 marks fifty years of Patriots Point and all year long the museum is honoring the stories that transformed historic relics into one of the Lowcountry's most meaningful institutions.

In fiscal year 2026 Patriots Point engaged in the Permanent Improvement Project (PIP) process for the first time in several years. Four PIPs began in FY26, all funded by the agency with a total estimated cost of over $12 million.

1. **Yorktown Permanent Tank Repairs** - The completion of the remediation project and removal of contaminants allowed Patriots Point to conduct permanent ballast tank repairs. The bulk of the project was done in FY26 and finalized in the first month of FY27. Total cost: $2,079,417.
2. **Pier Repairs** - There was some concern that the agency's pier, which was constructed in 1976 and had not received substantial maintenance since 2011, would require repairs and maintenance work. However, an engineering study allayed any fears of costly or substantial repair and maintenance. The agency is making repairs to the pier at a estimated cost of $1 million.
3. **Landside Retail Village** – The Patriots Annex property development necessitates PPDA vacating its current retail and ticketing building. The agency plans to construct a landside retail village composed of modular and container units to house its ticketing and retail operations until a new building can be constructed. Estimated cost $3,800,000.
4. **Laffey Dry Dock** – The USS Laffey is due to be towed from her berthing, dry docked and receive a "shave and a haircut," a naval term for routine maintenance. Additionally, the mooring system of the Laffey needs to be replaced and installed because the Laffey will be returned to a different berth. Estimated cost $5,216,439.

The agency is proud to say that as of the end of fiscal year 2025-2026 the $9.2 million loan the agency took out in 2009 for the USS Laffey to undergo emergency maintenance has been fully paid off. The balance was not due in full until 6/30/2028 however with the agency's strong financial position and cash balance, PPDA wanted to make a good faith effort in paying off the loan early. Between interest and principal, the agency repaid the state of South Carolina over $11 million.

Charting 50

For fifty years, Patriots Point Naval & Maritime Museum has stood as a home for history. The decks of ships and stories of combat have made a lasting mark in the Charleston Harbor, one far greater than ever imagined in 1976.

In 1975, the Fighting Lady made her final voyage—this time not to war, but to preservation. Towed up the Cooper River, she arrived at her new post where crews and community members watched history come home, and the Patriots Point Naval & Maritime Museum was born.

With thousands filling the hangar deck, Secretary of the Navy J. William Middendorf II, highlighted her impact at the dedication ceremony. "This great ship—the USS Yorktown—embodies in steel that proud heritage of our Navy. She represents the commitment of the people of South Carolina to honor the past while building for the future. Through the dedicated work of the men and women of the Patriots Point Development Authority, the Yorktown will be preserved as a national shrine here in Charleston."

On January 3, 1976, Patriots Point officially opened its doors with a ribbon-cutting ceremony marking the occasion—blending the precision of Navy tradition with the pride of a community that had rallied to make it possible. Dignitaries, veterans, and families alike, gathered in celebration under the shadow of the Yorktown's towering island, looking out toward the harbor, all but imagining what this place could become.

Patriots Point quickly transformed into more than a museum; it became a community of memories as millions of people walked down the pier and into America's past. The veterans who tell their stories. The volunteers who give their time. The teachers and parents who bring students to experience history. And the visitors who return, again and again, to reconnect with something much larger than themselves.

The decades have seen change come and go at Patriots Point. The Yorktown's exhibits evolved with restorations, bringing new spaces to life. The USS Laffey joined the fleet, expanding on the preservation of U.S. Navy ships. The Vietnam Experience Exhibit immersed visitors in the sights and sounds of a conflict that defined a generation. The Medal of Honor Museum honored the nation's highest heroes, ensuring their names and stories endure.

From Operation Overnight camping experience to the Flight Academy and Education that guides thousands of students through the ship each year, today's programs allow visitors to experience history in a way few ever do. Fifty years have brought plenty of evolution to the museum, but the heart of Patriots Point has remained the same: sharing stories so they never fade away.

Museum Master Plan

As Patriots Point Naval & Maritime Museum celebrates its 50th anniversary in 2026, one of the most exciting transformations in our history is underway. A $5 million master plan will re-imagine the USS Yorktown, creating a more immersive and engaging experience for every visitor who steps aboard.

Guests will soon enter through a newly restored, air-conditioned Hangar Bay 1, greeted by the dramatic sight of a Douglas SBD Dauntless dive bomber suspended overhead. This revitalized space will serve as the new welcome center, setting the stage for an experience that allows guests to chart their own course through the ship.

From there, each hangar bay will tell a distinct story. Hangar Bay 1 will serve as the orientation hub, complete with aircraft displays and guest services. Hangar Bay 2 will transport visitors back in time, restored to reflect the Yorktown's days in active service with aircraft lined up for maintenance. Finally,

Hangar Bay 3 will become the action zone, a lively gathering space offering simulators, refreshments, and flexible event space for community programs.

With streamlined tour routes, enhanced signage, and newly opened areas, the Yorktown will offer both first-time guests and returning visitors a fresh perspective on naval history.

Education, Public Programming and Collections

The Education Department at Patriots Point strives to support educators and their students while enriching the lives of learners of all ages. Our programs and resources are based on South Carolina academic standards and cover a variety of math, social studies, science, and ELA while integrating soft skills and career exposure.

Our goal is to reach students and teachers in as many ways and in as many settings as possible, whether it be in the classroom, onsite at Patriots Point Naval and Maritime Museum, or through professional development. The Patriots Point Education Department is able to provide free programs and resources to South Carolina students and teachers thanks to funding from the Education Improvement Act.

The Flight Academy is a hands-on experience that provides participants an opportunity to fly historic World War II and Vietnam era aircraft in our multiplayer simulators. We incorporate grade appropriate academic standards for ELA, Math, Science and Social Studies into flight missions that demonstrate real world applications and increase career awareness. All aircraft flown in our missions are on display at Patriots Point Naval and Maritime Museum.

The Education Department at Patriots Point offers immersive professional development experiences designed to enrich classroom instruction and uphold curriculum standards. Tailored for South Carolina educators, these programs blend hands-on learning with museum resources to deepen content knowledge, enhance pedagogical skills, and ignite inspiration beyond traditional settings.

Our resources for South Carolina school groups offer engaging, curriculum-aligned activities designed to bring history and STEM learning to life. These hands-on kits support classroom instruction and career exploration, and are available free of charge to participating educators in South Carolina.

Strategic plan results for FY26:

- 2,209 students participated in Flight Academy program
- 673 students participated in Flight Academy 3-point program
- 5,914 campers participated in Operation Overnight program
- 2 Flight Academy professional developments hosted
- 11,636 students participated in EIA programs
- 8,683 students completed structured programs
- 7 education professional developments hosted

- 6 mission based events
- 2 partnered events
- 4 online collections
- 4 temporary exhibits

Events

Patriots Point hosted a number of high-profile events in FY26, however the agency remains dedicated to also hosting military and service based, public free events. Probably the most noteworthy event of the year was the Charleston Air Show. Patriots Point partnered with Joint Base Charleston and numerous federal, state, and regional and local agencies to support the relocation of the Charleston Air Show to Charleston Harbor on short notice. This event required significant support from PPDA leadership and staff across several departments throughout the fluid three week planning and implementation process.

The Yorktown's flight deck served as the key operations platform for all three days the event. While the actual Air Show was ultimately canceled due to weather, flight activity occurred throughout the days leading up to the event and was enjoyed by visitors April 29, 30 and on May 1.

Other high profile events hosted by the agency include an NCAA wrestling tournament, Charleston Race week and a HUK Concert & Fishing Tournament.

In total, 91 events were held in FY26 with over 20,000 guests, generating $349,901 in revenue for the agency.

Permanent Improvement Projects

1. **Yorktown Permanent Tank Repairs** – The Yorktown Remediation project led by the South Carolina Office of Resilience removed all toxic waste oils from the tanks in the hull of the Yorktown. Work was accomplished in two phases, 1) to empty and seal leaking tanks and 2) the empty and cleaning process. American Resue Plan Act (ARPA) funds were utilized to fund the project, and permanent repairs were not authorized. The removal included making temporary repairs to the piping penetrations inside the tanks to prevent oil mitigation into and from surround tanks. A temporary repair is defined as one that must last 90 days. The temporary repairs were made with fiberglass and wooden plugs and do not make the tanks leak proof for the long term. The need to make these repairs permanent is crucial for the ship and environment concerns. It was important this project began shortly after the remediation concluded due to the temporary nature of the repairs and to utilize and mobilize vendors that had worked on the remediation and were already familiar with the ship compartments where the tanks were located. The bulk of the work on this project was completed in FY26, and the project was concluded in August FY27 at a total cost funding by PPDA of $2,079,417.

2. **Pier Repairs** – This project is intended to address structural deficiencies discovered on the main pier and approach pier. Said deficiencies were discovered because of an engineering assessment mandated by increased heavy load traffic caused by the Yorktown Remediation Project. The pier is utilized by visitors to the USS Yorktown and USS Laffey, golf carts and

electrical vehicles, emergency vehicles and vehicles delivering equipment. The pier is the only access point to the Yorktown and Laffey and a museum closure due to pier maintenance issues would prevent the agency from being able to complete its mission as well as generate the revenue needed to fund operations. This project will be completed at nighttime and through underwater work, there will be no disruption to the agency's schedule or visitor experience. The project should take 120 days to complete. Phase II approval was received in FY26; however the project is slated to begin in the first quarter of FY27 at a cost to the agency of approximately $1 million.

3. **Landside Village** – Patriots Point has a building that currently houses its retail, ticketing, landside public restroom, IT utilities, and food concession operations. The building is 36 years old and has not undergone any maintenance since its construction. It is the only permanent building owned by the agency. The agency must vacate the building by April 2027 due to the Patriots Annex property development. Patriots Point has made budget requests of state funds in FY26 and FY27 for a new permanent landside building. While the source of funding for the new building is still being sought, the agency needs a solution for its retail and ticketing operations that fuel the bulk of the revenue reached by the agency each year. The agency will create and construct a village out of container and modular units and utilize the existing Quonset hut to ensure uninterrupted guest admissions and services. The container and modular unit concept will be completed by the time PPDA needs to vacate its current retail building in April 2027. Total estimated cost to the agency: $3.8 million.

4. **Laffey Dry Dock** - The museum ship ex-USS Laffey is a World War II destroyer and designated historical federal landmark. It has been berthed at Patriots Point Naval & Maritime Museum since 1981. Since that time, it has had several needs for hull maintenance to ensure the bottom coatings do not fail and allow corrosion of the metal plating. This is mandated by the US Navy Ship Donation program. This is an evolution of elements required to remove the Laffey from her berth, dry dock and perform berth maintenance:
    1. Dredge path from berth to main water access
    2. Disconnect all utilities from the site. Remove 60 foot removable main pier section using heavy lift crane and barges.
    3. Tugs pull the Laffey from berth, transport to shipyard by tow. Drydock, perform hull inspection, repair plating (if required), new bottom paint.
    4. Remove Laffey from drydock. Possible pier space layup while any topside painting required accomplished prior to berth return trip.
    5. Dredge Laffey berth to ensure it is deep enough for the ship to contact the bottom at mean low water.
    6. Repair broken mooring piling the ship ties up to while the Laffey is away.
    7. Reinstall main pier section removed above.
    8. Laffey returns to Patriots Point and is berthed in a new location that will not necessitate pier removal for any subsequent ship maintenance.

Yorktown Remediation

The Yorktown Remediation project was completed in two phases by the South Carolina Office of Resilience. The Phase I Environmental Assessment and Inventory was required to obtain detailed data on which to develop the Phase II Remediation Plan. Phase I was completed in December 2023. There was a three-tiered approach for Phase II:

1. Remediate:
   - All the accessible heavy fuel oil and hydraulic oil were removed and properly disposed of, for a total of over 160,000 gallons from over 100 structural tanks and 35 other tanks
   - Over 1.4 million gallons of oily water, pumped off the ship during the cleaning operations, were treated and properly disposed of
   - Nearly 1.5 million gallons of freshwater were added for re-ballasting, to assure that the USS Yorktown remains stable
2. Mitigate:
   - Over 80 oily spaces and fluid spills were cleaned
   - Areas with potential PCB contamination in high-contact areas were cleaned
   - PPDA continues to conduct routine removal of paint chips to reduce risk of exposure to lead-based paint
3. Isolate:
   - PPDA has closed off public access to the forecastle where it was determined that it was not possible to remove the lead-based paint

Phase II was completed in FY26 and Patriots Point can not thank SCOR, Governor McMaster and the Legislature for their amazing support of this project enough.

Financial Discussion

The annual revenue received by the Patriots Point Development Authority can be separated into 6 categories: admissions revenue, lease revenue, retail revenue, overnight camping revenue, events revenue, and commissions revenue. PPDA's FY26 revenue budget for these six categories totaled $13,128,148 million.

Admissions Revenue - Revenue received by the agency for admission to the Naval & Maritime Museum.

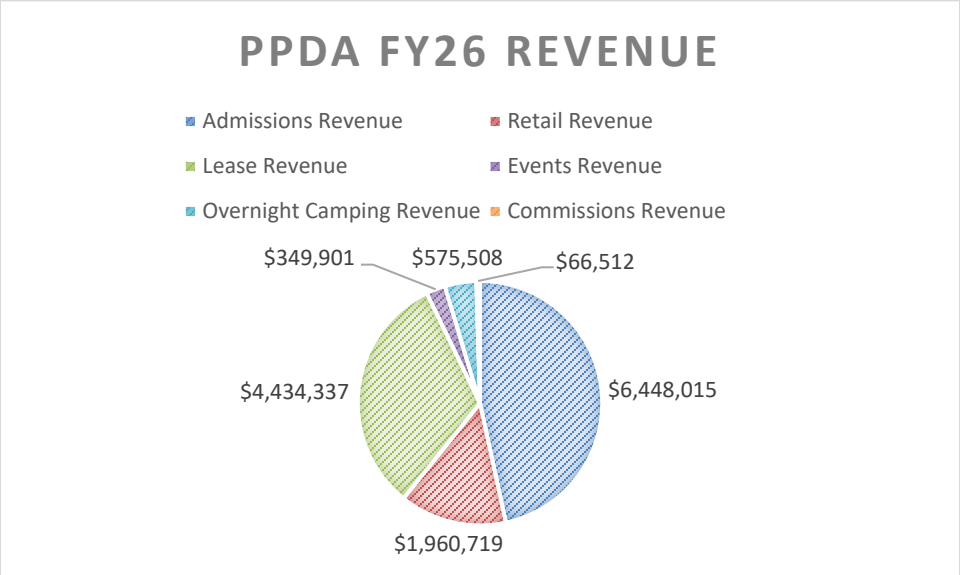
Lease Revenue - PPDA engages in various lease agreements in which it leases land and property to tenants. The money received from these agreements is classified as lease revenue.

Retail Revenue – Revenue received from the sale of goods in the Patriots Point gift shop.

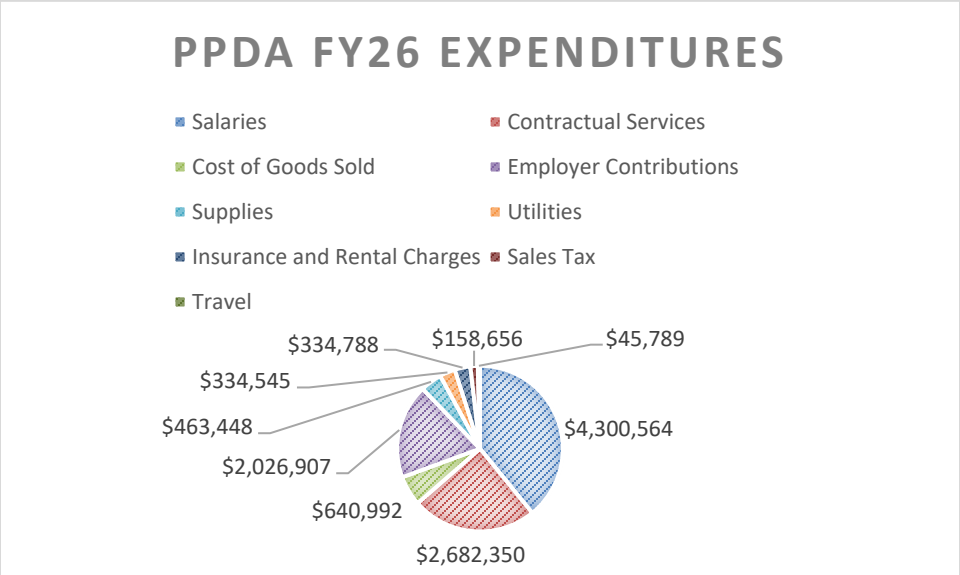
Overnight Camping Revenue – Revenue received by the agency for Operation Overnight camping program.

Events Revenue – Revenue received by PPDA for renting out portions of the USS Yorktown for private events.

Commissions Revenue – Commissions received by the agency for on property vending machines and the flight simulator.



Patriots Point recorded $13,834,993 in operating and leave revenue for FY26; an increase of $706,845 over the budgeted amount. In addition to its operating revenues, PPDA earned $618,321 in interest revenue.



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The agency's operating expenditure budget for FY26 totaled $12,245,143. Operating expenditures for the fiscal year totaled $10,988,039.

Non-operating expenditures in FY26 include $3,301,722.02 for the payoff of the agency's Laffey Loan and $1,687,600.97 for expenditures related to Permanent Improvement Projects.

The agency's cash balance at the end of the fiscal year was $14,386,710.24, a decrease of 2,050,606.39 from the beginning of the fiscal year. The decrease was due to the payoff of the Laffey Loan and the charges related to the four permanent improvement projects started in the year. The agency knew FY26 would be a year in which its cash balance would likely decrease and had planned accordingly. An increase over prior year could have occurred but the agency felt it was important and fiscally responsible to pay off the Laffey Loan.

Laffey Loan

Patriots Point borrowed $9.2 million from the State in 2009 to fund emergency maintenance for the USS Laffey when it was feared another hurricane season might cause irreparable or costly damage. The agency made the final payment of $2,065,218.33 in principal and interest at the end of fiscal year 2025-2026 and received confirmation from the State Treasurer's Office that the loan has been paid in full. It is only over the past few fiscal years that much of the principal has been paid; in fiscal years 25 and 26 the agency even made additional payments. The balance on the loan was not originally due until 6/30/2028. Pension/OPEB liabilities are now the only long-term liabilities remaining on the agency's balance sheet. Patriots Point has no further outstanding debt or loan/note obligations.

Principal Payments by Fiscal Year		Interest Payments by Fiscal Year		
FY26	$2,000,000.00	**FY26**	$	65,218.33
FY26	$1,133,425.98	**FY26**	$	103,077.71
FY25	$968,353.13	**FY25**	$	102,833.76
FY25	$1,564,166.24	**FY24**	$	100,351.17
FY24	$1,133,425.98	**FY23**	$	158,487.50
FY23	$700,000.00	**FY22**	$	185,608.70
FY22	$700,000.00	**FY21**	$	167,620.20
FY15	$500,000.00	**FY20**	$	132,028.95
FY11	$500,000.00	**FY19**	$	132,028.95
		FY17	$	16,233.62
	$9,199,371.33	**FY15**	$	304,083.00
		FY13	$	139,736.30
		FY12	$	252,063.70
			$	**1,859,371.89**

Budget Request

In fiscal years 2025-2026 and 2026-2027, Patriots Point submitted capital requests for $25 million of state funding for a Retail/Office Building and Structured Parking. The agency's current retail and ticketing building will need to be vacated by April 2027 to make way for the Patriots Annex development. The agency has no other building or facility that can house these operations. Ticketing and retail revenues constitute $8.3 million (approximately 60%) of the agency's annual revenue. Patriots Point receives no yearly appropriations so any disruption or suspension of operations would greatly impair the agency's financial standing. The new building is needed to accommodate all the agency's landside needs, be fully compliant with codes and ADA regulations for staff, board, and visitors and be fully accessible in all public spaces to guests and the public. Structured parking would be built to accommodate staff parking requirements.

The new Retail/Office Building will house agency offices and meeting spaces, museum receiving/processing/display spaces, ticketing and retail spaces, food services spaces, public restrooms as well as office spaces for various third-party vendors that operate on the party. The new building will provide space to meet and entertain corporate and individual donors as well as provide an easily accessible space to meet with volunteers and veterans. Covered gathering and seated areas, an open courtyard, receiving and disposal areas, onsite parking and landscaped grounds round out the facility.

Due to the timeline and necessity of vacating the current building, the agency imagined the Landside Retail Village concept that was previously described in the PIP section. The Landside Retail Village began as a temporary solution until funding for the building was received but it was discovered a modular container concept could be a more permanent solution. With the status of the building funding to be determined, the agency proceeded with the Landside Retail Village concept to be funded entirely by the agency. The retail building funding was the only budget request for fiscal year 2026-2027.

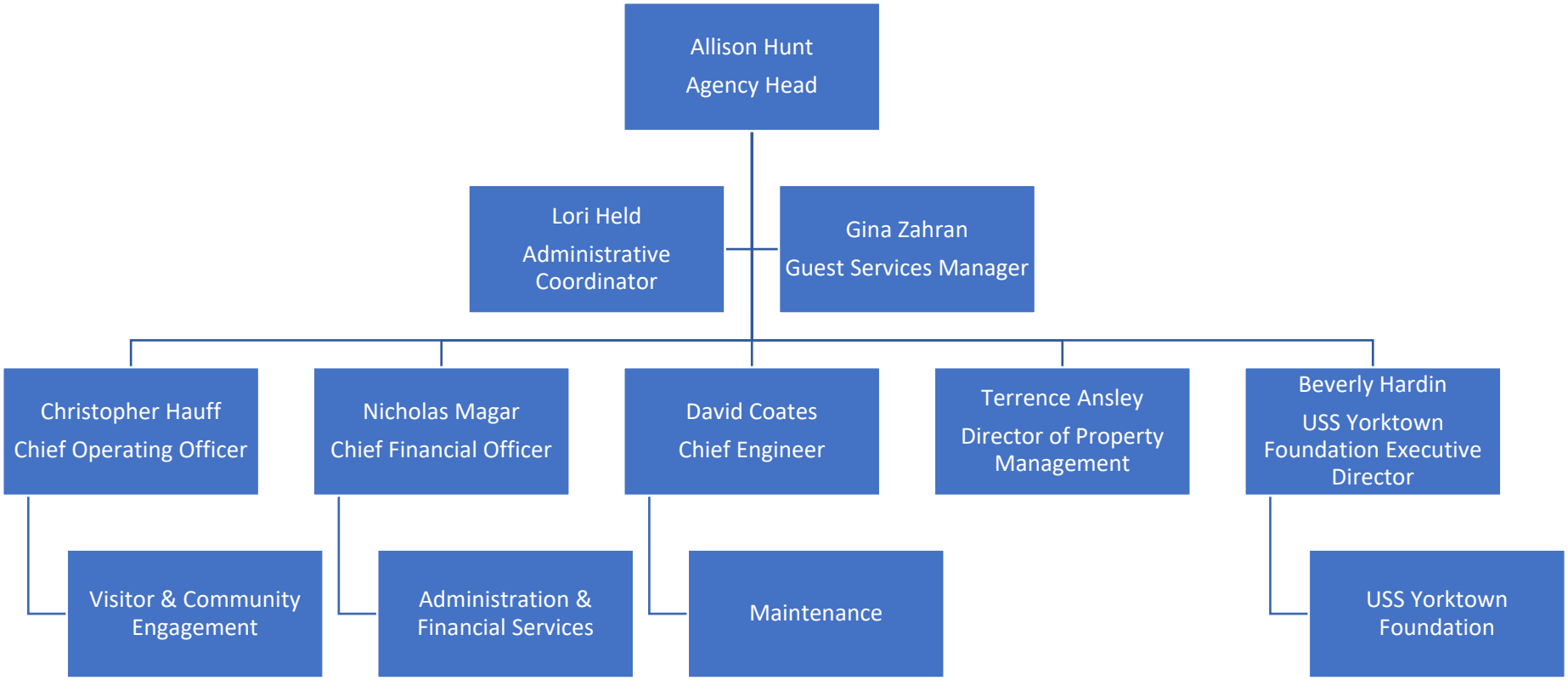
Risk and Mitigation

Patriots Point maintains an unofficial position of utilizing revenue from admissions, retail, events and concessions to fund the day-to-day operations of the agency. Maintenance of the USS Yorktown and USS Laffey is funded through the lease revenue the agency generates as the property owner. If the agency fails at its mission of developing and enhancing the 460 acres of land that it owns, it faces the possibility of not being able to self-fund the maintenance on the warships and having to ask the legislature for the funds to do so. However, the lease revenue generated by the agency should now provide enough yearly cash for the agency to fund maintenance costs. Exceptions would be exceedingly exorbitant maintenance projects like the Yorktown Remediation that cost over $30 million.

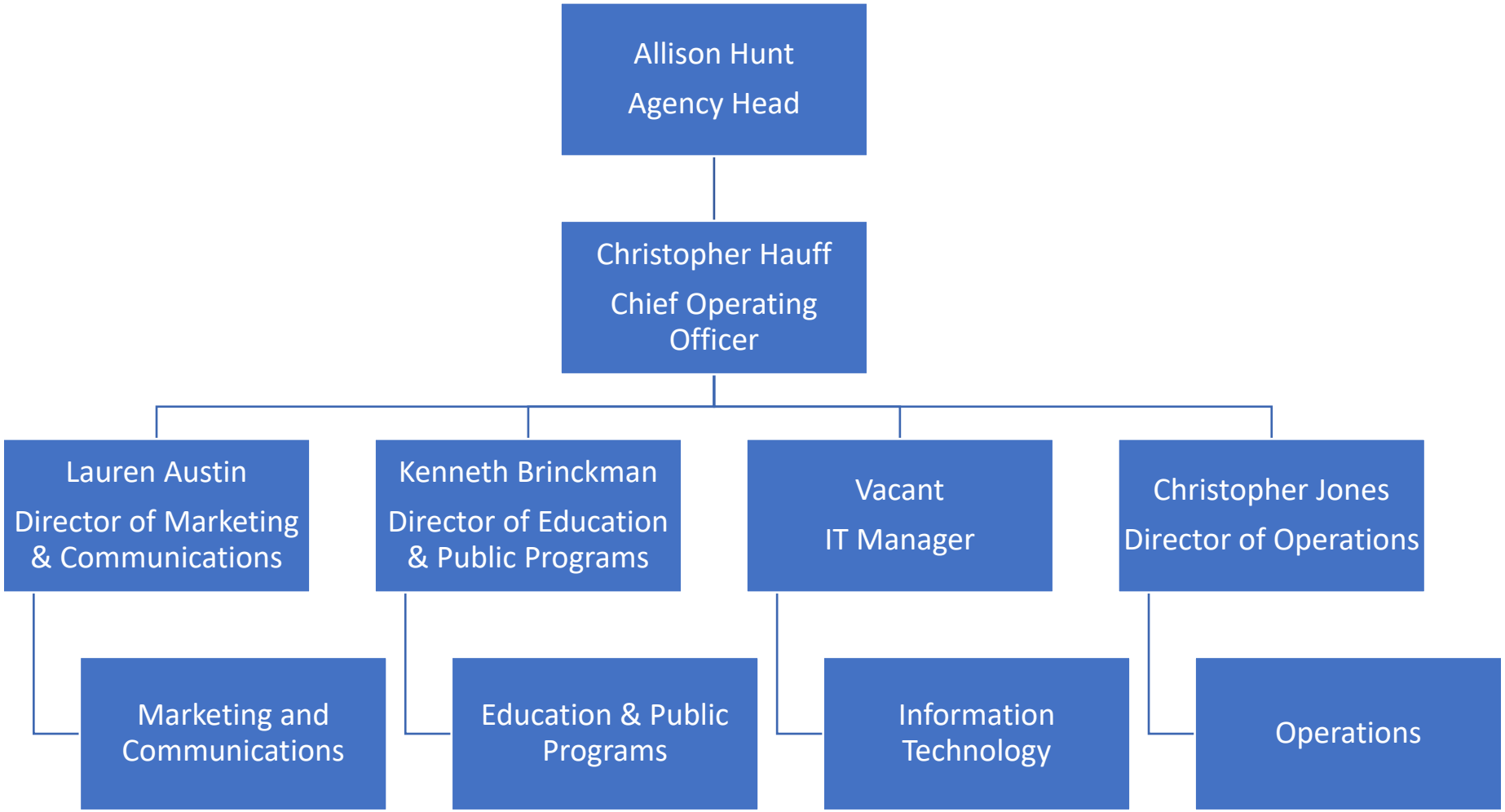
As World War II gets longer and longer in the past, it has become more than important than ever for Patriots Point not to fail at its mission of establishing, developing, and operating a national museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art, and historical materials to foster patriotism, generate pride and respect for the U.S., and honor our valiant dead from World War II to the present. It is a goal and responsibility the agency takes extremely seriously. Its education and public programming department continues to expand, and the agency's museum master plan is set to be enacted, guaranteeing the stories of valor and patriotism from World War II continue to reach Americans of all generations.

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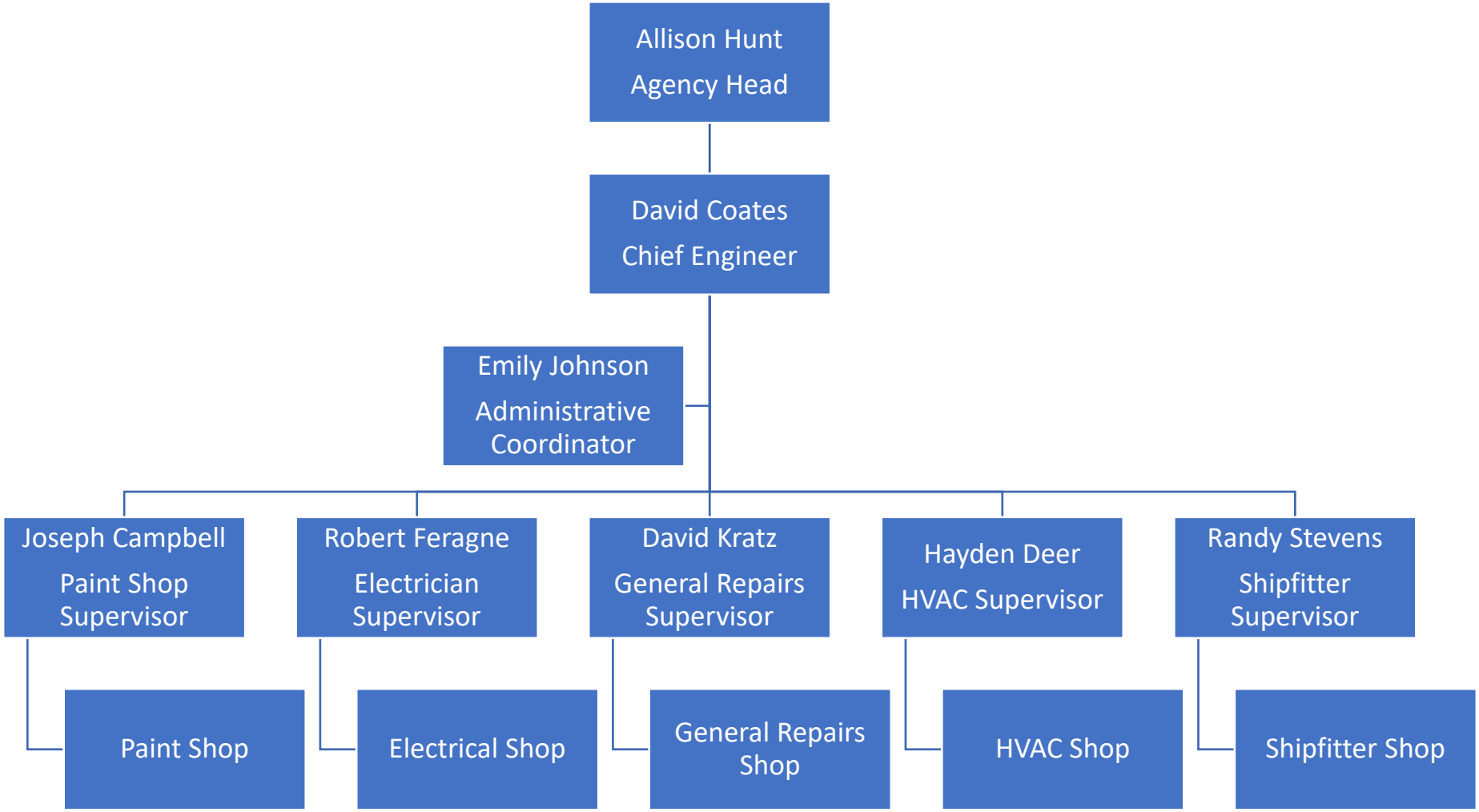
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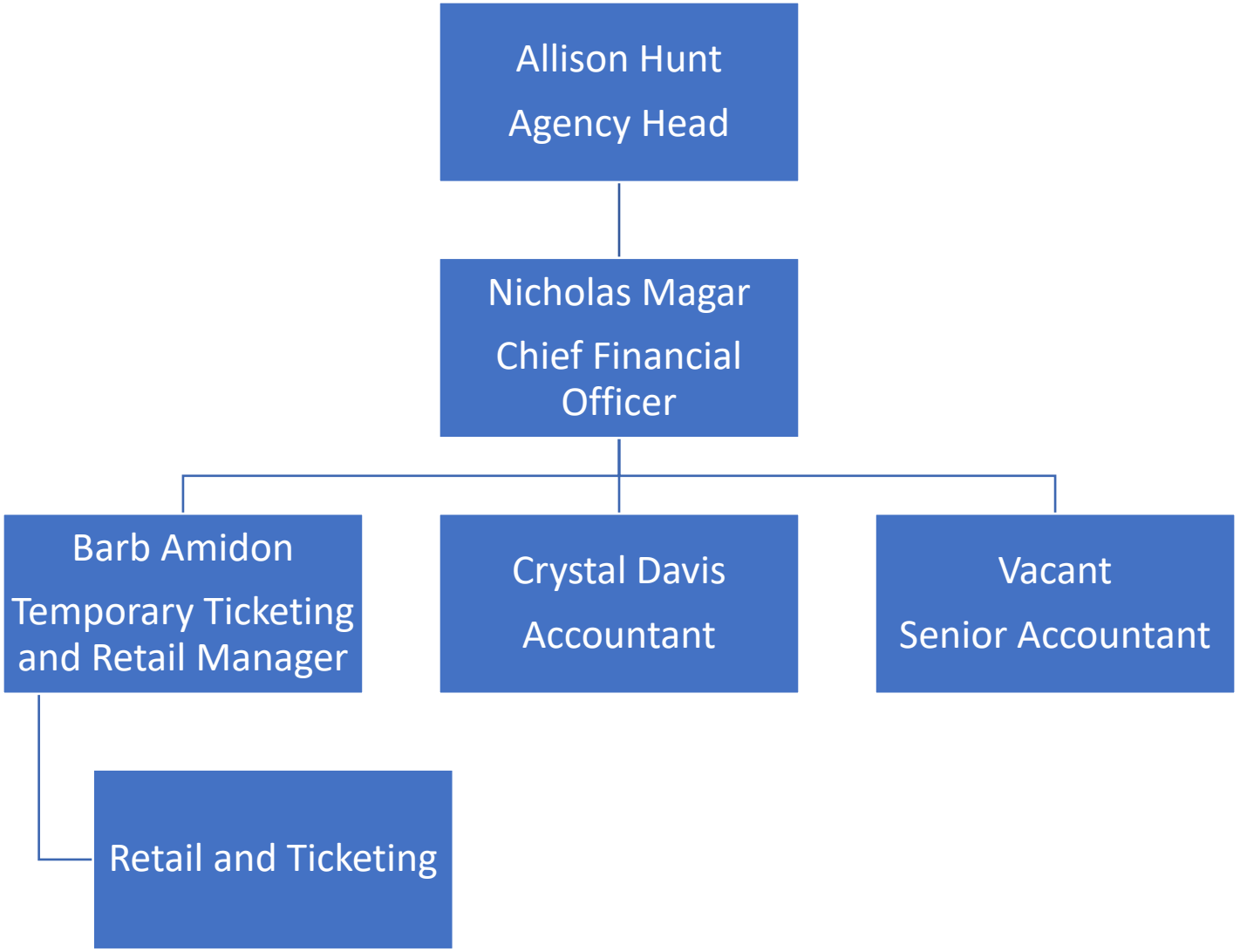
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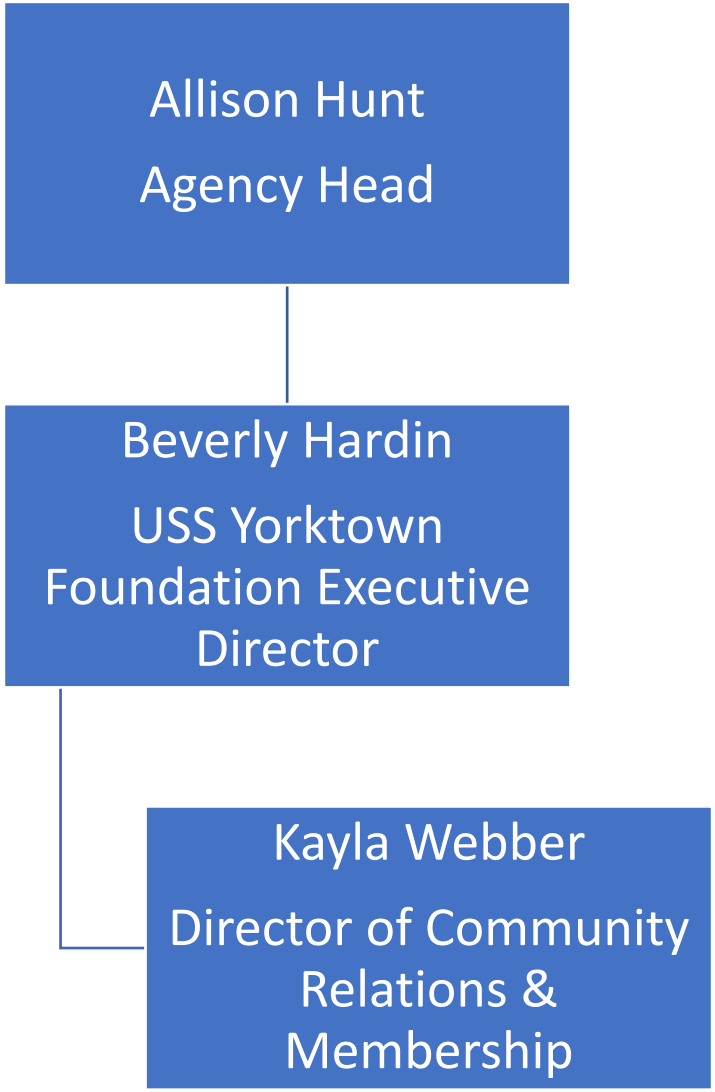
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2026

Reorganization and Compliance

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Primary Contact

First Name	Last Name	Role/Title	Email Address	Phone
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Lori	Held	Administrative Coordinator	lori.held@patriotspoint.org	843-881-5920

Agency Mission	Adopted in:	2022

The primary mission of the Patriots Point Development Authority is two-fold. First, establish, develop, and operate a national museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art, and historical materials to foster patriotism, generate pride and respect for the United States, and honor our valiant dead from World War II to the present.
Second, develop and enhance the Patriots Point land area (approximately 460 acres) and water areas of the contiguous Cooper River to support the operation of ships, provide a place of education and recreation, and stimulate national and international travel by providing museum, attractions, lodging, and accommodation.

Agency Vision	Adopted in:	2022

Patriots Point strives to preserve our naval history, and the living history of our nation's bravest men and women, while telling inclusive stories in honorable, educational and engaging ways .

Recommendations for reorganization requiring legislative change:

None

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

None

Significant events related to the agency that occurred in FY2026				
Description of Event	**Start**	**End**	**Agency Measures Impacted**	**Other Impacts**
4th of July Blast	July	July	Mission Based Special Programs Events	
Summer Scientist and Flight Academy camps coordinated in conjunction with the Town of Mt. Pleasant	July	July	Mission Based Special Programs Events	
Operation Overnight Family Night	July	July	Mission Based Special Programs Events	
Partnership with Sweat on the Ship begins	August	June	Partnered Special Programs Events	
Know Your Lawmaker event	August	August	Partnered Special Programs Events	
Operation Restoration completion	September	September	Partnered Special Programs Events	
Holes for Heroes Golf Tournament	October	October	Partnered Special Programs Events	

USS Yorktown Association Reunion/Navy's 250th Birthday	October	October	Mission Based Special Programs Events	
CCSD Reception	October	October	Partnered Special Programs Events	
FY27 Budget Hearing with Governor's Staff	October	October	Continue to produce a balanced budget every year and maintain a minimum balance of $5 million in the capital reserve fund	
Governor's conference announcing completion of SCOR remediation project	November	November	Partnered Special Programs Events	
"Operation Employment" Veteran's Job Fair	November	November	Mission Based Special Programs Events	
Throwback Day	January	January	Mission Based Special Programs Events	
Charting 50 Years begins	January	June	Mission Based Special Programs Events	
Reimagined Apollo 8 exhibit opens	January	January	Mission Based Special Programs Events	

Yorktown Permanent Ballast Tanks repairs PIP approved by JBRC and SFAA	February	February	Continue to produce a balanced budget every year and maintain a minimum balance of $5 million in the capital reserve fund	
Vietnam Veteran's Day	March	March	Mission Based Special Programs Events	
Medal of Honor Day	March	March	Mission Based Special Programs Events	
Retail Village and Laffey Dry Dock PIPs approved by JBRC and SFAA	March	March	Continue to produce a balanced budget every year and maintain a minimum balance of $5 million in the capital reserve fund	
Charleston Race Week	April	April	Partnered Special Programs Events	
Battle of Okinawa Remembrance	April	April	Mission Based Special Programs Events	
Charles Air Show	May	May	Partnered Special Programs Events	
Tap Across American - Memorial Day	May	May	Partnered Special Programs Events	

Annual Teacher's Conference conducted by PPDA Education Department	June	June	Mission Based Special Programs Events	
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				
Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).				Yes
Does the law allow the agency to promulgate regulations?				No
Law number(s) which gives the agency the authority to promulgate regulations:				
Has the agency promulgated any regulations?				No
Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?				Yes
(End of Reorganization and Compliance Section)				

FY2026

Strategic Plan Results

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Goal 1 Debt reduction and fiscal responsibility

Goal 2 Expand educational access and outreach

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Stewardship of South Carolina land and resources by maintaining existing land leases and partnerships.**										**State Objective: Public Infrastructure and Economic Development**			
1.1.1	Continue to collect and increase collected rent	$3,925,468	$4,161,383	$4,434,337	Dollar Amount	Equal to or greater than	State Fiscal Year	Base minimum rents added to expected percentage rent true up for Target and posted against Actual receipts	Agency accounting records	Available upon request	Continued return of patrons to tenant establishments for percentage revenues	Patriots Point	0101.000000.000	
1.2	**Increase profits by increasing statewide awareness of Patriots Point and its mission through various marketing methods; and increase attendance by creating profitable programs and products.**										**State Objective: Public Infrastructure and Economic Development**			
1.2.1	Increase in earned revenue	$14,024,359	$13,128,148	$13,834,993	Dollar Amount	Equal to or greater than	State Fiscal Year	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues	Values will be calculated from cash and credit card deposits for ticket sales, parking and gift shop sales. Checks and credit card deposits from leases and visiting camping or school groups	Data is stored internally by the finance department who has the only access to view and change the data	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
1.2.2	Increase annual admissions	239,000	250,000	259,137	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Agency's POS Software	Agency's POS Software	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
1.2.3	Increase annual Operation Overnight attendance	7,324	7,500	5,939	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Agency's POS Software	Agency's POS Software	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	Scout group numbers as a whole continue to decrease. No food being offered for the 1-2 night stays has also been a factor for the decrease. Agency hopes to reintroduce food options for the overnight groups in FY27.
1.2.4	Increase annual revenue related to Events	$240,439	$250,000	$349,901	Dollar Amount	Equal to or greater than	State Fiscal Year	Revenue amount	SCEIS	SCEIS	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
1.3	**Ensure that the annual budget will support all approved/authorized operational & capital expenditures including debt**										**State Objective: Public Infrastructure and Economic Development**			

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.3.1	Continue to produce a balanced budget every year and maintain a minimum balance of $5 million in the capital reserve fund	$5,000,000	$5,000,000	$5,000,000	Dollar Amount	Equal to or greater than	State Fiscal Year	Cash on hand at the end of the fiscal year after the agency has satisfied all of its expenditures and debt obligations.	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financial statements.	Data is stored internally by the finance department who has the only access to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
2.1	**Increase presence by furthering school programs and activities through the expansion of onsite, virtual learning and professional development programming for teachers**										**State Objective: Education, Training, and Human Development**			
2.1.1	Number of Students going through Flight Academy	1,637	1,500	2,209	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.2	Number of Corporate Development Programs for Flight Academy	1	2	2	Count	Equal to or greater than	State Fiscal Year	Number of Programs	Internal documents	Internal documents	Education of South Carolina students, their knowledge of history and pride in their country	General Public	0116.050000X000	
2.1.3	Number of Flight Academy Blog Posts	0	12	0	Count	Equal to or greater than	State Fiscal Year	Number of blog posts	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	Goal was meant to reflect a Education department wide performance measure and not exclusively Flight Academy.
2.1.4	Number of students going through EIA structured learning	7,000	7,500	8,683	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.5	Number of total students going through EIA program	11,500	12,000	11,955	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	A higher than usual number of school groups canceled due to transportation costs or availability.
2.1.6	Number of Professional Development Events	2	4	6	Count	Equal to or greater than	State Fiscal Year	Number of PD events	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	
2.1.7	Mission Based Special Programs Events	2	4	6	Count	Equal to or greater than	State Fiscal Year	Number of events	Agency's POS Software	Agency's POS Software	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.1.8	Partnered Special Programs Events	1	2	3	Count	Equal to or greater than	State Fiscal Year	Number of events	Agency's POS Software	Agency's POS Software	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.9	Online Collections	5	10	4	Count	Equal to or greater than	State Fiscal Year	Number of collections	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	Performance measure paused due to staff vacancies and transition.
2.1.10	Temporary Exhibits	2	4	5	Count	Equal to or greater than	State Fiscal Year	Number of Exhibits	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	

FY2027

Strategic Plan Development

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Goal 1 Debt reduction and fiscal responsibility
Goal 2 Expand educational access and outreach

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Stewardship of South Carolina land and resources by maintaining existing land leases and partnerships.**								**State Objective: Public Infrastructure and Economic Development**				
1.1.1	Continue to collect and increase collected rent	$4,434,337	$4,383,866	Dollar Amount	Equal to or greater than	State Fiscal Year	Base minimum rents added to expected percentage rent true up for Target and posted against Actual receipts	Agency accounting records	Available upon request	Continued return of patrons to tenant establishments for percentage revenues	Patriots Point	0101.000000.000	
1.2	**Increase profits by increasing statewide awareness of Patriots Point and its mission through various marketing methods; and increase attendance by creating profitable programs and products.**								**State Objective: Public Infrastructure and Economic Development**				
1.2.1	Increase in earned revenue	$13,834,993	$13,958,966	Dollar Amount	Equal to or greater than	State Fiscal Year	Collection of revenue from ticket sales, parking, gift shop sales, lease and commission income and any other miscellaneous revenues	Values will be calculated from cash and credit card deposits for ticket sales, parking and gift shop sales. Checks and credit card deposits from leases and visiting camping or school groups	Data is stored internally by the finance department who has the only access to view and change the data	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
1.2.2	Increase annual admissions	259,137	250,000	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Agency accounting records	Galaxy	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
1.2.3	Increase annual Operation Overnight attendance	5,939	7,500	Count	Equal to or greater than	State Fiscal Year	Number of admissions	Agency accounting records	Galaxy	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
1.2.4	Increase annual revenue related to Events	$349,901	$600,000	Dollar Amount	Equal to or greater than	State Fiscal Year	Revenue amount	Agency accounting records	SCEIS	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	Patriots Point	0101.000000.000	
1.3	**Ensure that the annual budget will support all approved/authorized operational & capital expenditures including debt**								**State Objective: Public Infrastructure and Economic Development**				

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.3.1	Continue to produce a balanced budget every year and maintain a minimum balance of $5 million in the capital reserve fund	$5,000,000	$5,000,000	Dollar Amount	Equal to or greater than	State Fiscal Year	Cash on hand at the end of the fiscal year after the agency has satisfied all of its expenditures and debt obligations.	Values will be collected from the agency's revenue and expense reports and will be transparent on the agency's audited financial statements.	Data is stored internally by the finance department who has the only access to view and change the data.	The agency, agency employees, state of South Carolina, agency customers	Patriots Point	0101.000000.000	
2.1	**Increase presence by furthering school programs and activities through the expansion of onsite, virtual learning and professional development programming for teachers**								**State Objective:**	**Public Infrastructure and Economic Development**			
2.1.1	Number of Students going through Flight Academy	2,209	1,500	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.2	Number of Corporate Development Programs for Flight Academy	2	2	Count	Equal to or greater than	State Fiscal Year	Number of Programs	Internal documents	Internal documents	Education of South Carolina students, their knowledge of history and pride in their country	General Public	0116.050000X000	
2.1.3	Number of Education and Public Programming blog posts	0	12	Count	Equal to or greater than	State Fiscal Year	Number of blog posts	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	
2.1.4	Number of students going through EIA structured learning	8,683	7,500	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.5	Number of total students going through EIA program	11,955	12,000	Count	Equal to or greater than	State Fiscal Year	Number of students	Agency's POS Software	Agency's POS Software	Education of South Carolina students, their knowledge of history and pride in their country	South Carolina students	0116.050000X000	
2.1.6	Number of Professional Development Events	6	4	Count	Equal to or greater than	State Fiscal Year	Number of PD events	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0116.050000X000	
2.1.7	Mission Based Special Programs Events	6	4	Count	Equal to or greater than	State Fiscal Year	Number of events	Agency's POS Software	Agency's POS Software	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.1.8	Partnered Special Programs Events	3	2	Count	Equal to or greater than	State Fiscal Year	Number of events	Agency's POS Software	Agency's POS Software	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.9	Online Collections	4	10	Count	Equal to or greater than	State Fiscal Year	Number of collections	Website	Website	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	
2.1.10	Temporary Exhibits	5	4	Count	Equal to or greater than	State Fiscal Year	Number of Exhibits	Internal documents	Internal documents	Families, veterans, tourists, school groups, boy and girl scouts, anyone interested in history	General Public	0101.000000.000	

Budget Data

2026

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
0101.000000.000	Naval & Maritime Museum	Agency employee salaries and agency operations	$ -	$ 12,591,441.01	$ -	$ 12,591,441.01	$ -	$ 10,944,770.23	$ -	$ 10,944,770.23
0116.050000X000	Literacy & Distance Learning	Education program funded with Education Improvement Act funds	$ -	$ 589,135.79	$ -	$ 589,135.79	$ -	$ 650,000.00	$ -	$ 650,000.00
9500.050000.000	State Employer Contributions	Employer contributions for agency employees	$ -	$ 2,042,233.62	$ -	$ 2,042,233.62	$ -	$ 2,015,251.77	$ -	$ 2,015,251.77
9812.160000X000	USS Laffey	Capital expenditures related to the maintenance of the USS Laffey	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
9905.954400.000	P360 Pier Repairs	Pier Repairs PIP	$ -	$ 10,500.00	$ -	$ 10,500.00	$ -	$ 1,000,000.00	$ -	$ 1,000,000.00
9905.954600.000	P360 Patriots Point Retail Village	PPDA Retail Village PIP	$ -	$ -	$ -	$ -	$ -	$ 3,800,000.00	$ -	$ 3,800,000.00
9905.954700.000	P360 Laffey Dry Dock	Laffey Dry Dock PIP	$ -	$ -	$ -	$ -	$ -	$ 1,187,556.00	$ -	$ 1,187,556.00

2026

Legal Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2026
43-26-90	State	Statute	Title 43, Chapter 26- Operation of Vending Facilities by Blind Persons, Section 43-26-90 Buildings not subject to Chapter. Patriots Point is exempted from this regulation.	Not related to agency deliverable.		No Change
51-13-710	State	Statute	To establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage.	Not related to agency deliverable.		No Change
56-3	State	Statute	PPDA License tag	Not related to agency deliverable.		No Change
60-11-150	State	Statute	Title 60, Chapter 11- Libraries, Archives, Museums and Arts- Archives Act and Civil War Sesquicentennial Advisory Board. Section 150 appoints Executive Director of Patriots Point to serve on the Advisory Board.	Not related to agency deliverable.		No Change

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2026
P.L. 1028, 84th Congress, 10 USC 7308	Federal	Statute	The Act of Aug. 10, 1956 authorizes the Secretary of the Navy to transfer by gift or otherwise, on terms prescribed by him, any obsolete vessel of the Navy to any State, municipal corporation of the United States. This Law is cited in the contracts for all three ships located at Patriots Point.	Not related to agency deliverable.		No Change
Section 1- 5- 40	State	Statute	Title 1, Chapter 5- Administration of Government, Secretary of State. Section 40 Duty to monitor state boards and commissions, certification of dates of terms of service.	Not related to agency deliverable.		No Change

2026

Services Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2026	Summary of changes to services
Provides services associated with Naval and Maritime History, including a museum, museum exhibits, ships and educational programs.	General public (people interested in Naval, Maritime, Military and US History; school groups)	General public		Patriots Point Naval & Maritime Museum	A Naval and Maritime Museum employing historic ships, exhibits, history programs, overnight camping, group education programs and camps	A failure in the agency's missions of fostering patriotism and pride, creating a unique environment for historical and maritime studies, and establishing Patriots Point as an attractive destination	No Change	

2026

Partnerships Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Private Business Organization	American Financial Group	Land lease for hotels, resort, restaurant and marina	No Change
Private Business Organization	Bennett Hospitality	Land Lease for cottages	No Change
Private Business Organization	Bennett Hospitality	Land lease for golf course	No Change
Private Business Organization	Bennett Hospitality	Land lease for additional hotel and cottages	No Change
Private Business Organization	Bennett Hospitality	Land lease for development of hotels, office, parking, retail and multi-family	No Change
Private Business Organization	Blue Ribbon LLC	Vending machine and micro market service onboard the Yorktown	No Change
Private Business Organization	Charleston Battery	License for Temporary Land Use	No Change
Private Business Organization	Coca-Cola	Vending machines on the property and aboard the Yorktown	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Higher Education Institute	College of Charleston	Land lease for Athletic Facilities	No Change
Private Business Organization	Congressional Medal of Honor Society Museum	Housing of Congressional Medal of Honor Society Museum	No Change
State Government	Department of Administration	Department of Administration Shared Services HR performs the human resources functions of the PPDA.	No Change
Private Business Organization	Pulseworks	Operation of the Flight Simulator	No Change
Private Business Organization	Spiritline Cruises	Ft. Sumter/Harbor Tour Commissions	No Change
Private Business Organization	Sweat on the Ship	Sweat on the Ship offers community yoga events on the flight deck of the USS Yorktown	No Change
Non-Government Organization	USS Yorktown Association	Organization that honors the service and history of the USS Yorktown and her veterans	Add
Non-Government Organization	USS Yorktown Foundation	Designated support organization for the agency, dedicated to raised funds to support programs at Patriots Point	Add

2026

Reports Data

as submitted for the Accountability Report by:

P360 - PATRIOTS POINT DEVELOPMENT AUTHORITY

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Accountability Report	Proviso 117.29 of FY 2025-2026 Appropriations Act	Strategic planning report of the agency's mission, objectives, performance measures and key performance indicators.	September 2025	Annually	South Carolina state agency or agencies	Electronic copy available upon request	P360.pdf	No Change	
Agency Debt Collection Report	Proviso 113.33, of FY 2025-2026 Appropriations Act	Detailed report of the amount of outstanding debt and all methods used to collect.	January 2026	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - nmagar@patriotspoint.org	No Change	
Comprehensive Permanent Improvement Plan (CPIP)	Section 2-47-55, S.C. Code of Laws	Comprehensive summary of all permanent improvement projects anticipated over the next five fiscal years.	August 2025	Annually	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - nmagar@patriotspoint.org	No Change	
Fees and Fines Report	Proviso 117.71 of FY 2025-2026 Appropriations Act	Report of all aggregate amounts of fines and fees charged and collected in the prior fiscal year.		Annually	Entity within federal government	Electronic copy available upon request	Important Documents | Patriots Point Naval & Maritime Museum	No Change	Report not submitted for FY25-26 in error.
FY 2025-26 Budget Plans	Title 11, Chapter 11, S.C. Code of Laws	Compilation of agency planned funding and expenditure requests for the upcoming fiscal year.	August 2025	Annually	Legislative entity or entities	Electronic copy available upon request	Nick Magar - nmagar@patriotspoint.org	No Change	
FY 2025-26 Federal Project Reviews	South Carolina Federal and Other Funds Oversign Act (Title 2, Chapter 59 S.C. Code of Laws)	Compilation of anticipated federal grants received during the upcoming fiscal year.		Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	Nick Magar - nmagar@patriotspoint.org	No Change	Agency does not apply for federal grants.
Information Technology and Information security Plans	Proviso 117.107 of FY 2021-2022 Appropriations Act	Comprehensive summary of all information technology and information security objectives and expenditures for the upcoming fiscal year.	August 2025	Annually	Entity within federal government	Electronic copy available upon request	Craig Johnson - craig.johnson@patriotspoint.org	No Change	
Other Funds Survey	Section 2-65-20, S.C. Code of Laws	Detailed report of the actual and anticipated revenue by source.	October 2025	Annually	South Carolina state agency or agencies	Electronic file available upon request	Nick Magar - nmagar@patriotspoint.org	No Change	

AGENCY NAME:	Patriots Point Development Authority		
AGENCY CODE:	P360	SECTION:	052

2026
Accountability Report

SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
  - Reorganization and Compliance
  - FY2026 Strategic Plan Results
  - FY2027 Strategic Plan Development
  - Legal
  - Services
  - Partnerships
  - Report or Review
  - Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/01/2026
(TYPE/PRINT NAME):	Allison Hunt	

BOARD/CMSN CHAIR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/01/2026
(TYPE/PRINT NAME):	Wayne Adams	